

# Carroll County Maryland



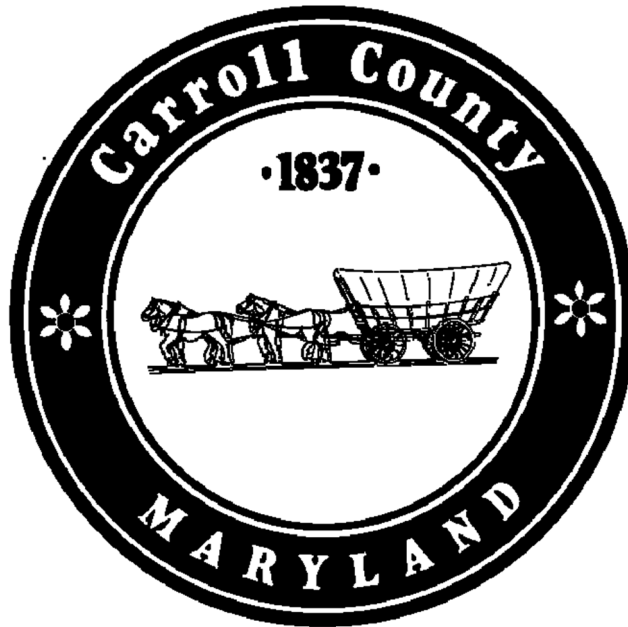
## Recommended Budget Summary

Operating Budget Fiscal Year 2025  
Operating Plan Fiscal Years 2025-2030  
And  
Capital Budget Fiscal Years 2025-2030

**Available online at:**

<https://www.carrollcountymd.gov/government/directory/management-budget/bureau-of-budget/budget-documents/>





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*Board of County Commissioners*



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Vice-President  
District 1



**Kenneth Kiler**  
President  
District 2



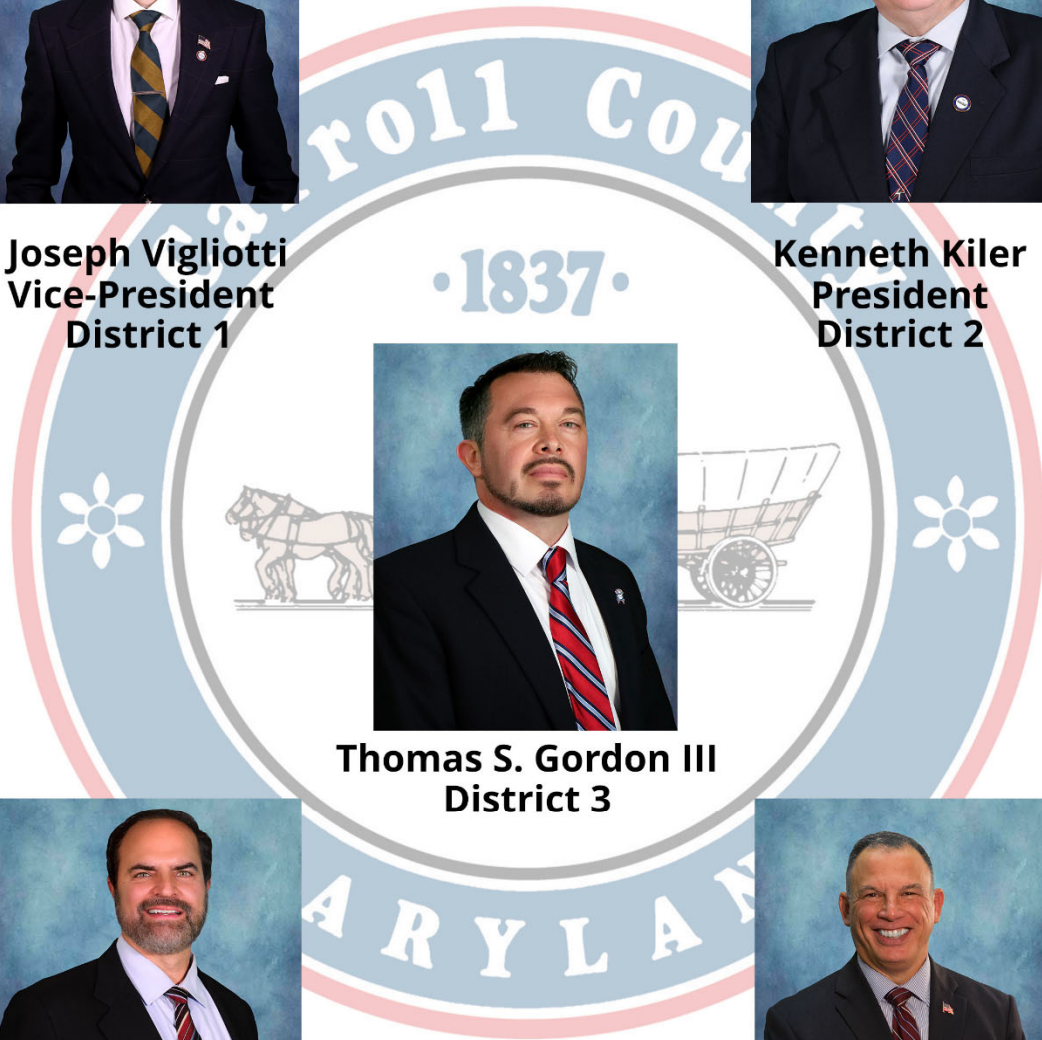
**Thomas S. Gordon III**  
District 3



**Michael Guerin**  
District 4



**Edward C. Rothstein**  
(COL. Ret.),  
District 5



## *Appointed Officials*

*Roberta Windham  
County Administrator*

*Deborah Effingham  
Deputy County Administrator*

*Celene E. Steckel  
Director of Citizen Services*

*Jennifer D. Hobbs  
Comptroller*

*Timothy C. Burke  
County Attorney*

*Denise L. Beaver  
Director of Economic Development*

*Michael W. Robinson  
Chief of Fire/EMS*

*Kristy L. Bixler  
Director of Human Resources*

*Ted Zaleski, III  
Director of Management and Budget*

*Christopher Heyn  
Director of Planning and Land Management*

*Valerie D. Hawkins  
Director of Public Safety*

*Bryan J. Bokey  
Director of Public Works*

*Robert E. Hicks  
Director of Recreation and Parks*

*Mark E. Ripper  
Director of Technology Services*

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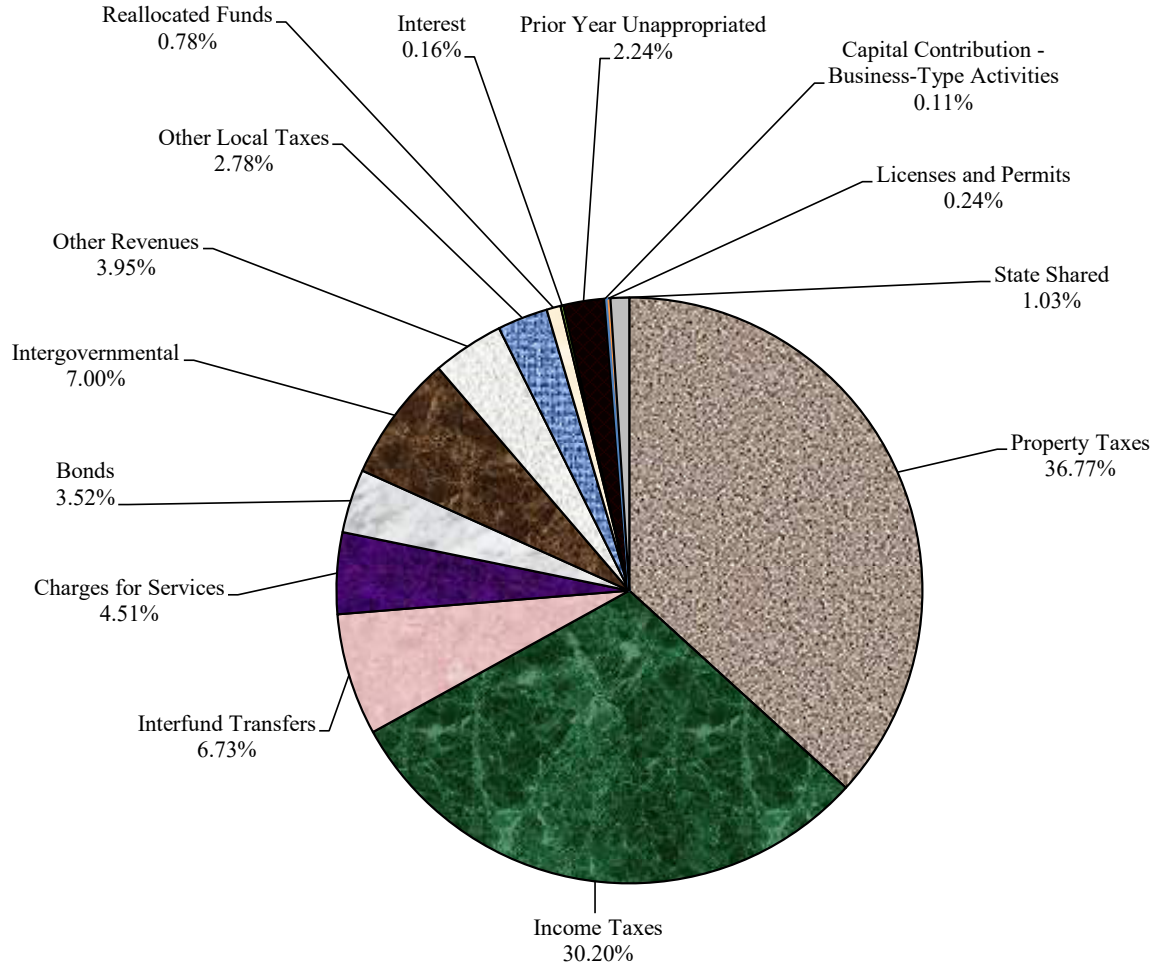
# *Total Budget Summary*



# All Funds Sources - By Category

Fiscal Year 2025 Budget

\$717,437,603

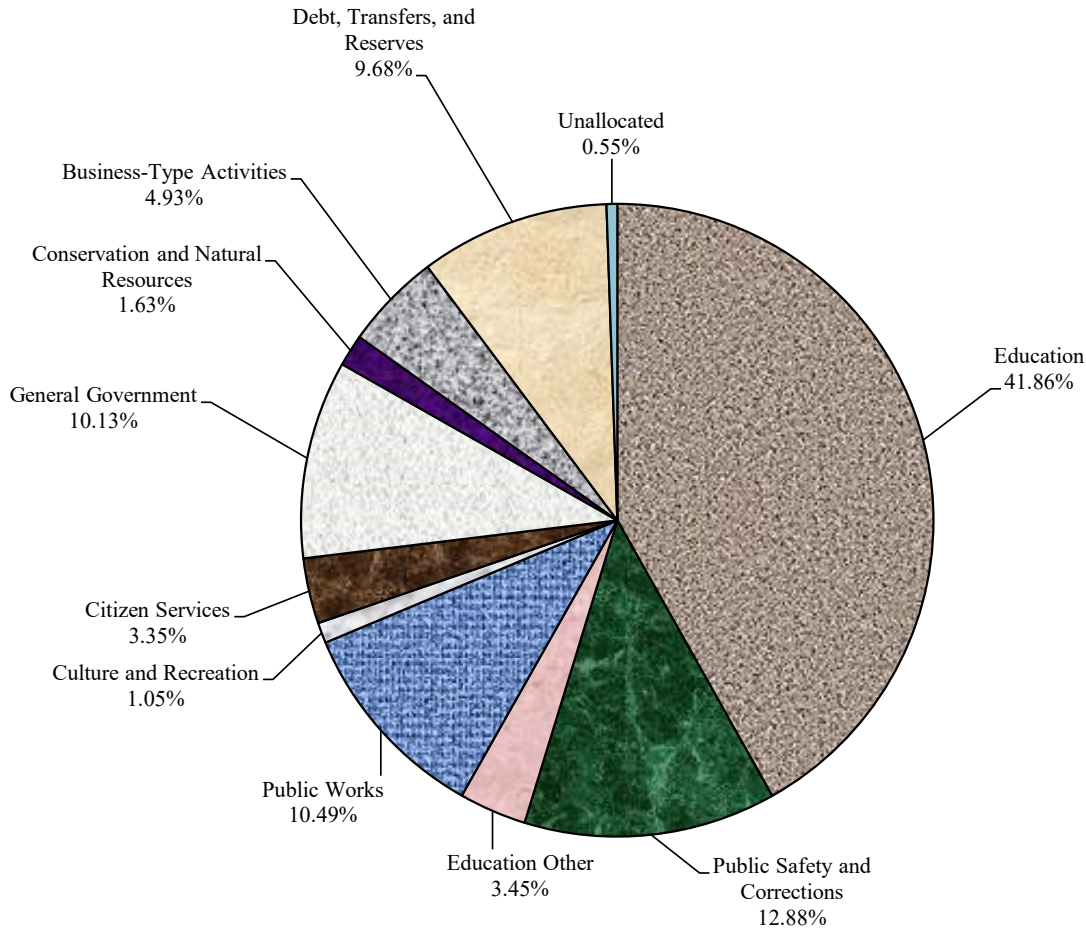


Category	FY23 Actuals	FY24 Budget	Change from FY23	FY25 Budget	Change from FY24
Property Taxes	\$238,249,325	\$250,583,849	5.2%	\$263,768,107	5.3%
Income Taxes	220,665,634	223,544,839	1.3%	216,668,049	-3.1%
Intervent Transfers	55,802,835	75,492,210	35.3%	48,277,751	-36.0%
Charges for Services	30,337,144	28,187,689	-7.1%	32,324,427	14.7%
Bonds	0	54,768,342	100.0%	25,228,758	-53.9%
Intergovernmental	32,724,225	44,633,301	36.4%	50,187,275	12.4%
Other Revenues	31,381,843	21,981,188	-30.0%	28,332,213	28.9%
Other Local Taxes	24,205,299	21,645,000	-10.6%	19,925,000	-7.9%
Reallocated Funds	30,861,080	2,760,577	-91.1%	5,606,582	103.1%
Interest	-26,133,480	1,049,670	-104.0%	1,134,123	8.0%
Prior Year Unappropriated	43,836,718	40,575,261	-7.4%	16,097,218	-60.3%
Capital Contribution - Business-Type Activities	3,637,669	435,000	-88.0%	784,000	80.2%
Licenses and Permits	1,256,069	1,936,100	54.1%	1,703,100	-12.0%
State Shared	1,075,757	5,357,360	398.0%	7,401,000	38.1%
<b>Total</b>	<b>\$687,900,117</b>	<b>\$772,950,385</b>	<b>12.4%</b>	<b>\$717,437,603</b>	<b>-7.2%</b>

# All Funds Uses - By Category

Fiscal Year 2025 Budget

\$729,808,838

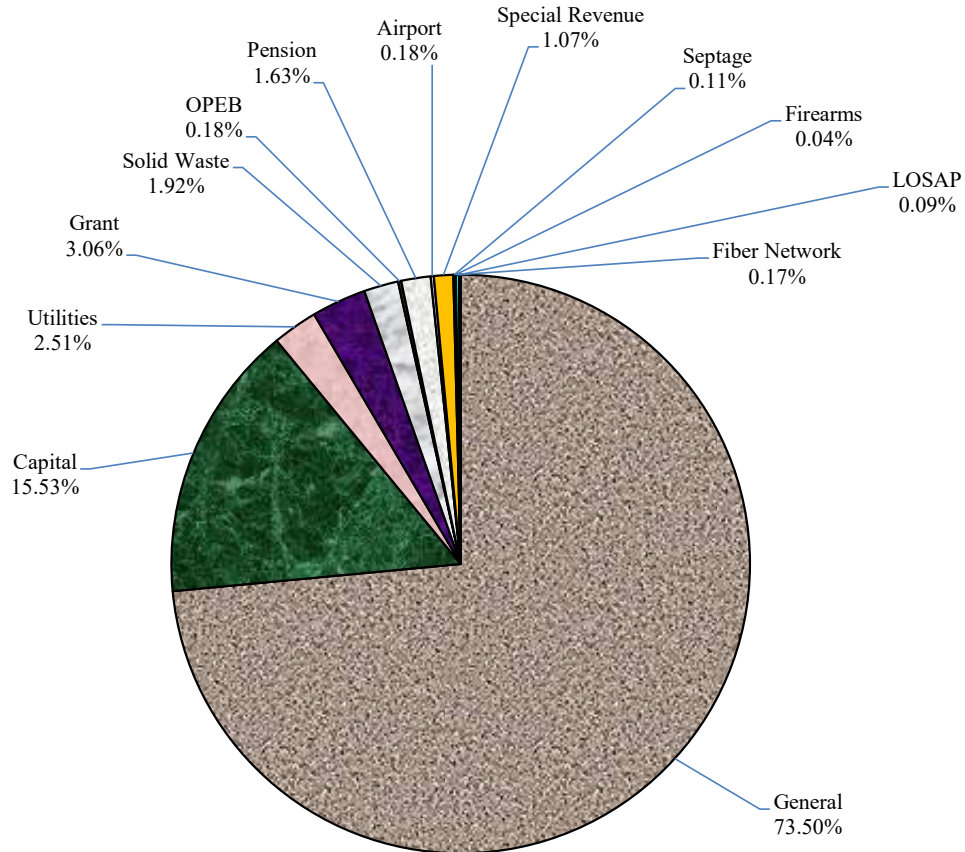


Category	FY23 Actual	FY24 Budget	Change from FY23	FY25 Budget	Change from FY24
Education	\$259,615,604	\$297,578,990	14.6%	\$305,472,250	2.7%
Public Safety and Corrections	89,311,376	111,515,130	24.9%	94,003,110	-15.7%
Education Other	35,722,220	25,508,270	-28.6%	25,145,310	-1.4%
Public Works	53,833,531	68,746,220	27.7%	76,580,120	11.4%
Culture and Recreation	5,446,094	5,554,846	2.0%	7,655,970	37.8%
Citizen Services	23,896,630	22,093,560	-7.5%	24,445,935	10.6%
General Government	52,243,985	89,222,860	70.8%	73,927,220	-17.1%
Conservation and Natural Resources	8,688,942	15,807,330	81.9%	11,910,480	-24.7%
Business-Type Activities	47,398,194	33,898,370	-28.5%	36,000,180	6.2%
Debt, Transfers, and Reserves	72,101,545	98,889,800	37.2%	70,668,264	-28.5%
Unallocated	1,953,677	4,135,000	111.7%	4,000,000	100.0%
<b>Total</b>	<b>\$650,211,799</b>	<b>\$772,950,375</b>	<b>18.9%</b>	<b>\$729,808,838</b>	<b>-5.6%</b>

# All Funds Uses - By Fund

Fiscal Year 2025 Budget

\$729,808,838



<u>Fund</u>	FY23 Actual	FY24 Budget	Change from FY23	FY25 Budget	Change from FY24
General	\$495,971,943	\$542,839,870	9.4%	\$536,418,410	-1.2%
Capital	70,061,160	160,777,316	129.5%	113,341,630	-29.5%
Utilities	26,549,175	16,523,979	-37.8%	18,344,150	11.0%
Grant	24,687,479	19,754,270	-20.0%	22,336,975	13.1%
Solid Waste	18,343,925	14,510,920	-20.9%	14,000,910	-3.5%
OPEB	5,512,396	1,200,000	-78.2%	1,350,000	12.5%
Pension	1,229,100	7,613,180	519.4%	11,918,580	56.6%
Airport	1,145,685	1,289,130	12.5%	1,305,250	1.3%
Special Revenue	4,249,886	6,207,370	46.1%	7,783,064	25.4%
Septage	738,271	942,500	27.7%	795,000	-15.6%
Firearms	216,479	240,210	11.0%	304,000	26.6%
Fiber Network	404,660	391,630	-3.2%	1,250,870	219.4%
LOSAP	1,101,641	660,000	-40.1%	660,000	0.0%
<b>Total</b>	<b>\$650,211,799</b>	<b>\$772,950,375</b>	<b>18.9%</b>	<b>\$729,808,838</b>	<b>-5.6%</b>



# *General Fund Summary*

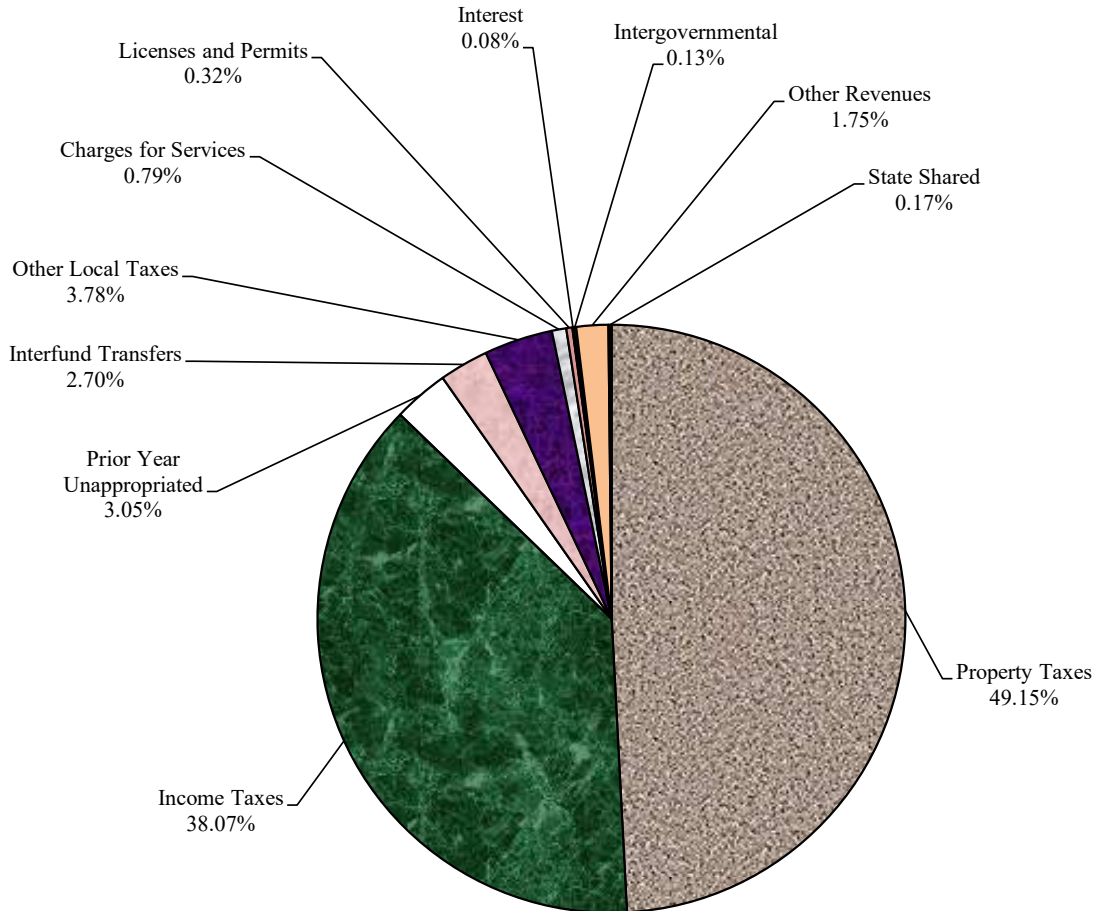




# General Fund Sources - By Category

**Fiscal Year 2025 Budget**

**\$524,047,176**

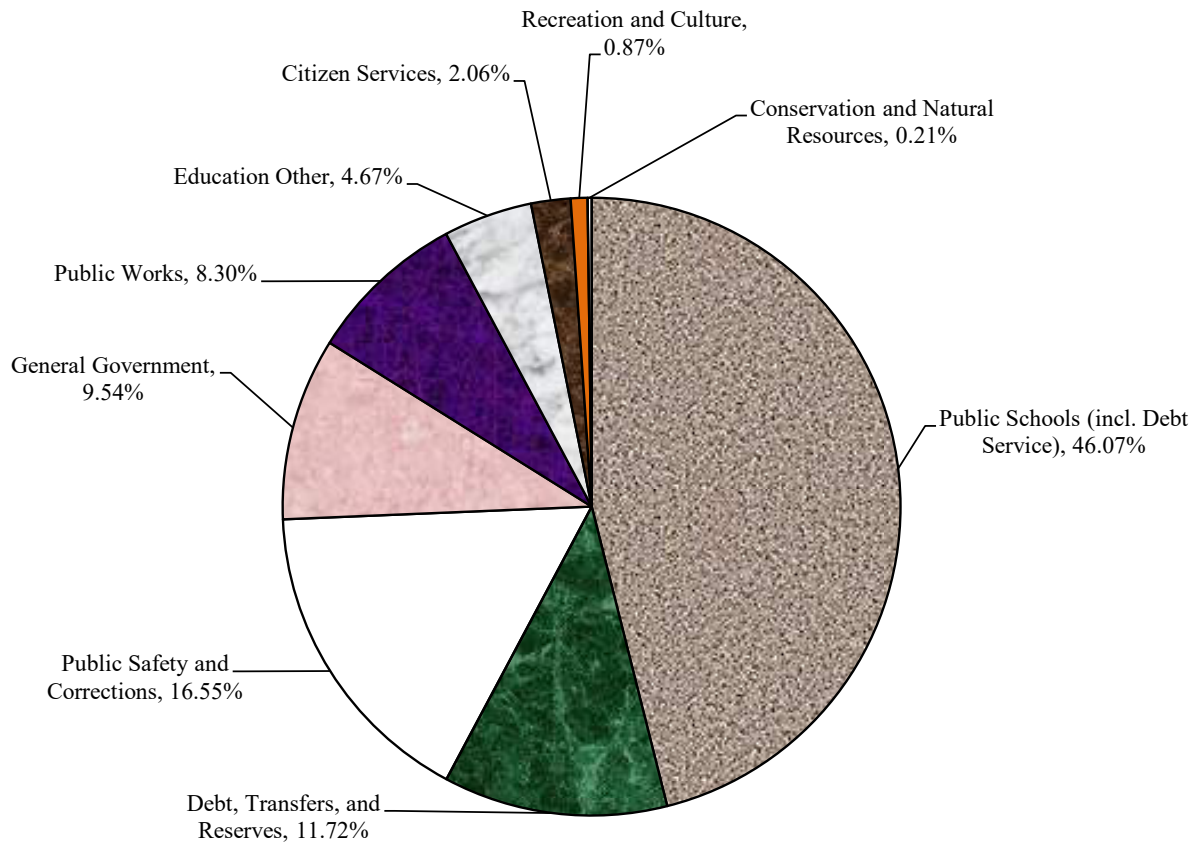


<u>Category</u>	FY23 Actuals	FY24 Budget	Change from FY23	FY25 Budget	Change from FY24
Property Taxes	\$232,148,503	\$245,815,451	5.9%	\$257,583,219	4.8%
Income Taxes	200,303,747	207,306,839	3.5%	199,483,729	-3.8%
Prior Year Unappropriated	41,990,320	40,263,321	-4.1%	15,990,574	-60.3%
Interfund Transfers	10,582,160	12,721,000	20.2%	14,129,320	11.1%
Other Local Taxes	21,382,768	21,330,000	-0.2%	19,825,000	-7.1%
Charges for Services	4,052,162	4,299,160	6.1%	4,150,200	-3.5%
Licenses and Permits	1,790,438	1,936,100	8.1%	1,703,100	-12.0%
Interest	5,291,034	513,080	-90.3%	427,123	-16.8%
Intergovernmental	660,263	1,348,600	104.3%	694,030	-48.5%
Other Revenues	8,068,264	6,381,320	-20.9%	9,160,880	43.6%
State Shared	1,075,757	925,000	-14.0%	900,000	-2.7%
<b>Total</b>	<b>\$527,345,415</b>	<b>\$542,839,870</b>	<b>2.9%</b>	<b>\$524,047,176</b>	<b>-3.5%</b>

# General Fund Uses - By Category

**Fiscal Year 2025 Budget**

**\$536,418,410**



<u>Category</u>	FY23 Actuals	FY24 Budget	Change from FY23	FY25 Budget	Change from FY24
Public Schools (incl. Debt Service)	\$227,517,267	\$238,651,000	4.9%	\$247,130,930	3.6%
Debt, Transfers, and Reserves	67,851,660	92,682,430	36.6%	62,885,200	-32.1%
Public Safety and Corrections	84,000,592	79,881,630	-4.9%	88,774,900	11.1%
General Government	32,076,989	47,605,320	48.4%	51,198,040	7.5%
Public Works	34,116,696	44,279,750	29.8%	44,533,150	0.6%
Education Other	35,011,934	24,558,280	-29.9%	25,045,310	2.0%
Citizen Services	10,561,941	10,413,710	-1.4%	11,039,340	6.0%
Recreation and Culture	3,914,316	3,692,730	-5.7%	4,691,370	27.0%
Conservation and Natural Resources	920,547	1,075,020	16.8%	1,120,170	4.2%
<b>Total</b>	<b>\$495,971,943</b>	<b>\$542,839,870</b>	<b>9.4%</b>	<b>\$536,418,410</b>	<b>-1.2%</b>

# *General Fund Revenues*



## Six-Year Operating Revenue

	FY25 Budget	FY26 Planned	FY27 Planned	FY28 Planned	FY29 Planned	FY30 Planned
<b>Real Property Tax</b>	\$246,168,109 5.52%	\$258,889,935 5.17%	\$269,801,710 4.21%	\$278,707,834 3.30%	\$284,445,909 2.06%	\$290,246,459 2.04%
<b>Property Tax directly to Capital Fund</b>	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
<b>Property Tax directly to Stormwater Fund</b>	(3,684,890)	(4,046,260)	(4,672,720)	(5,435,060)	(6,064,340)	(6,497,420)
<b>Railroad and Public Utility</b>	9,500,000 3.26%	9,500,000 0.00%	9,500,000 0.00%	9,500,000 0.00%	9,500,000 0.00%	9,500,000 0.00%
<b>Total Business Tax</b>	8,100,000 0.00%	8,181,000 1.00%	8,262,810 1.00%	8,345,438 1.00%	8,428,892 1.00%	8,513,181 1.00%
<b>Total Property Tax</b>	<b>\$257,583,219</b> 4.79%	<b>\$270,024,675</b> 4.83%	<b>\$280,391,800</b> 3.84%	<b>\$288,618,212</b> 2.93%	<b>\$293,810,462</b> 1.80%	<b>\$299,262,220</b> 1.86%
<b>Income Tax</b>	\$199,483,729 -3.77%	\$207,799,326 4.17%	\$216,482,514 4.18%	\$225,549,767 4.19%	\$235,018,302 4.20%	\$244,906,109 4.21%
<b>Recordation</b>	13,860,000 -10.58%	14,200,000 2.45%	14,500,000 2.11%	14,500,000 0.00%	14,500,000 0.00%	14,500,000 0.00%
<b>Cable Franchise Fee</b>	1,665,000 -2.06%	1,665,000 0.00%	1,665,000 0.00%	1,665,000 0.00%	1,665,000 0.00%	1,665,000 0.00%
<b>Building Permits</b>	500,000 -28.57%	507,500 1.50%	515,113 1.50%	522,839 1.50%	530,682 1.50%	538,642 1.50%
<b>911 Service Fee</b>	3,900,000 2.63%	3,900,000 0.00%	3,900,000 0.00%	3,900,000 0.00%	3,900,000 0.00%	3,900,000 0.00%
<b>Investment Income</b>	6,547,200 70.77%	4,180,000 -36.16%	4,263,600 2.00%	4,348,870 2.00%	4,435,850 2.00%	4,524,570 2.00%
<b>Total Major Revenues</b>	<b>\$483,539,148</b> 1.02%	<b>\$502,276,501</b> 3.88%	<b>\$521,718,027</b> 3.87%	<b>\$539,104,689</b> 3.33%	<b>\$553,860,296</b> 2.74%	<b>\$569,296,541</b> 2.79%
<b>Other Revenues *</b>	\$417,124 -13.83%	\$339,181 -18.69%	\$284,527 -16.11%	\$141,559 -50.25%	\$135,346 -4.39%	\$77,338 -42.86%
<b>Tier 2 Revenues **</b>	5,869,730 4.34%	6,045,822 3.00%	6,227,197 3.00%	6,414,012 3.00%	6,606,433 3.00%	6,804,626 3.00%
<b>Tier 3 Revenues ***</b>	4,101,280 -7.47%	4,162,799 1.50%	4,225,241 1.50%	4,288,620 1.50%	4,352,949 1.50%	4,418,243 1.50%
<b>Annual Revenues</b>	<b>\$493,927,282</b> 0.97%	<b>\$512,824,303</b> 3.83%	<b>\$532,454,991</b> 3.83%	<b>\$549,948,880</b> 3.29%	<b>\$564,955,023</b> 2.73%	<b>\$580,596,748</b> 2.77%
<b>Prior Year Unappropriated Reserve</b>	\$13,810,641 -64.82%	\$4,891,986 -64.58%	\$4,939,273 0.97%	\$5,128,243 3.83%	\$5,324,550 3.83%	\$5,499,489 3.29%
<b>Current Year Surplus</b>	2,179,934 116.28%	1,346,000 -38.26%	2,584,000 91.98%	0 -100.00%	0 0.00%	2,325,430 100.00%
<b>Transfer from Capital Fund - Income Tax For Debt Service</b>	14,129,320 11.07%	15,960,835 12.96%	17,947,802 12.45%	20,711,279 15.40%	22,374,782 8.03%	20,210,155 -9.67%
<b>Total Revenues</b>	<b>\$524,047,176</b>	<b>\$535,023,124</b>	<b>\$557,926,066</b>	<b>\$575,788,401</b>	<b>\$592,654,355</b>	<b>\$608,631,822</b>
<i>Overall % Change</i>	-3.46%	2.09%	4.28%	3.20%	2.93%	2.70%

Percentages shown above represent % Change.

\* Other Revenues include Fire Co Loan Interest and IPA Interest.

\*\* There are approximately 16 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

\*\*\* There are approximately 90 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

# General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. 87.2% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY23 Budget	Percent of Total	FY24 Budget	Percent of Total	FY25 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$217.3	43.4%	\$228.5	42.1%	\$240.0	45.8%	45.8%
Railroad and Public Utilities	8.5	1.7%	\$9.2	1.7%	9.5	1.8%	47.6%
Total Business	7.6	1.5%	\$8.1	1.5%	8.1	1.5%	49.2%
<b>Total Property</b>	<b>233.4</b>	<b>46.6%</b>	<b>245.8</b>	<b>45.3%</b>	<b>257.6</b>	<b>49.2%</b>	<b>49.2%</b>
Income Tax	183.1	36.5%	207.3	38.2%	199.5	38.1%	87.2%
Recordation Tax	16.5	3.3%	15.5	2.9%	13.9	2.7%	89.9%
Investment Income	0.2	0.0%	3.8	0.7%	6.5	1.2%	91.1%
Cable Franchise Fee	1.7	0.3%	1.7	0.3%	1.7	0.3%	91.4%
911 Service Fee	3.4	0.7%	3.8	0.7%	3.9	0.7%	92.2%
Building Permits	0.8	0.2%	0.7	0.1%	0.5	0.1%	92.3%
<b>Total Major Revenues</b>	<b>439.1</b>	<b>87.6%</b>	<b>478.6</b>	<b>88.2%</b>	<b>483.6</b>	<b>92.3%</b>	<b>92.3%</b>
Other Annual Revenues	9.6	1.9%	10.6	2.0%	10.4	2.0%	94.3%
<b>Total Annual Revenues</b>	<b>448.7</b>	<b>89.5%</b>	<b>489.2</b>	<b>90.1%</b>	<b>494.0</b>	<b>94.3%</b>	<b>94.3%</b>
Other Revenues	52.6	10.5%	53.6	9.9%	30.1	5.7%	100.0%
<b>Total Revenue</b>	<b>\$501.3</b>	<b>100.0%</b>	<b>\$542.8</b>	<b>100.0%</b>	<b>\$524.1</b>	<b>100.0%</b>	<b>100.0%</b>

Percentages may not add to 100% due to rounding

# General Fund Operating Revenues

Revenue	FY23 Actuals	FY24 Budget	FY25 Budget	Increase (Decrease)	% Change
Real Property Tax	\$217,915,861	\$230,695,350	\$244,863,219	\$14,167,869	6.14%
Homestead Tax Credit	(982,276)	(2,539,899)	(5,050,000)	(2,510,101)	98.83%
Senior Tax Credit	0	(10,000)	0	10,000	-100.00%
Taxes - Discounts	(934,555)	(880,000)	(880,000)	0	0.00%
Penalty and Interest	720,087	600,000	600,000	0	0.00%
Semi-Annual Service Charges	45,633	250,000	50,000	(200,000)	-80.00%
Prior Years Taxes Deferred	1,002,839	400,000	400,000	0	0.00%
Real Property Tax - Prior Year	(125,371)	0	0	0	0.00%
Railroad and Public Utility	9,919,275	9,200,000	9,500,000	300,000	3.26%
Personal Property Tax	253,290	350,000	350,000	0	0.00%
Ordinary Business Tax	4,333,720	7,750,000	7,750,000	0	0.00%
<b>Total Local Property Taxes</b>	<b>\$232,148,503</b>	<b>\$245,815,451</b>	<b>\$257,583,219</b>	<b>\$11,767,768</b>	<b>4.79%</b>
<b>Income Tax</b>	<b>\$200,303,747</b>	<b>\$207,306,839</b>	<b>\$199,483,729</b>	<b>(\$7,823,110)</b>	<b>-3.77%</b>
Recordation Fee	\$15,663,284	\$15,500,000	\$13,860,000	(\$1,640,000)	-10.58%
Cable Franchise Fee	1,291,493	1,700,000	1,665,000	(35,000)	-2.06%
911 Service Fee	4,023,929	3,800,000	3,900,000	100,000	2.63%
Admissions	404,063	330,000	400,000	70,000	21.21%
<b>Other Local Taxes</b>	<b>\$21,382,768</b>	<b>\$21,330,000</b>	<b>\$19,825,000</b>	<b>(\$1,505,000)</b>	<b>-7.06%</b>
State Aid - Police Protection	\$1,075,757	\$925,000	\$900,000	(\$25,000)	-2.70%
<b>Total State Shared Taxes</b>	<b>\$1,075,757</b>	<b>\$925,000</b>	<b>\$900,000</b>	<b>(\$25,000)</b>	<b>-2.70%</b>
Heavy Equipment Tax	\$112,346	\$105,000	\$105,000	\$0	0.00%
Beer, Wine, Liquor Licenses	237,638	220,000	230,000	10,000	4.55%
Traders Licenses	135,528	100,000	100,000	0	0.00%
Mobile Home Licenses	69,210	70,000	70,000	0	0.00%
Animal Licenses	45,427	45,000	45,000	0	0.00%
Building Permits	494,506	700,000	500,000	(200,000)	-28.57%
Plumbing Licenses	31,388	56,000	35,000	(21,000)	-37.50%
Marriage Licenses	29,940	32,000	32,000	0	0.00%
Electrical Licenses	36,073	62,000	40,000	(22,000)	-35.48%
Utility Construction Permits	53,090	35,000	35,000	0	0.00%
Electrical Permits	289,437	300,000	300,000	0	0.00%
Grading Permits	24,843	18,000	18,000	0	0.00%
Use and Occupancy Certificates	18,874	16,000	16,000	0	0.00%
Zoning Certificates/Ordinances	1,600	2,100	2,100	0	0.00%
Plumbing Permits	185,770	150,000	150,000	0	0.00%
Reinspection Fees	8,000	10,000	10,000	0	0.00%
Kennel Licenses	16,770	15,000	15,000	0	0.00%
<b>Total Licenses and Permits</b>	<b>\$1,790,438</b>	<b>\$1,936,100</b>	<b>\$1,703,100</b>	<b>(\$233,000)</b>	<b>-12.03%</b>
State Aid - Fire Protection	\$388,606	\$388,600	\$384,230	(\$4,370)	-1.12%
Grand and Petit Jury Reimbursements	70,560	108,000	90,000	(18,000)	-16.67%
Circuit Court Master Reimbursement	201,097	195,000	219,800	24,800	12.72%
<b>Total Intergovernmental</b>	<b>\$660,263</b>	<b>\$691,600</b>	<b>\$694,030</b>	<b>\$2,430</b>	<b>0.35%</b>

# General Fund Operating Revenues

Revenue	FY23 Actuals	FY24 Budget	FY25 Budget	Increase (Decrease)	% Change
Lien Certification	\$156,285	\$225,000	\$168,000	(\$57,000)	-25.33%
Data Processing Services	1,679	2,400	2,400	0	0.00%
Hearing Fees - Board of Zoning Appeals	16,311	15,000	15,000	0	0.00%
Copy Fees	12,175	13,200	13,200	0	0.00%
Health Department	60,596	45,000	45,000	0	0.00%
Hearing Fees - Zoning Administration	(150)	11,000	11,000	0	0.00%
<b>Total General Government</b>	<b>\$246,896</b>	<b>\$311,600</b>	<b>\$254,600</b>	<b>(\$57,000)</b>	<b>-18.29%</b>
Sheriff Salary Recovery	\$5,725	\$40,000	\$20,000	(\$20,000)	-50.00%
Sheriff Fees	68,945	80,000	80,000	0	0.00%
Detention Center	241,837	185,000	185,000	0	0.00%
Inspection Fees - Roads	9,956	10,000	10,000	0	0.00%
Inspection Fees - Development Review	27,011	30,000	30,000	0	0.00%
Detention Center - Commissary	76,571	70,000	70,000	0	0.00%
Detention Center - Work Release	13,093	10,000	10,000	0	0.00%
Detention Center - Home Detention	11,342	13,000	13,000	0	0.00%
Citations	33,702	14,000	14,000	0	0.00%
Inspection Fees - Fire Safety	85,529	100,000	100,000	0	0.00%
Detention Center - Juvenile Transport	4,902	1,500	4,500	3,000	200.00%
Sex Offender Registry	0	18,500	0	(18,500)	-100.00%
Sheriff Training Academy	48,189	36,000	45,000	9,000	25.00%
Sheriff Academy Recovery (Housing)	60,544	40,000	41,200	1,200	3.00%
Circuit Court Annex - Rent and Heat	10,249	10,250	10,200	(50)	-0.49%
<b>Total Public Safety</b>	<b>\$697,595</b>	<b>\$658,250</b>	<b>\$632,900</b>	<b>(\$25,350)</b>	<b>-3.85%</b>
Vehicle Maintenance	\$346,325	\$367,500	\$387,500	\$20,000	5.44%
Road Maintenance	26,799	107,000	107,000	0	0.00%
Development Review Fees	356,618	400,000	400,000	0	0.00%
Fuel Recovery	705,793	750,750	773,000	22,250	2.96%
Stormwater/Environmental Review Fees	159,431	180,000	160,000	(20,000)	-11.11%
Engineering Review Fees	29,808	45,000	45,000	0	0.00%
Flood Plain Review Fees	2,700	3,000	3,000	0	0.00%
Forest Conservation Review Fees	26,055	50,000	25,000	(25,000)	-50.00%
Weed Control	81,655	80,000	80,000	0	0.00%
<b>Total Public Works</b>	<b>\$1,735,184</b>	<b>\$1,983,250</b>	<b>\$1,980,500</b>	<b>(\$2,750)</b>	<b>-0.14%</b>
Bear Branch Programs	\$41,780	\$30,000	\$25,000	(\$5,000)	-16.67%
Dog Park Memberships	13,603	15,000	15,000	0	0.00%
Farm Museum Admissions	8,386	15,000	15,000	0	0.00%
Farm Museum Concessions	44,798	30,000	30,000	0	0.00%
Farm Museum Special Events	55,864	50,000	50,000	0	0.00%
Farm Museum Sponsors	27,750	30,000	30,000	0	0.00%
Farm Museum Weddings	27,350	36,000	20,000	(16,000)	-44.44%
Farm Museum Wine Festival	162,444	122,200	122,200	0	0.00%
Hashawha Concessions	266	750	700	(50)	-6.67%
Hashawha Fees	184,104	200,000	200,000	0	0.00%
Hashawha Outdoor School Meals	153,621	100,000	100,000	0	0.00%
Hashawha School Programs	11,267	10,000	10,000	0	0.00%
Park Facility Rental	16,805	15,000	15,000	0	0.00%
Pavilion and Facility Rentals	58,179	77,000	60,000	(17,000)	-22.08%



# General Fund Operating Revenues

Revenue	FY23 Actuals	FY24 Budget	FY25 Budget	Increase (Decrease)	% Change
Piney Run Admissions	205,174	220,000	200,000	(20,000)	-9.09%
Piney Run Boat Rentals	52,485	100,000	100,000	0	0.00%
Piney Run Concessions	7,505	7,600	7,600	0	0.00%
Piney Run Council Sponsorship	176	12,000	0	(12,000)	-100.00%
Piney Run Nature Camp	87,714	81,000	81,000	0	0.00%
Piney Run Nature Center Concessions	1,940	800	800	0	0.00%
Piney Run Nature Center Facility Rental	1,395	800	1,500	700	87.50%
Piney Run Nature Center Programs	14,685	6,500	6,500	0	0.00%
Piney Run Programs	16,072	8,500	10,000	1,500	17.65%
Piney Run School Groups	7,796	3,960	4,000	40	1.01%
Recreation and Parks Program Fees	11	0	0	0	0.00%
Sports Complex Advertisement	0	2,000	2,000	0	0.00%
Sports Complex Concessions	297	1,800	2,000	200	11.11%
Sports Complex Rent/Lighting	57,752	48,000	48,000	0	0.00%
Sports Complex Tournament Fees	12,113	28,000	28,000	0	0.00%
<b>Total Recreation</b>	<b>\$1,271,330</b>	<b>\$1,251,910</b>	<b>\$1,184,300</b>	<b>(\$67,610)</b>	<b>-5.40%</b>
Westminster Senior Center Classes	\$10,010	\$5,100	\$10,000	\$4,900	96.08%
North Carroll Senior Center Classes	20,507	17,900	17,900	0	0.00%
South Carroll Senior Center Classes	36,571	29,900	30,000	100	0.33%
Taneytown Senior Center Classes	4,653	5,100	5,000	(100)	-1.96%
Mt. Airy Senior Center Classes	10,552	12,150	11,000	(1,150)	-9.47%
Senior Center Bus Trips	18,862	24,000	24,000	0	0.00%
<b>Total Aging</b>	<b>\$101,155</b>	<b>\$94,150</b>	<b>\$97,900</b>	<b>\$3,750</b>	<b>3.98%</b>
Circuit Court Fines	\$25,431	\$25,000	\$25,000	\$0	0.00%
Liquor License Fines	6,151	7,500	7,500	0	0.00%
Animal Violation Fines	10,635	8,000	8,000	0	0.00%
Humane Society Impound Fees	24,766	19,500	19,500	0	0.00%
Parking Violations	670	0	0	0	0.00%
<b>Total Fines and Forfeits</b>	<b>\$67,653</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>0.00%</b>
Interest - Miscellaneous Loans	\$25,095	\$29,000	\$10,000	(\$19,000)	-65.52%
Interest - Fire Company Loans	226,205	72,937	61,548	(11,389)	-15.61%
Investment Income	4,908,306	3,833,970	6,547,200	2,713,230	70.77%
Investment Income - IPA	411,143	411,143	355,575	(55,568)	-13.52%
Unrealized Gains/Losses	(279,715)	0	0	0	0.00%
Rents and Royalties	6,484,654	668,600	670,000	1,400	0.21%
Cell Tower Rent	67,710	51,000	51,000	0	0.00%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Advertising - Liquor Licenses	10,000	10,000	10,000	0	0.00%
Jury Duty	339	0	0	0	0.00%
Postage	15,007	25,000	15,000	(10,000)	-40.00%
Equipment Sales	281,570	275,000	250,000	(25,000)	-9.09%
Purchasing Card Rebate	49,132	60,000	60,000	0	0.00%
Miscellaneous	293,720	711,150	628,280	(82,870)	-11.65%
<b>Total Other</b>	<b>\$12,499,765</b>	<b>\$6,154,400</b>	<b>\$8,665,203</b>	<b>\$2,510,803</b>	<b>40.80%</b>

# General Fund Operating Revenues

Revenue	FY23 Actuals	FY24 Budget	FY25 Budget	Increase (Decrease)	% Change
Pension Recovery - Enterprise and Grants	\$387,548	\$293,000	\$475,000	\$182,000	62.12%
OPEB Recovery - Enterprise and Grants	364,882	350,000	350,000	0	0.00%
State Retirement Recovery - Enterprise and Grants	9,691	7,000	7,800	800	11.43%
Health Department Water/Sewer	951	5,000	5,000	0	0.00%
Westminster Motorola Revenue Recovery	28,808	25,000	25,000	0	0.00%
<b>Total Cost Recovery</b>	<b>\$791,880</b>	<b>\$680,000</b>	<b>\$862,800</b>	<b>\$182,800</b>	<b>26.88%</b>
<b>Total Annual Revenue</b>	<b>\$474,772,934</b>	<b>\$489,198,550</b>	<b>\$493,927,281</b>	<b>\$4,728,731</b>	<b>0.97%</b>
Prior Year Unappropriated Reserve	\$41,309,390	\$39,255,397	\$13,810,641	(\$25,444,756)	-64.82%
Current Year Surplus	680,930	1,007,924	2,179,934	1,172,010	116.28%
Transfer from Capital Fund	10,582,160	12,721,000	14,129,320	1,408,320	11.07%
Transfer from Utilities Enterprise Fund	0	657,000	0	(657,000)	-100.00%
<b>Total Operating Revenue</b>	<b>\$527,345,414</b>	<b>\$542,839,870</b>	<b>\$524,047,176</b>	<b>(\$18,792,695)</b>	<b>-3.46%</b>

Prior Year Unappropriated Reserve                      Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

Transfer from Capital Fund                                      Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

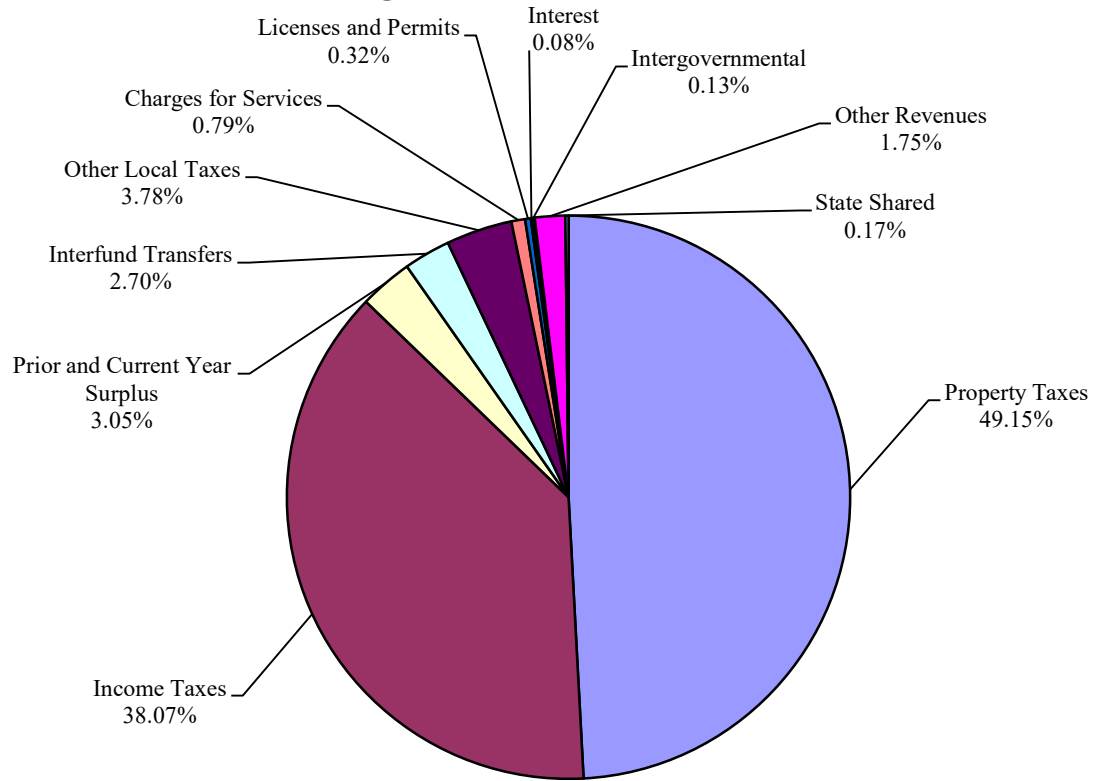
Transfer from Utilities Enterprise Fund                      Funding being transferred back from the Utilities Enterprise Fund due to scope changes for Board of Education Facilities projects.

# Operating Budget Revenues

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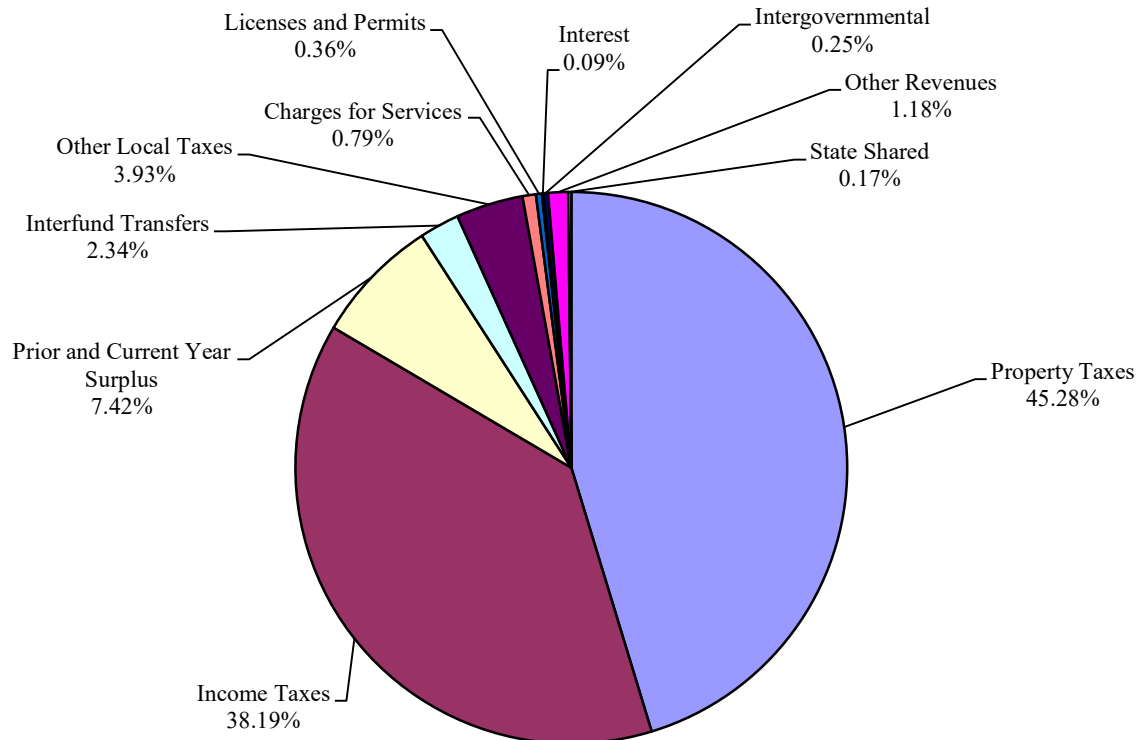
## Fiscal Year 2025 Budget

**\$524,047,176**



## Fiscal Year 2024 Budget

**\$542,839,870**





# *Operating Plan*



# Operating Plan

## Fiscal Years 2025 - 2030

Department/Agency	FY25 Budget	FY26 Planned	FY27 Planned	FY28 Planned	FY29 Planned	FY30 Planned
<b>Public Schools</b>						
Carroll County Public Schools	233,001,610	239,991,660	247,191,410	254,607,150	262,245,360	270,112,720
Carroll County Public Schools Debt Service	14,129,320	15,960,840	17,947,800	20,711,280	22,374,780	20,210,150
<b>Total Public Schools</b>	<b>247,130,930</b>	<b>255,952,500</b>	<b>265,139,210</b>	<b>275,318,430</b>	<b>284,620,140</b>	<b>290,322,870</b>
<b>Education Other</b>						
Cable Regulatory Commission	200,070	210,070	220,580	231,610	243,190	255,350
Carroll Community College	12,320,580	12,690,200	13,070,900	13,463,030	13,866,920	14,282,930
Carroll Community College - Adult Basic Education	204,040	204,040	204,040	204,040	204,040	204,040
Carroll County Public Library	11,620,220	11,968,830	12,327,890	12,697,730	13,078,660	13,471,020
Community Media Center	700,400	670,000	670,000	670,000	670,000	670,000
<b>Total Education Other</b>	<b>25,045,310</b>	<b>25,743,140</b>	<b>26,493,410</b>	<b>27,266,410</b>	<b>28,062,810</b>	<b>28,883,340</b>
<b>Public Safety and Corrections</b>						
Circuit Court	3,124,820	3,143,610	3,295,470	3,456,180	3,632,780	3,797,210
Circuit Court Magistrates	554,930	579,670	608,470	638,710	670,450	703,780
Orphans Court	61,840	61,900	61,960	62,020	62,090	62,150
Volunteer Community Service Program	252,890	263,650	276,720	290,450	304,860	319,990
<b>Total Courts</b>	<b>3,994,480</b>	<b>4,048,830</b>	<b>4,242,620</b>	<b>4,447,360</b>	<b>4,670,180</b>	<b>4,883,130</b>
Public Safety 911	7,267,160	7,473,630	7,782,420	8,104,690	8,461,080	8,792,810
<b>Total Public Safety 911</b>	<b>7,267,160</b>	<b>7,473,630</b>	<b>7,782,420</b>	<b>8,104,690</b>	<b>8,461,080</b>	<b>8,792,810</b>
Administrative Services	4,559,520	4,741,140	4,930,000	5,126,400	5,330,620	5,542,990
Advocacy and Investigation Center	20,670	24,790	22,030	22,690	23,380	24,080
Corrections	11,892,770	12,349,500	12,842,340	13,324,760	13,912,640	14,400,450
Law Enforcement	18,673,890	19,583,580	20,230,360	21,083,940	21,915,670	22,856,600
Training Academy	71,960	74,120	76,340	78,630	80,990	83,420
<b>Total Sheriff's Office</b>	<b>35,218,810</b>	<b>36,773,130</b>	<b>38,101,070</b>	<b>39,636,420</b>	<b>41,263,300</b>	<b>42,907,540</b>
State's Attorney's Office	5,608,860	5,894,500	6,184,080	6,488,530	6,806,940	7,141,660
<b>Total State's Attorney's Office</b>	<b>5,608,860</b>	<b>5,894,500</b>	<b>6,184,080</b>	<b>6,488,530</b>	<b>6,806,940</b>	<b>7,141,660</b>
Animal Control	1,120,500	1,154,120	1,151,210	1,224,400	1,261,130	1,298,970
Fire and EMS Administration	8,229,220	8,480,230	9,332,710	9,461,150	9,432,150	9,777,260
Length of Service Award Program	660,000	660,000	660,000	660,000	660,000	660,000
Net New Funding for Fire and EMS	21,932,450	22,872,370	24,252,240	25,665,410	27,257,880	28,844,940
Volunteer Emergency Services Association	4,743,420	4,885,720	5,032,290	5,183,260	5,338,760	5,498,920
<b>Total Public Safety and Corrections Other</b>	<b>36,685,590</b>	<b>38,052,440</b>	<b>40,428,450</b>	<b>42,194,220</b>	<b>43,949,920</b>	<b>46,080,090</b>
<b>Total Public Safety and Corrections</b>	<b>88,774,900</b>	<b>92,242,530</b>	<b>96,738,640</b>	<b>100,871,220</b>	<b>105,151,420</b>	<b>109,805,230</b>
<b>Public Works</b>						
Public Works Administration	887,760	936,760	976,630	1,024,270	1,074,420	1,127,190
Building Construction	527,800	552,870	579,930	608,320	639,310	669,400
Engineering Administration	667,630	697,320	728,390	762,130	794,960	830,550
Engineering - Construction Inspection	494,190	518,760	544,550	571,620	600,050	630,760
Engineering - Design	421,160	442,040	463,960	486,970	511,120	536,480
Engineering - Survey	395,130	346,340	363,560	381,430	400,390	495,490
Facilities	14,209,670	14,869,040	15,729,880	16,355,480	17,005,040	17,679,530
Fleet Management	11,992,130	11,326,750	11,703,010	11,503,780	11,893,210	12,292,220
Permits and Inspections	1,960,870	2,066,080	2,160,770	2,268,130	2,389,340	2,499,420
Roads Operations	9,295,320	9,716,960	10,151,350	10,605,210	11,080,920	11,578,750
Storm Emergencies	2,833,760	2,969,200	3,116,660	3,271,490	3,434,070	3,605,370
Traffic Control	540,740	556,950	573,670	590,910	658,490	631,750
Transit Administration	175,290	182,770	190,590	198,760	207,300	216,220
Veteran Transit Services	131,700	138,290	145,200	152,460	160,080	168,090
<b>Total Public Works</b>	<b>44,533,150</b>	<b>45,320,130</b>	<b>47,428,150</b>	<b>48,780,960</b>	<b>50,848,700</b>	<b>52,961,220</b>
<b>Citizen Services</b>						
Citizen Services Administration	526,410	552,240	579,340	607,780	637,630	668,950
Aging and Disabilities	1,597,380	1,677,650	1,753,990	1,841,660	1,925,870	2,021,890
Recovery Support Services	441,190	578,630	595,990	613,870	632,280	651,250
<b>Total Citizen Services</b>	<b>2,564,980</b>	<b>2,808,520</b>	<b>2,929,320</b>	<b>3,063,310</b>	<b>3,195,780</b>	<b>3,342,090</b>

# Operating Plan

## Fiscal Years 2025 - 2030

Department/Agency	FY25 Budget	FY26 Planned	FY27 Planned	FY28 Planned	FY29 Planned	FY30 Planned
Access Carroll	20,600	21,220	21,850	22,510	23,190	23,880
The Arc Carroll County	293,130	298,990	304,970	311,070	317,290	323,640
Care Healing Center	204,970	215,220	225,980	237,280	249,140	261,600
Flying Colors of Success	56,690	59,520	62,500	65,630	68,910	72,350
Human Services of Program	1,366,320	1,393,650	1,421,520	1,449,950	1,478,950	1,508,530
Penn-Mar Human Services	287,440	293,190	299,050	305,030	311,130	317,360
Sheppard Pratt	118,810	121,190	123,610	126,080	128,600	131,180
Springboard Community Services	441,280	454,520	468,150	482,200	496,660	511,560
Target Community and Educational Services	293,130	298,990	304,970	311,070	317,290	323,640
Youth Services Bureau	1,238,220	1,262,980	1,288,240	1,314,010	1,340,290	1,367,090
<b>Citizen Services Non - Profits</b>	<b>4,320,590</b>	<b>4,419,470</b>	<b>4,520,840</b>	<b>4,624,830</b>	<b>4,731,450</b>	<b>4,840,830</b>
Health Department	4,133,770	4,255,380	4,380,640	4,509,660	4,642,550	4,779,430
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
<b>Citizen Services State</b>	<b>4,153,770</b>	<b>4,275,380</b>	<b>4,400,640</b>	<b>4,529,660</b>	<b>4,662,550</b>	<b>4,799,430</b>
<b>Total Citizen Services</b>	<b>11,039,340</b>	<b>11,503,370</b>	<b>11,850,800</b>	<b>12,217,800</b>	<b>12,589,780</b>	<b>12,982,350</b>
<b>Recreation and Culture</b>						
Recreation and Parks Administration	563,920	594,260	620,020	650,110	681,670	714,780
Community Parks	954,990	988,020	1,021,320	1,093,520	1,131,130	1,171,740
Hashawha	1,109,550	1,133,750	1,181,580	1,231,530	1,283,710	1,338,210
Piney Run Park	1,069,200	1,110,630	1,162,090	1,216,010	1,272,490	1,331,670
Recreation	648,560	644,950	642,580	671,480	701,740	733,410
Sports Complex	265,150	276,210	287,770	299,850	312,460	325,640
<b>Total Recreation and Parks</b>	<b>4,611,370</b>	<b>4,747,820</b>	<b>4,915,360</b>	<b>5,162,500</b>	<b>5,383,200</b>	<b>5,615,450</b>
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Culture</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Total Recreation and Culture</b>	<b>4,691,370</b>	<b>4,827,820</b>	<b>4,995,360</b>	<b>5,242,500</b>	<b>5,463,200</b>	<b>5,695,450</b>
<b>General Government</b>						
Comptroller Administration	485,010	502,780	530,180	554,540	577,580	608,260
Accounting	1,422,250	1,486,800	1,562,310	1,638,380	1,715,090	1,802,120
Bond Issuance Expense	267,980	389,050	445,700	349,070	271,070	323,820
Collections Office	1,415,250	1,477,980	1,543,130	1,612,010	1,683,580	1,758,770
Independent Post Audit	65,850	67,830	69,860	71,960	74,110	76,340
Office of Procurement	517,470	541,400	567,330	594,530	623,050	652,960
<b>Total Comptroller</b>	<b>4,173,810</b>	<b>4,465,840</b>	<b>4,718,510</b>	<b>4,820,490</b>	<b>4,944,480</b>	<b>5,222,270</b>
Administrative Hearings	111,440	116,460	121,720	127,230	132,990	139,020
Board of License Commissioners	115,580	121,130	126,950	133,060	139,460	146,180
County Attorney	838,890	877,020	916,930	958,730	1,002,490	1,048,320
<b>Total County Attorney</b>	<b>1,065,910</b>	<b>1,114,610</b>	<b>1,165,600</b>	<b>1,219,020</b>	<b>1,274,940</b>	<b>1,333,520</b>
Economic Development Administration	1,028,290	1,072,900	1,119,530	1,168,290	1,219,260	1,272,560
Carroll County Workforce Development	268,000	281,070	294,780	309,170	324,270	340,110
Economic Dev. Infrastructure and Investments	850,000	850,000	850,000	850,000	850,000	850,000
Farm Museum	1,049,180	1,093,120	1,138,890	1,186,680	1,236,580	1,288,600
<b>Total Economic Development</b>	<b>3,195,470</b>	<b>3,297,090</b>	<b>3,403,200</b>	<b>3,514,140</b>	<b>3,630,110</b>	<b>3,751,270</b>
Human Resources Administration	1,505,240	1,574,770	1,650,240	1,729,380	1,812,370	1,899,420
Health and Fringe Benefits	19,772,420	29,814,750	31,652,580	34,084,470	36,433,150	39,104,970
Personnel Services	96,570	101,400	106,470	111,790	117,380	123,250
<b>Total Human Resources</b>	<b>21,374,230</b>	<b>31,490,920</b>	<b>33,409,290</b>	<b>35,925,640</b>	<b>38,362,900</b>	<b>41,127,640</b>
Management and Budget Administration	352,090	369,400	387,570	406,640	426,650	447,650
Budget	719,010	754,690	792,150	831,470	872,760	916,090
Grants Office	224,310	235,410	247,050	259,280	272,110	285,580
Risk Management	2,114,670	2,900,750	3,072,430	3,225,960	3,387,180	3,556,440
<b>Total Management and Budget</b>	<b>3,410,080</b>	<b>4,260,250</b>	<b>4,499,200</b>	<b>4,723,350</b>	<b>4,958,700</b>	<b>5,205,760</b>



# Operating Plan

## Fiscal Years 2025 - 2030

Department/Agency	FY25 Budget	FY26 Planned	FY27 Planned	FY28 Planned	FY29 Planned	FY30 Planned
Planning and Land Management Administration	1,413,170	1,445,470	1,511,840	1,299,970	1,364,330	1,431,890
Comprehensive Planning	953,850	947,130	991,780	1,038,580	1,087,630	1,139,060
Development Review	638,620	669,720	702,880	737,690	774,240	812,600
Resource Management	1,350,970	1,282,910	1,346,050	1,413,320	1,481,890	1,554,880
Zoning Administration	332,900	348,920	366,190	384,310	403,340	423,310
<b>Total Planning and Land Management</b>	<b>4,689,510</b>	<b>4,694,150</b>	<b>4,918,740</b>	<b>4,873,870</b>	<b>5,111,430</b>	<b>5,361,740</b>
Technology Services	8,290,020	8,587,950	9,212,120	9,391,860	9,704,690	10,130,420
Production and Distribution Services	437,730	449,430	465,730	482,670	500,260	518,540
<b>Total Technology Services</b>	<b>8,727,750</b>	<b>9,037,380</b>	<b>9,677,850</b>	<b>9,874,530</b>	<b>10,204,950</b>	<b>10,648,960</b>
Audio Video Production	268,230	284,640	298,100	312,210	327,000	342,510
Board of Elections	2,479,060	2,613,820	2,795,380	2,958,220	3,113,800	3,300,320
County Commissioners	1,486,170	1,557,580	1,642,790	1,713,480	1,797,170	1,884,980
Not in Carroll	327,820	337,650	347,780	358,220	368,960	380,030
<b>Total General Government Other</b>	<b>4,561,120</b>	<b>4,793,690</b>	<b>5,084,050</b>	<b>5,342,130</b>	<b>5,606,930</b>	<b>5,907,840</b>
<b>Total General Government</b>	<b>51,198,040</b>	<b>63,153,930</b>	<b>66,876,440</b>	<b>70,293,170</b>	<b>74,094,440</b>	<b>78,559,000</b>
<b>Conservation and Natural Resources</b>						
Extension Office of Carroll County	470,100	484,200	498,730	513,690	529,100	544,970
Soil Conservation District	528,630	619,310	581,040	609,190	638,710	669,690
Spongy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Weed Control	91,440	92,700	95,480	98,350	102,920	162,500
<b>Total Conservation and Natural Resources</b>	<b>1,120,170</b>	<b>1,226,210</b>	<b>1,205,250</b>	<b>1,251,230</b>	<b>1,300,730</b>	<b>1,407,160</b>
<b>Debt and Transfers</b>						
Debt Service	15,544,280	17,546,440	20,963,950	23,926,890	26,094,610	27,009,000
Debt Service - Ag Pres.	4,022,960	3,179,500	4,419,620	1,746,160	1,901,800	6,424,010
Intergovernmental Transfers	3,965,250	4,084,210	4,206,730	4,332,940	4,462,920	4,596,810
<b>Total Debt and Transfers</b>	<b>23,532,490</b>	<b>24,810,150</b>	<b>29,590,300</b>	<b>30,005,990</b>	<b>32,459,330</b>	<b>38,029,820</b>
<b>Reserves</b>						
Reserve for Contingencies	4,939,270	5,128,240	5,324,550	5,499,490	5,649,550	5,805,970
Reserve for Positions	907,830	953,220	1,000,880	1,050,930	1,103,470	1,158,650
<b>Total Reserves</b>	<b>5,847,100</b>	<b>6,081,460</b>	<b>6,325,430</b>	<b>6,550,420</b>	<b>6,753,020</b>	<b>6,964,620</b>
<b>Interfund Transfers</b>						
Transfer to Capital Fund	26,163,560	4,789,800	5,013,100	5,584,100	5,865,100	6,103,100
Transfer to Grant Fund - Aging and Disabilities	384,310	405,250	427,140	450,200	474,520	500,140
Transfer to Grant Fund - Circuit Court	37,770	40,040	42,440	44,980	47,680	50,540
Transfer to Grant Fund - Comprehensive Planning	12,000	12,540	13,100	13,690	14,310	14,950
Transfer to Grant Fund - Fire & EMS	60,000	61,800	63,650	65,560	67,530	69,560
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing & Community Dev.	40,730	42,770	44,900	47,150	49,510	51,980
Transfer to Grant Fund - Local Management Board	77,130	80,980	85,030	89,290	93,750	98,440
Transfer to Grant Fund - Public Safety	107,660	107,660	107,660	107,660	107,660	107,660
Transfer to Grant Fund - Recreation	9,100	9,100	9,100	9,100	9,100	9,100
Transfer to Grant Fund - Sheriff's Office	136,700	143,540	150,710	158,250	166,160	174,470
Transfer to Grant Fund - State's Attorney's Office	83,160	89,810	97,000	104,760	113,140	122,190
Transfer to Grant Fund - Transit	1,351,790	2,284,840	2,522,220	2,774,170	3,045,460	3,337,430
Transfer to Airport Enterprise Fund	16,000	16,000	16,000	16,000	16,000	16,000
Transfer to Fiber Network Enterprise Fund	932,200	449,080	455,010	485,450	517,260	550,460
Transfer to Solid Waste Enterprise Fund	3,685,450	4,277,810	5,109,180	5,629,680	6,171,600	6,736,100
Transfer to Utilities Enterprise Fund	404,050	381,500	399,640	356,780	369,380	592,020
<b>Total Interfund Transfers</b>	<b>33,505,610</b>	<b>13,196,520</b>	<b>14,559,880</b>	<b>15,940,820</b>	<b>17,132,160</b>	<b>18,538,140</b>
Projected Revenue	524,047,176	535,023,124	557,926,066	575,788,401	592,654,355	608,631,822
Projected Expenditures	536,418,410	544,057,760	571,202,870	593,738,950	618,475,730	644,149,200
<b>Balance</b>	<b>-12,371,234</b>	<b>-9,034,636</b>	<b>-13,276,804</b>	<b>-17,950,549</b>	<b>-25,821,375</b>	<b>-35,517,378</b>

## Funding to State Mandated Agencies Fiscal Years 2025 - 2030

	<b>FY25 Budget</b>	<b>FY26 Planned</b>	<b>FY27 Planned</b>	<b>FY28 Planned</b>	<b>FY29 Planned</b>	<b>FY30 Planned</b>
Carroll County Public Schools	233,001,610	239,991,660	247,191,410	254,607,150	262,245,360	270,112,720
Carroll County Public Schools Debt Service	14,129,320	15,960,840	17,947,800	20,711,280	22,374,780	20,210,150
Carroll Community College	12,320,580	12,690,200	13,070,900	13,463,030	13,866,920	14,282,930
Carroll County Public Library	11,620,220	11,968,830	12,327,890	12,697,730	13,078,660	13,471,020
Circuit Court	3,124,820	3,143,610	3,295,470	3,456,180	3,632,780	3,797,210
Circuit Court Magistrates	554,930	579,670	608,470	638,710	670,450	703,780
Orphans Court	61,840	61,900	61,960	62,020	62,090	62,150
Volunteer Community Service Program	252,890	263,650	276,720	290,450	304,860	319,990
State's Attorney's Office	5,608,860	5,894,500	6,184,080	6,488,530	6,806,940	7,141,660
Health Department	4,133,770	4,255,380	4,380,640	4,509,660	4,642,550	4,779,430
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Board of Elections	2,479,060	2,613,820	2,795,380	2,958,220	3,113,800	3,300,320
Extension Office of Carroll County	470,100	484,200	498,730	513,690	529,100	544,970
Spongy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	528,630	619,310	581,040	609,190	638,710	669,690
Weed Control	91,440	92,700	95,480	98,350	102,920	162,500
<b>Total Funding to State Mandated Agencies</b>	<b>288,428,070</b>	<b>298,670,270</b>	<b>309,365,970</b>	<b>321,154,190</b>	<b>332,119,920</b>	<b>339,608,520</b>

# ***General Fund Appropriations***



# Public Schools Summary

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	<b>Actual FY23</b>	<b>Original Budget FY24</b>	<b>Adjusted Budget FY24</b>	<b>Budget FY25</b>	<b>% Change From Orig. FY24</b>	<b>% Change From Adj. FY24</b>
Carroll Co Board of Education	\$217,076,116	\$225,930,000	\$225,930,000	\$233,001,610	3.13%	3.13%
Carroll County Public Schools Debt Service	10,441,151	12,721,000	12,721,000	14,129,320	11.07%	11.07%
<b>Total Public Schools</b>	<b>\$227,517,267</b>	<b>\$238,651,000</b>	<b>\$238,651,000</b>	<b>\$247,130,930</b>	<b>3.55%</b>	<b>3.55%</b>

# Education Other Summary

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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Cable Regulatory Commission	\$181,681	\$190,540	\$190,540	\$200,070	5.00%	5.00%
Carroll Community College	16,861,469	11,961,730	11,961,730	12,320,580	3.00%	3.00%
CCC Adult Basic Education	284,040	284,040	284,040	204,040	-28.17%	-28.17%
CCC Entrepreneurship Program	116,700	120,200	120,200	0	-100.00%	-100.00%
Carroll County Public Library	16,908,044	11,281,770	11,281,770	11,620,220	3.00%	3.00%
Community Media Center	660,000	720,000	720,000	700,400	-2.72%	-2.72%
<b>Total Education Other</b>	<b>\$35,011,934</b>	<b>\$24,558,280</b>	<b>\$24,558,280</b>	<b>\$25,045,310</b>	<b>1.98%</b>	<b>1.98%</b>
<b>Total Without Benefits</b>	<b>\$30,826,262</b>	<b>\$24,558,280</b>	<b>\$24,558,280</b>	<b>\$25,045,310</b>	<b>1.98%</b>	<b>1.98%</b>

# Public Safety and Corrections Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Circuit Court	\$3,141,474	\$2,793,390	\$2,819,780	\$3,124,820	11.86%	10.82%
Circuit Court Magistrates	645,822	518,930	522,110	554,930	6.94%	6.29%
Orphan's Court	57,897	61,840	61,840	61,840	0.00%	0.00%
Volunteer Community Services	312,208	229,860	237,800	252,890	10.02%	6.35%
<b>Total Courts</b>	<b>\$4,157,401</b>	<b>\$3,604,020</b>	<b>\$3,641,530</b>	<b>\$3,994,480</b>	<b>10.83%</b>	<b>9.69%</b>

<b>Total Without Benefits</b>	<b>\$3,010,880</b>	<b>\$3,198,860</b>	<b>\$3,233,710</b>	<b>\$3,551,180</b>	<b>11.01%</b>	<b>9.82%</b>
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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Public Safety-911 Services	\$9,228,479	\$7,296,850	\$7,162,300	\$7,267,160	-0.41%	1.46%
<b>Total Public Safety</b>	<b>\$9,228,479</b>	<b>\$7,296,850</b>	<b>\$7,162,300</b>	<b>\$7,267,160</b>	<b>-0.41%</b>	<b>1.46%</b>

<b>Total Without Benefits</b>	<b>\$7,556,065</b>	<b>\$6,766,540</b>	<b>\$6,644,840</b>	<b>\$6,732,060</b>	<b>-0.51%</b>	<b>1.31%</b>
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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Administrative Services	\$4,769,581	\$4,174,110	\$4,364,790	\$4,559,520	9.23%	4.46%
Advocacy & Investigation Center	18,836	20,570	20,570	20,670	0.49%	0.49%
Corrections	12,896,774	11,290,540	11,248,240	11,892,770	5.33%	5.73%
Law Enforcement	21,154,895	17,700,950	17,653,180	18,673,890	5.50%	5.78%
Training Academy	54,402	72,080	72,080	71,960	-0.17%	-0.17%
<b>Total Sheriff's Office</b>	<b>\$38,894,488</b>	<b>\$33,258,250</b>	<b>\$33,358,860</b>	<b>\$35,218,810</b>	<b>5.89%</b>	<b>5.58%</b>

<b>Total Without Benefits</b>	<b>\$27,796,765</b>	<b>\$27,551,290</b>	<b>\$27,648,450</b>	<b>\$28,703,960</b>	<b>4.18%</b>	<b>3.82%</b>
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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
State's Attorney's Office	\$5,797,499	\$5,309,500	\$5,288,080	\$5,608,860	5.64%	6.07%
<b>Total State's Attorney's Office</b>	<b>\$5,797,499</b>	<b>\$5,309,500</b>	<b>\$5,288,080</b>	<b>\$5,608,860</b>	<b>5.64%</b>	<b>6.07%</b>

<b>Total Without Benefits</b>	<b>\$4,061,170</b>	<b>\$4,580,520</b>	<b>\$4,560,620</b>	<b>\$4,823,940</b>	<b>5.31%</b>	<b>5.77%</b>
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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Animal Control	\$1,494,018	\$1,025,980	\$1,025,980	\$1,120,500	9.21%	9.21%
LOSAP Funding	0	660,000	660,000	660,000	0.00%	0.00%
<b>Total Public Safety and Corrections Other</b>	<b>\$1,494,018</b>	<b>\$1,685,980</b>	<b>\$1,685,980</b>	<b>\$1,780,500</b>	<b>5.61%</b>	<b>5.61%</b>

<b>Total Without Benefits</b>	<b>\$1,141,365</b>	<b>\$1,025,980</b>	<b>\$1,025,980</b>	<b>\$1,120,500</b>	<b>9.21%</b>	<b>9.21%</b>
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# Public Safety and Corrections Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
EMS 24/7 Services	\$5,516,430	\$2,651,600	\$2,651,600	\$0	-100.00%	-100.00%
Fire and EMS Administration	5,010,420	7,585,100	7,830,810	8,229,220	8.49%	5.09%
Net New Funding for Fire and EMS	6,463,570	13,468,740	13,468,740	21,932,450	62.84%	62.84%
Volunteer Emergency Services Association	7,438,288	5,021,590	5,021,590	4,743,420	-5.54%	-5.54%
<b>Total Fire and Emergency Services</b>	<b>\$24,428,708</b>	<b>\$28,727,030</b>	<b>\$28,972,740</b>	<b>\$34,905,090</b>	<b>21.51%</b>	<b>20.48%</b>
<b>Total Without Benefits</b>	<b>\$23,310,481</b>	<b>\$28,007,020</b>	<b>\$28,235,270</b>	<b>\$34,066,170</b>	<b>-35.85%</b>	<b>-39.16%</b>
<b>Total Public Safety and Corrections</b>	<b>\$84,000,592</b>	<b>\$79,881,630</b>	<b>\$80,109,490</b>	<b>\$88,774,900</b>	<b>11.13%</b>	<b>10.82%</b>
<b>Total Without Benefits</b>	<b>\$66,876,727</b>	<b>\$71,130,210</b>	<b>\$71,348,870</b>	<b>\$78,997,810</b>	<b>11.06%</b>	<b>10.72%</b>



# Public Works Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Public Works Administration	\$1,373,556	\$828,340	\$826,360	\$887,760	7.17%	7.43%
Building Construction	547,171	653,700	647,540	527,800	-19.26%	-18.49%
Engineering Administration	729,416	612,610	612,630	667,630	8.98%	8.98%
Engineering-Construction Inspection	557,991	467,950	467,460	494,190	5.61%	5.72%
Engineering-Design	481,820	407,240	426,100	421,160	3.42%	-1.16%
Engineering-Survey	271,294	315,000	326,950	395,130	25.44%	20.85%
Facilities Administration	10,372,625	14,662,680	14,650,120	14,209,670	-3.09%	-3.01%
Fleet Management	3,352,971	11,869,530	11,792,720	11,992,130	1.03%	1.69%
Permits and Inspections	2,389,890	1,918,130	1,867,720	1,960,870	2.23%	4.99%
Roads Operations	13,161,749	9,072,100	8,953,220	9,295,320	2.46%	3.82%
Storm Emergencies	462,188	2,810,350	2,810,350	2,833,760	0.83%	0.83%
Traffic Control	287,624	482,200	482,200	540,740	12.14%	12.14%
Transportation Administration	47,284	43,740	43,590	175,290	300.75%	302.13%
Veterans Transit Services	81,118	136,180	136,180	131,700	-3.29%	-3.29%
<b>Total Public Works</b>	<b>\$34,116,696</b>	<b>\$44,279,750</b>	<b>\$44,043,140</b>	<b>\$44,533,150</b>	<b>0.57%</b>	<b>1.11%</b>
<b>Total Without Benefits</b>	<b>\$26,022,939</b>	<b>\$35,919,816</b>	<b>\$35,764,416</b>	<b>\$36,633,996</b>	<b>1.99%</b>	<b>2.43%</b>

# Citizen Services Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Citizen Services Administration	\$605,277	\$496,600	\$498,150	\$526,410	6.00%	5.67%
Aging and Disabilities	1,988,768	1,542,270	1,524,760	1,597,380	3.57%	4.76%
Recovery Support Services	57,000	70,730	70,730	441,190	523.77%	523.77%
<b>Total Citizen Services</b>	<b>\$2,651,046</b>	<b>\$2,109,600</b>	<b>\$2,093,640</b>	<b>\$2,564,980</b>	<b>21.59%</b>	<b>22.51%</b>
<b>Total Without Benefits</b>	<b>\$1,733,077</b>	<b>\$1,861,200</b>	<b>\$1,846,360</b>	<b>\$2,296,020</b>	<b>23.36%</b>	<b>24.35%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Access Carroll	\$20,000	\$58,700	\$58,700	\$20,600	-64.91%	-64.91%
The Arc of Carroll County	310,400	287,380	287,380	293,130	2.00%	2.00%
Care Healing Center	92,955	200,780	200,780	204,970	2.09%	2.09%
Flying Colors of Success	51,420	53,990	53,990	56,690	5.00%	5.00%
Human Services Program	1,266,490	1,339,530	1,339,530	1,366,320	2.00%	2.00%
Penn-Mar Human Services	276,270	281,800	281,800	287,440	2.00%	2.00%
Sheppard Pratt	114,200	116,480	116,480	118,810	2.00%	2.00%
Springboard Community Services	415,950	428,430	428,430	441,280	2.09%	2.09%
Target Community & Education Services	281,740	287,380	287,380	293,130	2.00%	2.00%
Youth Services Bureau	1,240,400	1,213,940	1,213,940	1,238,220	2.00%	2.00%
<b>Total Citizen Services Non-Profits</b>	<b>\$4,069,825</b>	<b>\$4,268,410</b>	<b>\$4,268,410</b>	<b>\$4,320,590</b>	<b>1.22%</b>	<b>2.54%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Health Department	\$3,821,070	\$4,015,700	\$4,015,700	\$4,133,770	2.94%	2.94%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Citizen Services State</b>	<b>\$3,841,070</b>	<b>\$4,035,700</b>	<b>\$4,035,700</b>	<b>\$4,153,770</b>	<b>2.93%</b>	<b>2.93%</b>
<b>Total Citizen Services</b>	<b>\$10,561,941</b>	<b>\$10,413,710</b>	<b>\$10,397,750</b>	<b>\$11,039,340</b>	<b>6.01%</b>	<b>6.17%</b>
<b>Total Without Benefits</b>	<b>\$9,643,972</b>	<b>\$10,165,310</b>	<b>\$10,150,470</b>	<b>\$10,770,380</b>	<b>5.95%</b>	<b>6.11%</b>

# Recreation and Culture Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Recreation & Parks Administration	\$753,109	\$689,120	\$657,180	\$563,920	-18.17%	-14.19%
Community Parks	0	0	250,200	954,990	100.00%	281.69%
Hashawha	1,109,705	1,052,600	1,058,410	1,109,550	5.41%	4.83%
Piney Run Park	932,120	993,250	952,520	1,069,200	7.65%	12.25%
Recreation	760,488	622,570	617,990	648,560	4.17%	4.95%
Sports Complex	258,893	255,190	255,420	265,150	3.90%	3.81%
<b>Total Recreation and Parks</b>	<b>\$3,814,316</b>	<b>\$3,612,730</b>	<b>\$3,791,720</b>	<b>\$4,611,370</b>	<b>27.64%</b>	<b>21.62%</b>
<b>Total Without Benefits</b>	<b>\$2,884,911</b>	<b>\$3,304,660</b>	<b>\$3,466,120</b>	<b>\$4,240,890</b>	<b>28.33%</b>	<b>22.35%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Historical Society of Carroll County	\$80,000	\$60,000	\$60,000	\$60,000	0.00%	0.00%
Union Mills Homestead	20,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Culture</b>	<b>\$100,000</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Total Recreation and Culture</b>	<b>\$3,914,316</b>	<b>\$3,692,730</b>	<b>\$3,871,720</b>	<b>\$4,691,370</b>	<b>27.04%</b>	<b>21.17%</b>
<b>Total Without Benefits</b>	<b>\$2,984,911</b>	<b>\$3,384,660</b>	<b>\$3,546,120</b>	<b>\$4,320,890</b>	<b>27.66%</b>	<b>21.85%</b>

# General Government Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Comptroller Administration	\$433,860	\$416,250	\$474,860	\$485,010	16.52%	2.14%
Accounting	1,564,899	1,368,650	1,356,280	1,422,250	3.92%	4.86%
Bond Issuance Expense	190,060	349,730	349,730	267,980	-23.38%	-23.38%
Collections Office	1,425,386	1,387,730	1,344,140	1,415,250	1.98%	5.29%
Independent Post Audit	60,300	75,000	75,000	65,850	-12.20%	-12.20%
Purchasing	457,944	468,420	488,900	517,470	10.47%	5.84%
<b>Total Comptroller</b>	<b>\$4,132,449</b>	<b>\$4,065,780</b>	<b>\$4,088,910</b>	<b>\$4,173,810</b>	<b>2.66%</b>	<b>2.08%</b>
<b>Total Without Benefits</b>	<b>\$3,072,644</b>	<b>\$3,705,210</b>	<b>\$3,726,700</b>	<b>\$3,788,870</b>	<b>2.26%</b>	<b>1.67%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Administrative Hearings	\$118,182	\$106,960	\$106,950	\$111,440	4.19%	4.20%
Board of License Commissioners	133,436	110,780	110,610	115,580	4.33%	4.49%
County Attorney	745,807	806,410	803,310	838,890	4.03%	4.43%
<b>Total County Attorney</b>	<b>\$997,426</b>	<b>\$1,024,150</b>	<b>\$1,020,870</b>	<b>\$1,065,910</b>	<b>4.08%</b>	<b>4.41%</b>
<b>Total Without Benefits</b>	<b>\$719,432</b>	<b>\$914,450</b>	<b>\$911,400</b>	<b>\$950,020</b>	<b>3.89%</b>	<b>4.24%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Economic Development Administration	\$1,097,416	\$1,013,860	\$981,630	\$1,028,290	1.42%	4.75%
Carroll County Workforce Development	360,474	254,040	254,210	268,000	5.50%	5.42%
Economic Dev. Infrastructure and Investments	2,657,305	850,000	850,000	850,000	0.00%	0.00%
Farm Museum	1,002,400	1,012,280	1,004,120	1,049,180	3.65%	4.49%
<b>Total Economic Development</b>	<b>\$5,117,595</b>	<b>\$3,130,180</b>	<b>\$3,089,960</b>	<b>\$3,195,470</b>	<b>2.09%</b>	<b>3.41%</b>
<b>Total Without Benefits</b>	<b>\$4,529,045</b>	<b>\$2,933,930</b>	<b>\$2,896,580</b>	<b>\$2,985,400</b>	<b>1.75%</b>	<b>3.07%</b>

# General Government Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Human Resources Administration	\$1,761,572	\$1,890,440	\$1,893,050	\$1,505,240	-20.38%	-20.49%
Fringe Benefits	973,818	16,742,380	16,742,380	19,772,420	18.10%	18.10%
Personnel Services	152,111	139,660	94,970	96,570	-30.85%	1.68%
<b>Total Human Resources</b>	<b>\$2,887,501</b>	<b>\$18,772,480</b>	<b>\$18,730,400</b>	<b>\$21,374,230</b>	<b>13.86%</b>	<b>14.12%</b>
<b>Total Without Benefits</b>	<b>\$1,385,306</b>	<b>\$18,074,160</b>	<b>\$18,035,080</b>	<b>\$20,528,710</b>	<b>13.58%</b>	<b>13.83%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Management & Budget Administration	\$342,024	\$336,550	\$334,190	\$352,090	4.62%	5.36%
Budget	843,909	753,540	685,240	719,010	-4.58%	4.93%
Grants Management Office	221,159	207,170	212,260	224,310	8.27%	5.68%
Risk Management	1,753,490	2,578,280	2,590,890	2,114,670	-17.98%	-18.38%
<b>Total Management and Budget</b>	<b>\$3,160,582</b>	<b>\$3,875,540</b>	<b>\$3,822,580</b>	<b>\$3,410,080</b>	<b>-12.01%</b>	<b>-10.79%</b>
<b>Total Without Benefits</b>	<b>\$2,069,509</b>	<b>\$3,607,980</b>	<b>\$3,558,800</b>	<b>\$3,136,210</b>	<b>-13.08%</b>	<b>-11.87%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Planning and Land Management Administration	\$1,141,905	\$1,212,700	\$1,341,690	\$1,413,170	16.53%	5.33%
Comprehensive Planning	1,404,442	1,265,020	1,125,880	953,850	-24.60%	-15.28%
Development Review	805,834	603,280	603,310	638,620	5.86%	5.85%
Resource Management	1,611,951	1,209,910	1,203,000	1,350,970	11.66%	12.30%
Zoning Administration	411,187	312,970	315,840	332,900	6.37%	5.40%
<b>Total Planning and Land Management</b>	<b>\$5,375,318</b>	<b>\$4,603,880</b>	<b>\$4,589,720</b>	<b>\$4,689,510</b>	<b>1.86%</b>	<b>2.17%</b>
<b>Total Without Benefits</b>	<b>\$3,771,174</b>	<b>\$4,068,390</b>	<b>\$4,055,320</b>	<b>\$4,117,410</b>	<b>1.20%</b>	<b>1.53%</b>

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Technology Services	\$6,302,980	\$7,444,020	\$7,473,790	\$8,290,020	11.36%	10.92%
Production/Distribution Services	385,079	424,120	424,120	437,730	3.21%	3.21%
<b>Total Technology Services</b>	<b>\$6,688,059</b>	<b>\$7,868,140</b>	<b>\$7,897,910</b>	<b>\$8,727,750</b>	<b>10.93%</b>	<b>10.51%</b>
<b>Total Without Benefits</b>	<b>\$5,389,412</b>	<b>\$7,349,920</b>	<b>\$7,377,570</b>	<b>\$8,172,530</b>	<b>11.19%</b>	<b>10.78%</b>

# General Government Summary

	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Audio/Video Production	\$316,161	\$255,410	\$255,390	\$268,230	5.02%	5.03%
Board of Elections	1,894,317	2,261,670	2,261,670	2,479,060	9.61%	9.61%
County Commissioners	1,207,108	1,428,980	1,435,450	1,486,170	4.00%	3.53%
Not In Carroll	300,474	318,270	318,270	327,820	3.00%	3.00%
<b>Total General Government Other</b>	<b>\$3,718,060</b>	<b>\$4,264,330</b>	<b>\$4,270,780</b>	<b>\$4,561,280</b>	<b>6.96%</b>	<b>6.80%</b>
<b>Total Without Benefits</b>	<b>\$3,253,292</b>	<b>\$4,053,180</b>	<b>\$4,059,170</b>	<b>\$4,338,560</b>	<b>7.04%</b>	<b>6.88%</b>
<b>Total General Government</b>	<b>\$32,076,989</b>	<b>\$47,604,480</b>	<b>\$47,511,130</b>	<b>\$51,198,040</b>	<b>30.42%</b>	<b>32.71%</b>
<b>Total Without Benefits</b>	<b>\$24,189,814</b>	<b>\$44,707,220</b>	<b>\$44,620,620</b>	<b>\$48,017,710</b>	<b>27.84%</b>	<b>30.11%</b>

# Conservation and Natural Resources Summary

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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Extension Office of Carroll County	\$244,536	\$465,880	\$465,880	\$470,100	0.91%	0.91%
Soil Conservation	587,293	500,690	500,940	528,630	5.58%	5.53%
Spongy Moth	6,494	30,000	30,000	30,000	0.00%	0.00%
Weed Control	82,224	78,450	78,450	91,440	16.56%	16.56%
<b>Total Conservation and Natural Resources</b>	<b>\$920,547</b>	<b>\$1,075,020</b>	<b>\$1,075,270</b>	<b>\$1,120,170</b>	<b>4.20%</b>	<b>4.18%</b>
<b>Total Without Benefits</b>	<b>\$692,573</b>	<b>\$1,002,050</b>	<b>\$1,001,770</b>	<b>\$1,042,990</b>	<b>4.09%</b>	<b>4.11%</b>

# Debt, Transfers, and Reserves Summary

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	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Debt Service	\$20,530,480	\$17,558,030	\$17,558,030	\$15,544,280	-11.47%	-11.47%
Debt Service - Ag. Pres	2,613,307	2,957,570	2,957,570	4,022,960	36.02%	36.02%
Interfund Transfers	41,134,590	62,000,170	62,000,170	33,505,610	-45.96%	-45.96%
Intergovernmental Transfer	3,573,282	3,848,820	3,848,820	3,965,250	3.03%	3.03%
Reserve for Contingencies	0	6,317,840	5,917,840	5,847,100	-7.45%	-1.20%
<b>Total Debt, Transfers, and Reserves</b>	<b>\$67,851,660</b>	<b>\$92,682,430</b>	<b>\$92,282,430</b>	<b>\$62,885,200</b>	<b>-32.15%</b>	<b>-31.86%</b>
<b>Total Without Benefits</b>	<b>\$67,851,660</b>	<b>\$92,682,430</b>	<b>\$92,282,430</b>	<b>\$62,885,200</b>	<b>-32.15%</b>	<b>-31.86%</b>



# *Capital Fund Summary*



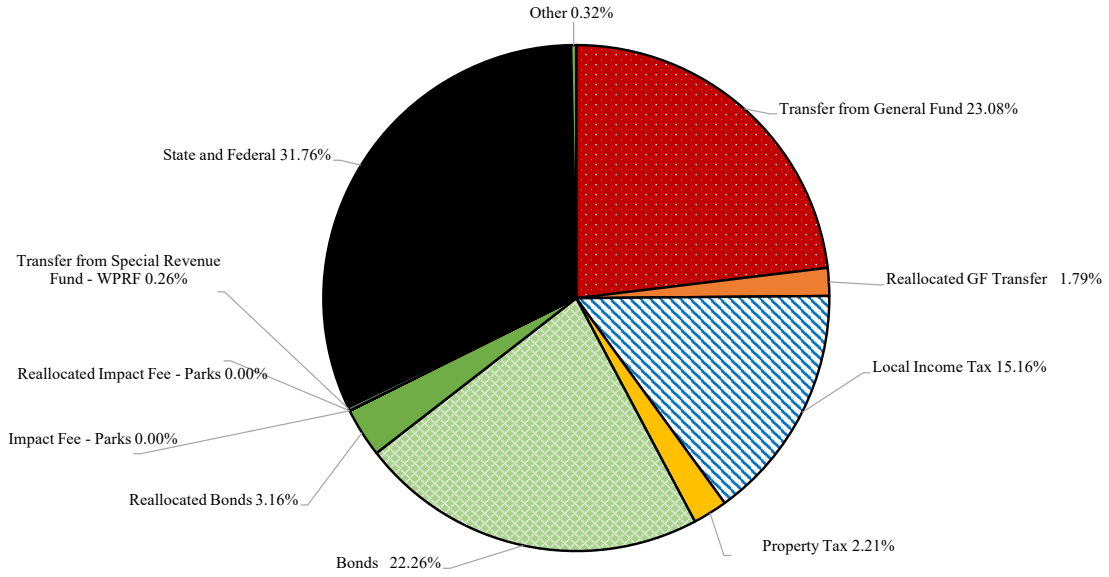
# FY23 - FY25 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY24 to FY25
	2023 Budget	2024 Budget	2025 Budget	
<b>Local</b>				
Transfer from General Fund	\$30,861,080	\$55,236,700	\$26,163,560	(\$29,073,140)
Reallocated GF Transfer	240,673	2,272,618	2,030,440	(242,179)
Local Income Tax	12,602,160	16,238,000	17,184,320	946,320
Property Tax	2,456,972	1,500,000	2,500,000	1,000,000
Bonds	28,449,945	54,768,342	25,228,758	(29,539,584)
Reallocated Bonds	2,918,913	287,958	3,576,142	3,288,184
Impact Fee - Parks	236,047	(85,000)	0	85,000
Reallocated Impact Fee - Parks	63,953	200,000	0	(200,000)
Transfer from Special Revenue Fund - WPRF	264,710	278,150	291,760	13,610
<b>LOCAL TOTAL</b>	<b>\$78,094,452</b>	<b>\$130,696,768</b>	<b>\$76,974,980</b>	<b>(\$53,721,788)</b>
<b>State</b>				
State Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Highway User Revenue	2,200,000	3,200,000	4,168,000	968,000
Reallocated Highway User Revenue	710,680	0	0	0
Program Open Space	909,400	914,300	2,107,000	1,192,700
Ag. Preservation (MALPF)	500,000	1,000,000	1,000,000	0
Ag Transfer Tax	500,000	400,000	100,000	(300,000)
State School Construction	19,848,797	21,445,991	24,634,000	3,188,009
MD Higher Education Commission	3,119,000	0	0	0
State	500,000	0	0	0
State Miscellaneous Grants	3,250,000	1,000,000	0	(1,000,000)
<b>STATE TOTAL</b>	<b>\$31,713,877</b>	<b>\$28,136,291</b>	<b>\$32,185,000</b>	<b>\$4,048,709</b>
<b>Federal</b>				
Federal Highway/Bridge	\$1,402,600	\$1,424,000	\$3,816,400	\$2,392,400
Department of Agriculture	1,342,000	0	0	0
<b>FEDERAL TOTAL</b>	<b>\$2,744,600</b>	<b>\$1,424,000</b>	<b>\$3,816,400</b>	<b>\$2,392,400</b>
<b>Other</b>				
Developer Contribution	\$172,407	\$172,407	\$0	(\$172,407)
Reallocated Developer Contribution	10,500	0	0	0
Municipal	331,290	347,850	365,250	17,400
<b>OTHER TOTAL</b>	<b>\$514,197</b>	<b>\$520,257</b>	<b>\$365,250</b>	<b>(\$155,007)</b>
<b>TOTAL REVENUES</b>	<b>\$113,067,126</b>	<b>\$160,777,316</b>	<b>\$113,341,630</b>	<b>(\$47,435,686)</b>

# Capital Fund Revenues

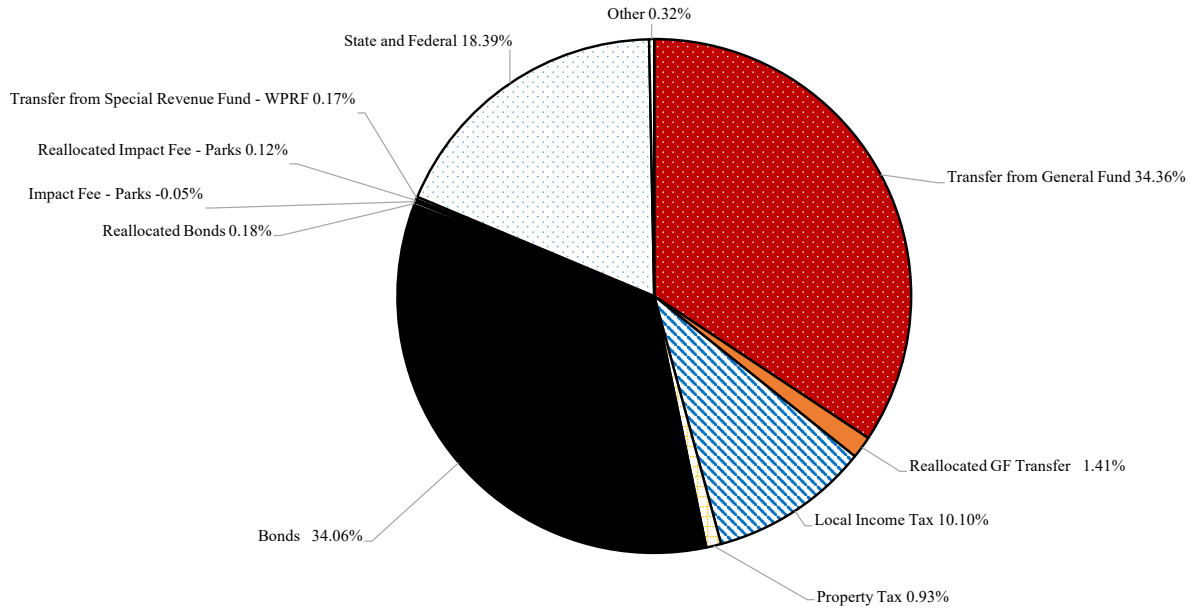
Fiscal Year 2025 Budget

\$113,341,630



Fiscal Year 2024 Budget

\$160,777,316



# FY23 - FY25 Capital Fund Appropriations

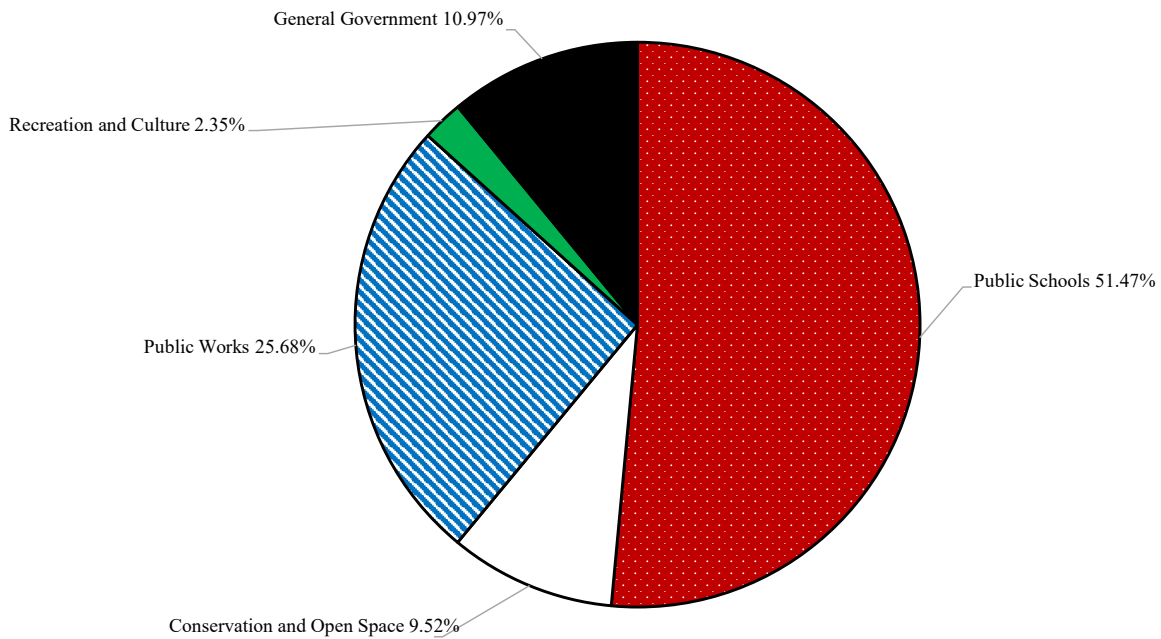
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Appropriation Area	Fiscal Year			\$ Change FY24 to FY25
	2023 Budget	2024 Budget	2025 Budget	
<b><u>Public Schools</u></b>	<b>\$42,097,957</b>	<b>\$58,927,991</b>	<b>\$58,341,320</b>	<b>(\$586,671)</b>
<b><u>Conservation and Open Space</u></b>	<b>13,012,189</b>	<b>14,732,310</b>	<b>10,790,310</b>	<b>(3,942,000)</b>
<b><u>Public Works</u></b>				
Roads	18,632,500	20,452,000	21,924,000	1,472,000
Bridges	1,895,000	2,309,000	7,186,000	4,877,000
<b>Public Works Total</b>	<b>20,527,500</b>	<b>22,761,000</b>	<b>29,110,000</b>	<b>6,349,000</b>
<b><u>Recreation and Culture</u></b>	<b>2,744,000</b>	<b>1,570,016</b>	<b>2,663,000</b>	<b>1,092,984</b>
<b><u>General Government</u></b>				
County Facilities/Infrastructure	7,490,000	29,418,000	6,877,000	(22,541,000)
Criminal Justice/Public Safety	8,450,000	28,283,000	1,460,000	(26,823,000)
Farm Museum	575,000	0	0	0
Carroll Community College	8,988,000	850,000	0	(850,000)
Libraries/Senior Centers	1,182,480	100,000	100,000	0
Unallocated/Other	8,000,000	4,135,000	4,000,000	(135,000)
<b>General Government Total</b>	<b>34,685,480</b>	<b>62,786,000</b>	<b>12,437,000</b>	<b>(22,248,480)</b>
<b><u>Total Appropriations</u></b>	<b>\$113,067,126</b>	<b>\$160,777,316</b>	<b>\$113,341,630</b>	<b>(\$47,435,686)</b>

# Capital Fund Appropriations

Fiscal Year 2025 Budget

\$113,341,630



This chart shows appropriations to the five principal groupings in the Capital Fund.

Public Schools includes Board of Education construction, renovation, and modernization projects.

Conservation includes agricultural land preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

Recreation and Culture includes the purchase of park land, development and restoration of parks, and preservation of Union Mills Homestead.

General Government includes projects for Public Safety, Carroll Community College, Carroll County Public Library, State's Attorney's Office, Technology Services, Senior Centers, Farm Museum, Board of Elections, Sheriff's Office, and other County needs and improvements.

**Community Investment Plan - Schedule of Reappropriations**  
**Fiscal Year 2025**

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

**Capital Fund**

<b>Project</b>		<b>Source/Amount</b>		
<b>From</b>	<b>To</b>	<b>Local</b>	<b>Bonds</b>	<b>Other</b>
8730 EMS Pagers	8819 Public Safety Emergency Communication Radios	\$100,102.00		
8896 Leister Park Phase II	Sports Complex Field Improvements	20,000.00		
8725 Trail Development	9925 Tot Lot Replacement	12,925.23		
8817 Election Pollbook and Printers	Land Management System Migration	117,471.96		
8274 Records Management	Land Management System Migration	63,950.15		
8889 Gravel Roads	9902 Public Works Unallocated	781,000.00		
8506 Gorsuch Road Relocation	8626 Ramps and Sidewalks		7,801.81	
8767 Pavement Management 19	8891 Hawks Hill Road over Little Pipe		875,000.00	
8767 Pavement Management 19	9590 Stem Road over Wolf Pit Branch		1,010,000.00	
8767 Pavement Management 19	8588 Stone Chapel Road over Little Pipe		370,400.00	
8629 Transportation State Projects	8850 Detention Center Access System Replacement	100,000.00		
8629 Transportation State Projects	8590 Payroll/Human Resources System Replacement	150,000.00		
8813 Pavement Management 20	8933 Patapsco Road over E. Branch Patapsco		106,600.00	
8934 Upper Beckleysville Road over Murphy Run	8933 Patapsco Road over E. Branch Patapsco		418,000.00	
8629 Transportation State Projects	9648 County Technology	684,990.20		
8318 Market Street Extension	Pavement Management		783,000.00	
8587 Johnsville Road Sidewalk	8626 Ramps and Sidewalks		5,340.49	
<b>Total</b>		<b>\$2,030,439.54</b>	<b>\$3,576,142.30</b>	<b>\$0.00</b>

**Community Investment Plan For Fiscal Year 2025**

	<b>Total FY25</b>
<b><u>PUBLIC SCHOOLS</u></b>	
HVAC System Replacement - Carroll Springs	\$3,231,000
HVAC System Replacement - Mount Airy Elementary	7,111,000
HVAC System Replacement - Oklahoma Road Middle	500,000
Kindergarten and PreK Addition - Cranberry Station Elem.	3,642,000
Kindergarten and PreK/PRIDE Addition - Friendship Valley Elem.	9,218,000
Kindergarten and PreK Addition - Sandymount Elementary	6,511,000
Kindergarten and PreK Addition - Taneytown Elementary	4,432,000
Paving	1,000,000
Prekindergarten Additions	755,000
Relocatable Classrooms	300,000
Roof Replacement - North Carroll Middle	100,000
Roof Replacement - Oklahoma Road Middle	3,948,000
Roof Replacement - Spring Garden Elementary	2,464,000
Technology Improvements	1,000,000
Transfer to Operating Budget for BOE Debt Service	14,129,320
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$58,341,320</b>
<b><u>CONSERVATION AND OPEN SPACE</u></b>	
Agricultural Land Preservation	\$4,933,300
PFAS Remediation	2,000,000
Stormwater Facility Renovation	300,000
Watershed Assessment and Improvement (NPDES)	3,557,010
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$10,790,310</b>
<b><u>PUBLIC WORKS</u></b>	
- ROADS -	
Georgetown Boulevard Extension	\$1,970,000
Highway Safety Improvements	38,000
Market Street Extension	783,000
Pavement Management Program	16,578,000
Pavement Preservation	1,178,000
Public Works Unallocated	781,000
Ramp and Sidewalk Upgrades	96,000
Small Drainage Structures	200,000
Storm Drain Rehabilitation	200,000
Storm Drain Video Inspection	100,000
	<u>\$21,924,000</u>
- BRIDGES -	
Bridge Inspection and Inventory	\$34,000
Bridge Maintenance and Structural Repair	89,000
Brown Road over Roaring Run	26,000
Cleaning and Painting of Bridge Structural Steel	271,000
Hawks Hill Road over Little Pipe Creek Tributary	875,000
Hughes Shop Road over Bear Branch Road	703,000
McKinstry's Mill Road over Little Pipe Creek	464,000
McKinstry's Mill Road over Sams Creek	511,000
Patapsco Road over E. Branch Patapsco	2,045,000
Stem Road over Wolf Pit Branch	1,010,000
Stone Chapel Road over Little Pipe Creek	1,158,000
	<u>\$7,186,000</u>
<b>PUBLIC WORKS TOTAL</b>	<b>\$29,110,000</b>
<b><u>RECREATION AND CULTURE</u></b>	
Community Self-Help Projects	\$92,000
Land Acquisition	217,000
Park Restoration	249,000
Piney Run Park Pavilion Road Paving	100,000
Sports Complex Field Improvements	1,700,000
Tot Lot Replacement	279,000
Town Fund	26,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,663,000</b>
<b><u>GENERAL GOVERNMENT</u></b>	
County Building Systemic Renovations	\$1,500,000
County Technology	1,437,000
Detention Center Access System Replacement	100,000
Fire and EMS - Regional Water Supply	152,000
Fire and EMS - Self-Contained Breathing Apparatus Replacement	518,000
General Government Unallocated	4,000,000
Generator Replacement	175,000
Land Management System Migration	330,000
Library Technology	100,000
Maintenance Center Fuel Tank Replacement	1,450,000
Parking Lot Overlays	335,000
Payroll/Human Resources System Replacement	150,000
Piney Run Dam Rehabilitation	1,500,000
Public Safety Emergency Communication Radios	690,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$12,437,000</b>
<b>GRAND TOTAL</b>	<b>\$113,341,630</b>



# *Capital Budget Summary*



COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>PUBLIC SCHOOLS</b>									
HVAC Improvements and Replacements	\$0	\$8,382,000	\$19,158,000	\$20,550,000	\$31,132,000	\$28,104,000	\$0	\$0	\$107,326,000
HVAC System Replacement - Carroll Springs	3,231,000	0	0	0	0	0	2,809,000	0	6,040,000
HVAC System Replacement - Carrolltowne Elementary	0	5,429,000	0	0	0	0	4,890,000	0	10,319,000
HVAC System Replacement - Mount Airy Elementary	7,111,000	0	0	0	0	0	4,956,000	0	12,067,000
HVAC System Replacement - Northwest Middle	0	7,910,000	0	0	0	0	7,113,000	0	15,023,000
HVAC System Replacement - Oklahoma Road Middle	500,000	0	0	0	0	0	10,502,000	0	11,002,000
Kindergarten and PreK Addition - Cranberry Station Elem.	3,642,000	0	0	0	0	0	245,000	0	3,887,000
Kindergarten and PreK/PRIDE Addition - Friendship Valley Elem.	9,218,000	0	0	0	0	0	364,000	0	9,582,000
Kindergarten and PreK Addition - Sandymount Elementary	6,511,000	0	0	0	0	0	245,000	0	6,756,000
Kindergarten and PreK Addition - Taneytown Elementary	4,432,000	0	0	0	0	0	288,000	0	4,720,000
Paving	1,000,000	1,050,000	1,103,000	1,158,000	1,216,000	1,277,000	0	0	6,804,000
Prekindergarten Additions	755,000	4,459,000	8,432,000	4,816,000	0	0	200,000	0	18,662,000
Relocatable Classrooms	300,000	315,000	331,000	348,000	365,000	383,000	0	0	2,042,000
Roof Replacements	0	4,017,000	10,105,000	7,290,000	1,154,000	0	0	0	22,566,000
Roof Replacement - North Carroll Middle	100,000	0	0	0	0	0	3,290,000	0	3,390,000
Roof Replacement - Oklahoma Road Middle	3,948,000	4,217,000	0	0	0	0	0	0	8,165,000
Roof Replacement - Spring Garden Elementary	2,464,000	0	0	0	0	0	1,476,000	0	3,940,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	14,129,320	15,960,840	17,947,800	20,711,280	22,374,780	20,210,150	0	0	111,334,170
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$58,341,320</b>	<b>\$52,739,840</b>	<b>\$58,076,800</b>	<b>\$55,873,280</b>	<b>\$57,241,780</b>	<b>\$50,974,150</b>	<b>\$36,378,000</b>	<b>\$0</b>	<b>\$369,625,170</b>
<b>SOURCES OF FUNDING:</b>									
Local Income Tax	\$17,184,320	\$18,325,840	\$20,381,800	\$23,217,280	\$24,955,780	\$22,870,150	\$1,342,000	\$0	\$128,277,170
Bonds	16,523,000	16,858,000	19,870,000	10,728,000	20,826,000	5,854,000	27,786,616	0	118,445,616
Reallocated Bonds	0	0	0	0	0	0	384	0	384
State School Construction	24,634,000	17,556,000	17,825,000	21,928,000	11,460,000	22,250,000	7,249,000	0	122,902,000
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$58,341,320</b>	<b>\$52,739,840</b>	<b>\$58,076,800</b>	<b>\$55,873,280</b>	<b>\$57,241,780</b>	<b>\$50,974,150</b>	<b>\$36,378,000</b>	<b>\$0</b>	<b>\$369,625,170</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>CONSERVATION AND OPEN SPACE</b>									
Agricultural Land Preservation	\$4,933,300	\$4,933,400	\$4,933,300	\$4,933,300	\$4,933,400	\$4,933,300	\$0	\$0	\$29,600,000
PFAS Remediation	2,000,000	0	0	0	0	0	3,000,000	0	5,000,000
Stormwater Facility Renovation	300,000	310,000	318,000	328,000	338,000	348,000	0	0	1,942,000
Watershed Assessment and Improvement (NPDES)	3,557,010	3,690,010	3,824,500	3,960,720	4,125,000	4,300,000	0	0	23,457,240
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$10,790,310</b>	<b>\$8,933,410</b>	<b>\$9,075,800</b>	<b>\$9,222,020</b>	<b>\$9,396,400</b>	<b>\$9,581,300</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$59,999,240</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$5,000,000
Property Tax	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0	15,000,000
Bonds	4,533,300	4,643,400	4,751,300	4,861,300	4,997,650	5,142,300	0	0	28,929,250
Special Revenue Fund Transfer	291,760	306,500	321,820	337,910	354,800	373,000	0	0	1,985,790
Ag. Preservation (MALPF)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Ag Transfer Tax	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Municipal	365,250	383,510	402,680	422,810	443,950	466,000	0	0	2,484,200
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$10,790,310</b>	<b>\$8,933,410</b>	<b>\$9,075,800</b>	<b>\$9,222,020</b>	<b>\$9,396,400</b>	<b>\$9,581,300</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$59,999,240</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>ROADS</b>									
Georgetown Boulevard Extension	\$1,970,000	\$0	\$0	\$0	\$0	\$0	\$575,000	\$0	\$2,545,000
Highway Safety Improvements	38,000	40,000	42,000	44,000	47,000	50,000	0	0	261,000
Market Street Extension	783,000	0	0	0	0	0	1,708,005	0	2,491,005
Monroe Avenue Extension	0	1,364,000	0	0	0	0	397,240	0	1,761,240
Pavement Management Program	16,578,000	17,723,000	18,970,000	20,319,000	21,666,000	23,182,000	0	0	118,438,000
Pavement Preservation	1,178,000	1,222,000	1,271,000	1,322,000	1,375,000	1,428,000	0	0	7,796,000
Public Works Unallocated	781,000	0	0	0	0	0	0	0	781,000
Ramp and Sidewalk Upgrades	96,000	103,000	109,000	114,000	120,000	126,000	0	0	668,000
Small Drainage Structures	200,000	210,000	221,000	232,000	244,000	256,000	0	0	1,363,000
Storm Drain Rehabilitation	200,000	210,000	221,000	232,000	244,000	256,000	0	0	1,363,000
Storm Drain Video Inspection	100,000	105,000	110,000	116,000	122,000	128,000	0	0	681,000
<b>ROADS TOTAL</b>	<b>\$21,924,000</b>	<b>\$20,977,000</b>	<b>\$20,944,000</b>	<b>\$22,379,000</b>	<b>\$23,818,000</b>	<b>\$25,426,000</b>	<b>\$2,680,245</b>	<b>\$0</b>	<b>\$138,148,245</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$15,520,000	\$955,000	\$999,000	\$1,046,000	\$1,096,000	\$1,145,000	\$575,000	\$0	\$21,336,000
Reallocated GF Transfer	781,000	0	0	0	0	0	0	0	781,000
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	482,858	18,634,000	18,545,000	19,921,000	21,298,000	22,844,000	815,000	0	102,539,858
Reallocated Bonds	796,142	0	0	0	0	0	0	0	796,142
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	4,168,000	1,212,000	1,224,000	1,236,000	1,248,000	1,261,000	500,000	0	10,849,000
Developer Contribution	0	0	0	0	0	0	32,240	0	32,240
<b>ROADS TOTAL</b>	<b>\$21,924,000</b>	<b>\$20,977,000</b>	<b>\$20,944,000</b>	<b>\$22,379,000</b>	<b>\$23,818,000</b>	<b>\$25,426,000</b>	<b>\$2,680,245</b>	<b>\$0</b>	<b>\$138,148,245</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>BRIDGES</b>									
Bridge Inspection and Inventory	\$34,000	\$35,000	\$36,000	\$37,000	\$38,000	\$39,000	\$0	\$0	\$219,000
Bridge Maintenance and Structural Repair	89,000	94,000	99,000	104,000	110,000	115,000	0	0	611,000
Brown Road over Roaring Run	26,000	0	2,158,000	0	0	0	530,000	0	2,714,000
Cleaning and Painting of Bridge Structural Steel	271,000	284,000	298,000	313,000	329,000	345,000	0	0	1,840,000
Gaither Road over South Branch Patapsco	0	480,000	0	2,420,000	0	0	0	0	2,900,000
Hawks Hill Road over Little Pipe Creek Tributary	875,000	0	0	0	0	0	302,000	0	1,177,000
Hughes Shop Road over Bear Branch Road	703,000	0	0	0	0	0	1,698,000	0	2,401,000
McKinstry's Mill Road over Little Pipe Creek	464,000	0	0	2,091,000	0	0	0	0	2,555,000
McKinstry's Mill Road over Sams Creek	511,000	0	0	0	0	0	1,154,000	0	1,665,000
McKinstry's Mill Road over Tributary to Little Pipe Creek	0	301,000	0	0	971,000	0	0	0	1,272,000
Old Kays Mill Road over Beaver Run	0	0	570,000	0	2,233,000	0	0	0	2,803,000
Patapsco Road over E. Branch Patapsco	2,045,000	0	0	0	0	0	603,000	0	2,648,000
Stem Road over Wolf Pit Branch	1,010,000	0	0	0	0	0	288,000	0	1,298,000
Stone Chapel Road over Little Pipe Creek	1,158,000	0	0	0	0	0	922,000	0	2,080,000
Woodbine Road over S. Branch Patapsco	0	1,121,000	0	0	0	6,367,000	0	0	7,488,000
<b>BRIDGES TOTAL</b>	<b>\$7,186,000</b>	<b>\$2,315,000</b>	<b>\$3,161,000</b>	<b>\$4,965,000</b>	<b>\$3,681,000</b>	<b>\$6,866,000</b>	<b>\$5,497,000</b>	<b>\$0</b>	<b>\$33,671,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$177,000	\$186,000	\$198,000	\$204,000	\$214,000	\$223,000	\$0	\$0	\$1,202,000
Property Tax	0	0	0	0	0	0	36,400	0	36,400
Bonds	412,600	621,200	704,300	1,241,600	1,581,900	1,773,400	1,397,400	0	7,732,400
Reallocated Bonds	2,780,000	0	0	0	0	0	148,600	0	2,928,600
Federal Highway/Bridge	3,816,400	1,507,800	2,258,700	3,519,400	1,885,100	4,869,600	3,914,600	0	21,771,600
<b>BRIDGES TOTAL</b>	<b>\$7,186,000</b>	<b>\$2,315,000</b>	<b>\$3,161,000</b>	<b>\$4,965,000</b>	<b>\$3,681,000</b>	<b>\$6,866,000</b>	<b>\$5,497,000</b>	<b>\$0</b>	<b>\$33,671,000</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>RECREATION AND CULTURE</b>									
Community Self-Help Projects	\$92,000	\$95,000	\$98,000	\$101,000	\$104,000	\$107,000	\$0	\$0	\$597,000
Freedom Park Field Light Replacement	0	0	0	0	600,000	320,000	0	1,814,900	2,734,900
Land Acquisition	217,000	217,000	217,000	217,000	217,000	217,000	0	0	1,302,000
Park Restoration	249,000	261,000	274,000	288,000	302,000	317,000	0	0	1,691,000
Pavilion Replacements	0	457,000	0	0	0	0	0	0	457,000
Piney Run Park Pavilion Road Paving	100,000	0	0	0	0	0	213,000	0	313,000
Sports Complex Field Improvements	1,700,000	0	730,000	0	0	0	0	0	2,430,000
Tot Lot Replacement	279,000	200,000	0	610,000	0	250,000	0	0	1,339,000
Town Fund	26,000	12,100	12,100	12,100	12,100	12,100	0	0	86,500
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,663,000</b>	<b>\$1,242,100</b>	<b>\$1,331,100</b>	<b>\$1,228,100</b>	<b>\$1,235,100</b>	<b>\$1,223,100</b>	<b>\$213,000</b>	<b>\$1,814,900</b>	<b>\$10,950,400</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$523,075	\$433,800	\$457,100	\$462,100	\$478,100	\$493,100	\$0	\$181,500	\$3,028,775
Reallocated GF Transfer	32,925	0	0	0	0	0	21,300	0	54,225
Program Open Space	2,107,000	808,300	874,000	766,000	757,000	730,000	191,700	1,633,400	7,867,400
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,663,000</b>	<b>\$1,242,100</b>	<b>\$1,331,100</b>	<b>\$1,228,100</b>	<b>\$1,235,100</b>	<b>\$1,223,100</b>	<b>\$213,000</b>	<b>\$1,814,900</b>	<b>\$10,950,400</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>GENERAL GOVERNMENT</b>									
Carroll Community College Technology	\$0	\$0	\$0	\$350,000	\$350,000	\$350,000	\$2,800,000	\$0	\$3,850,000
County Building Systemic Renovations	1,500,000	1,575,000	1,654,000	1,737,000	1,824,000	1,915,000	0	0	10,205,000
County Technology	1,437,000	1,508,000	1,584,000	1,663,000	1,746,000	1,833,000	0	0	9,771,000
Detention Center Access System Replacement	100,000	0	0	0	0	0	400,000	0	500,000
Fire and EMS - Regional Water Supply	152,000	160,000	168,000	176,000	185,000	194,000	0	0	1,035,000
Fire and EMS - Self-Contained Breathing Apparatus Replacement	518,000	544,000	572,000	601,000	631,000	663,000	0	0	3,529,000
Fleet Lift Replacements	0	0	275,000	0	0	0	0	0	275,000
General Government Unallocated	4,000,000	0	0	0	0	0	0	0	4,000,000
Generator Replacement	175,000	150,000	150,000	125,000	125,000	125,000	0	0	850,000
Land Management System Migration	330,000	0	0	0	0	0	0	0	330,000
Library Technology	100,000	100,000	100,000	100,000	150,000	150,000	0	0	700,000
Maintenance Center Fuel Tank Replacement	1,450,000	0	0	0	0	0	0	0	1,450,000
Parking Lot Overlays	335,000	353,000	371,000	390,000	410,000	431,000	0	0	2,290,000
Payroll/Human Resources System Replacement	150,000	0	0	0	0	0	1,100,000	0	1,250,000
Piney Run Dam Rehabilitation	1,500,000	0	0	0	0	0	1,690,000	0	3,190,000
Public Safety Emergency Communication Radios	690,000	710,000	732,000	768,000	790,000	815,000	0	0	4,505,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$12,437,000</b>	<b>\$5,100,000</b>	<b>\$5,606,000</b>	<b>\$5,910,000</b>	<b>\$6,211,000</b>	<b>\$6,476,000</b>	<b>\$5,990,000</b>	<b>\$0</b>	<b>\$47,730,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$7,943,486	\$3,215,000	\$3,359,000	\$3,872,000	\$4,077,000	\$4,242,000	\$5,990,000	\$0	\$32,698,486
Reallocated GF Transfer	1,216,514	0	0	0	0	0	0	0	1,216,514
Bonds	3,277,000	1,885,000	2,247,000	2,038,000	2,134,000	2,234,000	0	0	13,815,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$12,437,000</b>	<b>\$5,100,000</b>	<b>\$5,606,000</b>	<b>\$5,910,000</b>	<b>\$6,211,000</b>	<b>\$6,476,000</b>	<b>\$5,990,000</b>	<b>\$0</b>	<b>\$47,730,000</b>



**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 - 2030**

**Capital Fund**

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2025	2026	2027	2028	2029	2030			
<b>GRAND TOTAL USES</b>	<b>\$113,341,630</b>	<b>\$91,307,350</b>	<b>\$98,194,700</b>	<b>\$99,577,400</b>	<b>\$101,583,280</b>	<b>\$100,546,550</b>	<b>\$53,758,245</b>	<b>\$1,814,900</b>	<b>\$660,124,055</b>
<b>SOURCES OF FUNDING</b>									
<b>- LOCAL -</b>									
Transfer from General Fund	\$26,163,560	\$4,789,800	\$5,013,100	\$5,584,100	\$5,865,100	\$6,103,100	\$9,565,000	\$181,500	\$63,265,260
Reallocated GF Transfer	2,030,440	0	0	0	0	0	21,300	0	2,051,740
Local Income Tax	17,184,320	18,325,840	20,381,800	23,217,280	24,955,780	22,870,150	1,342,000	0	128,277,170
Property Tax	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	794,405	0	15,794,405
Bonds	25,228,758	42,641,600	46,117,600	38,789,900	50,837,550	37,847,700	29,999,016	0	271,462,123
Reallocated Bonds	3,576,142	0	0	0	0	0	148,984	0	3,725,127
Transfer from Special Revenue - WPRF	291,760	306,500	321,820	337,910	354,800	373,000	0	0	1,985,790
<b>LOCAL TOTAL</b>	<b>\$76,974,980</b>	<b>\$68,563,740</b>	<b>\$74,334,320</b>	<b>\$70,429,190</b>	<b>\$84,513,230</b>	<b>\$69,693,950</b>	<b>\$41,870,705</b>	<b>\$181,500</b>	<b>\$486,561,615</b>
<b>- STATE -</b>									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	4,168,000	1,212,000	1,224,000	1,236,000	1,248,000	1,261,000	500,000	0	10,849,000
Program Open Space	2,107,000	808,300	874,000	766,000	757,000	730,000	191,700	1,633,400	7,867,400
Ag. Preservation (MALPF)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Ag Transfer Tax	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
State School Construction	24,634,000	17,556,000	17,825,000	21,928,000	11,460,000	22,250,000	7,249,000	0	122,902,000
<b>STATE TOTAL</b>	<b>\$32,185,000</b>	<b>\$20,852,300</b>	<b>\$21,199,000</b>	<b>\$25,206,000</b>	<b>\$14,741,000</b>	<b>\$25,517,000</b>	<b>\$7,940,700</b>	<b>\$1,633,400</b>	<b>\$149,274,400</b>
<b>- FEDERAL -</b>									
Federal Highway/Bridge	\$3,816,400	\$1,507,800	\$2,258,700	\$3,519,400	\$1,885,100	\$4,869,600	\$3,914,600	\$0	\$21,771,600
<b>FEDERAL TOTAL</b>	<b>\$3,816,400</b>	<b>\$1,507,800</b>	<b>\$2,258,700</b>	<b>\$3,519,400</b>	<b>\$1,885,100</b>	<b>\$4,869,600</b>	<b>\$3,914,600</b>	<b>\$0</b>	<b>\$21,771,600</b>
<b>- OTHER -</b>									
Developer Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$32,240	\$0	\$32,240
Municipal	365,250	383,510	402,680	422,810	443,950	466,000	0	0	2,484,200
<b>OTHER TOTAL</b>	<b>\$365,250</b>	<b>\$383,510</b>	<b>\$402,680</b>	<b>\$422,810</b>	<b>\$443,950</b>	<b>\$466,000</b>	<b>\$32,240</b>	<b>\$0</b>	<b>\$2,516,440</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$113,341,630</b>	<b>\$91,307,350</b>	<b>\$98,194,700</b>	<b>\$99,577,400</b>	<b>\$101,583,280</b>	<b>\$100,546,550</b>	<b>\$53,758,245</b>	<b>\$1,814,900</b>	<b>\$660,124,055</b>



# *Enterprise Funds*



*Airport Enterprise Fund*



# Airport Enterprise Fund Summary

Sources of Funding	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
	FY23	FY24	FY24	FY25	Orig. FY24	Adj. FY24
Fuel Sales	\$94,999	\$80,000	\$80,000	\$84,000	5.00%	5.00%
Rents	221,224	392,490	392,490	367,890	-6.27%	-6.27%
Corporate Hanger Rental	721,696	644,740	644,740	677,900	5.14%	5.14%
Pass-Through Utilities/Taxes	116,419	135,400	135,400	139,460	3.00%	3.00%
Miscellaneous	41,477	500	500	0	-100.00%	-100.00%
FAA Rental	20,000	20,000	20,000	20,000	0.00%	0.00%
Transfer from the General Fund	16,000	16,000	16,000	16,000	0.00%	0.00%
<b>Total Sources of Funding</b>	<b>\$1,231,815</b>	<b>\$1,289,130</b>	<b>\$1,289,130</b>	<b>\$1,305,250</b>	<b>1.25%</b>	<b>1.25%</b>

Uses of Funding	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
	FY23	FY24	FY24	FY25	Orig. FY24	Adj. FY24
Airport Operations	\$1,109,685	\$1,150,880	\$1,147,700	\$1,269,250	10.29%	10.59%
Revenue in Excess of Expenses	86,130	102,250	105,430	0	-100.00%	-100.00%
Transfer to Capital	36,000	36,000	36,000	36,000	0.00%	0.00%
<b>Total Uses of Funding</b>	<b>\$1,231,815</b>	<b>\$1,289,130</b>	<b>\$1,289,130</b>	<b>\$1,305,250</b>	<b>1.25%</b>	<b>1.25%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>AIRPORT ENTERPRISE FUND</b>									
Grounds and Maintenance Equipment	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000
<b>AIRPORT ENTERPRISE FUND TOTAL</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$216,000</b>
SOURCES OF FUNDING:									
Transfer from General Fund	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$0	\$0	\$96,000
Federal Aviation Administration	20,000	20,000	20,000	20,000	20,000	20,000	0	0	120,000
<b>AIRPORT ENTERPRISE FUND TOTAL</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$216,000</b>



***Fiber Network Enterprise Fund***



# Fiber Network Enterprise Fund Summary

Sources of Funding	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Dark Fiber Lease	\$209,957	\$136,390	\$136,390	\$303,670	122.65%	122.65%
General Fund Transfer	183,680	250,240	250,240	932,200	272.52%	272.52%
Interest	11,024	5,000	5,000	15,000	200.00%	200.00%
<b>Total Sources of Funding</b>	<b>\$404,660</b>	<b>\$391,630</b>	<b>\$391,630</b>	<b>\$1,250,870</b>	<b>219.40%</b>	<b>219.40%</b>

Uses of Funding	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Fiber Network	\$393,749	\$391,630	\$391,630	\$390,870	-0.19%	-0.19%
Transfer to Capital	0	0	0	860,000	100.00%	100.00%
Revenue in Excess of Expenses	10,911	0	0	0	0.00%	0.00%
<b>Total Uses of Funding</b>	<b>\$404,660</b>	<b>\$391,630</b>	<b>\$391,630</b>	<b>\$1,250,870</b>	<b>219.40%</b>	<b>219.40%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>FIBER NETWORK</b>									
CCPN Equipment Replacement	\$860,000	\$337,000	\$354,000	\$372,000	\$391,000	\$411,000	\$0	\$0	\$2,725,000
<b>FIBER NETWORK TOTAL</b>	<b>\$860,000</b>	<b>\$337,000</b>	<b>\$354,000</b>	<b>\$372,000</b>	<b>\$391,000</b>	<b>\$411,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,725,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$860,000	\$337,000	\$354,000	\$372,000	\$391,000	\$411,000	\$0	\$0	\$2,725,000
<b>FIBER NETWORK TOTAL</b>	<b>\$860,000</b>	<b>\$337,000</b>	<b>\$354,000</b>	<b>\$372,000</b>	<b>\$391,000</b>	<b>\$411,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,725,000</b>

*Firearms Enterprise Fund*



# Firearms Enterprise Fund Summary

Sources of Funding	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
User Fees	\$175,003	\$165,000	\$165,000	\$275,000	66.67%	66.67%
Concession Fees	12,362	8,000	8,000	10,000	25.00%	25.00%
Recycling	7,104	6,000	6,000	7,000	16.67%	16.67%
Interest	10,453	6,000	6,000	12,000	100.00%	100.00%
Fund Balance	17,077	55,210	55,210	0	-100.00%	-100.00%
<b>Total Sources of Funding</b>	<b>\$221,999</b>	<b>\$240,210</b>	<b>\$240,210</b>	<b>\$304,000</b>	<b>26.56%</b>	<b>26.56%</b>

Uses of Funding	Actual FY23	Original Budget FY24	Adjusted Budget FY24	Budget FY25	% Change From Orig. FY24	% Change From Adj. FY24
Firearms Facility Operations	\$216,479	\$240,210	\$240,210	\$268,340	11.71%	11.71%
Revenue in Excess of Expenses	0	0	0	35,660	100.00%	100.00%
<b>Total Uses of Funding</b>	<b>\$216,479</b>	<b>\$240,210</b>	<b>\$240,210</b>	<b>\$304,000</b>	<b>26.56%</b>	<b>26.56%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.





# *Septage Enterprise Fund*



## Septage Enterprise Fund Summary

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Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY23	Budget FY24	Budget FY24		FY25	From Orig. FY24
Septage Processing Fee	\$738,271	\$942,500	\$942,500	\$795,000	-15.65%	-15.65%
<b>Total Sources of Funding</b>	<b>\$738,271</b>	<b>\$942,500</b>	<b>\$942,500</b>	<b>\$795,000</b>	<b>-15.65%</b>	<b>-15.65%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY23	Budget FY24	Budget FY24		FY25	From Orig. FY24
Septage Facility Operations	\$563,092	\$942,500	\$942,500	\$724,400	-23.14%	-23.14%
Revenue in Excess of Expenditures	175,179	0	0	70,600	100.00%	100.00%
<b>Total Uses of Funding</b>	<b>\$738,271</b>	<b>\$942,500</b>	<b>\$942,500</b>	<b>\$795,000</b>	<b>-15.65%</b>	<b>-15.65%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.



***Solid Waste Enterprise Fund***



# Solid Waste Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY23	Budget FY24	Budget FY24	Budget FY25	From Orig. FY24	From Adj. FY24
Tipping Fees	\$9,653,696	\$9,192,000	\$9,192,000	\$9,674,000	5.24%	5.24%
County Hauling	16,100	8,000	8,000	8,750	9.38%	9.38%
Interest	859,343	400,000	400,000	400,000	0.00%	0.00%
Rents and Royalties	108,931	111,600	111,600	122,210	9.51%	9.51%
Recycling	156,203	160,000	160,000	100,000	-37.50%	-37.50%
Miscellaneous	12,950	7,500	7,500	10,500	40.00%	40.00%
Transfer from General Fund	3,317,780	4,631,820	4,631,820	3,685,450	-20.43%	-20.43%
<b>Total Sources of Funding</b>	<b>\$14,125,002</b>	<b>\$14,510,920</b>	<b>\$14,510,920</b>	<b>\$14,000,910</b>	<b>-3.51%</b>	<b>-3.51%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY23	Budget FY24	Budget FY24	Budget FY25	From Orig. FY24	From Adj. FY24
Solid Waste-Accounting Administration	\$466,939	\$813,110	\$811,890	\$645,700	-20.47%	-20.47%
Recycling Operations	2,220,100	2,754,480	2,730,080	2,401,120	-12.83%	-12.05%
Solid Waste Management	412,681	432,050	431,900	435,730	0.85%	0.89%
Northern Landfill	3,438,449	3,395,450	3,379,078	3,899,510	14.85%	15.40%
Solid Waste Transfer Station	7,011,580	5,821,680	5,821,680	6,220,800	6.86%	6.86%
Closed Landfills	284,176	294,150	294,150	398,050	35.32%	35.32%
Transfer to Capital	4,510,000	1,000,000	1,000,000	0	-100.00%	-100.00%
<b>Total Uses of Funding</b>	<b>\$18,343,925</b>	<b>\$14,510,920</b>	<b>\$14,468,778</b>	<b>\$14,000,910</b>	<b>-3.51%</b>	<b>-3.23%</b>

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*Utilities Enterprise Fund*



## Utilities Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY23	Budget FY24	Budget FY24	Budget FY25	From Orig. FY24	From Adj. FY24
MES Reimbursement	\$26,295	\$20,000	\$20,000	\$25,000	25.00%	25.00%
Water Usage	6,300,012	7,085,080	7,085,080	7,085,080	0.00%	0.00%
Sewer Usage	7,137,891	8,231,120	8,231,120	8,231,120	0.00%	0.00%
Lateral/Meter Service	46,448	0	0	0	0.00%	0.00%
Interest Income	595,256	122,400	122,400	280,000	128.76%	128.76%
Rents	201,446	179,800	179,800	182,000	1.22%	1.22%
Miscellaneous	148,737	93,850	93,850	128,900	37.35%	37.35%
Transfer from General Fund	274,030	511,890	511,890	404,050	-21.07%	-21.07%
<b>Total Sources of Funding</b>	<b>\$14,730,115</b>	<b>\$16,244,140</b>	<b>\$16,244,140</b>	<b>\$16,336,150</b>	<b>0.57%</b>	<b>0.57%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY23	Budget FY24	Budget FY24	Budget FY25	From Orig. FY24	From Adj. FY24
BOU Administration	\$1,651,746	\$1,712,300	\$1,706,710	\$1,397,880	-18.36%	-18.10%
Board of Education Facilities	255,993	511,890	514,080	404,050	-21.07%	-21.40%
Freedom Sewer	3,860,023	3,317,800	3,325,450	3,687,870	11.15%	10.90%
Freedom Water	5,303,282	3,571,620	3,560,520	3,863,640	8.18%	8.51%
Hampstead Sewer	1,909,705	1,184,510	1,188,349	1,304,030	10.09%	9.73%
Other Water and Sewer	293,839	212,540	213,010	232,360	9.33%	9.08%
Capital - Repair, Replace, Rehabilitate	4,320,000	5,600,000	5,600,000	5,600,000	0.00%	0.00%
<b>Total Uses of Funding</b>	<b>\$17,594,587</b>	<b>\$16,110,660</b>	<b>\$16,108,119</b>	<b>\$16,489,830</b>	<b>2.35%</b>	<b>2.37%</b>

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COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2025 TO 2030

	FY25	FY26	FY27	FY28	FY29	FY30	Prior Allocation	Balance To Complete	Total Project Cost
<b>UTILITIES ENTERPRISE FUND</b>									
County Sewer Line Rehabilitation and Replacement	\$505,000	\$530,000	\$556,000	\$583,000	\$612,000	\$642,000	\$1,924,000	\$0	\$5,352,000
County Water Line Rehabilitation and Replacement	200,000	400,000	800,000	1,200,000	1,260,000	1,320,000	3,533,000	0	8,713,000
Freedom Water Treatment Plant Equipment Replacement	110,000	110,000	120,000	120,000	120,000	130,000	1,018,490	0	1,728,490
Freedom Water Treatment Plant Membrane Replacement	206,000	206,000	206,000	206,000	206,000	206,000	2,111,250	0	3,347,250
Freedom Water Treatment Plant Water Pump Replacement	850,000	0	0	0	0	0	500,000	0	1,350,000
Liberty Tank Booster Station	3,600,000	0	0	0	0	0	300,000	0	3,900,000
Patapasco Valley Pump Station Rehabilitation	320,000	0	0	0	0	0	0	0	320,000
Pump Station Equipment Replacement	75,000	100,000	125,000	150,000	175,000	200,000	831,695	0	1,656,695
Stone Manor Pump Replacement	0	0	0	0	0	355,000	0	0	355,000
Tank Inspection and Rehabilitation	289,000	303,000	318,000	334,000	351,000	150,000	4,903,032	0	6,648,032
Water Main Valve Replacement and Rehabilitation	322,000	332,000	342,000	352,000	363,000	380,000	3,072,700	0	5,163,700
Water Meter System Upgrade	310,000	0	0	0	0	0	0	0	310,000
Water Meters	572,000	611,000	655,000	699,000	759,000	811,000	8,264,660	0	12,371,660
Water Service Line Replacement	249,000	262,000	275,000	289,000	303,000	318,000	2,836,200	0	4,532,200
<b>UTILITIES ENTERPRISE FUND TOTAL</b>	<b>\$7,608,000</b>	<b>\$2,854,000</b>	<b>\$3,397,000</b>	<b>\$3,933,000</b>	<b>\$4,149,000</b>	<b>\$4,512,000</b>	<b>\$29,295,026</b>	<b>\$0</b>	<b>\$55,748,026</b>
<b>SOURCES OF FUNDING:</b>									
Utilities Water Maintenance Fee	\$709,000	\$413,000	\$438,000	\$454,000	\$471,000	\$280,000	\$7,265,074	\$0	\$10,030,074
Utilities Sewer User Fees	413,317	530,000	556,000	583,000	612,000	997,000	1,443,000	0	5,134,317
Reallocated Utilities Sewer User Fees	411,683	0	0	0	0	0	481,000	0	892,683
Utilities Water User Fees	5,999,000	1,811,000	2,278,000	2,746,000	2,891,000	3,035,000	18,312,011	0	37,072,011
Reallocated Utilities Water User Fees	0	0	0	0	0	0	353,093	0	353,093
Area Connection Charges	0	0	0	0	0	0	108,622	0	108,622
Utilities Sewer Maintenance Fee	75,000	100,000	125,000	150,000	175,000	200,000	831,695	0	1,656,695
Federal Miscellaneous Grants	0	0	0	0	0	0	500,000	0	500,000
Other Miscellaneous Revenue	0	0	0	0	0	0	531	0	531
<b>UTILITIES ENTERPRISE FUND TOTAL</b>	<b>\$7,608,000</b>	<b>\$2,854,000</b>	<b>\$3,397,000</b>	<b>\$3,933,000</b>	<b>\$4,149,000</b>	<b>\$4,512,000</b>	<b>\$29,295,026</b>	<b>\$0</b>	<b>\$55,748,026</b>

**Community Investment Plan - Enterprise Fund Schedule of Reappropriations**  
**Fiscal Year 2025**

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

**Enterprise Funds**

<b>Project</b>		<b>Source/Amount</b>		
<b>From</b>	<b>To</b>	<b>Local</b>	<b>Bonds</b>	<b>Other</b>
6418 North Pump Station Wet Well	6465 PV Pump Station Rehab	\$273,127.55		
6446 Hampstead Sewer Rehab	6461 County Sewer Line Rehab & Replacement	138,555.81		
	<b>Total</b>	<b>\$411,683.36</b>	<b>\$0.00</b>	<b>\$0.00</b>



# *Grant Fund*





# Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted <sup>1</sup>	Budget	% Change
	FY23	Budget FY24	Budget FY24	Budget FY25	From Adj. FY24
Federal	\$10,209,784	\$7,484,350	\$7,436,475	\$9,195,470	23.65%
Federal / Pass thru State	6,712,536	4,570,120	4,596,977	4,518,290	-1.71%
State	7,135,350	5,848,280	7,221,186	5,786,365	-19.87%
Endowments	521,377	165,000	165,000	190,000	15.15%
Recreation Program Fees	411,785	283,000	160,000	342,500	114.06%
Miscellaneous	1,412,635	0	0	0	0.00%
Donations	5,172	50,000	50,000	0	-100.00%
County Match/Contribution	1,397,020	1,353,520	1,253,740	2,304,350	83.80%
<b>Total Sources of Funding</b>	<b>\$27,805,660</b>	<b>\$19,754,270</b>	<b>\$20,883,378</b>	<b>\$22,336,975</b>	<b>6.96%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change
	FY23	Budget FY24	Budget FY24	Budget FY25	From Adj. FY24
Aging and Disabilities	\$2,836,847	\$2,733,300	\$2,889,831	\$2,838,890	-1.76%
Carroll County Workforce Development	1,751,215	2,586,350	2,586,350	1,783,600	-31.04%
Circuit Court	955,507	1,163,710	1,163,710	1,394,600	19.84%
Citizen Services State	0	4,000	4,000	4,000	0.00%
Comprehensive Planning	15,534	60,000	0	60,000	100.00%
Economic Development	28,281	0	0	0	0.00%
Farm Museum Endowment	30,847	30,000	30,000	30,000	0.00%
Fire & EMS	0	0	93,660	117,000	24.92%
Fiscal Recovery Funds	1,953,677	0	0	0	0.00%
Housing and Community Development	9,019,243	7,730,830	8,153,822	9,172,850	12.50%
Local Management Board	1,262,790	1,211,720	1,176,127	1,390,855	18.26%
Non-Profits	215,808	0	87,581	0	-100.00%
Public Safety	1,319,683	724,120	770,094	748,990	-2.74%
Recreation	302,504	292,100	168,100	301,600	79.42%
Sheriff's Office	2,187,761	907,310	1,755,621	915,050	-47.88%
State's Attorney's Office	508,231	555,360	533,072	592,570	11.16%
Tourism	0	50,000	45,646	50,000	9.54%
Transit	2,299,549	1,705,470	1,425,764	2,936,970	105.99%
<b>Total Uses of Funding</b>	<b>\$24,687,479</b>	<b>\$19,754,270</b>	<b>\$20,883,378</b>	<b>\$22,336,975</b>	<b>6.96%</b>

<sup>1</sup>At the time the FY24 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is the most accurate.

# FY25 Program Summary by Function

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Function	County Match/Contribution	Grant Funding	Total Program
Aging and Disabilities	\$384,310	\$2,454,580	\$2,838,890
Carroll County Workforce Development	0	1,783,600	1,783,600
Circuit Court	37,770	1,356,830	1,394,600
Citizen Services State	4,000	0	4,000
Comprehensive Planning	12,000	48,000	60,000
Farm Museum Endowment	0	30,000	30,000
Fire & EMS	60,000	57,000	117,000
Housing and Community Development	40,730	9,132,120	9,172,850
Local Management Board	77,130	1,313,725	1,390,855
Public Safety	107,660	641,330	748,990
Recreation	9,100	292,500	301,600
Sheriff's Office	136,700	778,350	915,050
State's Attorney's Office	83,160	509,410	592,570
Tourism	0	50,000	50,000
Transit	1,351,790	1,585,180	2,936,970
<b>Total Grant Fund</b>	<b>\$2,304,350</b>	<b>\$20,032,625</b>	<b>\$22,336,975</b>

***OPEB,  
Pension Trust,  
and  
Special Revenue Funds***



# Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees, as well as funding to meet future liability. General Fund contribution was reduction in FY24 and FY25 due to actuarial information based on claims experience and other adjustments.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
OPEB Contribution - Transfer from General Fund	\$11,458,080	\$350,000	\$350,000	\$0
Retiree Contributions	947,754	850,000	1,000,000	150,000
Interest	206,619	0	0	0
Unrealized Gain/(Loss)	16,138,228	0	0	0
<b>Total Sources of Funding</b>	<b>\$28,750,681</b>	<b>\$1,200,000</b>	<b>\$1,350,000</b>	<b>\$150,000</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Budgeted Employer OPEB Trust Contribution	\$5,500,596	\$350,000	\$350,000	\$0
Audit Fees	2,800	0	0	0
Consulting Fees	9,000	0	0	0
Retiree Health Benefit Payments	0	850,000	1,000,000	150,000
<b>Total Uses of Funding</b>	<b>\$5,512,396</b>	<b>\$1,200,000</b>	<b>\$1,350,000</b>	<b>\$150,000</b>

# Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 when age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced, and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan.

Sources of Funding	FY23	FY24	FY25	Increase
	Actuals	Budget	Budget	(Decrease)
County Pension - Employer Contribution	\$2,822,560	\$3,823,390	\$4,364,500	\$541,110
Unrealized Gain/(Loss)	12,208,948	0	0	0
Employee Pension Contribution	2,328,399	0	0	0
<b>Total Sources of Funding</b>	<b>\$17,359,906</b>	<b>\$3,823,390</b>	<b>\$4,364,500</b>	<b>\$541,110</b>

Uses of Funding				
Legal Fees	\$975	\$0	\$0	\$0
Audit Fees	5,400	0	0	0
Consulting Fees	62,130	0	0	0
Other Professional Services	44,869	0	0	0
Employee Pension Fund Payments	391,749	0	0	0
Budgeted Employer Pension Contribution	0	3,823,390	4,364,500	541,110
<b>Total Uses of Funding</b>	<b>\$505,123</b>	<b>\$3,823,390</b>	<b>\$4,364,500</b>	<b>\$541,110</b>

# Public Safety Pension Trust Fund

The Carroll County Public Safety Pension Plan, a defined benefit pension plan, was established October 1, 2009. A monthly benefit is provided for participants who attain 25 years of service or leave employment after age 55 with at least 15 years of service. Participants with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY20 included improvements to disability benefits for law enforcement officers. During FY22, active Correctional Deputies became eligible to transfer to this plan from the Carroll County Pension Plan. During FY23, eligible staff of the Department of Fire and EMS began participation in this plan.

<b>Sources of Funding</b>	<b>FY23 Actuals</b>	<b>FY24 Budget</b>	<b>FY25 Budget</b>	<b>Increase (Decrease)</b>
Employer Pension Contribution	\$2,133,890	\$3,789,790	\$7,554,080	\$3,764,290
Unrealized Gain/(Loss)	3,490,077	0	0	0
Employee Pension Contribution	1,299,767	0	0	0
<b>Total Sources of Funding</b>	<b>\$6,923,734</b>	<b>\$3,789,790</b>	<b>\$7,554,080</b>	<b>\$3,764,290</b>

<b>Uses of Funding</b>				
Legal Fees	\$2,875	\$0	\$0	\$0
Consulting Fees	59,012	0	0	0
Other Professional Services	11,585	0	0	0
Certified Law Officers Pension Fund Payments	650,505	0	0	0
Budgeted Employer Pension Contribution - Fire/EMS	0	214,590	3,289,240	3,074,650
Budgeted Employer Pension Contribution - Corrections	0	1,243,940	1,492,340	248,400
Budgeted Employer Pension Contribution - Law Enforcement	0	2,331,260	2,772,500	441,240
<b>Total Uses of Funding</b>	<b>\$723,977</b>	<b>\$3,789,790</b>	<b>\$7,554,080</b>	<b>\$3,764,290</b>

# Length of Service Award Program Trust Fund

Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firefighters meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60. Beginning FY18, the Board of Commissioners approved a 5-year plan to increase the base benefit by \$10/month, or from \$125 per month in FY17 to \$175 per month in FY22.

Sources of Funding	FY23	FY24	FY25	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	\$1,014,768	\$0	\$0	\$0
Transfer from General Fund	660,000	660,000	660,000	0
<b>Total Sources of Funding</b>	<b>\$1,674,768</b>	<b>\$660,000</b>	<b>\$660,000</b>	<b>\$0</b>

Uses of Funding				
Audit Fees	\$5,400	\$0	\$0	\$0
Consulting Fees	14,517	0	0	0
Other Professional Services	15,963	0	0	0
LOSAP Pension Fund Payments	1,065,761	0	0	0
Budgeted LOSAP Contribution	0	660,000	660,000	0
<b>Total Uses of Funding</b>	<b>\$1,101,641</b>	<b>\$660,000</b>	<b>\$660,000</b>	<b>\$0</b>



# Community Reinvestment and Repair Fund

The Community Reinvestment and Repair Fund (CRRF), established during FY24, is a Special Revenue fund that captures dedicated revenues and expenses related to a sales and use tax from adult-use cannabis and cannabis products.

<b>Sources of Funding</b>	<b>FY23 Actual</b>	<b>FY24 Budget</b>	<b>FY25 Budget</b>	<b>Increase (Decrease)</b>
CRRF Allocations	\$0	\$0	\$338,000	\$338,000
<b>Total Sources of Funding</b>	<b>\$0</b>	<b>\$0</b>	<b>\$338,000</b>	<b>\$338,000</b>

<b>Uses of Funding</b>				
Operating	\$0	\$0	\$338,000	\$338,000
<b>Total Uses of Funding</b>	<b>\$0</b>	<b>\$0</b>	<b>\$338,000</b>	<b>\$338,000</b>

# Emergency Medical Billing Fund

The Emergency Medical Billing Fund, established in FY24, is a Special Revenue fund that captures dedicated revenues and expenses related to providing emergency services. Funds will be received from Medicare and used to offset expenses related to the delivery of services.

Sources of Funding	FY23	FY24	FY25	Increase
	Actual	Budget	Budget	(Decrease)
Medicare Billing	\$190	\$1,000,000	\$2,000,000	\$1,000,000
<b>Total Sources of Funding</b>	<b>\$190</b>	<b>\$1,000,000</b>	<b>\$2,000,000</b>	<b>\$1,000,000</b>

Uses of Funding				
Operating	\$230	\$1,000,000	\$2,000,000	\$1,000,000
<b>Total Uses of Funding</b>	<b>\$230</b>	<b>\$1,000,000</b>	<b>\$2,000,000</b>	<b>\$1,000,000</b>

# Hotel Rental Tax Fund

Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. Starting in FY23, the Hotel Rental Tax Special Revenue Fund captures the expenses and revenue for Tourism operations.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Hotel Rental Tax	\$339,590	\$337,680	\$351,060	\$13,380
Fund Balance	120,940	142,060	106,644	(35,416)
State Funding	233,122	0	50,000	50,000
Interest	11,377	0	0	0
Unrealized Gain/(Loss)	(1,076)	0	0	0
<b>Total Sources of Funding</b>	<b>\$703,953</b>	<b>\$479,740</b>	<b>\$507,704</b>	<b>\$27,964</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Personnel	\$189,861	\$206,830	\$208,830	\$2,000
Operating	292,065	272,910	298,874	25,964
<b>Total Uses of Funding</b>	<b>\$481,926</b>	<b>\$479,740</b>	<b>\$507,704</b>	<b>\$27,964</b>

# Opioid Restitution Fund

The Opioid Restitution Fund, established in FY23, is a Special Revenue fund that captures dedicated revenues and expenses related to substance use treatment and prevention efforts. Allocations are pass-through awards from the State from legal settlements with prescription opioid manufacturers and distributors.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Opioid Restitution Allocations	\$644,218	\$1,000,000	\$1,100,000	\$100,000
Interest	11,222	0	0	0
<b>Total Sources of Funding</b>	<b>\$655,440</b>	<b>\$1,000,000</b>	<b>\$1,100,000</b>	<b>\$100,000</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Operating	\$0	\$1,000,000	\$1,100,000	\$100,000
<b>Total Uses of Funding</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,100,000</b>	<b>\$100,000</b>

# Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits.

<b>Sources of Funding</b>	<b>FY23 Actual</b>	<b>FY24 Budget</b>	<b>FY25 Budget</b>	<b>Increase (Decrease)</b>
Dedicated Property Tax	\$3,643,850	\$3,268,400	\$3,684,890	\$416,490
Fund Balance	(37,768)	311,940	0	(311,940)
Town Contributions	122,600	144,100	152,470	8,370
Interest Revenue	39,048	3,190	0	(3,190)
<b>Total Sources of Funding</b>	<b>\$3,767,730</b>	<b>\$3,727,630</b>	<b>\$3,837,360</b>	<b>\$109,730</b>

<b>Uses of Funding</b>				
Personnel	\$1,194,870	\$1,479,170	\$1,533,370	\$54,200
Operating	433,810	504,500	539,200	34,700
Debt Service	2,139,050	1,743,960	1,764,790	20,830
<b>Total Uses of Funding</b>	<b>\$3,767,730</b>	<b>\$3,727,630</b>	<b>\$3,837,360</b>	<b>\$109,730</b>



# *Internal Service Funds*





# Fringe Benefits ISF

This Internal Service Fund (ISF) captures the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage. Included in FY25 are costs associated with additional positions for the Department of Fire and EMS.

Sources of Funding	FY23	FY24	FY25	Increase
	Actual	Budget	Budget	(Decrease)
General Fund	\$16,321,343	\$16,100,020	\$24,344,540	\$8,244,520
Prescription Rebates	2,117,595	0	0	0
Investment Interest	904,633	0	0	0
Enterprise Funds	1,184,434	1,346,950	1,460,860	113,910
Grant Fund	1,092,731	1,308,350	1,247,290	(61,060)
Watershed Protection and Restoration Fund	235,223	253,430	292,810	39,380
Retiree Medicare Part D	308,668	0	0	0
Interest and Gain/(Loss)	948,857	0	0	0
<b>Total Sources of Funding</b>	<b>\$23,113,485</b>	<b>\$19,008,750</b>	<b>\$27,345,500</b>	<b>\$8,336,750</b>

Uses of Funding				
Employee Fringe Benefits	\$21,130,190	\$19,008,750	\$27,345,500	\$8,336,750
<b>Total Uses of Funding</b>	<b>\$21,130,190</b>	<b>\$19,008,750</b>	<b>\$27,345,500</b>	<b>\$8,336,750</b>

# Risk Management Auto Damage ISF

This Internal Service Fund (ISF) accounts for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident. In FY25, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Insurance	\$233,543	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$233,543</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Vehicle Claims	\$139,488	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$139,488</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) accounts for deductibles paid by the County from property and liability claims. In FY25, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
General Fund	\$0	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Deductibles	\$7,407	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$7,407</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Risk Management Liability ISF

This Internal Service Fund (ISF) accounts for and finances the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County. In FY25, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Insurance	\$79,786	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$79,786</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Claims	\$39,103	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$39,103</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY16 to account for the cost of the County's Workers Compensation claims.

Sources of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
General Fund	\$859,960	\$673,030	\$0	(\$673,030)
Grant Fund	96,186	91,820	91,820	0
Enterprise Funds	92,253	88,850	86,850	(2,000)
Watershed Protection and Restoration Fund	22,087	21,900	20,950	(950)
<b>Total Sources of Funding</b>	<b>\$1,070,486</b>	<b>\$875,600</b>	<b>\$199,620</b>	<b>(\$675,980)</b>

Uses of Funding	FY23 Actual	FY24 Budget	FY25 Budget	Increase (Decrease)
Claims	\$721,038	\$875,600	\$199,620	(\$675,980)
<b>Total Uses of Funding</b>	<b>\$721,038</b>	<b>\$875,600</b>	<b>\$199,620</b>	<b>(\$675,980)</b>



# *Position Summary*





# Position Summary

The following pages include a summary of positions in Carroll County Government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees, and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported by revenues generated primarily by specific services; for example, water and sewer charges support Utilities positions.
- Special Revenue Fund positions are supported by funds dedicated to a specific purpose, for example, Property Tax dedicated to Watershed Protection and Restoration.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other employees within the department or bureau. In some cases, a position may be more than one of these. For example, Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); or required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY25 is 1,361.99 FTE, an increase of 92.32 FTE from FY24 Budget.

The following changes are included in the FY24 Adjusted Budget:

- One full-time Emergency Services Specialist and one full-time Emergency Services Technician transferred from Public Safety to the Department of Fire and EMS.
- Public Safety converted one Emergency Communications Fiscal Technician from contractual to part-time.
- One contractual position was added to Engineering Design.
- Three full-time positions have transitioned from the Facilities budget to the Community Parks budget.
- Two full-time positions were added to Facilities for Detention Center maintenance.
- Two full-time positions were created in the Community Parks budget.
- One Hashawha and three Piney Run Park contractual positions were converted to three part-time and one full-time position.
- A full-time Financial System Specialist was added to Comptroller Administration.
- A full-time Collections Clerks was eliminated from Collections.

- A full-time Office Technician was eliminated, and a full-time Senior Buyer was added in Purchasing.
- Adjustments are included for the Farm Museum, positions were converted from contractual to full-time and part-time.
- A full-time position in Personnel Services was eliminated.
- A Grants Manager and a Senior Grants Analyst transferred from 20% Fiscal Recovery Fund grants to 100% Grants Management. A part-time Grants Coordinator position was eliminated.
- The Department of Land and Resource Management and Comprehensive Planning merged into the Department of Planning and Land Management.
  - The Director transferred from 60% Planning and Land Management Administration and 40% Watershed Protection and Restoration to 75% Administration and 25% Watershed Protection and Restoration.
  - A full-time Deputy Director was added to the Planning and Land Management Administration budget.
  - A full-time Director position and a full-time Office Associate position were eliminated from Comprehensive Planning.
- A full-time Environmental Review Technician position was added to Resource Management.
- A Resource Management Program Engineer is temporarily double filled.
- A contractual Airport Maintenance Worker was converted to part-time.
- Adjustments are included for the Aging and Disabilities grants, positions were converted from contractual to part-time.
- A full-time Emergency Manager position was eliminated and one contractual position was converted to full-time in the Public Safety grants.

For the FY25 Budget, the following changes are included:

- The transition to a County staffed Emergency Medical Service is planned to continue with the addition of 84 positions.

<b>Fire/EMS Admin</b>	<b>Prior Authorized</b>	<b>FY24</b>	<b>FY25</b>
Administrative Assistant	2.0		
EMS Billing Tech	1.0	1.0	
Director/Chief Fire & EMS	1.0		
Data Analyst		1.0	
Training Health and Safety Officer	1.0		
EMS Officer	1.0		
Shift Commander	4.0		
Station Lieutenant	12.0		
Chase Vehicle Paramedic	8.0	4.0	
Quartermaster		1.0	
EMT/Paramedic/Driver	68.0	52.0	84.0
<b>Total</b>	<b>98.0</b>	<b>59.0</b>	<b>84.0</b>

- An Administrative Assistant in Public Works Administration transferred from 75% Public Works Administration and 25% Solid Waste to 100% Public Works Administration.
- One contractual position was eliminated from Engineering Design.
- Five full-time positions are being added to Facilities to support the maintenance of new buildings.
- Transportation Grants Manager was transferred from 75% Transit grants and 25% Public Works Administration to 75% Transit Administration and 25% Public Works Administration.
- A part-time Fiscal Coordinator was transferred from 100% Opioid Restitution Fund to 50% Citizen Services Administration and 50% Housing Administration.

# Authorized Position History By Fund

General Fund	FY23 Adjusted FTE				FY24 Budget FTE				FY24 Adjusted FTE				FY25 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
<b>Cable Regulatory Commission TOTAL</b>	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	21.00	---	16.69	37.69	23.00	---	15.26	38.26	23.00	---	15.26	38.26	23.00	---	15.26	38.26
Circuit Court Magistrates	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
<b>Courts TOTAL</b>	29.00	0.00	19.69	48.69	31.00	0.00	18.26	49.26	31.00	0.00	18.26	49.26	31.00	0.00	18.26	49.26
Public Safety 911	50.00	---	2.35	52.35	50.00	---	2.35	52.35	48.00	0.60	1.75	50.35	48.00	0.60	1.75	50.35
<b>Public Safety 911 TOTAL</b>	50.00	0.00	2.35	52.35	50.00	0.00	2.35	52.35	48.00	0.60	1.75	50.35	48.00	0.60	1.75	50.35
Administrative Services	54.25	---	2.00	56.25	54.25	---	2.00	56.25	54.25	---	2.00	56.25	54.25	---	2.00	56.25
Corrections	87.00	---	---	87.00	87.00	---	---	87.00	87.00	---	---	87.00	87.00	---	---	87.00
Law Enforcement	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00
<b>Sheriff's Office TOTAL</b>	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25
State's Attorney's Office	48.80	0.00	1.00	49.80	51.80	0.00	1.00	52.80	51.80	0.00	1.00	52.80	51.80	0.00	1.00	52.80
<b>State's Attorney TOTAL</b>	48.80	0.00	1.00	49.80	51.80	0.00	1.00	52.80	51.80	0.00	1.00	52.80	51.80	0.00	1.00	52.80
Fire/EMS Administration	98.00	---	---	98.00	157.00	---	---	157.00	159.00	---	---	159.00	243.00	---	---	243.00
<b>Fire Services TOTAL</b>	98.00	0.00	0.00	98.00	157.00	0.00	0.00	157.00	159.00	0.00	0.00	159.00	243.00	0.00	0.00	243.00
Public Works Administration	7.35	0.50	---	7.85	7.35	0.50	---	7.85	7.35	0.50	---	7.85	7.60	0.50	---	8.10
Building Construction	4.00	---	---	4.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
Engineering Design	6.00	---	---	6.00	5.00	---	---	5.00	5.00	---	0.30	5.30	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	62.00	---	1.00	63.00	62.00	---	1.00	63.00	61.00	---	1.00	62.00	66.00	---	1.00	67.00
Fleet Management	22.00	---	---	22.00	22.00	---	---	22.00	22.00	---	---	22.00	22.00	---	---	22.00
Permits and Inspections	25.00	---	---	25.00	25.00	---	---	25.00	25.00	---	---	25.00	25.00	---	---	25.00
Roads Operations	105.00	---	2.40	107.40	105.00	---	2.40	107.40	105.00	---	2.40	107.40	105.00	---	2.40	107.40
Transit Administration	0.35	---	---	0.35	0.35	---	---	0.35	0.35	---	---	0.35	1.10	---	---	1.10
<b>Public Works TOTAL</b>	247.45	0.50	3.40	251.35	247.45	0.50	3.40	251.35	246.45	0.50	3.70	250.65	252.45	0.50	3.40	256.35
Citizen Services Administration	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.50	---	---	5.50
Aging and Disabilities	18.94	---	1.88	20.82	18.94	---	1.88	20.82	18.94	---	1.88	20.82	18.94	---	1.88	20.82
<b>Citizen Services TOTAL</b>	23.94	0.00	1.88	25.82	23.94	0.00	1.88	25.82	23.94	0.00	1.88	25.82	24.44	0.00	1.88	26.32
Recreation and Parks Administration	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Community Parks	---	---	---	---	---	---	---	---	5.00	---	---	5.00	5.00	---	---	5.00
Hashawha	8.00	0.63	1.58	10.21	8.00	0.63	1.58	10.21	8.00	1.25	0.95	10.20	8.00	1.25	0.95	10.20
Piney Run	6.00	---	10.67	16.67	6.00	---	10.67	16.67	7.00	1.25	9.97	18.22	7.00	1.25	9.97	18.22
Recreation	4.50	---	3.00	7.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
<b>Recreation and Parks TOTAL</b>	25.50	0.63	15.95	42.08	25.50	0.63	15.95	42.08	31.50	2.50	14.62	48.62	31.50	2.50	14.62	48.62
Comptroller Administration	3.00	---	0.12	3.12	3.00	---	0.12	3.12	4.00	---	0.12	4.12	4.00	---	0.12	4.12
Accounting	15.00	---	---	15.00	15.00	---	---	15.00	15.00	---	---	15.00	15.00	---	---	15.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	9.00	---	0.63	9.63	9.00	---	0.63	9.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
<b>Comptroller TOTAL</b>	33.00	0.00	0.75	33.75	33.00	0.00	0.75	33.75	33.00	0.00	0.75	33.75	33.00	0.00	0.75	33.75

# Authorized Position History By Fund

	FY23 Adjusted FTE			FY24 Budget FTE			FY24 Adjusted FTE			FY25 Budget FTE						
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Board of License Commissioners	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38
County Attorney	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
<b>County Attorney TOTAL</b>	<b>6.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8.38</b>	<b>8.00</b>	<b>0.00</b>	<b>0.38</b>	<b>8.38</b>	<b>8.00</b>	<b>0.00</b>	<b>0.38</b>	<b>8.38</b>	<b>8.00</b>	<b>0.00</b>	<b>0.38</b>	<b>8.38</b>
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
Carroll County Workforce Development	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	6.00	0.70	4.47	11.17	6.00	0.70	4.47	11.17	7.63	0.70	2.87	11.20	7.63	0.70	2.87	11.20
<b>Economic Development TOTAL</b>	<b>14.60</b>	<b>0.70</b>	<b>4.47</b>	<b>19.77</b>	<b>14.60</b>	<b>0.70</b>	<b>4.47</b>	<b>19.77</b>	<b>16.23</b>	<b>0.70</b>	<b>2.87</b>	<b>19.80</b>	<b>16.23</b>	<b>0.70</b>	<b>2.87</b>	<b>19.80</b>
Human Resources	16.00	---	---	16.00	16.00	---	---	16.00	16.00	---	---	16.00	16.00	---	---	16.00
Personnel Services	3.00	---	---	3.00	3.00	---	---	3.00	2.00	---	---	2.00	2.00	---	---	2.00
<b>Human Resources TOTAL</b>	<b>19.00</b>	<b>0.00</b>	<b>0.00</b>	<b>19.00</b>	<b>19.00</b>	<b>0.00</b>	<b>0.00</b>	<b>19.00</b>	<b>18.00</b>	<b>0.00</b>	<b>0.00</b>	<b>18.00</b>	<b>18.00</b>	<b>0.00</b>	<b>0.00</b>	<b>18.00</b>
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Grant Management	1.60	0.60	---	2.20	1.60	0.60	---	2.20	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
<b>Management and Budget TOTAL</b>	<b>16.60</b>	<b>0.60</b>	<b>0.00</b>	<b>17.20</b>	<b>16.60</b>	<b>0.60</b>	<b>0.00</b>	<b>17.20</b>	<b>17.00</b>	<b>0.00</b>	<b>0.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00</b>	<b>0.00</b>	<b>17.00</b>
Planning and Land Mgmt Administration	8.20	---	0.23	8.43	8.20	---	0.23	8.43	9.35	---	0.31	9.66	9.35	---	0.31	9.66
Comprehensive Planning	11.00	---	0.62	11.62	11.00	---	0.62	11.62	9.00	---	0.62	9.62	9.00	---	0.62	9.62
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	12.55	---	---	12.55	13.55	---	---	13.55	14.55	---	---	14.55	14.55	---	---	14.55
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
<b>Planning and Land Management TOTAL</b>	<b>43.75</b>	<b>0.00</b>	<b>0.85</b>	<b>44.60</b>	<b>44.75</b>	<b>0.00</b>	<b>0.85</b>	<b>45.60</b>	<b>44.90</b>	<b>0.00</b>	<b>0.93</b>	<b>45.83</b>	<b>44.90</b>	<b>0.00</b>	<b>0.93</b>	<b>45.83</b>
Technology Services	36.00	---	0.17	36.17	36.00	---	0.17	36.17	36.00	---	0.17	36.17	36.00	---	0.17	36.17
Production and Distribution Services	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
<b>Technology Services TOTAL</b>	<b>38.00</b>	<b>0.00</b>	<b>0.17</b>	<b>38.17</b>	<b>38.00</b>	<b>0.00</b>	<b>0.17</b>	<b>38.17</b>	<b>38.00</b>	<b>0.00</b>	<b>0.17</b>	<b>38.17</b>	<b>38.00</b>	<b>0.00</b>	<b>0.17</b>	<b>38.17</b>
Audio Video Production	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
County Commissioners	7.00	---	6.65	13.65	8.00	---	6.65	14.65	8.00	---	6.65	14.65	8.00	---	6.65	14.65
<b>Gen Government Other TOTAL</b>	<b>287.90</b>	<b>2.60</b>	<b>18.01</b>	<b>310.89</b>	<b>11.00</b>	<b>0.00</b>	<b>6.65</b>	<b>17.65</b>	<b>11.00</b>	<b>0.00</b>	<b>6.65</b>	<b>17.65</b>	<b>11.00</b>	<b>0.00</b>	<b>6.65</b>	<b>17.65</b>
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
<b>Cons. and Natural Resources TOTAL</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>
<b>TOTAL General Fund</b>	<b>1258.79</b>	<b>5.66</b>	<b>71.52</b>	<b>1340.73</b>	<b>1048.89</b>	<b>3.06</b>	<b>59.11</b>	<b>1111.06</b>	<b>1055.07</b>	<b>4.93</b>	<b>55.96</b>	<b>1115.96</b>	<b>1145.57</b>	<b>4.93</b>	<b>55.66</b>	<b>1206.16</b>

# Authorized Position History By Fund

Enterprise Funds	FY23 Adjusted FTE				FY24 Budget FTE				FY24 Adjusted FTE				FY25 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Solid Waste Management	1.68	---	---	1.68	1.68	---	---	1.68	1.68	---	---	1.68	1.48	---	---	1.48
Northern Landfill	12.00	---	---	12.00	13.00	---	---	13.00	13.00	---	---	13.00	13.00	---	---	13.00
Recycling	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Solid Waste Accounting	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
<b>Solid Waste TOTAL</b>	<b>20.43</b>	<b>0.00</b>	<b>0.00</b>	<b>20.43</b>	<b>21.43</b>	<b>0.00</b>	<b>0.00</b>	<b>21.43</b>	<b>21.43</b>	<b>0.00</b>	<b>0.00</b>	<b>21.43</b>	<b>21.23</b>	<b>0.00</b>	<b>0.00</b>	<b>21.23</b>
BOU Accounting/Administration	7.69	---	---	7.69	7.69	---	---	7.69	7.69	---	---	7.69	7.69	---	---	7.69
Board of Education Facilities	1.13	---	---	1.13	1.13	---	---	1.13	1.13	---	---	1.13	1.13	---	---	1.13
Freedom Sewer	7.00	---	---	7.00	7.00	---	---	7.00	7.00	---	---	7.00	7.00	---	---	7.00
Freedom Water	15.00	---	---	15.00	15.00	---	---	15.00	15.00	---	---	15.00	15.00	---	---	15.00
Hampstead Sewer	4.30	---	---	4.30	4.30	---	---	4.30	4.30	---	---	4.30	4.30	---	---	4.30
Other Water/Sewer	0.57	---	---	0.57	0.57	---	---	0.57	0.57	---	---	0.57	0.57	---	---	0.57
<b>Utilities TOTAL</b>	<b>35.69</b>	<b>0.00</b>	<b>0.00</b>	<b>35.69</b>	<b>35.69</b>	<b>0.00</b>	<b>0.00</b>	<b>35.69</b>	<b>35.69</b>	<b>0.00</b>	<b>0.00</b>	<b>35.69</b>	<b>35.69</b>	<b>0.00</b>	<b>0.00</b>	<b>35.69</b>
Airport	3.38	---	0.50	3.88	3.38	---	0.50	3.88	3.38	0.50	---	3.88	3.38	0.50	---	3.88
Firearms Facility	1.00	---	2.00	3.00	1.00	---	2.00	3.00	1.00	---	2.00	3.00	1.00	---	2.00	3.00
<b>Airport/Firearms Facility TOTAL</b>	<b>4.38</b>	<b>0.00</b>	<b>2.50</b>	<b>6.88</b>	<b>4.38</b>	<b>0.00</b>	<b>2.50</b>	<b>6.88</b>	<b>4.38</b>	<b>0.50</b>	<b>2.00</b>	<b>6.88</b>	<b>4.38</b>	<b>0.50</b>	<b>2.00</b>	<b>6.88</b>
<b>TOTAL Enterprise Funds</b>	<b>60.50</b>	<b>0.00</b>	<b>2.50</b>	<b>63.00</b>	<b>61.50</b>	<b>0.00</b>	<b>2.50</b>	<b>64.00</b>	<b>61.50</b>	<b>0.50</b>	<b>2.00</b>	<b>64.00</b>	<b>61.30</b>	<b>0.50</b>	<b>2.00</b>	<b>63.80</b>

Special Revenue Fund	FY23 Adjusted FTE				FY24 Budget FTE				FY24 Adjusted FTE				FY25 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Tourism	1.00	---	1.63	2.63	1.00	---	1.63	2.63	1.00	---	1.63	2.63	1.00	---	1.63	2.63
Watershed Protection and Restoration	12.25	---	---	12.25	12.25	---	---	12.25	12.10	---	---	12.10	12.10	---	---	12.10
<b>TOTAL Special Revenue Fund</b>	<b>13.25</b>	<b>0.00</b>	<b>1.63</b>	<b>14.88</b>	<b>13.25</b>	<b>0.00</b>	<b>1.63</b>	<b>14.88</b>	<b>13.10</b>	<b>0.00</b>	<b>1.63</b>	<b>14.73</b>	<b>13.10</b>	<b>0.00</b>	<b>1.63</b>	<b>14.73</b>

Grant Fund	FY23 Adjusted FTE				FY24 Budget FTE				FY24 Adjusted FTE				FY25 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Aging and Disabilities	20.31	---	4.78	25.09	20.31	---	4.78	25.09	20.31	4.78	---	25.09	20.31	4.78	---	25.09
Carroll County Workforce Development	17.90	---	---	17.90	17.90	---	---	17.90	17.90	---	---	17.90	17.90	---	---	17.90
Circuit Court	8.00	0.69	2.36	11.05	8.00	0.69	2.36	11.05	8.00	0.69	2.36	11.05	8.00	0.69	2.36	11.05
Fiscal Recovery Fund	0.40	0.15	---	0.55	0.40	0.15	---	0.55	---	---	---	0.00	---	---	---	0.00
Housing and Community Development	11.25	1.26	---	12.51	11.25	1.26	---	12.51	11.25	1.26	---	12.51	11.25	1.26	---	12.51
Local Management Board	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Public Safety	4.00	---	0.63	4.63	4.00	---	0.63	4.63	4.00	---	---	4.00	4.00	---	---	4.00
Recreation	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50
Sheriff's Office	1.75	---	---	1.75	1.75	---	---	1.75	1.75	---	---	1.75	1.75	---	---	1.75
State's Attorney's Office	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Transit	0.75	---	---	0.75	0.75	---	---	0.75	0.75	---	---	0.75	---	---	---	0.00
<b>TOTAL Grant Fund</b>	<b>69.86</b>	<b>2.10</b>	<b>7.77</b>	<b>79.73</b>	<b>69.86</b>	<b>2.10</b>	<b>7.77</b>	<b>79.73</b>	<b>69.46</b>	<b>6.73</b>	<b>2.36</b>	<b>78.55</b>	<b>68.71</b>	<b>6.73</b>	<b>2.36</b>	<b>77.80</b>

TOTAL Government	FY23 Adjusted FTE				FY24 Budget FTE				FY24 Adjusted FTE				FY25 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
TOTAL General Fund	1258.79	5.66	71.52	1335.97	1048.89	3.06	59.11	1111.06	1055.07	4.93	55.96	1115.96	1145.57	4.93	55.66	1206.16
TOTAL Enterprise Funds	60.50	---	2.50	63.00	61.50	---	2.50	64.00	61.50	---	2.00	63.50	61.30	---	2.00	63.30
TOTAL Special Revenue Fund	13.25	---	1.63	14.88	13.25	---	1.63	14.88	13.10	---	1.63	14.73	13.10	---	1.63	14.73
TOTAL Grant Fund	69.86	2.10	7.77	79.73	69.86	2.10	7.77	79.73	69.46	6.73	2.36	78.55	68.71	6.73	2.36	77.80
<b>TOTAL FTE</b>	<b>1402.40</b>	<b>7.76</b>	<b>83.42</b>	<b>1493.58</b>	<b>1193.50</b>	<b>5.16</b>	<b>71.01</b>	<b>1269.67</b>	<b>1199.13</b>	<b>11.66</b>	<b>61.95</b>	<b>1272.74</b>	<b>1288.68</b>	<b>11.66</b>	<b>61.65</b>	<b>1361.99</b>