

# Carroll County Maryland



## Conditional Budget Summary

Operating Budget Fiscal Year 2021  
Operating Plan Fiscal Years 2021-2026  
And  
Capital Budget Fiscal Years 2021-2026

**Available online at:**

<https://www.carrollcountymd.gov/government/directory/management-budget/bureau-of-budget/budget-documents/>



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*Board of County Commissioners*



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President  
District 1*



*Edward C. Rothstein  
(COL Ret.),  
1<sup>st</sup> Vice President  
District 5*



*C. Richard Weaver  
2<sup>nd</sup> Vice President  
District 2*



*Dennis E. Frazier  
District 3*



*C. Eric Bouchat  
District 4*

## *Appointed Officials*

*Roberta Windham  
County Administrator*

*Robert M. Burk  
Comptroller*

*Timothy C. Burke  
County Attorney*

*Scott R. Campbell  
Director of Public Safety*

*Jeffrey D. Castonguay  
Director of Public Works*

*Jeff R. Degitz  
Director of Recreation and Parks*

*Thomas S. Devilbiss  
Director of Land and Resource Management*

*Lynda D. Eisenberg  
Director of Comprehensive Planning*

*Kimberly L. Frock  
Director of Human Resources*

*John T. Lyburn  
Director of Economic Development*

*Mark E. Ripper  
Director of Technology Services*

*Celene Steckel  
Director of Citizen Services*

*Ted Zaleski, III  
Director of Management and Budget*

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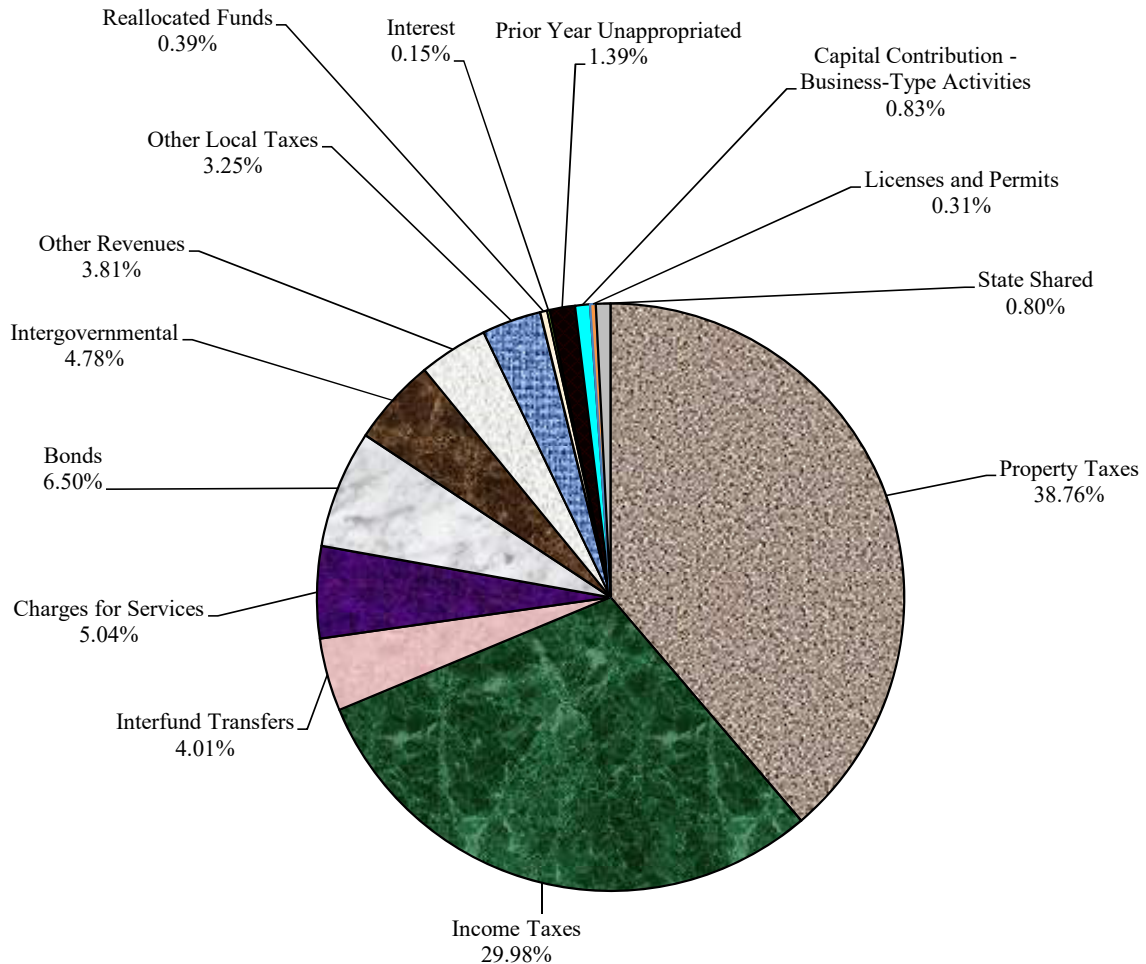
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# *Total Budget Summary*

# All Funds Sources - By Category

Fiscal Year 2021 Budget

\$580,944,660



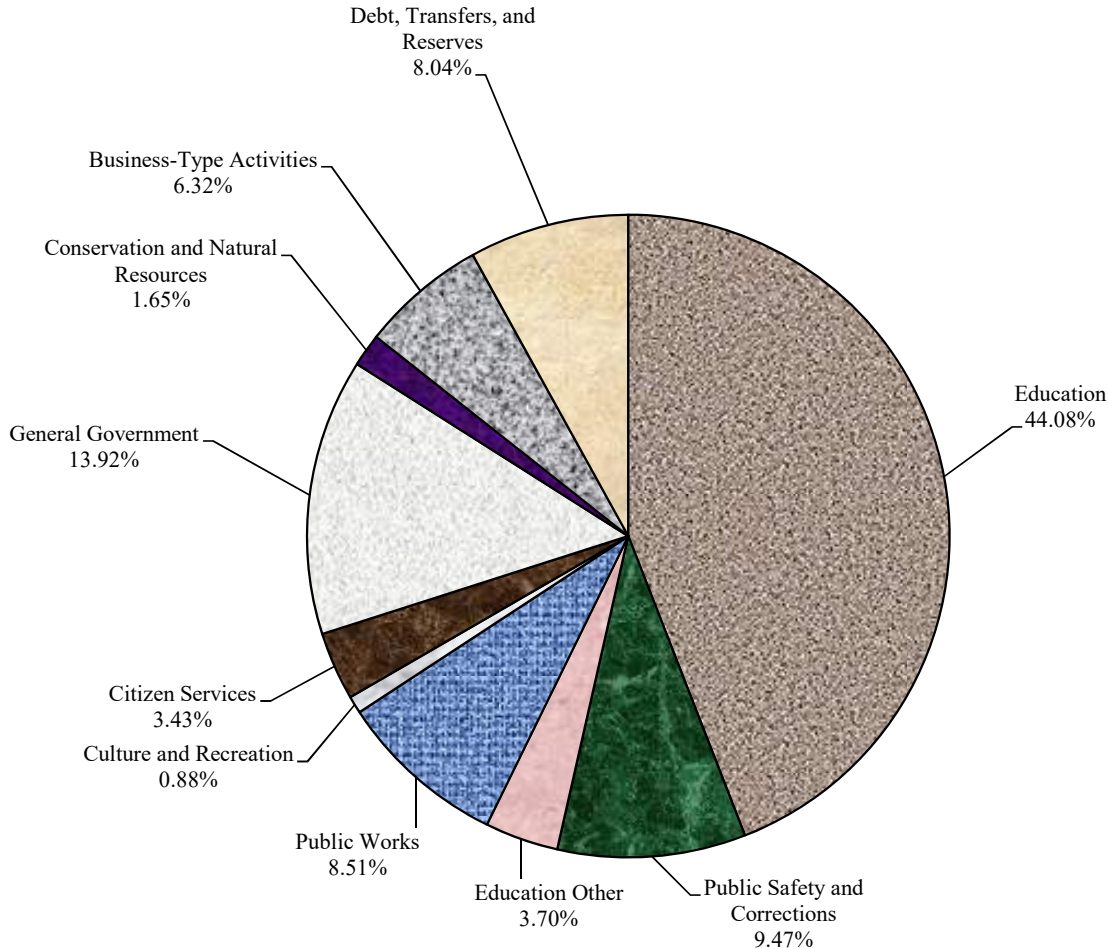
Category	FY 19 Actuals	FY 20 Budget	Change from FY 19	FY 21 Budget	Change from FY 20
Property Taxes	\$213,573,818	\$218,949,100	2.5%	\$225,175,740	2.8%
Income Taxes	169,051,410	163,878,720	-3.1%	174,170,270	6.3%
Interfund Transfers	42,377,249	19,213,960	-54.7%	23,305,290	21.3%
Charges for Services	24,406,349	25,661,490	5.1%	29,308,115	14.2%
Bonds	0	28,074,330	100.0%	37,771,030	34.5%
Intergovernmental	21,163,343	25,282,700	19.5%	27,772,100	9.8%
Other Revenues	30,925,977	21,375,485	-30.9%	22,135,770	3.6%
Other Local Taxes	19,967,827	19,501,300	-2.3%	18,885,000	-3.2%
Reallocated Funds	3,379,000	3,434,650	1.6%	2,238,850	-34.8%
Interest	19,180,025	4,136,663	-78.4%	884,300	-78.6%
Prior Year Unappropriated	12,967,584	9,518,657	-26.6%	8,064,380	-15.3%
Capital Contribution - Business-Type Activities	4,289,501	2,095,000	-51.2%	4,796,000	128.9%
Licenses and Permits	3,766,429	1,711,000	-54.6%	1,781,100	4.1%
State Shared	890,595	5,236,130	487.9%	4,656,700	-11.1%
<b>Total</b>	<b>\$565,939,108</b>	<b>\$548,069,185</b>	<b>-3.2%</b>	<b>\$580,944,645</b>	<b>6.0%</b>



# All Funds Uses - By Category

**Fiscal Year 2021 Budget**

**\$580,777,460**

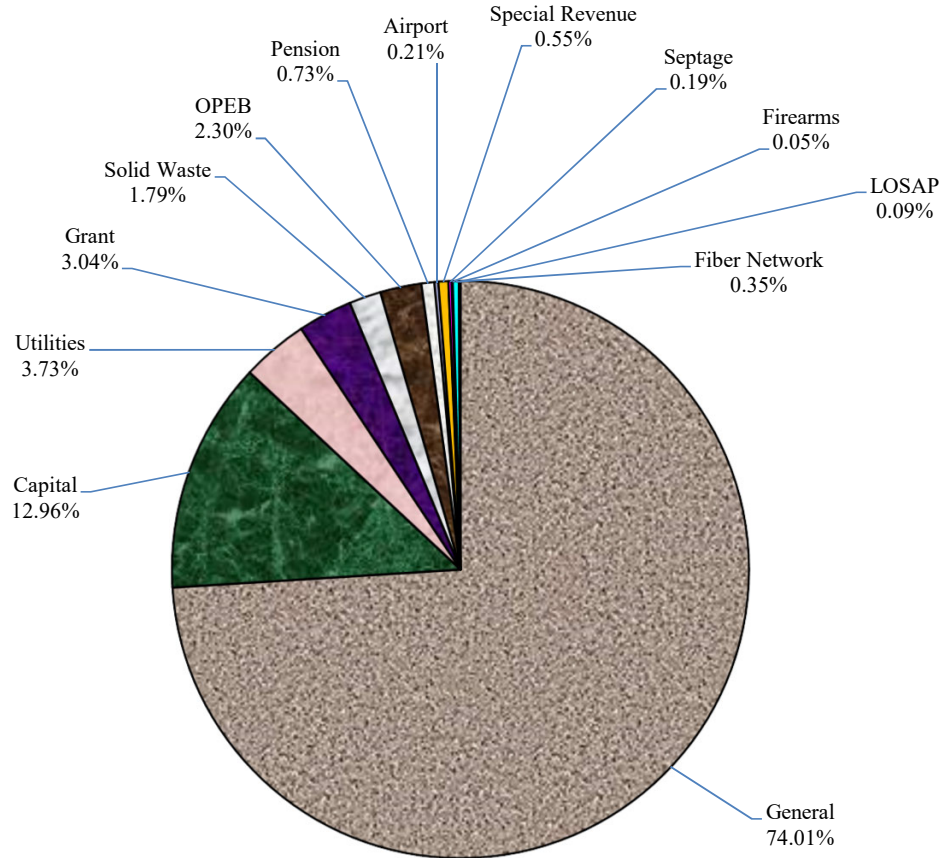


<u>Category</u>	FY 19 Actual	FY 20 Budget	Change from FY 19	FY 21 Budget	Change from FY 20
Education	\$222,871,877	\$239,380,220	7.4%	\$256,028,576	7.0%
Public Safety and Corrections	64,927,016	53,355,477	-17.8%	55,018,680	3.1%
Education Other	31,732,153	21,146,370	-33.4%	21,483,680	1.6%
Public Works	43,671,721	48,807,100	11.8%	49,422,390	1.3%
Culture and Recreation	4,310,734	4,823,680	11.9%	5,096,400	5.7%
Citizen Services	20,608,292	19,078,038	-7.4%	19,925,430	4.4%
General Government	41,837,687	81,392,070	94.5%	80,866,944	-0.6%
Conservation and Natural Resources	12,833,446	9,465,430	-26.2%	9,555,900	1.0%
Business-Type Activities	22,224,301	26,010,730	17.0%	36,710,550	41.1%
Debt, Transfers, and Reserves	41,287,196	44,610,070	8.0%	46,668,910	4.6%
<b>Total</b>	<b>\$506,304,423</b>	<b>\$548,069,185</b>	<b>8.2%</b>	<b>\$580,777,460</b>	<b>6.0%</b>

# All Funds Uses - By Fund

Fiscal Year 2021 Budget

\$580,777,460



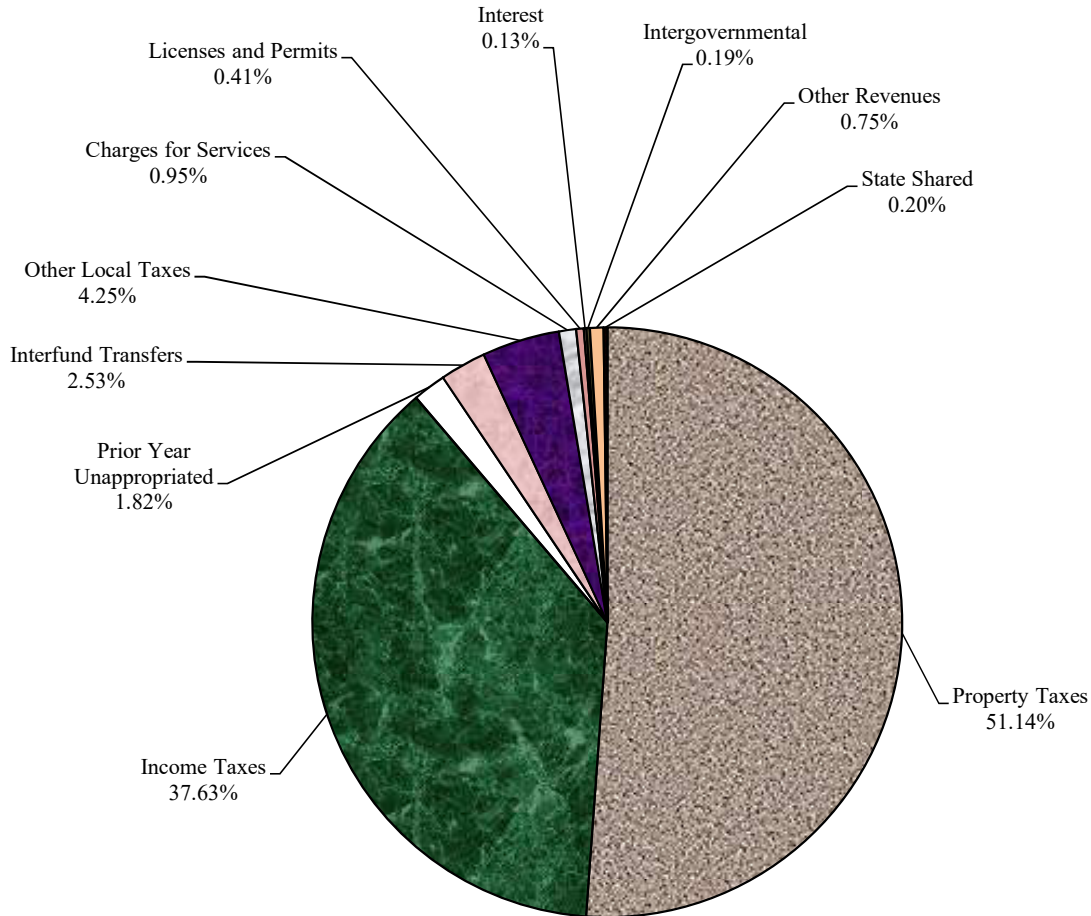
<u>Fund</u>	FY 19 Actual	FY 20 Budget	Change from FY 19	FY 21 Budget	Change from FY 20
General	\$406,749,056	\$418,809,330	3.0%	\$429,810,330	2.6%
Capital	48,669,835	65,792,709	35.2%	75,248,080	14.4%
Utilities	11,194,425	15,077,020	34.7%	21,674,820	43.8%
Grant	16,828,919	16,405,796	-2.5%	17,658,530	7.6%
Solid Waste	8,199,955	8,224,770	0.3%	10,392,880	26.4%
OPEB	5,320,680	13,093,310	146.1%	13,385,580	2.2%
Pension	3,037,839	4,487,350	47.7%	4,239,750	-5.5%
Airport	985,628	1,030,990	4.6%	1,228,650	19.2%
Special Revenue	2,635,907	3,071,960	16.5%	3,210,640	4.5%
Septage	1,264,073	1,073,750	-15.1%	1,090,400	1.6%
Firearms	204,850	159,200	-22.3%	315,490	98.2%
Fiber Network	375,370	445,000	18.5%	2,008,310	351.3%
LOSAP	837,887	398,000	-52.5%	514,000	29.1%
<b>Total</b>	<b>\$506,304,424</b>	<b>\$548,069,185</b>	<b>8.2%</b>	<b>\$580,777,460</b>	<b>6.0%</b>

# *General Fund Summary*

# General Fund Sources - By Category

**Fiscal Year 2021 Budget**

**\$429,977,515**

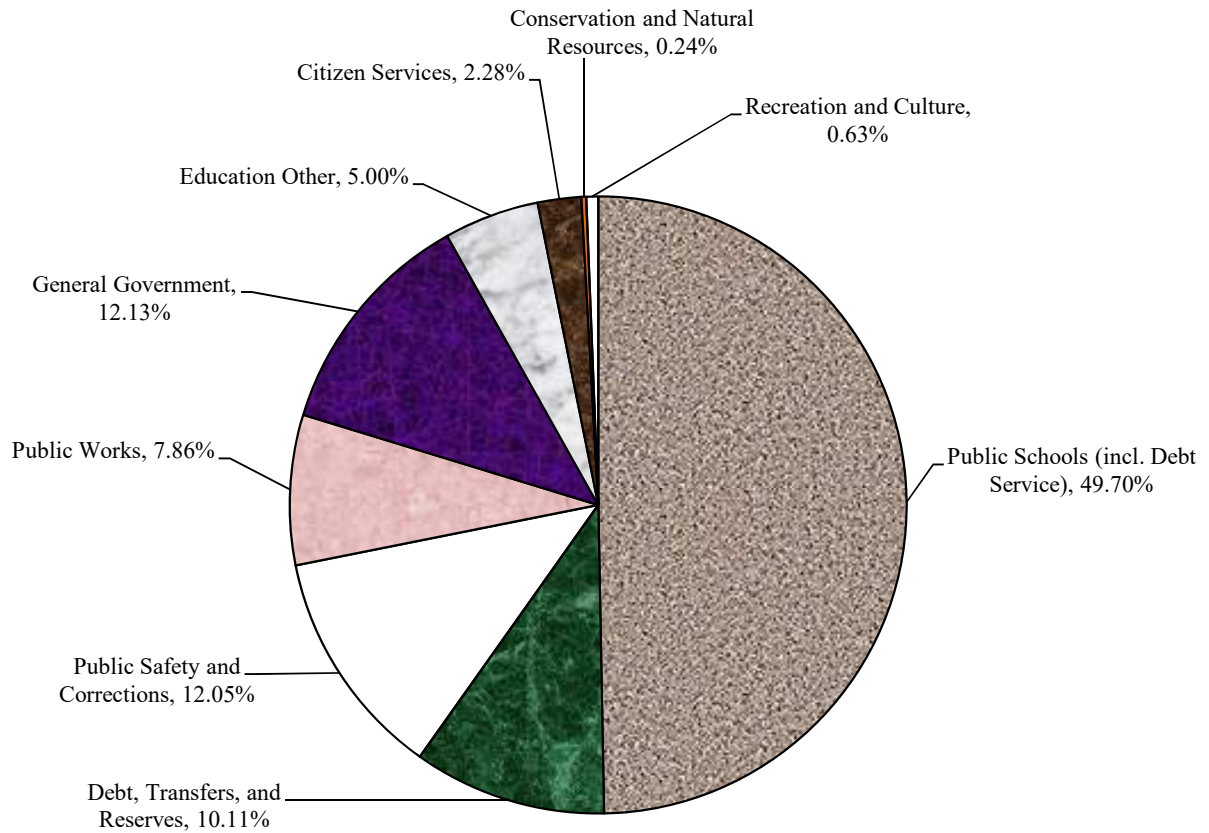


<u>Category</u>	FY 19 Actuals	FY 20 Budget	Change from FY 19	FY 21 Budget	Change from FY 20
Property Taxes	\$208,315,929	\$214,244,760	2.8%	\$219,897,193	2.6%
Income Taxes	155,378,135	151,798,000	-2.3%	161,799,107	6.6%
Prior Year Unappropriated	11,688,400	9,281,447	-20.6%	7,830,637	-15.6%
Interfund Transfers	10,713,719	10,633,930	-0.7%	10,873,160	2.2%
Other Local Taxes	16,824,354	19,351,300	15.0%	18,265,000	-5.6%
Charges for Services	3,812,350	4,229,550	10.9%	4,070,350	-3.8%
Licenses and Permits	1,714,842	1,586,000	-7.5%	1,781,100	12.3%
Interest	1,483,033	728,270	-50.9%	577,700	-20.7%
Intergovernmental	1,370,570	1,375,460	0.4%	803,362	-41.6%
Other Revenues	10,263,922	4,720,613	-54.0%	3,209,906	-32.0%
State Shared	890,595	860,000	-3.4%	870,000	1.2%
<b>Total</b>	<b>\$422,455,848</b>	<b>\$418,809,330</b>	<b>-0.9%</b>	<b>\$429,977,515</b>	<b>2.7%</b>

# General Fund Uses - By Category

**Fiscal Year 2021 Budget**

**\$429,810,330**



<u>Category</u>	FY 19 Actuals	FY 20 Budget	Change from FY 19	FY 21 Budget	Change from FY 20
Public Schools (incl. Debt Service)	\$203,765,820	\$207,478,500	1.8%	\$213,621,610	3.0%
Debt, Transfers, and Reserves	38,651,289	41,538,110	7.5%	43,458,270	4.6%
Public Safety and Corrections	60,824,231	50,689,500	-16.7%	51,799,240	2.2%
Public Works	31,698,332	32,906,600	3.8%	33,774,390	2.6%
General Government	26,003,954	52,002,700	100.0%	52,140,180	0.3%
Education Other	31,352,376	21,146,370	-32.6%	21,483,680	1.6%
Citizen Services	10,180,160	9,415,190	-7.5%	9,783,400	3.9%
Conservation and Natural Resources	1,165,582	1,031,750	-11.5%	1,051,960	2.0%
Recreation and Culture	3,107,312	2,600,610	-16.3%	2,697,600	3.7%
<b>Total</b>	<b>\$406,749,056</b>	<b>\$418,809,330</b>	<b>3.0%</b>	<b>\$429,810,330</b>	<b>2.6%</b>

*General Fund Revenues*

# General Fund Revenue Analysis

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Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. Approximately 89% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 20 Budget	Percent of Total	FY 20 Revised Forecast	Percent of Total	FY 21 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$198.0	47.3%	\$198.8	47.4%	\$203.7	47.4%	47.4%
Railroad and Public Utilities	8.0	1.9%	8.0	1.9%	8.0	1.9%	49.2%
Ordinary Business	8.1	1.9%	7.8	1.9%	8.2	1.9%	51.1%
<b>Total Property</b>	<b>214.1</b>	<b>51.1%</b>	<b>214.6</b>	<b>51.1%</b>	<b>219.9</b>	<b>51.1%</b>	<b>51.1%</b>
Income Tax	151.8	36.2%	155.4	37.0%	161.8	37.6%	88.8%
Recordation Tax	14.3	3.4%	14.7	3.5%	14.5	3.4%	92.1%
Investment Income	3.1	0.7%	1.6	0.4%	1.4	0.3%	92.5%
Cable Franchise Fee	1.8	0.4%	1.7	0.4%	1.7	0.4%	92.9%
911 Service Fee	2.9	0.7%	1.8	0.4%	1.8	0.4%	93.3%
Building Permits	0.6	0.1%	0.6	0.1%	0.6	0.1%	93.4%
<b>Total Major Revenues</b>	<b>388.6</b>	<b>92.8%</b>	<b>390.4</b>	<b>93.0%</b>	<b>401.6</b>	<b>93.4%</b>	<b>93.4%</b>
Other Annual Revenues	10.3	2.5%	9.5	2.3%	9.7	2.3%	95.7%
<b>Total Annual Revenues</b>	<b>398.9</b>	<b>95.2%</b>	<b>399.9</b>	<b>95.3%</b>	<b>411.3</b>	<b>95.7%</b>	<b>95.7%</b>
Other Revenues	19.9	4.8%	19.9	4.7%	18.7	4.3%	100.0%
<b>Total Revenue</b>	<b>\$418.8</b>	<b>100.0%</b>	<b>\$419.8</b>	<b>100.0%</b>	<b>\$430.0</b>	<b>100.0%</b>	<b>100.0%</b>

Percentages may not add to 100% due to rounding

# General Fund Operating Revenues

Revenue	FY 19 Actuals	FY 20 Budget	FY 21 Budget	Increase (Decrease)	% Change
Real Property Tax	\$192,132,075	\$198,001,680	\$203,925,907	\$5,924,227	2.99%
Homestead Tax Credit	(365,566)	(370,520)	(598,800)	(228,280)	61.61%
Property Tax Rebate	(26)	0	0	0	0.00%
Senior Tax Credit	(2,369)	(20,000)	(20,000)	0	0.00%
Taxes - Discounts	(836,777)	(860,000)	(860,000)	0	0.00%
Penalty and Interest	755,648	820,000	800,000	(20,000)	-2.44%
Semi-Annual Service Charges	358,283	100,000	120,000	20,000	20.00%
Prior Years Taxes Deferred	448,901	300,000	300,000	0	0.00%
Real Property Tax - Prior Year	11,561	0	0	0	0.00%
Collections Office - Over/Under	72	0	0	0	0.00%
Railroad and Public Utility	7,986,747	8,000,000	8,000,000	0	0.00%
Personal Property Tax	339,363	350,000	350,000	0	0.00%
Ordinary Business Tax	7,488,015	7,798,600	7,880,086	81,486	1.04%
<b>Total Local Property Taxes</b>	<b>\$208,315,929</b>	<b>\$214,119,760</b>	<b>\$219,897,193</b>	<b>\$5,777,433</b>	<b>2.70%</b>
<b>Income Tax</b>	<b>\$155,378,135</b>	<b>\$151,798,000</b>	<b>\$161,799,107</b>	<b>\$10,001,107</b>	<b>6.59%</b>
Recordation Fee	\$13,703,195	\$14,307,500	\$14,500,000	\$192,500	1.35%
Cable Franchise Fee	1,682,016	1,827,000	1,665,000	(162,000)	-8.87%
911 Service Fee	1,082,653	2,850,000	1,750,000	(1,100,000)	-38.60%
Admissions	356,490	350,000	350,000	0	0.00%
Payment in Lieu of Taxes (PILOT)	0	16,800	0	(16,800)	-100.00%
<b>Other Local Taxes</b>	<b>\$16,824,354</b>	<b>\$19,351,300</b>	<b>\$18,265,000</b>	<b>(\$1,086,300)</b>	<b>-5.61%</b>
State Aid - Police Protection	\$890,595	\$860,000	\$870,000	\$10,000	1.16%
<b>Total State Shared Taxes</b>	<b>\$890,595</b>	<b>\$860,000</b>	<b>\$870,000</b>	<b>\$10,000</b>	<b>1.16%</b>
Heavy Equipment Tax	\$120,440	\$125,000	\$125,000	\$0	0.00%
Beer, Wine, Liquor Licenses	211,782	210,000	210,000	0	0.00%
Amusements	0	2,000	0	(2,000)	-100.00%
Traders Licenses	141,646	133,900	135,000	1,100	0.82%
Mobile Home Licenses	59,128	62,000	62,000	0	0.00%
Animal Licenses	47,939	65,000	50,000	(15,000)	-23.08%
Building Permits	537,160	565,000	565,000	0	0.00%
Plumbing Licenses	30,240	16,000	35,000	19,000	118.75%
Marriage Licenses	31,790	33,000	33,000	0	0.00%
Electrical Licenses	39,120	20,000	40,000	20,000	100.00%
Utility Construction Permits	20,370	36,000	34,000	(2,000)	-5.56%
Electrical Permits	215,044	210,000	223,000	13,000	6.19%
Grading Permits	23,355	22,000	25,000	3,000	13.64%
Use and Occupancy Certificates	25,785	23,000	28,000	5,000	21.74%
Zoning Certificates/Ordinances	1,850	2,100	2,100	0	0.00%
Plumbing Permits	182,873	160,000	188,000	28,000	17.50%
Reinspection Fees	7,825	8,000	8,000	0	0.00%
Kennel Licenses	18,495	18,000	18,000	0	0.00%
<b>Total Licenses and Permits</b>	<b>\$1,714,842</b>	<b>\$1,711,000</b>	<b>\$1,781,100</b>	<b>\$70,100</b>	<b>4.10%</b>



# General Fund Operating Revenues

Revenue	FY 19 Actuals	FY 20 Budget	FY 21 Budget	Increase (Decrease)	% Change
State Aid - Fire Protection	\$388,359	\$388,600	\$388,600	\$0	0.00%
Bond Interest Subsidy	763,038	750,270	172,635	(577,635)	-76.99%
State Aid - Various Reimbursements	0	0	0	0	0.00%
Grand and Petit Jury Reimbursements	44,780	52,000	52,000	0	0.00%
Circuit Court Master Reimbursement	174,394	184,590	190,127	5,537	3.00%
<b>Total Intergovernmental</b>	<b>\$1,370,571</b>	<b>\$1,375,460</b>	<b>\$803,362</b>	<b>(\$572,098)</b>	<b>-41.59%</b>
Lien Certification	\$192,036	\$215,000	\$190,000	(\$25,000)	-11.63%
Data Processing Services	2,098	3,100	2,000	(1,100)	-35.48%
Hearing Fees - Board of Zoning Appeals	16,650	14,000	15,000	1,000	7.14%
Copy Fees	18,806	14,900	15,695	795	5.34%
Health Department	39,534	50,000	44,000	(6,000)	-12.00%
Hearing Fees - Zoning Administration	11,100	12,600	11,000	(1,600)	-12.70%
<b>Total General Government</b>	<b>\$280,224</b>	<b>\$309,600</b>	<b>\$277,695</b>	<b>(\$31,905)</b>	<b>-10.31%</b>
Sheriff Salary Recovery	\$13,600	\$14,890	\$33,710	\$18,820	126.39%
Sheriff Fees	115,386	102,790	111,000	8,210	7.99%
Detention Center	198,900	200,000	203,000	3,000	1.50%
Inspection Fees - Roads	4,310	75,000	65,000	(10,000)	-13.33%
Inspection Fees - Development Review	10,358	12,000	10,000	(2,000)	-16.67%
Detention Center - Commissary	49,470	50,000	45,000	(5,000)	-10.00%
Detention Center - Work Release	46,342	70,000	45,000	(25,000)	-35.71%
Detention Center - Home Detention	11,106	21,890	16,500	(5,390)	-24.62%
Citations	10,362	6,380	8,000	1,620	25.39%
Inspection Fees - Fire Safety	83,249	97,000	98,000	1,000	1.03%
Detention Center - Juvenile Transport	19,195	21,530	20,000	(1,530)	-7.11%
State Criminal Alien Asst. Program (SCAAP)	6,720	2,620	0	(2,620)	-100.00%
Sex Offender Registry	26,800	26,000	28,000	2,000	7.69%
Sheriff Training Academy	79,689	100,970	91,500	(9,470)	-9.38%
Circuit Court Annex - Rent and Heat	12,994	13,000	12,995	(5)	-0.04%
<b>Total Public Safety</b>	<b>\$688,481</b>	<b>\$814,070</b>	<b>\$787,705</b>	<b>(\$26,365)</b>	<b>-3.24%</b>
Vehicle Maintenance	\$390,722	\$475,000	\$415,000	(\$60,000)	-12.63%
Road Maintenance	116,726	110,000	110,000	0	0.00%
Development Review Fees	198,916	130,000	150,000	20,000	15.38%
Fuel Recovery	655,139	600,000	600,000	0	0.00%
Stormwater/Environmental Review Fees	38,989	36,000	36,000	0	0.00%
Engineering Review Fees	11,910	20,000	18,000	(2,000)	-10.00%
Flood Plain Review Fees	1,000	2,000	2,000	0	0.00%
Forest Conservation Review Fees	17,874	22,000	18,000	(4,000)	-18.18%
Weed Control	70,793	71,580	71,580	0	0.00%
<b>Total Public Works</b>	<b>\$1,502,069</b>	<b>\$1,466,580</b>	<b>\$1,420,580</b>	<b>(\$46,000)</b>	<b>-3.14%</b>

# General Fund Operating Revenues

Revenue	FY 19 Actuals	FY 20 Budget	FY 21 Budget	Increase (Decrease)	% Change
Bear Branch Programs	\$14,831	\$18,000	\$18,000	\$0	0.00%
Dog Park Memberships	4,385	4,000	8,000	4,000	100.00%
Farm Museum Admissions	17,160	16,000	15,300	(700)	-4.38%
Farm Museum Concessions	41,635	50,000	40,000	(10,000)	-20.00%
Farm Museum Special Events	54,461	60,000	55,000	(5,000)	-8.33%
Farm Museum Sponsors	27,450	30,000	35,000	5,000	16.67%
Farm Museum Weddings	41,000	40,000	40,000	0	0.00%
Farm Museum Wine Festival	151,418	350,000	285,000	(65,000)	-18.57%
Hashawha Concessions	1,828	1,000	1,500	500	50.00%
Hashawha Fees	243,512	265,000	250,000	(15,000)	-5.66%
Hashawha General Public Programs	9,185	9,000	12,020	3,020	33.56%
Hashawha Outdoor School Meals	156,761	147,000	170,000	23,000	15.65%
Hashawha School Programs	18,368	13,000	15,000	2,000	15.38%
Park Facility Rental	2,750	7,700	5,600	(2,100)	-27.27%
Pavilion and Facility Rentals	46,745	60,000	60,000	0	0.00%
Piney Run Admissions	172,075	200,000	180,000	(20,000)	-10.00%
Piney Run Boat Rentals	63,750	75,500	70,000	(5,500)	-7.28%
Piney Run Concessions	8,303	12,000	9,200	(2,800)	-23.33%
Piney Run Council Sponsorship	3	1,200	0	(1,200)	-100.00%
Piney Run Nature Camp	82,230	75,000	75,000	0	0.00%
Piney Run Nature Center Concessions	1,603	2,500	2,300	(200)	-8.00%
Piney Run Nature Center Facility Rental	1,803	2,000	2,000	0	0.00%
Piney Run Nature Center Programs	6,767	4,500	5,500	1,000	22.22%
Piney Run Programs	3,243	6,000	6,000	0	0.00%
Piney Run School Groups	3,310	6,500	5,300	(1,200)	-18.46%
Recreation and Parks Program Fees	0	18,000	18,000	0	0.00%
Sports Complex Advertisement	0	300	1,000	700	233.33%
Sports Complex Concessions	111	1,200	1,200	0	0.00%
Sports Complex Rent/Lighting	49,443	41,200	58,000	16,800	40.78%
Sports Complex Tournament Fees	3,625	18,100	25,000	6,900	38.12%
<b>Total Recreation</b>	<b>\$1,227,755</b>	<b>\$1,534,700</b>	<b>\$1,468,920</b>	<b>(\$65,780)</b>	<b>-4.29%</b>
Westminster Senior Center Classes	\$6,466	\$13,000	\$10,000	(\$3,000)	-23.08%
North Carroll Senior Center Classes	25,856	21,000	26,900	5,900	28.10%
South Carroll Senior Center Classes	35,195	28,000	36,650	8,650	30.89%
Taneytown Senior Center Classes	1,725	3,600	2,900	(700)	-19.44%
Mt. Airy Senior Center Classes	16,761	14,000	14,000	0	0.00%
Senior Center Bus Trips	27,817	25,000	25,000	0	0.00%
<b>Total Aging</b>	<b>\$113,820</b>	<b>\$104,600</b>	<b>\$115,450</b>	<b>\$10,850</b>	<b>10.37%</b>
Circuit Court Fines	\$30,218	\$30,000	\$30,000	\$0	0.00%
Liquor License Fines	6,600	7,200	7,200	0	0.00%
Animal Violation Fines	10,041	10,000	10,000	0	0.00%
Humane Society Impound Fees	19,605	20,000	19,500	(500)	-2.50%
Parking Violations	1,110	250	250	0	0.00%
<b>Total Fines and Forfeits</b>	<b>\$67,574</b>	<b>\$67,450</b>	<b>\$66,950</b>	<b>(\$500)</b>	<b>-0.74%</b>

# General Fund Operating Revenues

Revenue	FY 19 Actuals	FY 20 Budget	FY 21 Budget	Increase (Decrease)	% Change
Interest - Miscellaneous Loans	\$13,035	\$11,100	\$10,000	(\$1,100)	-9.91%
Interest - Fire Company Loans	283,791	255,170	105,700	(149,470)	-58.58%
Investment Income	1,842,516	3,097,643	1,419,106	(1,678,537)	-54.19%
Investment Income - IPA	462,000	462,000	462,000	0	0.00%
Unrealized Gains/Losses	724,207	0	0	0	0.00%
Rents and Royalties	6,427,791	322,960	335,550	12,590	3.90%
Cell Tower Rent	49,431	52,000	52,000	0	0.00%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Advertising - Liquor Licenses	8,050	10,000	10,000	0	0.00%
Jury Duty	731	0	0	0	0.00%
Postage	25,727	26,650	28,000	1,350	5.07%
Equipment Sales	181,115	150,000	160,000	10,000	6.67%
Purchasing Card Rebate	86,569	35,000	35,000	0	0.00%
Miscellaneous	876,465	213,660	213,700	40	0.02%
<b>Total Other</b>	<b>\$10,988,028</b>	<b>\$4,642,783</b>	<b>\$2,837,656</b>	<b>(\$1,805,127)</b>	<b>-38.88%</b>
Insurance Recovery	\$301	\$0	\$0	\$0	0.00%
Pension Recovery - Enterprise and Grants	307,857	335,000	367,000	32,000	9.55%
OPEB Recovery - Enterprise and Grants	348,996	370,000	483,000	113,000	30.54%
State Retirement Recovery - Enterprise and Grants	5,960	6,650	6,000	(650)	-9.77%
Health Department Water/Sewer	5,288	5,000	5,000	0	0.00%
Westminster Motorola Revenue Recovery	22,951	22,000	22,000	0	0.00%
<b>Total Cost Recovery</b>	<b>\$691,353</b>	<b>\$738,650</b>	<b>\$883,000</b>	<b>\$144,350</b>	<b>19.54%</b>
<b>Total Annual Revenue</b>	<b>\$400,053,729</b>	<b>\$398,893,953</b>	<b>\$411,273,718</b>	<b>\$12,379,765</b>	<b>3.10%</b>
Prior Year Unappropriated Reserve	\$11,688,400	\$9,279,947	\$6,219,137	(\$3,060,810)	-32.98%
Current Year Surplus	0	1,500	1,611,500	1,610,000	107333.33%
Special Revenue Fund: Hotel Rental Tax	358,029	408,210	412,000	3,790	0.93%
Transfer from Capital Fund	10,355,690	10,225,720	10,461,160	235,440	2.30%
<b>Total Operating Revenue</b>	<b>\$422,455,848</b>	<b>\$418,809,330</b>	<b>\$429,977,515</b>	<b>\$11,168,185</b>	<b>2.67%</b>

Prior Year Unappropriated Reserve      Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

Special Revenue Fund: Hotel Rental Tax      Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County.

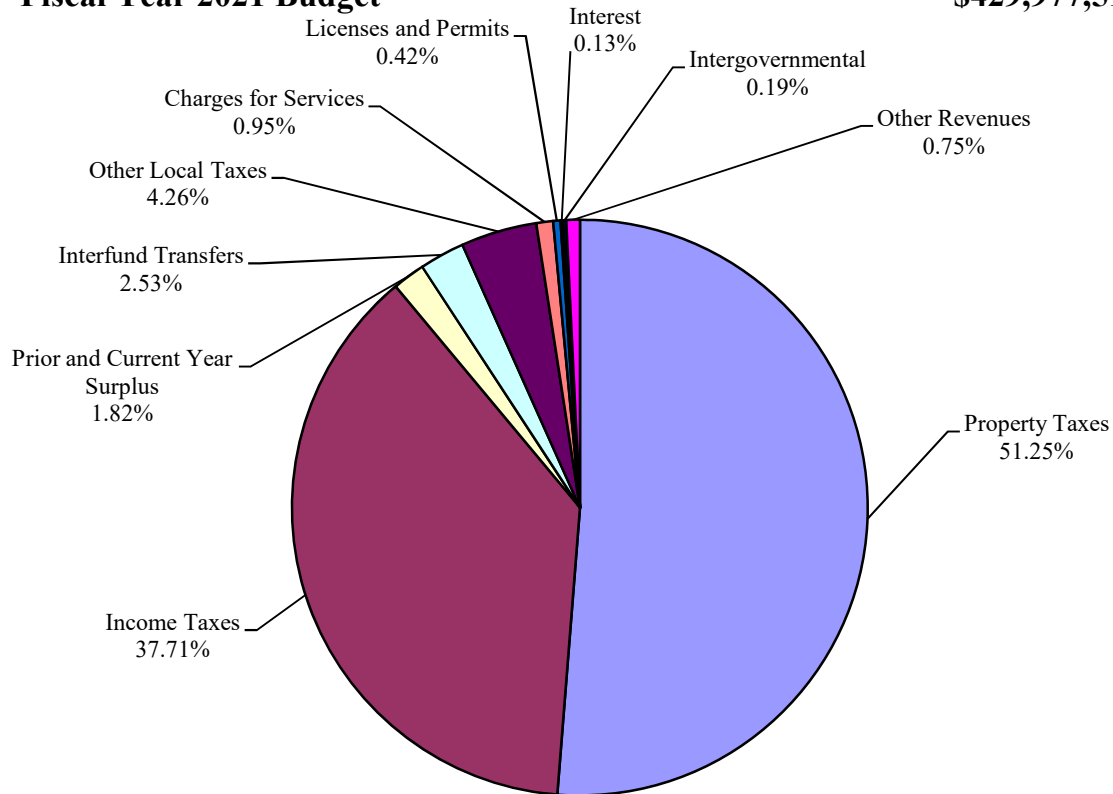
Transfer from Capital Fund      Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

# Operating Budget Revenues

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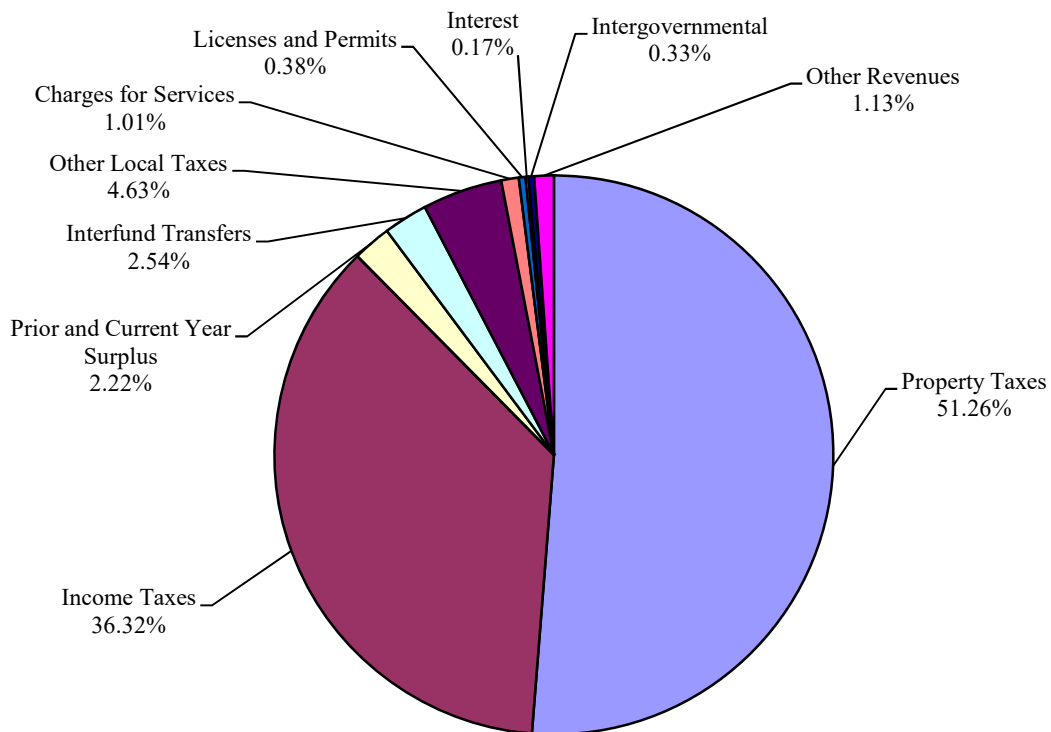
## Fiscal Year 2021 Budget

**\$429,977,515**



## Fiscal Year 2020 Budget

**\$418,809,330**



# *Operating Plan*

## Six-Year Operating Revenue

	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26
	Conditional	Planned	Planned	Planned	Planned	Planned
<b>Real Property Tax</b>	\$208,945,650	\$214,738,632	\$220,861,688	\$227,080,668	\$233,377,711	\$239,728,619
% Change	3.03%	2.77%	2.85%	2.82%	2.77%	2.72%
<b>Property Tax directly to Capital Fund</b>	(2,845,940)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
<b>Property Tax directly to Stormwater Fund</b>	(2,432,603)	(3,095,863)	(3,533,455)	(3,956,686)	(4,338,911)	(4,754,103)
<b>Railroad and Public Utility</b>	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Total Business Tax</b>	8,230,086	8,312,387	8,395,511	8,479,466	8,564,260	8,649,903
% Change	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
<b>Total Property Tax</b>	<b>\$219,897,193</b>	<b>\$224,955,156</b>	<b>\$230,723,744</b>	<b>\$236,603,447</b>	<b>\$242,603,061</b>	<b>\$248,624,418</b>
% Change	2.70%	2.30%	2.56%	2.55%	2.54%	2.48%
<b>Income Tax</b>	\$161,799,107	\$168,914,781	\$176,359,902	\$184,149,991	\$192,301,305	\$200,830,869
% Change	6.59%	4.40%	4.41%	4.42%	4.43%	4.44%
<b>Recordation</b>	14,500,000	14,688,500	14,879,451	15,072,883	15,268,831	15,467,326
% Change	1.35%	1.30%	1.30%	1.30%	1.30%	1.30%
<b>Cable Franchise Fee</b>	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000	1,665,000
% Change	-8.87%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Building Permits</b>	565,000	565,000	565,000	565,000	565,000	565,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>911 Service Fee</b>	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
% Change	-38.60%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Investment Income</b>	1,419,106	1,628,424	1,660,992	2,070,704	2,304,128	2,546,062
% Change	-54.19%	14.75%	2.00%	24.67%	11.27%	10.50%
<b>Total Major Revenues</b>	<b>\$401,595,406</b>	<b>\$414,166,860</b>	<b>\$427,604,088</b>	<b>\$441,877,025</b>	<b>\$456,457,325</b>	<b>\$471,448,674</b>
% Change	3.35%	3.13%	3.24%	3.34%	3.30%	3.28%
<b>Other Revenues ***</b>	740,335	709,142	651,857	605,922	526,265	434,633
% Change	-49.55%	-4.21%	-8.08%	-7.05%	-13.15%	-17.41%
<b>Tier 2 Revenues *</b>	5,485,277	5,769,835	5,962,930	6,161,818	6,366,673	6,557,673
% Change	0.44%	5.19%	3.35%	3.34%	3.32%	3.00%
<b>Tier 3 Revenues **</b>	3,452,700	3,504,491	3,557,058	3,610,414	3,664,570	3,719,538
% Change	1.54%	1.50%	1.50%	1.50%	1.50%	1.50%
<b>Annual Revenues</b>	<b>\$411,273,718</b>	<b>\$424,150,327</b>	<b>\$437,775,933</b>	<b>\$452,255,179</b>	<b>\$467,014,833</b>	<b>\$482,160,519</b>
% Change	3.10%	3.13%	3.21%	3.31%	3.26%	3.24%
<b>Prior Year Unappropriated Reserve</b>	\$6,219,137	\$5,798,113	\$4,519,388	\$4,245,220	\$5,151,650	\$4,522,552
% Change	-32.98%	-6.77%	-22.05%	-6.07%	21.35%	-12.21%
<b>Current Year Surplus</b>	1,611,500	246,000	680,930	1,006,624	2,179,934	1,346,000
% Change	100.00%	-84.73%	176.80%	47.83%	116.56%	-38.26%
<b>Transfer from Special Revenue Fund</b>	412,000	466,000	471,000	476,000	480,000	485,000
% Change	0.93%	13.11%	1.07%	1.06%	0.84%	1.04%
<b>Transfer from Capital Fund - Income Tax For Debt Service</b>	10,461,160	10,757,958	11,476,291	12,491,926	13,133,235	14,319,930
% Change	2.30%	2.84%	6.68%	8.85%	5.13%	9.04%
<b>Total Revenues</b>	<b>\$429,977,515</b>	<b>\$441,418,398</b>	<b>\$454,923,543</b>	<b>\$470,474,949</b>	<b>\$487,959,652</b>	<b>\$502,834,000</b>
% Change	2.67%	2.66%	3.06%	3.42%	3.72%	3.05%

\* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

\*\* There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

\*\*\* Other Revenues include BABS Subsidy and Fire Co Loan Interest and IPA Interest

# Operating Plan

## Fiscal Years 2021 - 2026

Department/Agency	FY 21 Conditional	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned
<b>Public Schools</b>						
Carroll County Public Schools	203,417,580	209,776,420	216,334,030	223,096,630	230,070,630	236,972,750
Carroll County Public Schools Debt Service	10,204,030	10,522,140	11,254,050	12,301,680	12,967,830	14,180,560
<b>Total Public Schools</b>	<b>213,621,610</b>	<b>220,298,560</b>	<b>227,588,080</b>	<b>235,398,310</b>	<b>243,038,460</b>	<b>251,153,310</b>
<b>Education Other</b>						
Cable Regulatory Commission	164,600	172,830	181,470	190,550	200,070	210,080
Carroll Community College	10,698,710	11,019,670	11,350,260	11,690,770	12,041,490	12,402,740
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Program	113,300	116,700	120,200	123,810	127,520	131,350
Carroll County Public Library	9,558,030	9,844,770	10,140,110	10,444,320	10,757,650	11,080,380
Community Media Center	665,000	665,000	665,000	665,000	665,000	665,000
<b>Total Education Other</b>	<b>21,483,680</b>	<b>22,103,010</b>	<b>22,741,080</b>	<b>23,398,490</b>	<b>24,075,770</b>	<b>24,773,590</b>
<b>Public Safety and Corrections</b>						
Circuit Court	2,263,910	2,324,110	2,394,990	2,465,720	2,540,980	2,615,880
Circuit Court Magistrates	419,680	432,590	445,740	459,120	472,890	487,080
Orphans Court	61,640	61,700	61,760	61,820	61,890	62,060
Volunteer Community Service Program	191,530	197,280	203,190	209,290	215,570	222,040
<b>Total Courts</b>	<b>2,936,760</b>	<b>3,015,680</b>	<b>3,105,680</b>	<b>3,195,950</b>	<b>3,291,330</b>	<b>3,387,060</b>
Public Safety 911	5,729,010	6,287,360	6,231,920	6,427,590	6,893,240	6,847,090
<b>Total Public Safety 911</b>	<b>5,729,010</b>	<b>6,287,360</b>	<b>6,231,920</b>	<b>6,427,590</b>	<b>6,893,240</b>	<b>6,847,090</b>
Administrative Services	3,327,220	3,460,800	3,602,090	3,743,580	4,027,450	4,187,330
Advocacy and Investigation Center	23,370	21,070	21,700	22,350	23,020	27,220
Corrections	9,050,580	9,352,240	9,720,410	10,108,530	10,542,140	10,930,400
Law Enforcement	11,744,700	12,212,780	12,679,130	13,178,610	13,706,800	14,295,870
Training Academy	71,850	74,000	76,210	78,490	80,840	83,250
<b>Total Sheriff's Office</b>	<b>24,217,720</b>	<b>25,120,890</b>	<b>26,099,540</b>	<b>27,131,560</b>	<b>28,380,250</b>	<b>29,524,070</b>
State's Attorney's Office	3,684,050	3,794,400	3,908,430	4,025,690	4,146,460	4,270,850
<b>Total State's Attorney's Office</b>	<b>3,684,050</b>	<b>3,794,400</b>	<b>3,908,430</b>	<b>4,025,690</b>	<b>4,146,460</b>	<b>4,270,850</b>
Animal Control	924,100	993,820	1,023,640	1,009,790	1,085,080	1,117,690
EMS 24/7 Services	4,796,900	4,940,810	5,089,030	5,241,700	5,398,950	5,560,920
Fire Services Administration	241,010	246,180	253,570	261,170	269,010	277,080
Length of Service Award Program	514,000	630,000	680,000	730,000	780,000	830,000
Volunteer Emergency Services Association	8,755,690	9,018,360	9,288,910	9,567,580	9,854,610	10,150,240
<b>Total Public Safety and Corrections Other</b>	<b>15,231,700</b>	<b>15,829,170</b>	<b>16,335,150</b>	<b>16,810,240</b>	<b>17,387,650</b>	<b>17,935,930</b>
<b>Total Public Safety and Corrections</b>	<b>51,799,240</b>	<b>54,047,500</b>	<b>55,680,720</b>	<b>57,591,030</b>	<b>60,098,930</b>	<b>61,965,000</b>
<b>Public Works</b>						
Public Works Administration	559,350	566,260	583,240	600,840	618,770	643,330
Building Construction	345,380	355,540	366,710	375,730	386,810	398,410
Engineering Administration	555,920	571,600	588,750	606,410	664,600	684,540
Engineering - Construction Inspection	403,800	415,910	428,390	441,240	455,350	468,110
Engineering - Design	339,320	349,500	359,980	370,780	381,910	393,360
Engineering - Survey	264,750	258,360	266,020	274,090	282,230	314,790
Facilities	11,624,980	11,227,640	11,839,270	12,241,460	12,704,910	13,094,060
Fleet Management	7,938,410	8,284,970	8,353,270	8,603,870	8,861,990	9,127,850
Permits and Inspections	1,448,060	1,497,750	1,535,030	1,580,940	1,638,020	1,677,500
Roads Operations	7,405,050	7,644,020	7,873,350	8,109,530	8,352,810	8,603,400
Storm Emergencies	2,254,350	2,355,720	2,456,850	2,568,250	2,684,890	2,807,000
Traffic Control	366,400	350,510	361,020	371,850	383,000	394,480
Transit Administration	143,320	147,620	152,050	156,610	161,310	166,150
Veteran Transit Services	125,300	134,700	144,800	155,660	167,330	179,880
<b>Total Public Works</b>	<b>33,774,390</b>	<b>34,160,100</b>	<b>35,308,730</b>	<b>36,457,260</b>	<b>37,743,930</b>	<b>38,952,860</b>

# Operating Plan

## Fiscal Years 2021 - 2026

Department/Agency	FY 21 Conditional	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned
<b>Citizen Services</b>						
Citizen Services Administration	354,750	365,390	376,350	387,640	399,270	411,250
Aging and Disabilities	1,286,150	1,331,020	1,367,460	1,411,980	1,450,840	1,497,860
Recovery Support Services	419,150	922,930	950,320	973,530	1,002,590	1,032,520
<b>Total Citizen Services</b>	<b>2,060,050</b>	<b>2,619,340</b>	<b>2,694,130</b>	<b>2,773,150</b>	<b>2,852,700</b>	<b>2,941,630</b>
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	276,220	281,740	287,380	293,130	298,990	304,970
CHANGE, Inc.	270,850	276,270	281,790	287,430	293,180	299,040
Family and Children's Services	403,830	415,940	428,420	441,280	454,510	468,150
Flying Colors of Success	48,970	51,420	53,990	56,690	59,520	62,500
Human Services of Program	1,241,660	1,266,490	1,291,820	1,317,660	1,344,010	1,370,890
Mosaic Community Services	111,960	114,200	116,480	118,810	121,190	123,610
Rape Crisis Intervention Service	177,060	185,910	195,210	204,970	215,220	225,980
Target Community and Educational Services	276,220	281,740	287,380	293,130	298,990	304,970
Youth Services Bureau	1,166,800	1,265,140	1,290,440	1,316,250	1,342,570	1,369,420
<b>Citizen Services Non - Profits</b>	<b>3,993,570</b>	<b>4,158,850</b>	<b>4,252,910</b>	<b>4,349,350</b>	<b>4,448,180</b>	<b>4,549,530</b>
Health Department	3,709,780	3,821,070	3,935,710	4,053,780	4,175,390	4,300,650
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
<b>Citizen Services State</b>	<b>3,729,780</b>	<b>3,841,070</b>	<b>3,955,710</b>	<b>4,073,780</b>	<b>4,195,390</b>	<b>4,320,650</b>
<b>Total Citizen Services</b>	<b>9,783,400</b>	<b>10,619,260</b>	<b>10,902,750</b>	<b>11,196,280</b>	<b>11,496,270</b>	<b>11,811,810</b>
<b>Recreation and Culture</b>						
Recreation and Parks Administration	455,120	462,640	476,510	492,020	505,540	525,700
Hashawha	835,390	853,410	881,500	916,630	938,790	967,920
Piney Run Park	672,520	697,440	722,890	752,100	790,700	814,410
Recreation	447,700	456,690	472,660	488,980	506,400	521,890
Sports Complex	206,870	213,720	223,820	231,110	238,770	245,940
<b>Total Recreation and Parks</b>	<b>2,617,600</b>	<b>2,683,900</b>	<b>2,777,380</b>	<b>2,880,840</b>	<b>2,980,200</b>	<b>3,075,860</b>
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Culture</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Total Recreation and Culture</b>	<b>2,697,600</b>	<b>2,763,900</b>	<b>2,857,380</b>	<b>2,960,840</b>	<b>3,060,200</b>	<b>3,155,860</b>
<b>General Government</b>						
Comprehensive Planning	819,070	842,820	866,150	892,140	918,900	946,470
<b>Total Comprehensive Planning</b>	<b>819,070</b>	<b>842,820</b>	<b>866,150</b>	<b>892,140</b>	<b>918,900</b>	<b>946,470</b>
Comptroller Administration	339,600	349,710	358,710	369,420	380,570	389,320
Accounting	1,110,400	1,143,710	1,175,420	1,211,420	1,247,760	1,282,500
Bond Issuance Expense	218,460	284,310	269,420	262,410	268,950	261,580
Collections Office	1,235,110	1,280,020	1,325,280	1,372,830	1,422,790	1,473,240
Independent Post Audit	51,770	53,320	54,920	57,670	59,400	61,180
Purchasing	403,560	416,970	430,480	442,590	457,170	469,780
<b>Total Comptroller</b>	<b>3,358,900</b>	<b>3,528,040</b>	<b>3,614,230</b>	<b>3,716,340</b>	<b>3,836,640</b>	<b>3,937,600</b>
County Attorney	732,290	754,260	776,890	800,190	824,200	848,920
<b>Total County Attorney</b>	<b>732,290</b>	<b>754,260</b>	<b>776,890</b>	<b>800,190</b>	<b>824,200</b>	<b>848,920</b>
Economic Development Administration	873,950	899,420	925,650	952,670	980,500	1,009,170
Business Employment and Resource Center	207,720	213,950	220,370	226,980	233,790	240,800
Economic Dev. Infrastructure and Investments	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	2,050,000
Farm Museum	963,510	993,420	1,024,480	1,056,370	1,089,510	1,122,840
Tourism	385,250	401,290	413,330	425,730	438,500	451,660
<b>Total Economic Development</b>	<b>3,680,430</b>	<b>3,758,080</b>	<b>3,833,830</b>	<b>3,911,750</b>	<b>3,992,300</b>	<b>4,874,470</b>



# Operating Plan

## Fiscal Years 2021 - 2026

Department/Agency	FY 21 Conditional	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned
Human Resources Administration	903,410	930,510	958,430	987,180	1,016,800	1,047,300
Health and Fringe Benefits	28,578,580	30,244,550	32,076,440	33,342,950	35,581,300	38,642,490
Personnel Services	153,330	157,930	162,670	167,550	172,570	177,750
<b>Total Human Resources</b>	<b>29,635,320</b>	<b>31,332,990</b>	<b>33,197,540</b>	<b>34,497,680</b>	<b>36,770,670</b>	<b>39,867,540</b>
Land and Resource Management Administration	761,340	784,180	807,710	831,940	856,890	882,600
Development Review	506,770	521,970	537,630	553,760	570,370	587,490
Resource Management	724,200	748,520	770,970	794,090	817,910	842,440
Zoning Administration	239,160	246,340	253,730	261,340	269,180	277,250
<b>Total Land and Resource Management</b>	<b>2,231,470</b>	<b>2,301,010</b>	<b>2,370,040</b>	<b>2,441,130</b>	<b>2,514,350</b>	<b>2,589,780</b>
Management and Budget Administration	254,200	261,830	269,680	277,770	286,100	294,690
Budget	562,110	578,970	596,340	614,230	632,660	651,640
Grants Office	167,630	167,600	177,840	176,270	188,660	187,010
Risk Management	2,389,300	2,510,840	2,630,580	2,756,230	2,889,600	3,027,750
<b>Total Management and Budget</b>	<b>3,373,240</b>	<b>3,519,240</b>	<b>3,674,440</b>	<b>3,824,500</b>	<b>3,997,020</b>	<b>4,161,090</b>
Technology Services	4,699,370	5,102,600	5,406,480	5,568,980	5,783,380	5,916,190
Production and Distribution Services	440,310	453,520	467,120	481,140	495,570	510,440
<b>Total Technology Services</b>	<b>5,139,680</b>	<b>5,556,120</b>	<b>5,873,600</b>	<b>6,050,120</b>	<b>6,278,950</b>	<b>6,426,630</b>
Administrative Hearings	79,990	82,390	84,860	87,410	90,030	92,730
Audio Video Production	188,710	194,370	200,200	206,210	212,400	218,780
Board of Elections	1,505,690	1,569,800	1,636,500	1,729,010	1,803,120	1,903,920
Board of License Commissioners	87,790	90,420	93,140	95,930	98,810	101,770
County Commissioners	1,007,600	1,037,220	1,074,180	1,102,210	1,136,310	1,170,390
Not in Carroll	300,000	300,000	300,000	300,000	300,000	300,000
<b>Total General Government Other</b>	<b>3,169,780</b>	<b>3,274,200</b>	<b>3,388,880</b>	<b>3,520,770</b>	<b>3,640,670</b>	<b>3,787,590</b>
<b>Total General Government</b>	<b>52,140,180</b>	<b>54,866,760</b>	<b>57,595,600</b>	<b>59,654,620</b>	<b>62,773,700</b>	<b>67,440,090</b>
<b>Conservation and Natural Resources</b>						
Extension Office of Carroll County	526,670	542,470	558,740	575,510	592,770	610,550
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	393,310	405,110	417,260	429,780	442,670	455,950
Weed Control	101,980	76,710	79,020	81,390	83,830	86,340
<b>Total Conservation and Natural Resources</b>	<b>1,051,960</b>	<b>1,054,290</b>	<b>1,085,020</b>	<b>1,116,680</b>	<b>1,149,270</b>	<b>1,182,840</b>
<b>Debt and Transfers</b>						
Debt Service	21,884,520	20,075,630	21,447,090	22,238,120	22,186,110	23,899,030
Debt Service - Ag Pres.	1,828,000	2,168,440	2,626,070	2,986,360	4,103,920	3,256,220
Intergovernmental Transfers	3,210,590	3,282,830	3,356,690	3,432,220	3,509,440	3,588,400
<b>Total Debt and Transfers</b>	<b>26,923,110</b>	<b>25,526,900</b>	<b>27,429,850</b>	<b>28,656,700</b>	<b>29,799,470</b>	<b>30,743,650</b>
<b>Reserves</b>						
Reserve for Contingencies	4,404,780	4,414,180	4,549,240	4,704,750	4,879,600	5,028,340
Reserve for Positions	237,650	244,780	252,120	259,690	267,480	275,500
<b>Total Reserves</b>	<b>4,642,430</b>	<b>4,658,960</b>	<b>4,801,360</b>	<b>4,964,440</b>	<b>5,147,080</b>	<b>5,303,840</b>

## Operating Plan Fiscal Years 2021 - 2026

Department/Agency	FY 21 Conditional	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned	FY 26 Planned
<b>Interfund Transfers</b>						
Transfer to Capital Fund	4,395,400	3,516,280	3,191,000	3,468,800	4,554,600	4,780,000
Transfer to Grant Fund - Aging and Disabilities	257,610	287,200	300,130	313,630	327,750	342,490
Transfer to Grant Fund - Circuit Court	60,450	64,380	68,720	73,540	78,870	84,780
Transfer to Grant Fund - Comprehensive Planning	12,710	13,280	13,880	14,500	15,160	15,840
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing and Community Dev.	35,180	36,940	38,790	40,730	42,760	44,900
Transfer to Grant Fund - Local Management Board	48,620	50,810	53,090	55,480	57,980	60,590
Transfer to Grant Fund - Public Safety	108,390	108,390	108,390	108,390	108,390	108,390
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff's Office	57,160	59,730	62,420	65,230	68,160	71,230
Transfer to Grant Fund - State's Attorney's Office	111,190	116,190	121,420	126,890	132,600	138,560
Transfer to Grant Fund - Transit	1,394,970	1,554,250	1,708,220	1,869,890	2,039,640	2,217,880
Transfer to Airport Enterprise Fund	16,000	16,000	16,000	16,000	16,000	16,000
Transfer to Fiber Network Enterprise Fund	1,752,000	2,256,010	168,000	176,470	185,330	194,620
Transfer to Solid Waste Enterprise Fund	2,869,000	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	761,950	729,440	587,550	296,910	305,510	314,380
<b>Total Interfund Transfers</b>	<b>11,892,730</b>	<b>11,236,000</b>	<b>8,864,710</b>	<b>9,053,560</b>	<b>10,359,850</b>	<b>10,816,760</b>
Projected Revenue	429,977,515	441,418,398	454,923,543	470,474,949	487,959,652	502,834,000
Projected Expenditures	429,810,330	441,335,240	454,855,280	470,448,210	488,742,930	507,299,610
<b>Balance</b>	<b>167,185</b>	<b>83,158</b>	<b>68,263</b>	<b>26,739</b>	<b>-783,278</b>	<b>-4,465,610</b>
	0.04%	0.02%	0.02%	0.01%	-0.16%	-0.89%

***General Fund Appropriations***

# Carroll County Public Schools Summary

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	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Carroll County Public Schools	\$193,440,537	\$197,251,500	\$197,251,500	\$203,417,580	3.13%	3.13%
Carroll County Public Schools Debt Service	10,325,283	10,227,000	10,227,000	10,204,030	-0.22%	-0.22%
<b>Total Public Schools</b>	<b>\$203,765,820</b>	<b>\$207,478,500</b>	<b>\$207,478,500</b>	<b>\$213,621,610</b>	<b>2.96%</b>	<b>2.96%</b>

# Education Other Summary

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	<b>Actual FY 19</b>	<b>Original Budget FY 20</b>	<b>Adjusted Budget FY 20</b>	<b>Budget FY 21</b>	<b>% Change From Orig. FY 20</b>	<b>% Change From Adj. FY 20</b>
Cable Regulatory Commission	\$149,290	\$156,760	\$156,760	\$164,600	5.00%	5.00%
Carroll Community College	15,191,421	10,607,100	10,607,100	10,698,710	0.86%	0.86%
Carroll Community College - Adult Basic Educat	284,040	284,040	284,040	284,040	0.00%	0.00%
Carroll Community College - Entrepreneurship	215,000	148,830	110,000	113,300	-23.87%	3.00%
Carroll County Public Library	14,771,512	9,279,640	9,279,640	9,558,030	3.00%	3.00%
Community Media Center	740,970	670,000	670,000	665,000	-0.75%	-0.75%
<b>Total Education Other</b>	<b>\$31,352,233</b>	<b>\$21,146,370</b>	<b>\$21,107,540</b>	<b>\$21,483,680</b>	<b>1.60%</b>	<b>1.78%</b>
<b>Total Without Benefits</b>	<b>\$27,698,140</b>	<b>\$21,146,370</b>	<b>\$21,107,540</b>	<b>\$21,483,680</b>	<b>1.60%</b>	<b>1.78%</b>

# Public Safety and Corrections Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Circuit Court	\$2,585,217	\$2,274,510	\$2,270,990	\$2,263,910	-0.47%	-0.31%
Circuit Court Magistrates	531,992	407,160	407,160	419,680	3.07%	3.07%
Orphan's Court	57,476	61,110	61,110	61,640	0.87%	0.87%
Volunteer Community Service Program	279,448	186,440	186,100	191,530	2.73%	2.92%
<b>Total Courts</b>	<b>\$3,454,134</b>	<b>\$2,929,220</b>	<b>\$2,925,360</b>	<b>\$2,936,760</b>	<b>0.26%</b>	<b>0.39%</b>
<b>Total Without Benefits</b>	<b>\$2,419,816</b>	<b>\$2,606,830</b>	<b>\$2,603,240</b>	<b>\$2,610,680</b>	<b>0.15%</b>	<b>0.29%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Public Safety 911	\$6,282,734	\$5,550,230	\$5,513,520	\$5,729,010	3.22%	3.91%
<b>Total Public Safety 911</b>	<b>\$6,282,734</b>	<b>\$5,550,230</b>	<b>\$5,513,520</b>	<b>\$5,729,010</b>	<b>3.22%</b>	<b>3.91%</b>
<b>Total Without Benefits</b>	<b>\$4,931,390</b>	<b>\$5,210,790</b>	<b>\$5,176,690</b>	<b>\$5,384,890</b>	<b>3.34%</b>	<b>4.02%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Administrative Services	\$0	\$3,182,570	\$3,128,510	\$3,327,220	4.55%	6.35%
Advocacy and Investigation Center	188,228	20,940	20,940	23,370	11.60%	11.60%
Corrections	12,445,619	8,833,240	8,849,940	9,050,580	2.46%	2.27%
Law Enforcement	18,130,695	11,607,640	11,455,830	11,744,700	1.18%	2.52%
Training Academy	69,077	69,570	69,570	71,850	3.28%	3.28%
<b>Total Sheriff's Office</b>	<b>\$30,833,619</b>	<b>\$23,713,960</b>	<b>\$23,524,790</b>	<b>\$24,217,720</b>	<b>2.12%</b>	<b>2.95%</b>
<b>Total Without Benefits</b>	<b>\$21,184,926</b>	<b>\$20,061,320</b>	<b>\$19,885,590</b>	<b>\$20,675,060</b>	<b>3.06%</b>	<b>3.97%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
State's Attorney's Office	\$4,558,569	\$3,586,800	\$3,578,200	\$3,684,050	2.71%	2.96%
<b>Total State's Attorney's Office</b>	<b>\$4,558,569</b>	<b>\$3,586,800</b>	<b>\$3,578,200</b>	<b>\$3,684,050</b>	<b>2.71%</b>	<b>2.96%</b>
<b>Total Without Benefits</b>	<b>\$3,071,818</b>	<b>\$3,113,280</b>	<b>\$3,105,290</b>	<b>\$3,195,510</b>	<b>2.64%</b>	<b>2.91%</b>

# Public Safety and Corrections Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Animal Control	\$1,151,266	\$937,180	\$937,180	\$924,100	-1.40%	-1.40%
EMS 24/7 Services	4,521,530	4,657,180	4,657,180	4,796,900	3.00%	3.00%
Fire Services Administration	0	371,260	369,330	241,010	-35.08%	-34.74%
Length of Service Award Program	1,282,000	398,000	398,000	514,000	29.15%	29.15%
Volunteer Emergency Services Association	10,021,580	8,545,670	8,545,670	8,755,690	2.46%	2.46%
<b>Total Public Safety and Corrections Other</b>	<b>\$16,976,376</b>	<b>\$14,909,290</b>	<b>\$14,907,360</b>	<b>\$15,231,700</b>	<b>2.16%</b>	<b>2.18%</b>
<b>Total Without Benefits</b>	<b>\$16,700,866</b>	<b>\$14,869,290</b>	<b>\$14,867,360</b>	<b>\$15,231,700</b>	<b>2.44%</b>	<b>2.45%</b>
<b>Total Public Safety and Corrections</b>	<b>\$62,105,430</b>	<b>\$50,689,500</b>	<b>\$50,449,230</b>	<b>\$51,799,240</b>	<b>2.19%</b>	<b>2.68%</b>
<b>Total Without Benefits</b>	<b>\$48,308,815</b>	<b>\$45,861,510</b>	<b>\$45,638,170</b>	<b>\$47,097,840</b>	<b>2.70%</b>	<b>3.20%</b>

# Public Works Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Public Works Administration	\$1,058,477	\$584,640	\$525,420	\$559,350	-4.33%	6.46%
Building Construction	332,041	334,970	333,880	345,380	3.11%	3.44%
Engineering Administration	536,209	404,460	404,450	555,920	37.45%	37.45%
Engineering - Construction Inspection	671,810	418,960	395,850	403,800	-3.62%	2.01%
Engineering - Design	329,335	323,850	322,650	339,320	4.78%	5.17%
Engineering - Survey	403,646	268,710	243,130	264,750	-1.47%	8.89%
Facilities	8,691,858	11,163,490	11,232,080	11,624,980	4.13%	3.50%
Fleet Management	4,060,525	7,873,160	7,870,640	7,938,410	0.83%	0.86%
Permits and Inspections	1,872,473	1,449,890	1,411,110	1,448,060	-0.13%	2.62%
Roads Operations	10,368,227	7,270,720	7,211,120	7,405,050	1.85%	2.69%
Storm Emergencies	2,833,659	2,167,160	2,167,160	2,254,350	4.02%	4.02%
Traffic Control	281,802	335,200	335,200	366,400	9.31%	9.31%
Transit Administration	141,547	144,390	147,510	143,320	-0.74%	-2.84%
Veteran Transit Services	115,724	167,000	167,000	125,300	-24.97%	-24.97%
<b>Total Public Works</b>	<b>\$31,697,333</b>	<b>\$32,906,600</b>	<b>\$32,767,200</b>	<b>\$33,774,390</b>	<b>2.64%</b>	<b>3.07%</b>
<b>Total Without Benefits</b>	<b>\$24,104,550</b>	<b>\$31,288,970</b>	<b>\$31,169,850</b>	<b>\$32,281,700</b>	<b>3.17%</b>	<b>3.57%</b>



# Citizen Services Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Citizen Services Administration	\$484,926	\$343,990	\$342,200	\$354,750	3.13%	3.67%
Aging and Disabilities	1,630,665	1,205,590	1,210,930	1,286,150	6.68%	6.21%
Recovery Support Services	847,149	411,940	411,940	419,150	1.75%	1.75%
<b>Total Citizen Services</b>	<b>\$2,962,741</b>	<b>\$1,961,520</b>	<b>\$1,965,070</b>	<b>\$2,060,050</b>	<b>5.02%</b>	<b>4.83%</b>

<b>Total Without Benefits</b>	<b>\$2,216,584</b>	<b>\$1,786,520</b>	<b>\$1,788,540</b>	<b>\$1,873,670</b>	<b>4.88%</b>	<b>4.76%</b>
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	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	290,160	270,800	270,800	276,220	2.00%	2.00%
CHANGE, Inc.	260,330	265,540	265,540	270,850	2.00%	2.00%
Family and Children's Services	380,650	392,070	392,070	403,830	3.00%	3.00%
Flying Colors of Success	44,420	46,640	46,640	48,970	5.00%	5.00%
Human Services Program	1,193,440	1,217,310	1,217,310	1,241,660	2.00%	2.00%
Mosaic Community Services	107,610	109,760	109,760	111,960	2.00%	2.00%
Rape Crisis Intervention Services	162,620	168,630	168,630	177,060	5.00%	5.00%
Target Community and Educational Services	265,490	270,800	270,800	276,220	2.00%	2.00%
Youth Service Bureau	975,870	1,070,390	1,070,390	1,166,800	9.01%	9.01%
<b>Total Citizen Services Non-Profits</b>	<b>\$3,700,590</b>	<b>\$3,831,940</b>	<b>\$3,831,940</b>	<b>\$3,993,570</b>	<b>4.22%</b>	<b>4.22%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Health Department	\$3,496,830	\$3,601,730	\$3,601,730	\$3,709,780	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Citizen Services State</b>	<b>\$3,516,830</b>	<b>\$3,621,730</b>	<b>\$3,621,730</b>	<b>\$3,729,780</b>	<b>2.98%</b>	<b>2.98%</b>

<b>Total Citizen Services</b>	<b>\$10,180,161</b>	<b>\$9,415,190</b>	<b>\$9,418,740</b>	<b>\$9,783,400</b>	<b>3.91%</b>	<b>3.87%</b>
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<b>Total Without Benefits</b>	<b>\$9,434,004</b>	<b>\$9,240,190</b>	<b>\$9,242,210</b>	<b>\$9,597,020</b>	<b>3.86%</b>	<b>3.84%</b>
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# Recreation and Culture Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Recreation and Parks Administration	\$451,749	\$355,710	\$398,090	\$455,120	27.95%	14.33%
Hashawha	979,865	822,970	809,950	835,390	1.51%	3.14%
Piney Run Park	730,947	638,110	649,440	672,520	5.39%	3.55%
Recreation	603,572	493,020	426,700	447,700	-9.19%	4.92%
Sports Complex	251,180	203,300	203,410	206,870	1.76%	1.70%
<b>Total Recreation and Parks</b>	<b>\$3,017,312</b>	<b>\$2,513,110</b>	<b>\$2,487,590</b>	<b>\$2,617,600</b>	<b>4.16%</b>	<b>5.23%</b>

<b>Total Without Benefits</b>	<b>\$2,133,904</b>	<b>\$2,294,680</b>	<b>\$2,270,970</b>	<b>\$2,393,741</b>	<b>4.32%</b>	<b>5.41%</b>
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	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Historical Society of Carroll County	\$65,000	\$62,500	\$62,500	\$60,000	-4.00%	-4.00%
Union Mills Homestead	25,000	25,000	25,000	20,000	-20.00%	-20.00%
<b>Total Culture</b>	<b>\$90,000</b>	<b>\$87,500</b>	<b>\$87,500</b>	<b>\$80,000</b>	<b>-8.57%</b>	<b>-8.57%</b>

<b>Total Recreation and Culture</b>	<b>\$3,107,312</b>	<b>\$2,600,610</b>	<b>\$2,575,090</b>	<b>\$2,697,600</b>	<b>3.73%</b>	<b>4.76%</b>
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<b>Total Without Benefits</b>	<b>\$2,223,904</b>	<b>\$2,382,180</b>	<b>\$2,358,470</b>	<b>\$2,473,741</b>	<b>3.84%</b>	<b>4.89%</b>
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# General Government Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Comprehensive Planning	\$899,698	\$820,250	\$825,900	\$819,070	-0.14%	-0.83%
<b>Comprehensive Planning</b>	<b>\$899,698</b>	<b>\$820,250</b>	<b>\$825,900</b>	<b>\$819,070</b>	<b>-0.14%</b>	<b>-0.83%</b>
<b>Total Without Benefits</b>	<b>\$588,210</b>	<b>\$731,150</b>	<b>\$736,400</b>	<b>\$724,820</b>	<b>-0.87%</b>	<b>-1.57%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Comptroller Administration	\$462,674	\$401,420	\$333,450	\$339,600	-15.40%	1.84%
Accounting	1,140,565	1,033,570	1,076,020	1,110,400	7.43%	3.20%
Bond Issuance Expense	183,041	243,220	243,220	218,460	-10.18%	-10.18%
Collections Office	1,267,903	1,221,110	1,221,050	1,235,110	1.15%	1.15%
Independent Post Audit	49,200	51,770	51,770	51,770	0.00%	0.00%
Purchasing	471,556	402,490	412,250	403,560	0.27%	-2.11%
<b>Total Comptroller</b>	<b>\$3,574,938</b>	<b>\$3,353,580</b>	<b>\$3,337,760</b>	<b>\$3,358,900</b>	<b>0.16%</b>	<b>0.63%</b>
<b>Total Without Benefits</b>	<b>\$2,644,286</b>	<b>\$3,078,050</b>	<b>\$3,063,340</b>	<b>\$3,077,780</b>	<b>-0.01%</b>	<b>0.47%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
County Attorney	\$943,518	\$724,440	\$716,580	\$732,290	1.08%	2.19%
<b>Total County Attorney</b>	<b>\$943,518</b>	<b>\$724,440</b>	<b>\$716,580</b>	<b>\$732,290</b>	<b>1.08%</b>	<b>2.19%</b>
<b>Total Without Benefits</b>	<b>\$718,388</b>	<b>\$646,780</b>	<b>\$639,480</b>	<b>\$653,460</b>	<b>1.03%</b>	<b>2.19%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Economic Development Administration	\$852,531	\$807,610	\$846,410	\$873,950	8.21%	3.25%
Business and Employment Resource Center	81,884	194,560	196,380	207,720	6.76%	5.77%
Econ. Dev. Infrastructure and Investments	1,997,635	1,250,000	1,250,000	1,250,000	0.00%	0.00%
Farm Museum	945,517	960,220	943,080	963,510	0.34%	2.17%
Tourism	358,029	408,210	403,240	385,250	-5.62%	-4.46%
<b>Total Economic Development</b>	<b>\$4,235,597</b>	<b>\$3,620,600</b>	<b>\$3,639,110</b>	<b>\$3,680,430</b>	<b>1.65%</b>	<b>1.14%</b>
<b>Total Without Benefits</b>	<b>\$3,699,981</b>	<b>\$3,425,830</b>	<b>\$3,445,770</b>	<b>\$3,511,450</b>	<b>2.50%</b>	<b>1.91%</b>

# General Government Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Human Resources Administration	\$1,085,808	\$1,279,720	\$1,268,270	\$903,410	-29.41%	-28.77%
Health and Fringe Benefits	1,139,946	28,354,510	28,409,510	28,578,580	0.79%	0.60%
Personnel Services	187,311	148,010	148,810	153,330	3.59%	3.04%
<b>Total Human Resources</b>	<b>\$2,413,064</b>	<b>\$29,782,240</b>	<b>\$29,826,590</b>	<b>\$29,635,320</b>	<b>-0.49%</b>	<b>-0.64%</b>
<b>Total Without Benefits</b>	<b>\$893,563</b>	<b>\$17,096,060</b>	<b>\$17,141,160</b>	<b>\$16,777,870</b>	<b>-1.86%</b>	<b>-2.12%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Land and Resource Management Adm.	\$915,906	\$744,770	\$744,770	\$761,340	2.22%	2.22%
Development Review	619,302	488,880	489,840	506,770	3.66%	3.46%
Resource Management	996,378	766,230	708,530	724,200	-5.49%	2.21%
Zoning Administration	309,638	239,230	231,210	239,160	-0.03%	3.44%
<b>Total Land and Resource Management</b>	<b>\$2,841,225</b>	<b>\$2,239,110</b>	<b>\$2,174,350</b>	<b>\$2,231,470</b>	<b>-0.34%</b>	<b>2.63%</b>
<b>Total Without Benefits</b>	<b>\$1,819,264</b>	<b>\$1,951,380</b>	<b>\$1,891,240</b>	<b>\$1,944,580</b>	<b>-0.35%</b>	<b>2.82%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 18	% Change From Adj. FY 18
Management and Budget Administration	\$283,106	\$247,050	\$247,050	\$254,200	2.89%	2.89%
Budget	693,435	552,030	546,460	562,110	1.83%	2.86%
Grants Office	192,984	157,330	157,330	167,630	6.55%	6.55%
Risk Management	1,673,602	2,302,650	2,302,100	2,389,300	3.76%	3.79%
<b>Total Management and Budget</b>	<b>\$2,843,127</b>	<b>\$3,259,060</b>	<b>\$3,252,940</b>	<b>\$3,373,240</b>	<b>3.50%</b>	<b>3.70%</b>
<b>Total Without Benefits</b>	<b>\$1,581,878</b>	<b>\$3,067,550</b>	<b>\$3,061,870</b>	<b>\$3,178,100</b>	<b>3.60%</b>	<b>3.80%</b>

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Technology Services	\$4,833,694	\$4,685,310	\$4,664,530	\$4,699,370	0.30%	0.75%
Production and Distribution Services	447,175	448,270	434,830	440,310	-1.78%	1.26%
<b>Total Technology Services</b>	<b>\$5,280,869</b>	<b>\$5,133,580</b>	<b>\$5,099,360</b>	<b>\$5,139,680</b>	<b>0.12%</b>	<b>0.79%</b>
<b>Total Without Benefits</b>	<b>\$4,129,530</b>	<b>\$4,780,480</b>	<b>\$4,748,690</b>	<b>\$4,781,080</b>	<b>0.01%</b>	<b>0.68%</b>

# General Government Summary

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	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 19	% Change From Adj. FY 19
Administrative Hearings	\$95,285	\$78,570	\$78,570	\$79,990	1.81%	1.81%
Audio Video Production	243,339	183,910	183,910	188,710	2.61%	2.61%
Board of Elections	1,138,191	1,449,700	1,449,920	1,505,690	3.86%	3.85%
Board of License Commissioners	78,587	78,040	86,000	87,790	12.49%	2.08%
County Commissioners	1,138,517	979,630	987,080	1,007,600	2.86%	2.08%
Not in Carroll	278,000	300,000	300,000	300,000	0.00%	0.00%
<b>Total General Government Other</b>	<b>\$2,971,919</b>	<b>\$3,069,850</b>	<b>\$3,085,480</b>	<b>\$3,169,780</b>	<b>3.26%</b>	<b>2.73%</b>
<b>Total Without Benefits</b>	<b>\$2,172,399</b>	<b>\$2,606,480</b>	<b>\$2,621,080</b>	<b>\$3,001,430</b>	<b>15.15%</b>	<b>14.51%</b>
<b>Total General Government</b>	<b>\$26,003,954</b>	<b>\$52,002,710</b>	<b>\$51,958,070</b>	<b>\$52,140,180</b>	<b>0.26%</b>	<b>0.35%</b>
<b>Total Without Benefits</b>	<b>\$18,247,499</b>	<b>\$37,383,760</b>	<b>\$37,349,030</b>	<b>\$37,650,570</b>	<b>0.71%</b>	<b>0.81%</b>

# Conservation and Natural Resources Summary

	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Extension Office of Carroll County	\$494,127	\$511,330	\$511,330	\$526,670	3.00%	3.00%
Gypsy Moth	9,105	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	589,047	415,940	416,040	393,310	-5.44%	-5.46%
Weed Control	73,303	74,480	74,480	101,980	36.92%	36.92%
<b>Total Conservation and Natural Resources</b>	<b>\$1,165,582</b>	<b>\$1,031,750</b>	<b>\$1,031,850</b>	<b>\$1,051,960</b>	<b>1.96%</b>	<b>1.95%</b>
<b>Total Without Benefits</b>	<b>\$958,494</b>	<b>\$981,050</b>	<b>\$981,150</b>	<b>\$997,080</b>	<b>1.63%</b>	<b>1.62%</b>

# Debt, Transfers, and Reserves Summary

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	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Debt Service	\$24,636,735	\$24,671,020	\$24,671,020	\$21,884,520	-11.29%	-11.29%
Debt Service - Agricultural Preservation	3,034,856	1,831,000	1,831,000	1,828,000	-0.16%	-0.16%
Intergovernmental Transfers	3,234,657	3,185,210	3,185,210	3,210,590	0.80%	0.80%
Interfund Transfers	7,642,860	7,642,820	7,642,820	11,892,730	55.61%	55.61%
Reserve for Contingencies	0	4,579,280	4,579,280	4,642,430	1.38%	1.38%
<b>Total Debt, Transfers, and Reserves</b>	<b>\$38,549,108</b>	<b>\$41,909,330</b>	<b>\$41,909,330</b>	<b>\$43,458,270</b>	<b>3.70%</b>	<b>3.70%</b>

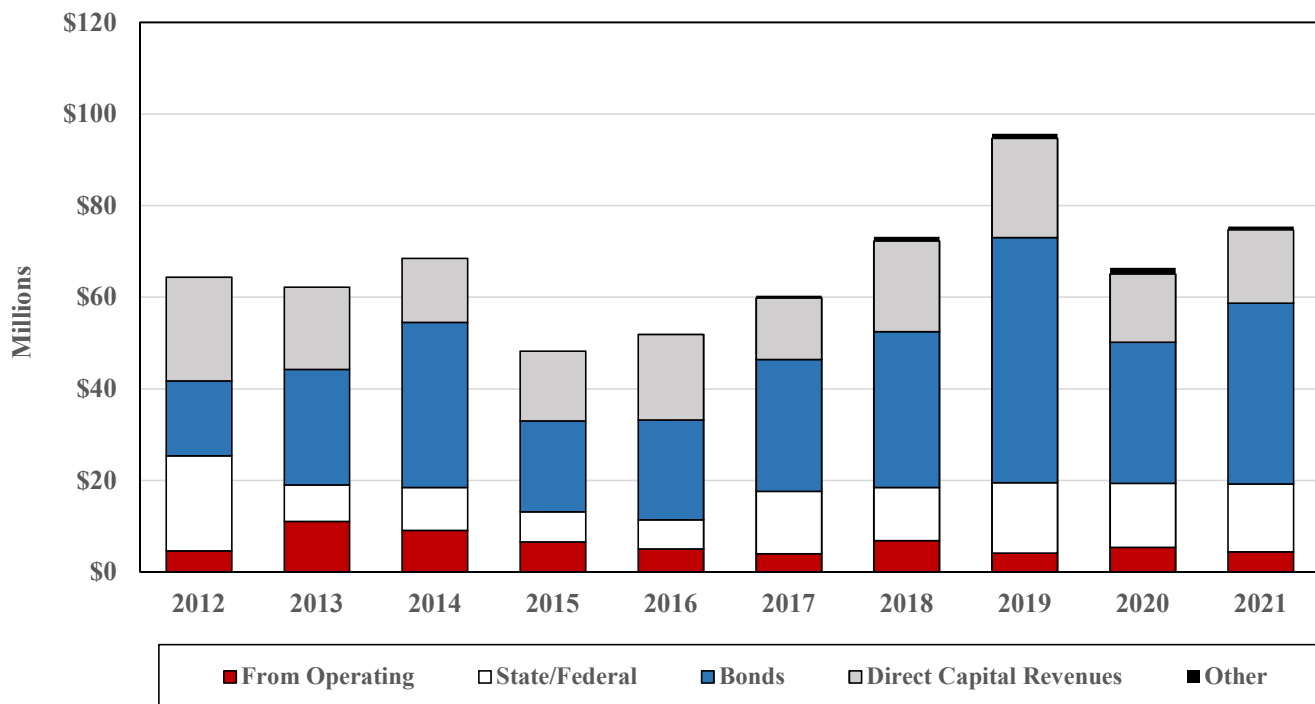
## *Capital Fund Summary*



# FY 19 - FY 21 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 20 to FY 21
	2019 Budget	2020 Budget	2021 Budget	
<b>Local</b>				
Transfer from General Fund	\$3,253,998	\$4,654,146	\$4,395,400	(\$258,746)
Reallocated GF Transfer	861,200	739,266	0	(739,266)
Local Income Tax	12,155,690	12,080,720	12,371,158	290,438
Reallocated Local Income Tax	265,668	0	0	0
Property Tax	3,114,850	2,680,680	2,845,940	165,260
Reallocated Property Tax	1,893,541	0	0	0
Bonds	29,079,240	28,074,330	37,521,028	9,446,698
Reallocated Bonds	24,442,017	2,695,384	1,938,852	(756,532)
Bond Interest	62,158	0	0	0
Impact Fee - Parks	140,000	0	470,000	470,000
Reallocated Impact Fee - Parks	0	0	300,000	300,000
Public School Fund Balance	4,000,000	0	0	0
Transfer from Hotel Tax	0	160,000	0	(160,000)
<b>LOCAL TOTAL</b>	<b>\$79,268,362</b>	<b>\$51,084,527</b>	<b>\$59,842,379</b>	<b>\$8,757,852</b>
<b>State</b>				
State Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Highway User Revenue	2,373,630	2,548,431	2,492,000	(56,431)
Program Open Space	973,100	1,651,700	1,118,700	(533,000)
Ag. Preservation (MALPF)	500,000	500,000	500,000	0
Ag Transfer Tax	300,000	150,000	150,000	0
State School Construction	6,989,000	7,603,950	9,000,000	1,396,050
MD Higher Education Commission	2,753,000	227,000	0	(227,000)
MD Library Development	1,000,000	800,000	0	(800,000)
State Miscellaneous Grants	0	0	1,250,000	1,250,000
<b>STATE TOTAL</b>	<b>\$15,064,730</b>	<b>\$13,657,081</b>	<b>\$14,686,700</b>	<b>\$1,029,619</b>
<b>Federal</b>				
Federal	\$52,000	\$0	\$0	\$0
Federal Highway/Bridge	277,000	331,500	178,000	(153,500)
<b>FEDERAL TOTAL</b>	<b>\$329,000</b>	<b>\$331,500</b>	<b>\$178,000</b>	<b>(\$153,500)</b>
<b>Other</b>				
Municipal	\$458,000	\$223,600	\$541,000	\$317,400
Private	838,950	496,000	0	(496,000)
<b>OTHER TOTAL</b>	<b>\$1,296,950</b>	<b>\$719,600</b>	<b>\$541,000</b>	<b>(\$178,600)</b>
<b>TOTAL REVENUES</b>	<b>\$95,959,042</b>	<b>\$65,792,708</b>	<b>\$75,248,079</b>	<b>\$9,455,371</b>

# Capital Fund Revenues



This chart shows the capital budget by revenue source for FY 12 - 21.

**From Operating** includes current and prior year revenues from local sources transferred to the Capital Fund, including transfers from the General Fund and reallocated General Fund transfers.

**State and Federal** includes funds from sources such as Federal Aid for Bridges, State School Construction Program, Program Open Space, Highway User Revenue, State Agricultural Preservation (MALPF), and State Highway Administration.

**Bonds** includes new and reallocated general obligation bonds.

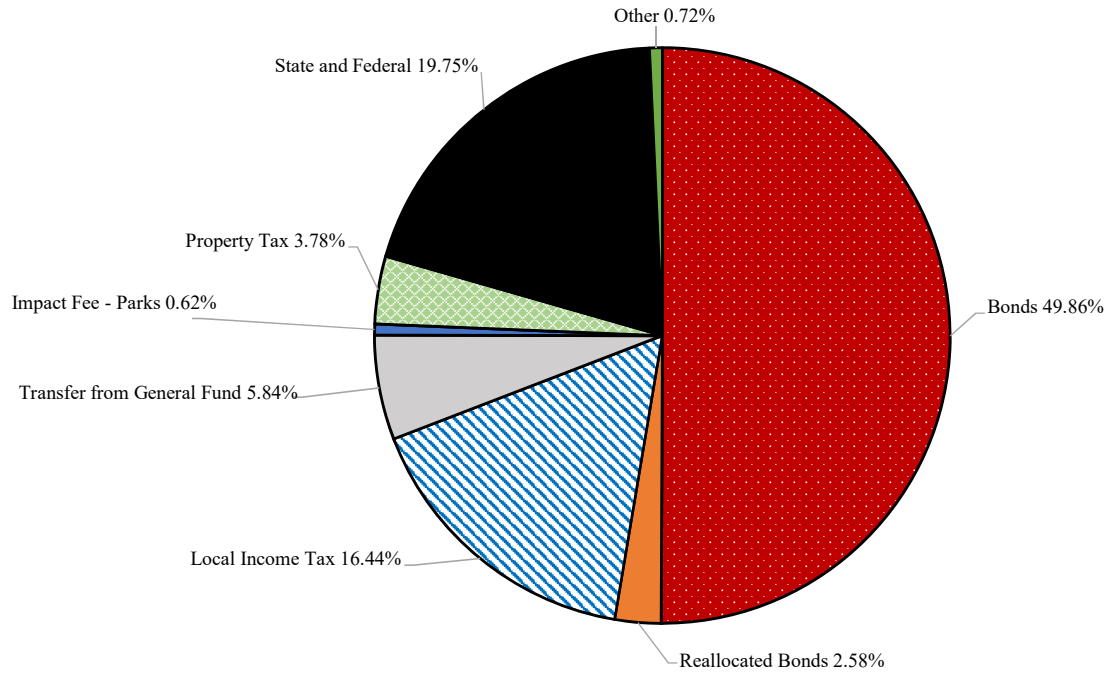
**Direct Capital Revenues** includes funds earmarked by the Commissioners for use in the Capital Fund. These revenues are appropriated directly to the Capital Fund rather than being transferred from the General Fund. 9.09% of Local Income Tax collected is appropriated for school construction. A portion of Real Property Tax is dedicated to agricultural preservation. Park Impact Fees are appropriated for parkland acquisition and development. Hotel Tax, a special revenue, is appropriated to specific tourism projects.

**Other** includes revenues such as grants, developer contributions, private, municipal, and community contributions.

# Capital Fund Revenues

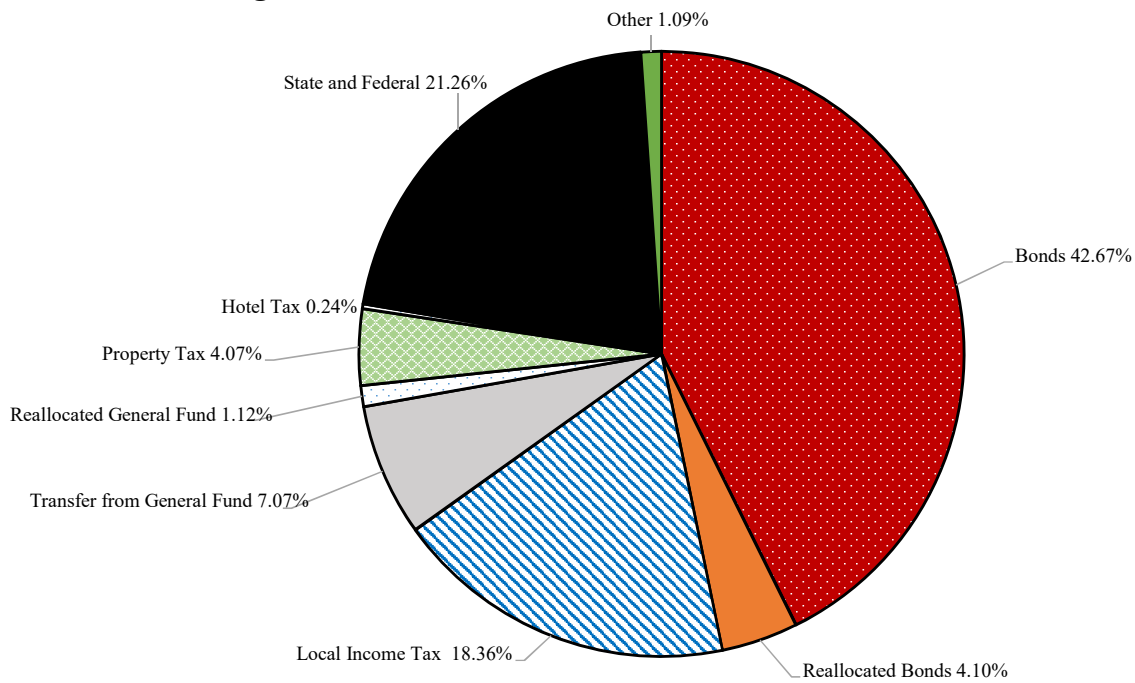
Fiscal Year 2021 Budget

\$75,248,079



Fiscal Year 2020 Budget

\$65,792,708



## FY 19 - FY 21 Capital Fund Appropriations

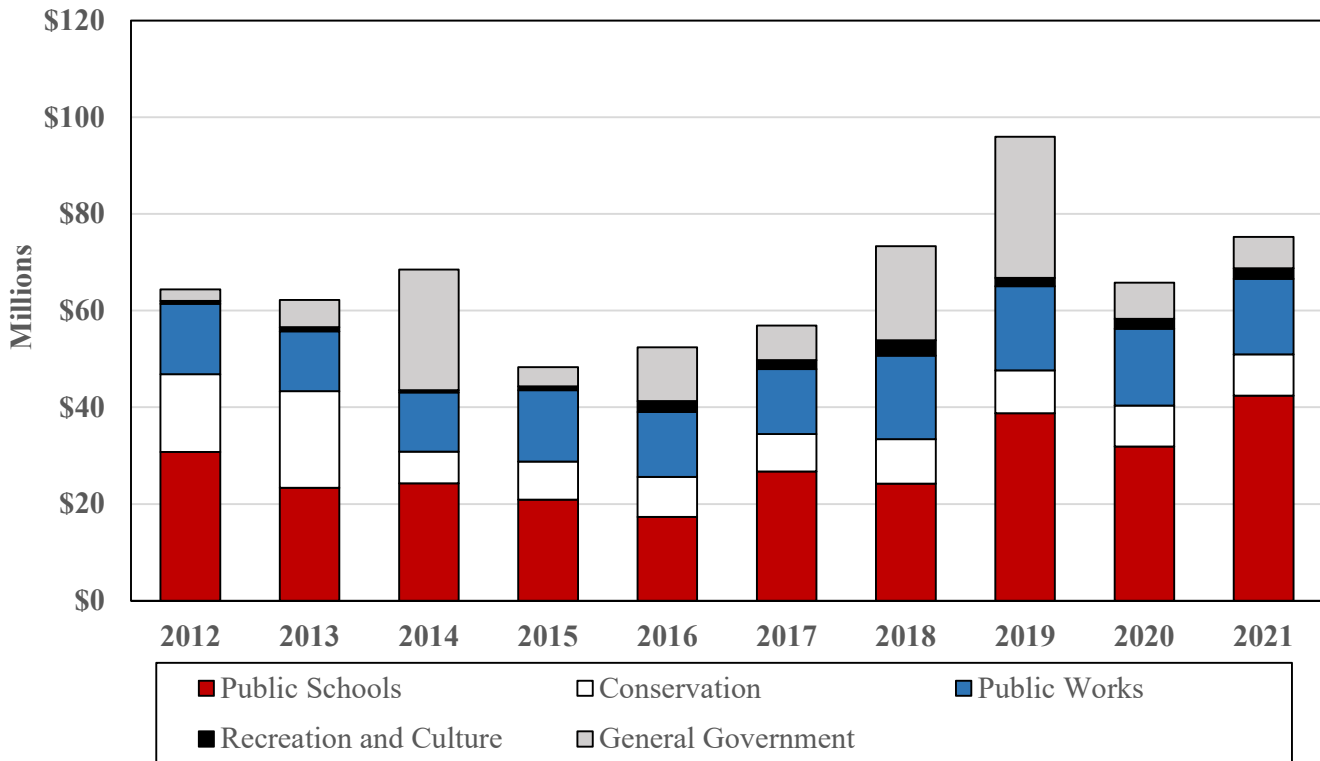
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Appropriation Area	Fiscal Year			\$ Change FY 20 to FY 21
	2019 Budget	2020 Budget	2021 Budget	
<b>Public Schools</b>	\$38,785,379	\$31,901,720	\$42,406,964	\$10,505,244
<b>Conservation and Open Space</b>	8,842,850	8,433,680	8,503,940	70,260
<b>Public Works</b>	17,420,494	15,900,500	15,648,000	(252,500)
<b>Recreation and Culture</b>	1,724,670	2,029,970	2,210,700	180,730
<b>General Government</b>	29,185,650	7,526,838	6,478,474	(1,048,364)
<b>Total Appropriations</b>	<b>\$95,959,043</b>	<b>\$65,792,707</b>	<b>\$75,248,079</b>	<b>\$9,455,372</b>

# FY 19 - FY 21 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 20 to FY 21
	2019 Budget	2020 Budget	2021 Budget	
<b><u>Public Schools</u></b>	<b>\$38,785,379</b>	<b>\$31,901,720</b>	<b>\$42,406,964</b>	<b>\$10,505,244</b>
<b><u>Conservation and Open Space</u></b>	<b>8,842,850</b>	<b>8,433,680</b>	<b>8,503,940</b>	<b>70,260</b>
<b><u>Public Works</u></b>				
Roads	15,949,200	15,332,000	15,320,000	(12,000)
Bridges	1,471,294	568,500	328,000	(240,500)
<b>Public Works Total</b>	<b>17,420,494</b>	<b>15,900,500</b>	<b>15,648,000</b>	<b>(252,500)</b>
<b><u>Recreation and Culture</u></b>	<b>1,724,670</b>	<b>2,029,970</b>	<b>2,210,700</b>	<b>180,730</b>
<b><u>General Government</u></b>				
County Facilities	2,635,000	2,807,838	3,065,000	257,162
Criminal Justice/Public Safety	18,075,000	1,926,000	2,358,474	432,474
Farm Museum	0	160,000	0	(160,000)
Board of Elections	0	452,000	605,000	153,000
Carroll Community College	5,634,000	785,000	350,000	(435,000)
Libraries/Senior Centers	2,841,650	1,396,000	100,000	(1,296,000)
<b>General Government Total</b>	<b>29,185,650</b>	<b>7,526,838</b>	<b>6,478,474</b>	<b>(1,048,364)</b>
<b>Total Appropriations</b>	<b>\$95,959,042</b>	<b>\$65,792,707</b>	<b>\$75,248,079</b>	<b>\$9,455,372</b>

# Capital Fund Appropriations



This chart shows appropriations to the five principal groupings in the Capital Fund for FY 12 - 21.

**Public Schools** includes Board of Education construction, renovation, and modernization projects.

**Conservation** includes agricultural preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

**Public Works** includes projects for the maintenance and construction of roads and bridges.

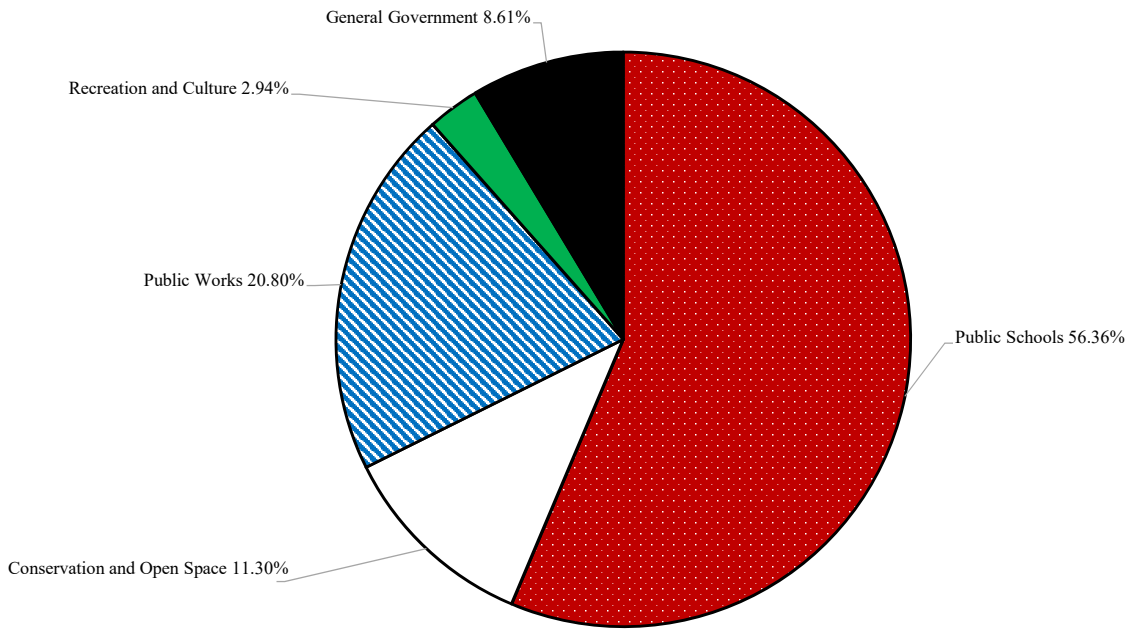
**Recreation and Culture** includes the purchase of land, development and restoration of parks, and preservation of Union Mills Homestead.

**General Government** includes projects for Public Safety, Carroll Community College, Carroll County Public Library, State's Attorney's Office, Technology Services, Senior Centers, Farm Museum, Board of Elections, Sheriff's Office, and other County facilities.

# Capital Fund Appropriations

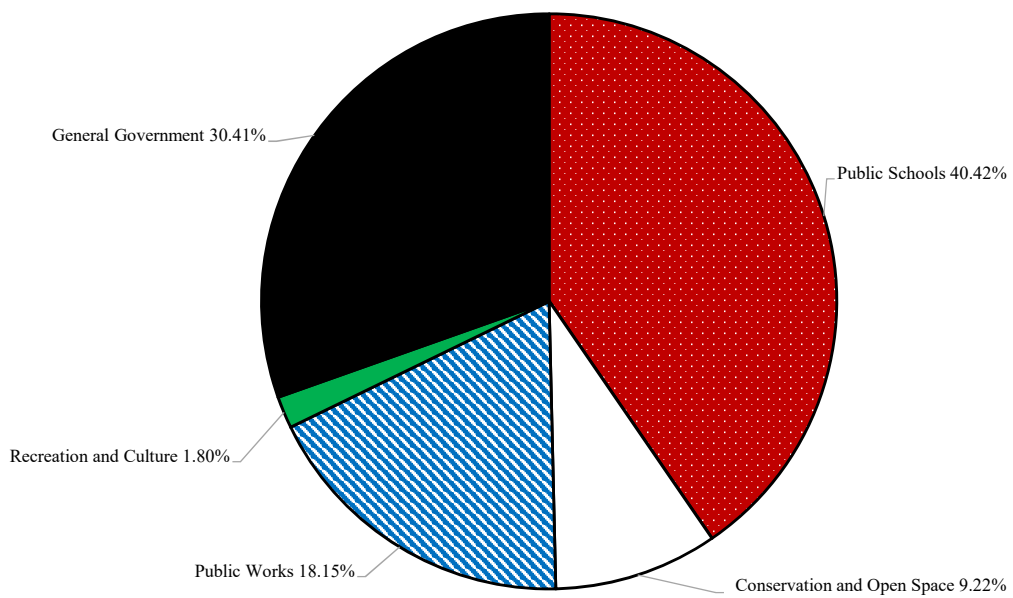
Fiscal Year 2021 Budget

\$75,248,079



Fiscal Year 2020 Budget

\$65,792,707



**Community Investment Plan - Schedule of Reappropriations**  
**Fiscal Year 2021**

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

**Capital Fund**

<b>Project</b>		<b>Source/Amount</b>		
<b>From</b>	<b>To</b>	<b>Current</b>	<b>Bonds</b>	<b>Other</b>
8476 Rohrbaugh Road	Pavement Management FY 21		\$314,388.51	
8770 Bear Run Road	8626 Ramp and Sidewalk Upgrades		67,300.00	
8729 Courthouse Improvement - MDEC	8778 Generator Replacement		27,000.00	
8765 Stormwater Facility Renovation FY 19	Stormwater Facility Renovation FY 21		3,818.00	
8702 Orphans Court Renovation	8589 Courthouse Annex Renovation		2,174.12	
8581 South Carroll High Roof	8619 Career and Technology Center		45,472.66	
8583 Westminster High Roof	8619 Career and Technology Center		160,550.15	
8620 Francis Scott Key High Roof	8619 Career and Technology Center		239,891.96	
8621 Friendship Valley Elementary Roof	8619 Career and Technology Center		162,563.63	
8622 Piney Ridge Elementary Roof	8619 Career and Technology Center		270,228.16	
8711 Sandymount Elementary HVAC	8619 Career and Technology Center		405,848.31	
8713 Elmer Wolfe Elementary Roof	8619 Career and Technology Center		129,103.60	
8714 Robert Moton Elementary Roof	8619 Career and Technology Center		57,488.94	
8715 Runnymede Elementary Roof	8619 Career and Technology Center		53,023.80	
8701 Deer Park Phase II	8175 Westminster Veterans Memorial Park Phase I			300,000.00
<b>Total</b>		<b>\$0.00</b>	<b>\$1,938,851.84</b>	<b>\$300,000.00</b>



**Community Investment Plan For Fiscal Year 2021**

	Source of Funding				
	Total FY 21	Local		State	Federal and Other
		Other	Bonds		
<b>PUBLIC SCHOOLS</b>					
Career and Technology Center	\$30,035,806	\$0	\$21,035,806	\$9,000,000	\$0
Paving	725,000	725,000	0	0	0
Relocatable Classroom Removal	185,000	185,000	0	0	0
Technology Improvements	1,000,000	1,000,000	0	0	0
Transfer to Operating Budget for BOE Debt Service	10,461,158	10,461,158	0	0	0
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$42,406,964</b>	<b>\$12,371,158</b>	<b>\$21,035,806</b>	<b>\$9,000,000</b>	<b>\$0</b>
<b>CONSERVATION AND OPEN SPACE</b>					
Agricultural Land Preservation	\$4,828,940	\$2,845,940	\$1,333,000	\$650,000	\$0
Stormwater Facility Renovation	325,000	0	325,000	0	0
Watershed Assessment and Improvement (NPDES)	3,350,000	0	2,809,000	0	541,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,503,940</b>	<b>\$2,845,940</b>	<b>\$4,467,000</b>	<b>\$650,000</b>	<b>\$541,000</b>
<b>PUBLIC WORKS</b>					
- ROADS -					
Highway Safety Improvements	\$32,000	\$0	\$0	\$32,000	\$0
Pavement Management Program	13,371,000	0	12,024,000	1,347,000	0
Pavement Preservation	1,150,000	0	0	1,150,000	0
Ramp and Sidewalk Upgrades	81,000	0	81,000	0	0
Small Drainage Structures	223,500	0	223,500	0	0
State Road Projects	100,000	100,000	0	0	0
Storm Drain Rehabilitation	223,500	0	223,500	0	0
Storm Drain Video Inspection	139,000	0	0	139,000	0
	<b>\$15,320,000</b>	<b>\$100,000</b>	<b>\$12,552,000</b>	<b>\$2,668,000</b>	<b>\$0</b>
- BRIDGES -					
Bridge Inspection and Inventory	\$30,000	\$30,000	\$0	\$0	\$0
Bridge Maintenance and Structural Repair	75,000	75,000	0	0	0
Cleaning and Painting of Bridge Structural Steel	223,000	45,000	0	0	178,000
	<b>\$328,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$178,000</b>
<b>PUBLIC WORKS TOTAL</b>	<b>\$15,648,000</b>	<b>\$250,000</b>	<b>\$12,552,000</b>	<b>\$2,668,000</b>	<b>\$178,000</b>
<b>RECREATION AND CULTURE</b>					
Community Self-Help Projects	\$82,000	\$82,000	\$0	\$0	\$0
Deer Park Phase II	100,000	100,000	0	0	0
Gillis Falls Trail	467,000	220,000	0	247,000	0
Krimgold Park Phase II	400,000	100,000	0	300,000	0
Land Acquisition	307,000	0	0	307,000	0
Park Restoration	175,000	175,000	0	0	0
Sports Complex Lighting	280,000	90,000	0	190,000	0
Tot Lot Replacement	83,000	8,300	0	74,700	0
Town Fund	16,700	16,700	0	0	0
Westminster Veterans Memorial Park Phase I	300,000	300,000	0	0	0
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,210,700</b>	<b>\$1,092,000</b>	<b>\$0</b>	<b>\$1,118,700</b>	<b>\$0</b>
<b>GENERAL GOVERNMENT</b>					
Carroll Community College Technology	\$350,000	\$350,000	\$0	\$0	\$0
Charles Carroll Gymnasium and Community Center	640,000	0	390,000	250,000	0
County Building Systemic Renovations	748,600	0	748,600	0	0
County Technology	1,265,400	1,265,400	0	0	0
Courthouse Annex Renovation	2,174	0	2,174	0	0
Detention Center Access System Replacement	400,000	400,000	0	0	0
Elections Voting Equipment	605,000	605,000	0	0	0
Generator Replacement	132,000	0	132,000	0	0
Library Technology	100,000	100,000	0	0	0
Parking Lot Overlays	279,000	279,000	0	0	0
Public Safety Emergency Communication Radios	824,000	824,000	0	0	0
Public Safety Regional Water Supply	132,300	0	132,300	0	0
Public Safety Training Center	1,000,000	0	0	1,000,000	0
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$6,478,474</b>	<b>\$3,823,400</b>	<b>\$1,405,074</b>	<b>\$1,250,000</b>	<b>\$0</b>
<b>GRAND TOTAL</b>	<b>\$75,248,079</b>	<b>\$20,382,498</b>	<b>\$39,459,880</b>	<b>\$14,686,700</b>	<b>\$719,000</b>

*Capital Budget Summary*

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>PUBLIC SCHOOLS</b>									
Career and Technology Center	\$30,035,806	\$9,000,000	\$9,000,000	\$9,000,000	\$4,614,000	\$0	\$13,064,194	\$0	\$74,714,000
East Middle School Replacement	0	0	0	5,300,000	42,324,000	9,000,000	0	12,526,000	69,150,000
Paving	725,000	965,000	825,000	875,000	1,000,000	1,050,000	0	0	5,440,000
Relocatable Classroom Removal	185,000	0	195,000	0	205,000	0	0	0	585,000
Roof Repairs	0	190,000	0	200,000	0	210,000	0	0	600,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,461,158	10,757,958	11,476,291	12,491,926	13,133,235	14,319,930	0	0	72,640,498
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$42,406,964</b>	<b>\$21,912,958</b>	<b>\$22,496,291</b>	<b>\$28,866,926</b>	<b>\$62,276,235</b>	<b>\$25,579,930</b>	<b>\$13,064,194</b>	<b>\$12,526,000</b>	<b>\$229,129,498</b>
<b>SOURCES OF FUNDING:</b>									
Local Income Tax	\$12,371,158	\$12,912,958	\$13,496,291	\$14,566,926	\$15,338,235	\$16,579,930	\$100,000	\$0	\$85,365,498
Bonds	19,511,635	0	0	5,300,000	37,938,000	0	2,493,000	0	65,242,635
Reallocated Bonds	1,524,171	0	0	0	0	0	10,471,194	0	11,995,365
State School Construction	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	0	12,526,000	66,526,000
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$42,406,964</b>	<b>\$21,912,958</b>	<b>\$22,496,291</b>	<b>\$28,866,926</b>	<b>\$62,276,235</b>	<b>\$25,579,930</b>	<b>\$13,064,194</b>	<b>\$12,526,000</b>	<b>\$229,129,498</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>CONSERVATION AND OPEN SPACE</b>									
Agricultural Land Preservation	\$4,828,940	\$4,983,000	\$4,983,000	\$4,983,000	\$4,983,000	\$4,983,000	\$0	\$0	\$29,743,940
Stormwater Facility Renovation	325,000	300,000	300,000	300,000	300,000	300,000	0	0	1,825,000
Watershed Assessment and Improvement (NPDES)	3,350,000	3,450,000	3,550,000	3,650,000	3,750,000	3,850,000	0	0	21,600,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,503,940</b>	<b>\$8,733,000</b>	<b>\$8,833,000</b>	<b>\$8,933,000</b>	<b>\$9,033,000</b>	<b>\$9,133,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$53,168,940</b>
<b>SOURCES OF FUNDING:</b>									
Property Tax	\$2,845,940	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$0	\$0	\$17,845,940
Bonds	4,463,182	4,515,000	4,587,000	4,657,000	4,726,000	4,793,000	0	0	27,741,182
Reallocated Bonds	3,818	0	0	0	0	0	0	0	3,818
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
Municipal	541,000	568,000	596,000	626,000	657,000	690,000	0	0	3,678,000
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$8,503,940</b>	<b>\$8,733,000</b>	<b>\$8,833,000</b>	<b>\$8,933,000</b>	<b>\$9,033,000</b>	<b>\$9,133,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$53,168,940</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>ROADS</b>									
Highway Safety Improvements	\$32,000	\$33,000	\$35,000	\$37,000	\$38,000	\$40,000	\$0	\$0	\$215,000
Pavement Management Program	13,371,000	13,286,000	11,293,000	15,525,000	15,878,000	16,673,000	0	0	86,026,000
Pavement Preservation	1,150,000	1,180,000	1,215,000	1,255,000	1,300,000	1,350,000	0	0	7,450,000
Ramp and Sidewalk Upgrades	81,000	85,000	88,000	92,000	96,000	103,000	0	0	545,000
Small Drainage Structures	223,500	253,000	283,000	313,000	343,500	360,000	0	0	1,776,000
State Road Projects	100,000	100,000	0	0	0	0	764,990	0	964,990
Storm Drain Rehabilitation	223,500	253,000	283,000	313,000	343,500	360,000	0	0	1,776,000
Storm Drain Video Inspection	139,000	146,000	153,000	161,000	169,000	177,000	0	0	945,000
<b>ROADS TOTAL</b>	<b>\$15,320,000</b>	<b>\$15,336,000</b>	<b>\$13,350,000</b>	<b>\$17,696,000</b>	<b>\$18,168,000</b>	<b>\$19,063,000</b>	<b>\$764,990</b>	<b>\$0</b>	<b>\$99,697,990</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$100,000	\$100,000	\$0	\$161,000	\$1,219,000	\$1,277,000	\$764,990	\$0	\$3,621,990
Bonds	12,170,311	12,564,000	10,678,000	14,867,000	15,685,000	16,520,000	0	0	82,484,311
Reallocated Bonds	381,689	0	0	0	0	0	0	0	381,689
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,492,000	2,496,000	2,496,000	2,492,000	1,088,000	1,090,000	0	0	12,154,000
<b>ROADS TOTAL</b>	<b>\$15,320,000</b>	<b>\$15,336,000</b>	<b>\$13,350,000</b>	<b>\$17,696,000</b>	<b>\$18,168,000</b>	<b>\$19,063,000</b>	<b>\$764,990</b>	<b>\$0</b>	<b>\$99,697,990</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>BRIDGES</b>									
Bridge Inspection and Inventory	\$30,000	\$31,000	\$32,000	\$33,000	\$34,000	\$35,000	\$0	\$0	\$195,000
Bridge Maintenance and Structural Repair	75,000	78,000	82,000	85,000	89,000	94,000	0	0	503,000
Brown Road over Roaring Run	0	0	0	270,000	0	1,439,000	0	0	1,709,000
Cleaning and Painting of Bridge Structural Steel	223,000	234,000	246,000	258,000	271,000	284,000	0	0	1,516,000
Gaither Road over South Branch PatapSCO	0	2,096,850	0	0	0	0	275,000	0	2,371,850
Hawks Hill Road over Little Pipe Creek Tributary	0	255,000	0	510,000	0	0	0	0	765,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	250,000	0	0	0	1,746,000	1,996,000
Old Kays Mill Road over Beaver Run	0	0	0	270,000	0	2,296,000	0	0	2,566,000
PatapSCO Road Bridge Deck Replacement	0	0	0	0	0	170,000	0	424,000	594,000
<b>BRIDGES TOTAL</b>	<b>\$328,000</b>	<b>\$2,694,850</b>	<b>\$360,000</b>	<b>\$1,676,000</b>	<b>\$394,000</b>	<b>\$4,318,000</b>	<b>\$275,000</b>	<b>\$2,170,000</b>	<b>\$12,215,850</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$150,000	\$156,000	\$163,000	\$170,000	\$177,000	\$186,000	\$0	\$0	\$1,002,000
Bonds	0	666,700	0	668,000	0	917,000	59,000	570,000	2,880,700
Federal Highway/Bridge	178,000	1,872,150	197,000	838,000	217,000	3,215,000	216,000	1,600,000	8,333,150
<b>BRIDGES TOTAL</b>	<b>\$328,000</b>	<b>\$2,694,850</b>	<b>\$360,000</b>	<b>\$1,676,000</b>	<b>\$394,000</b>	<b>\$4,318,000</b>	<b>\$275,000</b>	<b>\$2,170,000</b>	<b>\$12,215,850</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>RECREATION AND CULTURE</b>									
Bark Hill Park Trail	\$0	\$0	\$0	\$0	\$0	\$312,000	\$0	\$0	\$312,000
Bear Branch Nature Center Pavilion Replacement	0	0	0	197,000	0	0	0	0	197,000
Cape Horn Park Waterless Restroom Replacement	0	0	0	0	0	294,000	0	0	294,000
Community Self-Help Projects	82,000	84,000	86,000	88,000	90,000	92,000	0	0	522,000
Deer Park Lighting Replacement	0	0	0	0	291,000	0	0	0	291,000
Deer Park Phase II	100,000	0	0	0	0	0	1,604,000	0	1,704,000
Gillis Falls Trail	467,000	0	0	0	0	0	0	0	467,000
Hashawha and Bear Branch Paving	0	0	552,000	0	0	0	0	0	552,000
Krimgold Park Phase II	400,000	0	0	0	0	0	0	0	400,000
Land Acquisition	307,000	340,000	358,000	365,000	376,000	387,000	0	0	2,133,000
Leister Park Phase II	0	191,000	0	0	0	0	0	0	191,000
Northwest Trail	0	0	0	0	1,100,000	0	0	0	1,100,000
Park Restoration	175,000	180,000	185,000	190,000	195,000	200,000	0	0	1,125,000
Piney Run Pavilion Replacement	0	0	0	181,000	0	0	0	0	181,000
Piney Run Pavilion Road Paving	0	213,000	0	0	0	0	0	0	213,000
Piney Run Paving	0	0	0	0	0	290,000	0	0	290,000
Piney Run Seawall and Launch Replacement	0	0	0	0	0	277,000	0	0	277,000
Sports Complex Building Roof	0	0	301,000	0	0	0	0	0	301,000
Sports Complex Lighting	280,000	0	525,000	0	0	0	683,000	0	1,488,000
Tot Lot Replacement	83,000	86,000	89,000	92,000	97,000	321,000	0	0	768,000
Town Fund	16,700	17,800	17,800	17,800	17,800	17,800	0	0	105,700
Union Mills Flume, Shaft, and Waterwheel Replacement	0	0	164,000	435,000	0	0	291,000	0	890,000
Westminster Veterans Memorial Park Phase I	300,000	0	0	0	0	0	2,303,596	0	2,603,596
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$2,210,700</b>	<b>\$1,111,800</b>	<b>\$2,277,800</b>	<b>\$1,565,800</b>	<b>\$2,166,800</b>	<b>\$2,190,800</b>	<b>\$4,881,596</b>	<b>\$0</b>	<b>\$16,405,296</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$322,000	\$331,700	\$408,000	\$342,800	\$351,600	\$428,000	\$28,100	\$0	\$2,212,200
Reallocated GF Transfer	0	0	0	0	0	0	65,300	0	65,300
Bonds	0	0	164,000	435,000	0	0	275,168	0	874,168
Impact Fee - Parks	470,000	90,000	325,000	0	750,000	250,000	925,000	0	2,810,000
Reallocated Impact Fee - Parks	300,000	0	0	0	0	0	0	0	300,000
Program Open Space	1,118,700	690,100	1,380,800	788,000	1,065,200	1,512,800	2,438,028	0	8,993,628
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
State Miscellaneous Grants	0	0	0	0	0	0	96,000	0	96,000
<b>RECREATION AND CULTURE</b>	<b>\$2,210,700</b>	<b>\$1,111,800</b>	<b>\$2,277,800</b>	<b>\$1,565,800</b>	<b>\$2,166,800</b>	<b>\$2,190,800</b>	<b>\$4,881,596</b>	<b>\$0</b>	<b>\$16,405,296</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>GENERAL GOVERNMENT</b>									
Carroll Community College Systemic Renovations	\$0	\$0	\$2,473,650	\$0	\$0	\$0	\$5,744,000	\$0	\$8,217,650
Carroll Community College Technology	350,000	350,000	0	0	0	0	1,050,000	0	1,750,000
Charles Carroll Gymnasium and Community Center	640,000	0	0	0	0	0	3,510,000	0	4,150,000
County Building Systemic Renovations	748,600	788,500	826,500	864,500	912,000	960,000	0	0	5,100,100
County Technology	1,265,400	1,307,580	1,368,000	1,368,000	1,558,000	1,600,000	0	0	8,466,980
Courthouse Annex Renovation	2,174	0	897,826	0	0	0	152,400	0	1,052,400
Detention Center Access System Replacement	400,000	0	0	0	0	0	0	0	400,000
Elections Voting Equipment	605,000	0	0	0	0	0	0	0	605,000
Fleet Lift Replacements	0	212,000	0	212,000	0	0	0	0	424,000
Generator Replacement	132,000	139,000	146,000	153,000	161,000	170,000	0	0	901,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Parking Lot Overlays	279,000	322,000	367,000	436,000	222,000	233,000	0	0	1,859,000
Public Safety Emergency Communication Radios	824,000	849,000	785,000	891,000	927,000	956,000	0	0	5,232,000
Public Safety Regional Water Supply	132,300	139,000	146,000	153,000	160,000	168,000	0	0	898,300
Public Safety Training Center	1,000,000	1,000,000	0	0	0	0	5,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	0	650,000	6,500,000	0	0	0	0	7,150,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$6,478,474</b>	<b>\$5,207,080</b>	<b>\$7,759,976</b>	<b>\$10,677,500</b>	<b>\$4,040,000</b>	<b>\$4,187,000</b>	<b>\$15,756,400</b>	<b>\$0</b>	<b>\$54,106,430</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$3,823,400	\$2,928,580	\$2,620,000	\$2,795,000	\$2,807,000	\$2,889,000	\$1,050,000	\$0	\$18,912,980
Bonds	1,375,900	1,278,500	3,851,206	7,882,500	1,233,000	1,298,000	7,676,400	0	24,595,506
Reallocated Bonds	29,174	0	0	0	0	0	2,400,000	0	2,429,174
MD Higher Education Commission	0	0	1,288,770	0	0	0	2,980,000	0	4,268,770
State Miscellaneous Grants	1,250,000	1,000,000	0	0	0	0	1,650,000	0	3,900,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$6,478,474</b>	<b>\$5,207,080</b>	<b>\$7,759,976</b>	<b>\$10,677,500</b>	<b>\$4,040,000</b>	<b>\$4,187,000</b>	<b>\$15,756,400</b>	<b>\$0</b>	<b>\$54,106,430</b>



**COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 - 2026**

**Capital Fund**

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2021	2022	2023	2024	2025	2026			
<b>GRAND TOTAL USES</b>	<b>\$75,248,079</b>	<b>\$54,995,688</b>	<b>\$55,077,067</b>	<b>\$69,415,226</b>	<b>\$96,078,035</b>	<b>\$64,471,730</b>	<b>\$34,742,180</b>	<b>\$14,696,000</b>	<b>\$464,724,004</b>
<b>SOURCE OF FUNDING</b>									
<b>- LOCAL -</b>									
Transfer from General Fund	\$4,395,400	\$3,516,280	\$3,191,000	\$3,468,800	\$4,554,600	\$4,780,000	\$1,843,090	\$0	\$25,749,170
Reallocated GF Transfer	0	0	0	0	0	0	65,300	0	65,300
Local Income Tax	12,371,158	12,912,958	13,496,291	14,566,926	15,338,235	16,579,930	100,000	0	85,365,498
Property Tax	2,845,940	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	0	0	17,845,940
Bonds	37,521,028	19,024,200	19,280,206	33,809,500	59,582,000	23,528,000	10,503,568	570,000	203,818,502
Reallocated Bonds	1,938,852	0	0	0	0	0	12,871,194	0	14,810,046
Impact Fee - Parks	470,000	90,000	325,000	0	750,000	250,000	925,000	0	2,810,000
Reallocated Impact Fee - Parks	300,000	0	0	0	0	0	0	0	300,000
<b>LOCAL TOTAL</b>	<b>\$59,842,379</b>	<b>\$38,543,438</b>	<b>\$39,292,497</b>	<b>\$54,845,226</b>	<b>\$83,224,835</b>	<b>\$48,137,930</b>	<b>\$26,308,152</b>	<b>\$570,000</b>	<b>\$350,764,456</b>
<b>- STATE -</b>									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	2,492,000	2,496,000	2,496,000	2,492,000	1,088,000	1,090,000	0	0	12,154,000
Program Open Space	1,118,700	690,100	1,380,800	788,000	1,065,200	1,512,800	2,438,028	0	8,993,628
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	150,000	150,000	150,000	150,000	150,000	150,000	0	0	900,000
State School Construction	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	0	12,526,000	66,526,000
MD Higher Education Commission	0	0	1,288,770	0	0	0	2,980,000	0	4,268,770
State Miscellaneous Grants	1,250,000	1,000,000	0	0	0	0	1,746,000	0	3,996,000
<b>STATE TOTAL</b>	<b>\$14,686,700</b>	<b>\$14,012,100</b>	<b>\$14,991,570</b>	<b>\$13,106,000</b>	<b>\$11,979,200</b>	<b>\$12,428,800</b>	<b>\$8,218,028</b>	<b>\$12,526,000</b>	<b>\$101,948,398</b>
<b>- FEDERAL -</b>									
Federal Highway/Bridge	\$178,000	\$1,872,150	\$197,000	\$838,000	\$217,000	\$3,215,000	\$216,000	\$1,600,000	\$8,333,150
<b>FEDERAL TOTAL</b>	<b>\$178,000</b>	<b>\$1,872,150</b>	<b>\$197,000</b>	<b>\$838,000</b>	<b>\$217,000</b>	<b>\$3,215,000</b>	<b>\$216,000</b>	<b>\$1,600,000</b>	<b>\$8,333,150</b>
<b>- OTHER -</b>									
Municipal	\$541,000	\$568,000	\$596,000	\$626,000	\$657,000	\$690,000	\$0	\$0	\$3,678,000
<b>OTHER TOTAL</b>	<b>\$541,000</b>	<b>\$568,000</b>	<b>\$596,000</b>	<b>\$626,000</b>	<b>\$657,000</b>	<b>\$690,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,678,000</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$75,248,079</b>	<b>\$54,995,688</b>	<b>\$55,077,067</b>	<b>\$69,415,226</b>	<b>\$96,078,035</b>	<b>\$64,471,730</b>	<b>\$34,742,180</b>	<b>\$14,696,000</b>	<b>\$464,724,004</b>

# *Enterprise Funds*

*Airport Enterprise Fund*

# Airport Enterprise Fund Operating Summary

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Sources of Funding	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
	FY 19	FY 20	FY 20	FY 21	Orig. FY 20	Adj. FY 20
Fuel Sales	\$87,183	\$98,000	\$98,000	\$98,000	0.00%	0.00%
Rents	175,893	185,580	185,580	245,200	32.13%	32.13%
Corporate Hanger Rental	586,680	618,300	618,300	510,560	-17.43%	-17.43%
Pass-Through Utilities/Taxes	117,023	137,930	137,930	120,000	-13.00%	-13.00%
Miscellaneous	18,849	3,680	3,680	2,890	-21.47%	-21.47%
<b>Total Sources of Funding</b>	<b>\$985,628</b>	<b>\$1,043,490</b>	<b>\$1,043,490</b>	<b>\$976,650</b>	<b>-6.41%</b>	<b>-6.41%</b>

Uses of Funding	Actual	Original Budget	Adjusted Budget	Budget	% Change From	% Change From
	FY 19	FY 20	FY 20	FY 21	Orig. FY 20	Adj. FY 20
Airport Operations	\$566,582	\$864,776	\$829,956	\$870,160	0.62%	4.84%
Revenue in Excess of Expenses	419,046	178,714	213,534	106,490	-40.41%	-50.13%
<b>Total Uses of Funding</b>	<b>\$985,628</b>	<b>\$1,043,490</b>	<b>\$1,043,490</b>	<b>\$976,650</b>	<b>-6.41%</b>	<b>-6.41%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>AIRPORT ENTERPRISE FUND</b>									
Airport Runway Extension	\$0	\$0	\$0	\$0	\$0	\$0	\$82,601,525	\$0	\$82,601,525
Automated Weather Observing System (AWOS)	200,000	0	0	0	0	0	0	0	200,000
Grounds and Maintenance Equipment	52,000	36,000	36,000	36,000	36,000	36,000	0	0	232,000
<b>AIRPORT ENTERPRISE FUND TOTAL</b>	<b>\$252,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$82,601,525</b>	<b>\$0</b>	<b>\$83,033,525</b>
SOURCES OF FUNDING:									
Transfer from General Fund	\$32,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$1,720,676	\$0	\$1,832,676
Bonds	0	0	0	0	0	0	2,400,000	0	2,400,000
Enterprise Fund - Airport	446,850	0	0	0	0	0	0	0	446,850
MD Aviation Administration	(246,850)	0	0	0	0	0	4,130,572	0	3,883,722
Federal Aviation Administration	20,000	20,000	20,000	20,000	20,000	20,000	74,350,277	0	74,470,277
<b>AIRPORT ENTERPRISE FUND</b>	<b>\$252,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$82,601,525</b>	<b>\$0</b>	<b>\$83,033,525</b>

***Fiber Network Enterprise Fund***

# Fiber Network Enterprise Fund Operating Summary

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Sources of Funding	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
General Fund Transfer	\$45,000	\$0	\$0	\$1,752,000	100.00%	100.00%
Dark Fiber Lease	246,230	252,200	251,270	256,310	1.63%	2.01%
Transfer from Fund Balance	84,140	192,800	193,730	0	-100.00%	-100.00%
<b>Total Sources of Funding</b>	<b>\$375,370</b>	<b>\$445,000</b>	<b>\$445,000</b>	<b>\$2,008,310</b>	<b>351.31%</b>	<b>351.31%</b>

Uses of Funding	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Fiber Network	\$375,370	\$445,000	\$445,000	\$424,270	-4.66%	-4.66%
Revenue in Excess of Expenses	0	0	0	1,584,040	100.00%	100.00%
<b>Total Uses of Funding</b>	<b>\$375,370</b>	<b>\$445,000</b>	<b>\$445,000</b>	<b>\$2,008,310</b>	<b>351.31%</b>	<b>351.31%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>FIBER NETWORK ENTERPRISE FUND</b>									
CCPN Equipment Replacement	\$0	\$1,022,680	\$0	\$0	\$0	\$0	\$0	\$0	\$1,022,680
<b>FIBER NETWORK ENTERPRISE FUND TOTAL</b>	<b>\$0</b>	<b>\$1,022,680</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,022,680</b>
SOURCES OF FUNDING:									
Enterprise Fund - Fiber	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>FIBER NETWORK ENTERPRISE FUND</b>	<b>\$0</b>	<b>\$1,022,680</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,022,680</b>



*Firearms Enterprise Fund*

# Firearms Enterprise Fund Operating Summary

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Source of Funding	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
User Fees	\$150,000	\$150,000	\$150,000	\$150,000	0.00%	0.00%
Concession Fees	5,000	1,200	1,200	2,000	66.67%	66.67%
Recycling	0	6,000	6,000	6,000	0.00%	0.00%
Interest Income	2,000	2,000	2,000	2,000	0.00%	0.00%
Transfer from Fund Balance	47,850	0	0	155,490	100.00%	100.00%
<b>Total Sources of Funding</b>	<b>\$204,850</b>	<b>\$159,200</b>	<b>\$159,200</b>	<b>\$315,490</b>	<b>98.17%</b>	<b>98.17%</b>

Uses of Funding	Actual FY 19	Original Budget FY 20	Adjusted Budget FY 20	Budget FY 21	% Change From Orig. FY 20	% Change From Adj. FY 20
Firearms Facility Operations	\$192,083	\$159,200	\$159,200	\$315,490	98.17%	98.09%
Revenue in Excess of Expenses	12,767	0	0	0	0.00%	0.00%
<b>Total Uses of Funding</b>	<b>\$204,850</b>	<b>\$159,200</b>	<b>\$159,200</b>	<b>\$315,490</b>	<b>98.17%</b>	<b>98.17%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

*Septage Enterprise Fund*

# Septage Enterprise Fund Operating Summary

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Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 19	Budget FY 20	Budget FY 20		FY 21	From Orig. FY 20
Septage Processing Fee	\$1,207,602	\$1,040,000	\$1,040,000	\$1,040,000	0.00%	0.00%
Interest Income	51,612	33,750	33,750	50,400	49.33%	49.33%
Miscellaneous	4,859	0	0	0	0.00%	0.00%
<b>Total Sources of Funding</b>	<b>\$1,264,073</b>	<b>\$1,073,750</b>	<b>\$1,073,750</b>	<b>\$1,090,400</b>	<b>1.55%</b>	<b>1.55%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 19	Budget FY 20	Budget FY 20		FY 21	From Orig. FY 20
Septage Facility Operations	\$569,471	\$827,760	\$827,760	\$796,800	-3.74%	-3.74%
Capital - Repair, Replace, Rehabilitate	694,602	245,990	245,990	293,600	19.35%	19.35%
<b>Total Uses of Funding</b>	<b>\$1,264,073</b>	<b>\$1,073,750</b>	<b>\$1,073,750</b>	<b>\$1,090,400</b>	<b>1.55%</b>	<b>1.55%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

***Solid Waste Enterprise Fund***

# Solid Waste Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted		% Change	% Change
	FY 19	Budget FY 20	Budget FY 20	Budget FY 21	From Orig. FY 20	From Adj. FY 20
Tipping Fees	\$6,924,094	\$6,711,700	\$6,711,700	\$7,028,500	4.72%	4.72%
State	83,423	0	0	0	0.00%	0.00%
County Hauling	4,860	5,500	5,500	6,080	10.55%	10.55%
Interest	158,015	150,000	150,000	146,200	-2.53%	-2.53%
Rents and Royalties	170,396	175,600	175,600	175,600	0.00%	0.00%
Recycling	159,234	160,000	160,000	160,000	0.00%	0.00%
Miscellaneous	22,851	7,500	7,500	7,500	0.00%	0.00%
Transfer from General Fund	2,415,000	615,000	615,000	2,869,000	366.50%	366.50%
Transfer from Fund Balance	0	399,470	405,090	0	-100.00%	-100.00%
<b>Total Sources of Funding</b>	<b>\$9,937,872</b>	<b>\$8,224,770</b>	<b>\$8,230,390</b>	<b>\$10,392,880</b>	<b>26.36%</b>	<b>26.27%</b>

Uses of Funding	Actual	Original	Adjusted		% Change	% Change
	FY 19	Budget FY 20	Budget FY 20	Budget FY 21	From Orig. FY 20	From Adj. FY 20
Solid Waste Management	\$299,885	\$367,550	\$364,330	\$370,310	0.75%	1.64%
Closed Landfills	204,981	229,480	229,480	279,440	21.77%	21.77%
Northern Landfill	3,614,885	2,228,060	2,228,210	2,264,390	1.63%	1.62%
Recycling Operations	1,332,365	1,228,590	1,228,590	1,741,050	41.71%	41.71%
Solid Waste Accounting Administration	(665,171)	860,790	869,480	621,710	-27.77%	-28.50%
Solid Waste Transfer Station	3,413,009	3,310,300	3,310,300	4,334,980	30.95%	30.95%
Revenue in Excess of Expenses	0	0	0	781,000	100.00%	100.00%
<b>Total Uses of Funding</b>	<b>\$8,199,955</b>	<b>\$8,224,770</b>	<b>\$8,230,390</b>	<b>\$10,392,880</b>	<b>26.36%</b>	<b>26.27%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

*Utilities Enterprise Fund*

# Utilities Enterprise Fund Operating Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 19	Budget FY 20	Budget FY 20		From Orig. FY 20	From Adj. FY 20
MES Reimbursement	\$17,669	\$18,000	\$18,000	\$18,000	0.00%	0.00%
Water Usage	4,498,799	3,634,295	3,634,295	5,267,900	44.95%	44.95%
Sewer Usage	5,749,447	5,218,625	5,218,625	6,209,500	18.99%	18.99%
Lateral/Meter Service	28,451	0	0	0	0.00%	0.00%
Interest Income	182,545	115,000	115,000	90,000	-21.74%	-21.74%
Rents	206,112	213,000	213,000	217,000	1.88%	1.88%
Miscellaneous	141,563	106,570	106,570	88,830	-16.65%	-16.65%
Transfer from General Fund	369,839	330,230	330,230	254,860	-22.82%	-22.82%
<b>Total Sources of Funding</b>	<b>\$11,194,425</b>	<b>\$9,635,720</b>	<b>\$9,635,720</b>	<b>\$12,146,090</b>	<b>26.05%</b>	<b>26.05%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 19	Budget FY 20	Budget FY 20		From Orig. FY 20	From Adj. FY 20
BOU Administration	\$1,049,193	\$1,833,330	\$1,841,080	\$1,782,660	-2.76%	-3.17%
Board of Education Facilities	529,912	245,230	245,230	266,950	8.86%	8.86%
Freedom Sewer	2,701,334	2,785,410	2,781,970	2,917,780	4.75%	4.88%
Freedom Water	2,998,747	3,549,930	3,541,340	3,624,300	2.09%	2.34%
Hampstead Sewer	848,744	981,690	971,840	1,012,910	3.18%	4.23%
Other Water and Sewer	152,032	155,130	155,130	146,320	-5.68%	-5.68%
Capital - Repair, Replace, Rehabilitate	2,914,464	85,000	99,130	2,395,170	2717.85%	2316.19%
<b>Total Uses of Funding</b>	<b>\$11,194,425</b>	<b>\$9,635,720</b>	<b>\$9,635,720</b>	<b>\$12,146,090</b>	<b>26.05%</b>	<b>26.05%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.



COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2021 TO 2026

	2021	2022	2023	2024	2025	2026	Prior Allocation	Balance To Complete	Total Project Cost
<b>UTILITIES ENTERPRISE FUND</b>									
County Sewer Line Rehabilitation and Replacement	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$481,000	\$0	\$0	\$2,886,000
County Water Line Rehabilitation and Replacement	759,000	798,000	837,000	879,000	923,000	0	726,000	0	4,922,000
Freedom Water Treatment Plant Equipment Replacement	500,000	103,490	0	0	0	0	0	0	603,490
Freedom Wells and Connections	344,000	975,000	0	0	0	0	1,079,000	0	2,398,000
Freedom WTP Membrane Replacement	206,000	206,000	206,000	206,000	206,000	206,000	1,287,250	0	2,523,250
Hampstead WWTP Effluent Line	1,000,000	0	0	0	0	0	1,968,000	0	2,968,000
Hydrant Replacements	100,000	0	0	0	0	0	1,952,350	0	2,052,350
North Pump Station	0	0	0	0	0	0	2,340,000	0	2,340,000
Patapsco Valley Pump Station Upgrade	0	0	0	305,000	2,210,000	0	0	0	2,515,000
Pleasant Valley WWTP Rehabilitation	1,000,000	0	0	0	0	0	0	0	1,000,000
Runnymede Wastewater Treatment Facility Rehabilitation	0	44,000	297,000	0	0	0	28,000	0	369,000
Sewer Grinder Installation and Rehabilitation	60,500	0	0	0	0	0	121,000	0	181,500
Sewer Manhole Rehabilitation	83,000	87,000	91,000	96,000	99,000	102,000	2,234,200	0	2,792,200
Shiloh Pump Station Expansion	0	0	220,000	1,455,000	0	0	0	0	1,675,000
South Carroll Wastewater Treatment Facility Rehabilitation	495,000	0	0	0	0	0	163,000	0	658,000
Standby Generator Replacement	144,000	37,000	33,000	0	0	0	403,550	0	617,550
Sykesville Pump Station Expansion	0	0	290,000	2,086,200	0	0	0	0	2,376,200
Tank Rehabilitation and Replacement	565,000	565,000	565,000	565,000	565,000	565,000	2,933,032	0	6,323,032
Town of Sykesville Main Street Water and Sewer Upgrades	3,180,000	3,018,156	0	0	0	0	1,965,000	0	8,163,156
Town of Sykesville Water and Sewer Upgrades	900,000	1,475,000	8,043,902	0	0	0	0	0	10,418,902
Warfield Complex	364,500	0	0	0	0	0	335,500	0	700,000
Water Main Loops	440,000	440,000	440,000	440,000	440,000	440,000	1,337,872	0	3,977,872
Water Main Valve Replacement	357,000	357,000	357,000	357,000	357,000	358,642	1,682,700	0	3,826,342
Water Meters	649,000	671,000	687,500	709,500	731,000	753,000	5,722,629	0	9,923,629
Water Service Line Replacement	295,900	310,800	326,700	342,600	352,000	90,000	1,767,500	0	3,485,500
Winfield Pump Station Rehabilitation	0	400,000	0	0	0	0	0	0	400,000
<b>UTILITIES ENTERPRISE FUND TOTAL</b>	<b>\$11,923,900</b>	<b>\$9,968,446</b>	<b>\$12,875,102</b>	<b>\$7,922,300</b>	<b>\$6,364,000</b>	<b>\$2,995,642</b>	<b>\$28,046,583</b>	<b>\$0</b>	<b>\$80,095,973</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$495,000	\$444,000	\$297,000	\$0	\$0	\$0	\$191,000	\$0	\$1,427,000
Transfer from IDA	416,000	0	0	0	0	0	300,000	0	716,000
Utilities Maintenance Fee	4,544,000	5,729,156	9,296,402	1,274,500	1,296,000	1,318,000	4,438,334	0	27,896,392
Utilities Sewer User Fees	2,098,240	605,000	1,115,000	4,270,700	1,685,000	583,000	7,602,243	0	17,959,183
Reallocated Utilities Sewer User Fees	0	0	0	0	0	0	17,257	0	17,257
Utilities Water User Fees	3,639,660	3,190,290	2,166,700	2,224,600	2,278,000	1,094,642	15,299,127	0	29,893,019
Reallocated Utilities Water User Fees	231,000	0	0	0	0	0	0	0	231,000
Area Connection Charges	0	0	0	152,500	1,105,000	0	198,622	0	1,456,122
State	500,000	0	0	0	0	0	0	0	500,000
<b>UTILITIES ENTERPRISE FUND</b>	<b>\$11,923,900</b>	<b>\$9,968,446</b>	<b>\$12,875,102</b>	<b>\$7,922,300</b>	<b>\$6,364,000</b>	<b>\$2,995,642</b>	<b>\$28,046,583</b>	<b>\$0</b>	<b>\$80,095,973</b>

**Community Investment Plan - Schedule of Reappropriations**

**Fiscal Year 2021**

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

**Enterprise Funds**

	Project	Source/Amount		
		Current	Bonds	Other
6453 Raincliffe Water Treatment Plant	Freedom Water Treatment Plant Equipment Replacement	\$231,000.00	\$0.00	\$0.00
	<b>Total</b>	<b>\$231,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

*Grant Fund*

# Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted <sup>1</sup>	Budget	% Change
	FY 19	Budget FY 20	Budget FY 20	Budget FY 21	From Adj. FY 20
Federal	\$6,942,152	\$5,898,342	\$5,952,656	\$6,428,160	7.99%
Federal / Pass thru State	5,186,917	4,527,011	5,542,779	4,682,067	-15.53%
State	3,437,593	3,687,958	4,391,705	4,109,213	-6.43%
Endowments	60,836	30,000	32,000	105,000	228.13%
Recreation Program Fees	266,694	185,000	185,000	180,000	-2.70%
Miscellaneous	211,068	150,000	0	0	100.00%
Donations	190,913	57,045	65,045	55,710	-14.35%
County Match/Contribution	1,581,223	1,870,440	1,885,878	2,098,380	11.27%
<b>Total Sources of Funding</b>	<b>\$17,877,396</b>	<b>\$16,405,796</b>	<b>\$18,055,063</b>	<b>\$17,658,530</b>	<b>-2.20%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change
	FY 19	Budget FY 20	Budget FY 20	Budget FY 21	From Adj. FY 20
Aging and Disabilities	\$2,352,567	\$2,247,521	\$2,225,043	\$2,212,010	-0.59%
Business Employment Resource Center	1,486,377	1,180,560	1,225,897	1,220,430	-0.45%
Circuit Court	991,481	1,012,462	1,012,462	1,146,500	13.24%
Citizen Services State	423	4,000	4,000	4,000	0.00%
Comprehensive Planning	45,488	117,050	117,050	76,230	-34.87%
Conservation and Natural Resources	110	0	0	0	0.00%
Farm Museum Endowment	50,416	30,000	30,000	30,000	0.00%
Housing and Community Development	6,784,143	6,212,038	6,475,149	6,734,080	4.00%
Local Management Board	1,086,707	1,199,289	1,215,023	1,191,940	-1.90%
Non-Profits	204,292	0	849,708	0	-100.00%
Public Safety	557,331	585,810	728,954	692,950	-4.94%
Recreation	265,152	193,100	193,100	188,100	-2.59%
Sheriff's Office	447,303	421,330	820,545	785,850	-4.23%
State's Attorney's Office	826,664	595,330	600,330	544,140	-9.36%
Tourism	51,045	51,045	49,541	50,000	0.93%
Transit	1,679,420	2,556,261	2,508,261	2,782,300	10.93%
<b>Total Uses of Funding</b>	<b>\$16,828,919</b>	<b>\$16,405,796</b>	<b>\$18,055,063</b>	<b>\$17,658,530</b>	<b>-2.20%</b>

<sup>1</sup>At the time the FY 20 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is the most accurate.

# FY 21 Program Summary by Function

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Function	County Match/Contribution	Grant Funding	Total Program
Aging and Disabilities	\$257,610	\$1,954,400	\$2,212,010
Business and Employment Resource Center	0	1,220,430	1,220,430
Circuit Court	60,450	1,086,050	1,146,500
Citizen Services State	4,000	0	4,000
Comprehensive Planning	12,710	63,520	76,230
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	35,180	6,698,900	6,734,080
Local Management Board	48,620	1,143,320	1,191,940
Public Safety	108,390	584,560	692,950
Recreation	8,100	180,000	188,100
Sheriff's Office	57,160	728,690	785,850
State's Attorney's Office	111,190	432,950	544,140
Tourism	0	50,000	50,000
Transit	1,394,970	1,387,330	2,782,300
<b>Total Grant Fund</b>	<b>\$2,098,380</b>	<b>\$15,560,150</b>	<b>\$17,658,530</b>

*OPEB,  
Pension Trust,  
and  
Special Revenue Funds*

# Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees, as well as funding to meet future liability.

Sources of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
OPEB Contribution - Transfer from General Fund	\$11,430,300	\$12,493,310	\$12,630,580	\$137,270
Retiree Contributions	743,864	600,000	755,000	155,000
Interest	180,828	0	0	0
Unrealized Gain/(Loss)	7,703,052	0	0	0
<b>Total Sources of Funding</b>	<b>\$20,058,044</b>	<b>\$13,093,310</b>	<b>\$13,385,580</b>	<b>\$292,270</b>

Uses of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
Budgeted Employer OPEB Trust Contribution	\$0	\$6,077,810	\$5,637,420	(\$440,390)
Audit Fees	2,440	0	0	0
Consulting Fees	21,280	0	0	0
Retiree Health Benefit Payments	5,296,960	7,015,500	7,748,160	732,660
<b>Total Uses of Funding</b>	<b>\$5,320,680</b>	<b>\$13,093,310</b>	<b>\$13,385,580</b>	<b>\$292,270</b>

# Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 when age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced, and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. Beginning FY 18, the Pension Plan for the Correctional Deputies was enhanced by reducing normal retirement from 30 years of service to 25 years, accelerating accrual rates for service, and crediting years of pre-employment military service. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 Budget included improvements to disability benefits for correctional deputies.

Sources of Funding	FY 19	FY 20	FY 21	Increase
	Actual	Budget	Budget	(Decrease)
County Pension - Employer Contribution	\$4,089,960	\$2,362,270	\$2,273,510	(\$88,760)
Correctional Deputies - Employer Contribution	0	806,820	632,430	(174,390)
Unrealized Gain/(Loss)	8,588,389	0	0	0
Employee Pension Contribution	2,634,562	0	0	0
<b>Total Sources of Funding</b>	<b>\$15,312,911</b>	<b>\$3,169,090</b>	<b>\$2,905,940</b>	<b>(\$263,150)</b>

Uses of Funding				
Legal Fees	\$9,363	\$0	\$0	\$0
Audit Fees	7,220	0	0	0
Consulting Fees	84,659	0	0	0
Other Professional Services	43,054	0	0	0
Employee Pension Fund Payments	2,560,717	0	0	0
Budgeted Employer Pension Contribution	0	3,169,090	2,905,940	(263,150)
<b>Total Uses of Funding</b>	<b>\$2,705,013</b>	<b>\$3,169,090</b>	<b>\$2,905,940</b>	<b>(\$263,150)</b>



# Certified Law Officers Pension Trust Fund

The Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. The Plan covers certified law enforcement officers employed by the Carroll County Sheriff's Office. A monthly benefit is provided for officers who attain 25 years of service or who leave employment after age 55 with at least 15 years of service. Officers with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 Budget included improvements to disability benefits for law enforcement officers.

Sources of Funding	FY 19	FY 20	FY 21	Increase
	Actual	Budget	Budget	(Decrease)
Employer Pension Contribution	\$932,680	\$1,318,260	\$1,333,810	\$15,550
Unrealized Gain/(Loss)	1,274,949	0	0	0
Employee Pension Contribution	543,413	0	0	0
<b>Total Sources of Funding</b>	<b>\$2,751,042</b>	<b>\$1,318,260</b>	<b>\$1,333,810</b>	<b>\$15,550</b>

Uses of Funding				
Audit Fees	\$2,440	\$0	\$0	\$0
Consulting Fees	28,288	0	0	0
Other Miscellaneous Fees	5,496	0	0	0
Certified Law Officers Pension Fund Payments	296,602	0	0	0
Budgeted Employer Pension Contribution	0	1,318,260	1,333,810	15,550
<b>Total Uses of Funding</b>	<b>\$332,826</b>	<b>\$1,318,260</b>	<b>\$1,333,810</b>	<b>\$15,550</b>

# Length of Service Award Program Trust Fund

The Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firefighters meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60. Beginning FY 18, the Board of Commissioners approved a 5-year plan to increase the base benefit by \$10/month for each of the next 5 years, or from \$125 per month in FY 17 to \$175 per month in FY 22.

Sources of Funding	FY 19	FY 20	FY 21	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	\$748,237	\$0	\$0	\$0
Transfer from General Fund	1,282,000	398,000	514,000	116,000
<b>Total Sources of Funding</b>	<b>\$2,030,237</b>	<b>\$398,000</b>	<b>\$514,000</b>	<b>\$116,000</b>

Note: In FY 19, additional funding of \$1.0M was added to reduce the unfunded liability.

Uses of Funding				
Audit Fees	\$4,780	\$0	\$0	\$0
Consulting Fees	6,864	0	0	0
Other Professional Services	10,232	0	0	0
LOSAP Pension Fund Payments	816,011	0	0	0
Budgeted LOSAP Contribution	0	398,000	514,000	116,000
<b>Total Uses of Funding</b>	<b>\$837,887</b>	<b>\$1,282,000</b>	<b>\$514,000</b>	<b>(\$768,000)</b>

# Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. The Transfer to Capital decreases due to a one-time project in FY 20 for a playground at the Farm Museum.

Sources of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
Hotel Rental Tax	\$366,550	\$568,210	\$412,000	(\$156,210)
<b>Total Sources of Funding</b>	<b>\$366,550</b>	<b>\$568,210</b>	<b>\$412,000</b>	<b>(\$156,210)</b>

Uses of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
Transfer to Capital <sup>1</sup>	\$0	\$160,000	\$0	(\$160,000)
Transfer to Operating	366,550	408,210	412,000	3,790
<b>Total Uses of Funding</b>	<b>\$366,550</b>	<b>\$568,210</b>	<b>\$412,000</b>	<b>(\$156,210)</b>

<sup>1</sup>In FY 19, the Board of Commissioners approved a distribution policy to allow use of Hotel Rental Tax for capital projects related to tourism.

# Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits.

Sources of Funding	FY 19	FY 20	FY 21	Increase
	Actual	Budget	Budget	(Decrease)
Dedicated Property Tax	\$2,143,040	\$2,148,660	\$2,432,600	\$283,940
Fund Balance	3,474	237,210	233,740	(3,470)
Town Contributions	104,229	107,880	114,300	6,420
Interest Revenue	18,614	10,000	18,000	8,000
<b>Total Sources of Funding</b>	<b>\$2,269,357</b>	<b>\$2,503,750</b>	<b>\$2,798,640</b>	<b>\$294,890</b>

Uses of Funding				
Personnel	\$1,100,791	\$1,157,810	\$1,229,760	\$71,950
Operating	154,699	164,100	165,300	1,200
Debt Service	1,013,867	1,181,840	1,403,580	221,740
<b>Total Uses of Funding</b>	<b>\$2,269,357</b>	<b>\$2,503,750</b>	<b>\$2,798,640</b>	<b>\$294,890</b>

## *Internal Service Funds*

# Fringe Benefits ISF

This Internal Service Fund (ISF) is used to capture the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage.

Sources of Funding	FY 19	FY 20	FY 21	Increase
	Actual	Budget	Budget	(Decrease)
General Fund	\$13,971,600	\$15,698,000	\$15,698,000	\$0
Enterprise Funds	1,142,314	1,320,820	1,223,430	(97,390)
Grant Fund	1,063,794	1,077,730	1,150,970	73,240
Watershed Protection and Restoration Fund	209,958	221,770	232,600	10,830
Retiree Medicare Part D	237,729	0	0	0
Interest and Gain/(Loss)	374,200	0	0	0
<b>Total Sources of Funding</b>	<b>\$16,999,595</b>	<b>\$18,318,320</b>	<b>\$18,305,000</b>	<b>(\$13,320)</b>

Note: The General Fund transfer to the Fringe Benefits budget was reduced by \$1.0M to rebalance the Internal Service Fund in FY 20.

Uses of Funding				
Employee Fringe Benefits	\$15,031,634	\$18,318,320	\$18,305,000	(\$13,320)
<b>Total Uses of Funding</b>	<b>\$15,031,634</b>	<b>\$18,318,320</b>	<b>\$18,305,000</b>	<b>(\$13,320)</b>

# Risk Management Auto Damage ISF

This Internal Service Fund (ISF) accounts for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident.

Sources of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
Insurance	\$167,792	\$0	\$0	\$0
Reallocated from Risk Management Liability ISF	200,000	0	0	0
<b>Total Sources of Funding</b>	<b>\$367,792</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Note: In FY 19, a portion of fund balance in the Risk Management Liability ISF was reallocated here to align this ISF balance.

Uses of Funding				
Vehicle Claims	\$201,606	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$201,606</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

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# Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) is used to account for deductibles paid by the County from property and liability claims. In FY 21, there is sufficient fund balance in this ISF so that no additional funding is required.

	FY 19	FY 20	FY 21	Increase
Sources of Funding	Actual	Budget	Budget	(Decrease)
General Fund	\$0	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Uses of Funding				
Deductibles	\$37,146	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$37,146</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



# Risk Management Liability ISF

This Internal Service Fund (ISF) accounts for and finances the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County.

Sources of Funding	FY 19	FY 20	FY 21	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$7,396	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$7,396</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Note: In FY 19, a portion of fund balance in this ISF was reallocated to align the Risk Management Auto Damage ISF balance.

Uses of Funding				
Claims	(\$13,728)	\$0	\$0	\$0
Reallocated to Auto Damage ISF	200,000	0	0	0
<b>Total Uses of Funding</b>	<b>\$186,272</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims.

Sources of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
General Fund	\$1,070,110	\$968,000	\$1,009,000	\$41,000
Grant Fund	74,402	57,000	66,300	9,300
Enterprise Funds	73,522	61,500	60,700	(800)
Watershed Protection and Restoration Fund	18,332	13,500	14,000	500
<b>Total Sources of Funding</b>	<b>\$1,236,365</b>	<b>\$1,100,000</b>	<b>\$1,150,000</b>	<b>\$50,000</b>

Uses of Funding	FY 19 Actual	FY 20 Budget	FY 21 Budget	Increase (Decrease)
Claims	\$634,485	\$1,100,000	\$1,150,000	\$50,000
<b>Total Uses of Funding</b>	<b>\$634,485</b>	<b>\$1,100,000</b>	<b>\$1,150,000</b>	<b>\$50,000</b>

## *Position Summary*

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# Position Summary

The following pages include a summary of positions in Carroll County government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees, and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported by revenues generated primarily by specific services; for example, water and sewer charges support Utilities positions.
- Special Revenue Fund positions are supported by funds dedicated to a specific purpose, for example, Property Tax dedicated to Watershed Protection and Restoration.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other employees within the department or bureau. In some cases, a position may be more than one of these. For example, Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); or required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY 21 is 1,068.36 FTE, a decrease of 0.97 FTE from FY 20 Budget.

For FY 20 Adjusted Budget, the following changes are included:

- Two full-time positions were added to Fire Services Administration, a Director and an Administrative Assistant.
- A full-time contractual Bailiff position was eliminated from Public Works Administration.
- A full-time position was transferred from Recreation to Recreation and Parks Administration.
- A seasonal contractual Assistant Camp Director was added to Piney Run Park.
- A full-time Fiscal Analyst was transferred from Comptroller Administration to Accounting.
- A Legal Administrative Assistant's hours increased for County Attorney.
- A full-time Resource Management Technician is charged 20% to Resource Management and 80% to Watershed Protection and Restoration.
- Aging and Disabilities grant funded positions decrease for a change in salary allocations, offset by an increase to Aging and Disabilities General Fund positions.
- A part-time Local Management Board grant-funded position was eliminated.
- A full-time grant-funded position for State's Attorney's Office was eliminated.

# Authorized Position History By Fund

General Fund	FY 19 Adjusted FTE				FY 20 Budget FTE				FY 20 Adjusted FTE				FY 21 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
<b>Cable Regulatory Commission TOTAL</b>	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	19.00	0.60	17.50	37.10	19.00	0.60	17.50	37.10	19.00	0.60	17.50	37.10	19.00	0.60	16.20	35.80
Circuit Court Magistrates	4.76	---	---	4.76	4.76	---	---	4.76	4.76	---	---	4.76	4.76	---	---	4.76
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
<b>Courts TOTAL</b>	26.76	0.60	20.50	47.86	26.76	0.60	20.50	47.86	26.76	0.60	20.50	47.86	26.76	0.60	19.20	46.56
Public Safety 911	42.00	---	2.45	44.45	42.00	---	2.45	44.45	42.00	---	2.45	44.45	42.00	---	2.45	44.45
<b>Public Safety 911 TOTAL</b>	42.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45
Administrative Services	---	---	---	0.00	53.25	0.50	2.00	55.75	53.25	0.50	2.00	55.75	53.25	0.50	2.00	55.75
CCAIC	2.00	---	---	2.00	---	---	---	0.00	---	---	---	0.00	---	---	---	0.00
Corrections	109.00	0.50	---	109.50	92.00	---	---	92.00	92.00	0.00	---	92.00	92.00	---	---	92.00
Law Enforcement	159.25	---	3.00	162.25	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00
<b>Sheriff's Office TOTAL</b>	270.25	0.50	3.00	273.75	275.25	0.50	3.00	278.75	275.25	0.50	3.00	278.75	275.25	0.50	3.00	278.75
Fire Services Administration	---	---	---	0.00	---	---	---	0.00	2.00	---	---	2.00	2.00	---	---	2.00
<b>Fire Services TOTAL</b>	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00
State's Attorney's Office	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43
<b>State's Attorney TOTAL</b>	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43	43.80	0.63	1.00	45.43
Public Works Administration	5.09	0.50	1.00	6.59	5.09	0.50	1.00	6.59	5.09	0.50	0.00	5.59	5.10	0.50	0.00	5.60
Building Construction	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
Engineering Design	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	59.00	---	1.00	60.00	59.00	---	1.00	60.00	59.00	---	1.00	60.00	59.00	---	1.00	60.00
Fleet Management	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00
Permits and Inspections	23.00	---	0.60	23.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60
Roads Operations	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90
Transit Administration	1.35	---	---	1.35	1.35	---	---	1.35	1.35	---	---	1.35	1.35	---	---	1.35
<b>Public Works TOTAL</b>	242.19	1.00	5.00	248.19	242.19	1.00	5.00	248.19	242.19	1.00	4.00	247.19	242.20	1.00	4.00	247.20
Citizen Services Administration	4.50	---	---	4.50	4.50	---	---	4.50	4.50	---	---	4.50	4.50	---	---	4.50
Aging and Disabilities	18.64	---	1.88	20.52	18.64	---	1.88	20.52	19.44	---	1.88	21.32	19.44	---	1.88	21.32
<b>Citizen Services TOTAL</b>	23.14	0.00	1.88	25.02	23.14	0.00	1.88	25.02	23.94	0.00	1.88	25.82	23.94	0.00	1.88	25.82
Recreation and Parks Administration	4.00	---	---	4.00	4.00	---	---	4.00	5.00	---	---	5.00	5.00	---	---	5.00
Hashawha	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23
Piney Run	6.00	---	12.00	18.00	6.00	---	12.00	18.00	6.00	---	12.27	18.27	6.00	---	12.27	18.27
Recreation	5.50	---	3.00	8.50	5.50	---	3.00	8.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
<b>Recreation and Parks TOTAL</b>	25.50	0.63	17.30	43.43	25.50	0.63	17.30	43.43	25.50	0.63	17.57	43.70	25.50	0.63	17.57	43.70
Comprehensive Planning	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62
<b>Comprehensive Planning TOTAL</b>	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62
Comptroller Administration	4.00	---	0.15	4.15	4.00	---	0.15	4.15	3.00	---	0.15	3.15	3.00	---	0.15	3.15
Accounting	13.00	---	---	13.00	13.00	---	---	13.00	14.00	---	---	14.00	14.00	---	---	14.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
<b>Comptroller TOTAL</b>	32.00	0.00	0.78	32.78	32.00	0.00	0.78	32.78	32.00	0.00	0.78	32.78	32.00	0.00	0.78	32.78

# Authorized Position History By Fund

	FY 19 Adjusted FTE			FY 20 Budget FTE				FY 20 Adjusted FTE				FY 21 Budget FTE				
County Attorney	6.75	---	---	6.75	6.75	---	---	6.75	7.00	---	---	7.00	7.00	---	---	7.00
<b>County Attorney TOTAL</b>	<b>6.75</b>	<b>0.00</b>	<b>0.00</b>	<b>6.75</b>	<b>6.75</b>	<b>0.00</b>	<b>0.00</b>	<b>6.75</b>	<b>7.00</b>	<b>0.00</b>	<b>0.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>	<b>0.00</b>	<b>7.00</b>
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
BERC	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	0.70	3.40	11.10	7.00	0.70	3.40	11.10	7.00	0.70	3.40	11.10	7.00	0.70	3.40	11.10
Tourism	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.70	2.70	1.00	---	1.70	2.70
<b>Economic Development TOTAL</b>	<b>16.60</b>	<b>0.70</b>	<b>5.30</b>	<b>22.60</b>	<b>16.60</b>	<b>0.70</b>	<b>5.30</b>	<b>22.60</b>	<b>16.60</b>	<b>0.70</b>	<b>5.10</b>	<b>22.40</b>	<b>16.60</b>	<b>0.70</b>	<b>5.10</b>	<b>22.40</b>
Human Resources	10.00	---	---	10.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Personnel Services	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
<b>Human Resources TOTAL</b>	<b>14.00</b>	<b>0.00</b>	<b>0.00</b>	<b>14.00</b>	<b>15.00</b>	<b>0.00</b>	<b>0.00</b>	<b>15.00</b>	<b>15.00</b>	<b>0.00</b>	<b>0.00</b>	<b>15.00</b>	<b>15.00</b>	<b>0.00</b>	<b>0.00</b>	<b>15.00</b>
Land and Res. Management Administration	9.20	---	0.23	9.43	9.20	---	0.23	9.43	9.20	---	0.23	9.43	9.20	---	0.23	9.43
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	10.15	---	---	10.15	10.65	---	---	10.65	10.35	---	---	10.35	10.35	---	---	10.35
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
<b>Land and Resource Management TOTAL</b>	<b>31.35</b>	<b>0.00</b>	<b>0.23</b>	<b>31.58</b>	<b>31.85</b>	<b>0.00</b>	<b>0.23</b>	<b>32.08</b>	<b>31.55</b>	<b>0.00</b>	<b>0.23</b>	<b>31.78</b>	<b>31.55</b>	<b>0.00</b>	<b>0.23</b>	<b>31.78</b>
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
<b>Management and Budget TOTAL</b>	<b>15.00</b>	<b>0.00</b>	<b>0.15</b>	<b>15.15</b>	<b>15.00</b>	<b>0.00</b>	<b>0.15</b>	<b>15.15</b>	<b>15.00</b>	<b>0.00</b>	<b>0.15</b>	<b>15.15</b>	<b>15.00</b>	<b>0.00</b>	<b>0.15</b>	<b>15.15</b>
Technology Services	31.00	---	0.17	31.17	32.00	---	0.17	32.17	32.00	---	0.17	32.17	32.00	---	0.17	32.17
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
<b>Technology Services TOTAL</b>	<b>34.00</b>	<b>0.00</b>	<b>0.17</b>	<b>34.17</b>	<b>35.00</b>	<b>0.00</b>	<b>0.17</b>	<b>35.17</b>	<b>35.00</b>	<b>0.00</b>	<b>0.17</b>	<b>35.17</b>	<b>35.00</b>	<b>0.00</b>	<b>0.17</b>	<b>35.17</b>
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Board of Elections	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62
Board of License Commissioners	1.00	---	0.18	1.18	1.00	---	0.18	1.18	1.00	---	0.18	1.18	1.00	---	0.18	1.18
County Commissioners	7.00	---	6.65	13.65	7.00	---	6.65	13.65	7.00	---	6.65	13.65	7.00	---	6.65	13.65
<b>Gen Government Other TOTAL</b>	<b>12.00</b>	<b>0.00</b>	<b>7.45</b>	<b>19.45</b>	<b>12.00</b>	<b>0.00</b>	<b>7.45</b>	<b>19.45</b>	<b>12.00</b>	<b>0.00</b>	<b>7.45</b>	<b>19.45</b>	<b>12.00</b>	<b>0.00</b>	<b>7.45</b>	<b>19.45</b>
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
<b>Cons. and Natural Resources TOTAL</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>	<b>5.00</b>	<b>0.63</b>	<b>0.00</b>	<b>5.63</b>
<b>TOTAL General Fund</b>	<b>852.34</b>	<b>4.69</b>	<b>65.83</b>	<b>922.86</b>	<b>859.84</b>	<b>4.69</b>	<b>65.83</b>	<b>930.36</b>	<b>862.59</b>	<b>4.69</b>	<b>64.90</b>	<b>932.18</b>	<b>862.60</b>	<b>4.69</b>	<b>63.60</b>	<b>930.89</b>

# Authorized Position History By Fund

Enterprise Funds	FY 19 Adjusted FTE				FY 20 Budget FTE				FY 20 Adjusted FTE				FY 21 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Solid Waste Management	1.68	---	---	1.68	1.68	---	---	1.68	1.68	---	---	1.68	1.68	---	---	1.68
Northern Landfill	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Recycling	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Solid Waste Accounting	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
<b>Solid Waste TOTAL</b>	<b>19.43</b>	<b>0.00</b>	<b>0.00</b>	<b>19.43</b>	<b>19.43</b>	<b>0.00</b>	<b>0.00</b>	<b>19.43</b>	<b>19.43</b>	<b>0.00</b>	<b>0.00</b>	<b>19.43</b>	<b>19.43</b>	<b>0.00</b>	<b>0.00</b>	<b>19.43</b>
BOU Accounting Administration	7.69	---	---	7.69	7.69	---	---	7.69	7.69	---	---	7.69	7.69	---	---	7.69
Board of Education Facilities	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34
Freedom Sewer	7.50	---	---	7.50	7.50	---	---	7.50	7.50	---	---	7.50	7.50	---	---	7.50
Freedom Water	14.50	---	0.15	14.65	14.50	---	0.15	14.65	14.50	---	0.15	14.65	14.50	---	0.15	14.65
Hampstead Sewer	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.00	---	0.15	4.15
Other Water/Sewer	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66
<b>Utilities TOTAL</b>	<b>35.69</b>	<b>0.00</b>	<b>0.30</b>	<b>35.99</b>	<b>35.69</b>	<b>0.00</b>	<b>0.30</b>	<b>35.99</b>	<b>35.69</b>	<b>0.00</b>	<b>0.30</b>	<b>35.99</b>	<b>35.69</b>	<b>0.00</b>	<b>0.30</b>	<b>35.99</b>
Airport	3.43	---	0.50	3.93	3.43	---	0.50	3.93	3.43	---	0.50	3.93	3.38	---	0.50	3.88
Firearms Facility	1.00	---	2.00	3.00	1.00	---	2.00	3.00	1.00	---	2.00	3.00	1.00	---	2.00	3.00
<b>Airport/Firearms Facility TOTAL</b>	<b>4.43</b>	<b>0.00</b>	<b>2.50</b>	<b>6.93</b>	<b>4.43</b>	<b>0.00</b>	<b>2.50</b>	<b>6.93</b>	<b>4.43</b>	<b>0.00</b>	<b>2.50</b>	<b>6.93</b>	<b>4.38</b>	<b>0.00</b>	<b>2.50</b>	<b>6.88</b>
<b>TOTAL Enterprise Funds</b>	<b>59.55</b>	<b>0.00</b>	<b>2.80</b>	<b>62.35</b>	<b>59.55</b>	<b>0.00</b>	<b>2.80</b>	<b>62.35</b>	<b>59.55</b>	<b>0.00</b>	<b>2.80</b>	<b>62.35</b>	<b>59.50</b>	<b>0.00</b>	<b>2.80</b>	<b>62.30</b>

Special Revenue Fund	FY 19 Adjusted FTE				FY 20 Budget FTE				FY 20 Adjusted FTE				FY 21 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Watershed Protection and Restoration	11.65	---	---	11.65	12.15	---	---	12.15	12.45	---	---	12.45	12.45	---	---	12.45
<b>TOTAL Special Revenue Fund</b>	<b>11.65</b>	<b>---</b>	<b>---</b>	<b>11.65</b>	<b>12.15</b>	<b>---</b>	<b>---</b>	<b>12.15</b>	<b>12.45</b>	<b>---</b>	<b>---</b>	<b>12.45</b>	<b>12.45</b>	<b>---</b>	<b>---</b>	<b>12.45</b>

Grant Fund	FY 19 Adjusted FTE				FY 20 Budget FTE				FY 20 Adjusted FTE				FY 21 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Aging and Disabilities	19.96	---	2.43	22.39	19.96	---	2.43	22.39	16.06	4.35	1.68	22.09	16.06	4.35	1.68	22.09
Business Employment Resource Center	10.90	---	---	10.90	9.90	---	---	9.90	9.90	---	---	9.90	9.90	---	---	9.90
Circuit Court	7.95	0.50	2.35	10.80	7.95	0.50	2.35	10.80	7.95	0.50	2.40	10.85	7.95	0.50	2.40	10.85
Housing and Community Development	7.63	---	---	7.63	7.63	---	---	7.63	7.00	0.63	---	7.63	7.00	0.63	---	7.63
Local Management Board	2.00	---	0.50	2.50	2.00	---	0.50	2.50	2.00	---	---	2.00	2.00	---	---	2.00
Public Safety	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Recreation	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50
Sheriff's Office	1.75	---	---	1.75	1.75	---	---	1.75	1.75	---	---	1.75	1.75	---	---	1.75
State's Attorney's Office	3.00	---	0.50	3.50	4.00	---	1.00	5.00	4.00	---	---	4.00	4.00	---	---	4.00
<b>TOTAL Grant Fund</b>	<b>57.69</b>	<b>0.50</b>	<b>5.78</b>	<b>63.97</b>	<b>57.69</b>	<b>0.50</b>	<b>6.28</b>	<b>64.47</b>	<b>53.16</b>	<b>5.48</b>	<b>4.08</b>	<b>62.72</b>	<b>53.16</b>	<b>5.48</b>	<b>4.08</b>	<b>62.72</b>

TOTAL Government	FY 19 Adjusted FTE				FY 20 Budget FTE				FY 20 Adjusted FTE				FY 21 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
TOTAL General Fund	852.34	4.69	65.83	922.86	859.84	4.69	65.83	930.36	862.59	4.69	64.90	932.18	862.60	4.69	63.60	930.89
TOTAL Enterprise Funds	59.55	0.00	2.80	62.35	59.55	0.00	2.80	62.35	59.55	0.00	2.80	62.35	59.50	0.00	2.80	62.30
TOTAL Special Revenue Fund	11.65	---	---	11.65	12.15	---	---	12.15	12.45	---	---	12.45	12.45	---	---	12.45
TOTAL Grant Fund	57.69	0.50	5.78	63.97	57.69	0.50	6.28	64.47	53.16	5.48	4.08	62.72	53.16	5.48	4.08	62.72
<b>TOTAL FTE</b>	<b>981.23</b>	<b>5.19</b>	<b>74.41</b>	<b>1060.83</b>	<b>989.23</b>	<b>5.19</b>	<b>74.91</b>	<b>1069.33</b>	<b>987.75</b>	<b>10.17</b>	<b>71.78</b>	<b>1069.70</b>	<b>987.71</b>	<b>10.17</b>	<b>70.48</b>	<b>1068.36</b>