

FY 22 Recommended Budget and FY 22 – 27 Plans

From Last Time

- State funding versus expectations:
 - CCPS – As expected
 - CCC – Expected \$8.6M but got \$9.1M
 - CCPL – Expected \$24,000 but got \$19,000
 - Health Department – As expected
- RSS beds

Things That Will Change for the Proposed Budget

- Name changes
 - Change to Penn-Mar
 - Mosaic to Sheppard Pratt
 - Family and Children’s Services to Springboard Community Services
- Some VESA/EMS funding will shift to Fire/EMS
- Piney Run Dam Project – Option 1
- Transfer to Transit

Core Messages

- A strong projected year-end FY 21 position will give us one-time opportunities including strengthening our reserves.
- Uncertainty about ongoing revenue growth and the impact of the State budget remain.
- We are fiscally overcommitted and will need to work toward bringing our plans back into balance.

FY 21 Year-End

FY 21 Year-End Projection - Overview

Revenues	\$19.7M
Reserve for Contingency	4.4M
Unexpended	6.4M
Year-End Balance	\$30.5M
Planned Carryover to FY 23	(\$4.0M)
Projected FY 21 Unassigned	\$26.5M
Unassigned Fund Balance 6/30/20	\$30.4M
Total Projected Unassigned Fund Balance 6/30/21	\$56.9M

FY 22 - 27 Revenue

FY 21 - 26 Adopted Budget Revenue

	FY 22	FY 23	FY 24	FY 25	FY 26
Annual	\$417.3M	\$430.1M	\$443.1M	\$456.5M	\$470.3M
Below the Line	15.9	17.5	19.8	22.1	21.9
Total	\$433.2M	\$447.6M	\$462.9M	\$478.6M	\$492.2M

FY 22 – 26 What Changed?

	FY 22	FY 23	FY 24	FY 25	FY 26
Total Property Tax	(\$0.2M)	(\$0.2M)	\$0.5M	\$0.8M	\$1.1M
Income Tax	1.3	1.4	1.5	1.6	1.7
BABS Rev	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Tier II	(1.5)	(0.2)	(0.3)	(0.3)	(0.3)
Tier III	(0.5)	(0.1)	(0.1)	(0.1)	(0.1)
Total Annual Revenues	(\$1.0M)	\$0.8M	\$1.5M	\$1.9M	\$2.3M

FY 22 - 27 Recommended Revenue

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
Annual	\$416.3M	\$430.9M	\$444.6M	\$458.4M	\$472.5M	\$486.9M
Below the Line	21.5	20.7	19.4	21.6	21.6	22.8
Total	\$437.8M	\$451.6M	\$464.0M	\$480.0M	\$494.1M	\$509.7M

The FY 22 - 27 Operating Plan

Recommended Op Plan

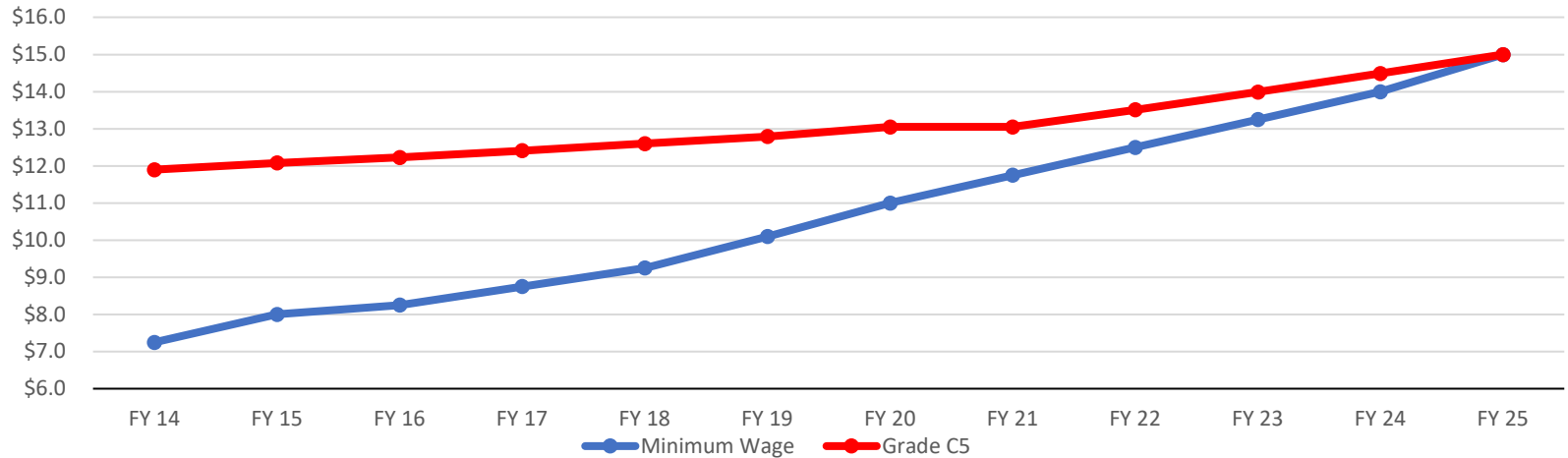
FY 21-26 Adopted	FY 22	FY 23	FY 24	FY 25	FY 26
Balance	\$1.8M	\$2.3M	\$1.4M	(\$1.3M)	(\$4.4M)

FY 22-27 Recommended	FY 22	FY 23	FY 24	FY 25	FY 26
Change in Total Revenues	\$4.6M	\$3.9M	\$1.1M	\$1.5M	\$1.9M
Change in Expenditures	2.0	0.3	1.5	2.8	4.8
Balance	\$4.4M	\$5.9M	\$1.0M	(\$2.6M)	(\$7.3M)
Balance as a % of budget	1.0%	1.3%	0.2%	(0.6%)	(1.5%)

Bottom Line Before...

- Full understanding of the costs of Fire/EMS
- Kirwan
- Lingering impacts of COVID after the stimulus
- Minimum wage impact and other pay concerns
- Changes that emerge from the Proposed discussions

Minimum Wage Compared to C05



	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25
Min Wage	\$7.25	\$8.00	\$8.25	\$8.75	\$9.25	\$10.10	\$11.00	\$11.75	\$12.50	\$13.25	\$14.00	\$15.00
CO5	11.90	12.08	12.23	12.41	12.60	12.79	13.05	13.05	13.51	13.99	14.49	15.00
Difference	\$4.65	\$4.08	\$3.98	\$3.66	\$3.36	\$2.69	\$2.05	\$1.30	\$1.01	\$0.74	\$0.49	\$0.00

Fixing Minimum Wage-C05 Compression

- Raise C05 and now we cause a problem between C05 and C06.
- Raise C06 and now we cause a problem between C06 and C07.
- And so on.

Increasing Scales by COLA Only

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
Truck Driver I – begins in FY 22	\$16.02	\$16.59	\$17.18	\$17.79	\$18.32	\$18.87
Truck Driver I – begins in FY 25				\$17.79	\$18.32	\$18.87

Other Pay Concerns

- Lack of applicants
- Lack of qualified applicants
- Rejected offers
- Time to fill
 - Multiple postings
 - Posted until filled
- Eligible for retirement

Changes From the Adopted FY 21-26 Op Plan

Decreases From the Op Plan

- Medical
 - Reduced growth rates throughout the plan
 - Ongoing plan to reduce the ISF:
 - FY 23 (\$1.0M)
 - FY 24 (\$1.0M)
 - FY 25 (\$1.0M)
 - FY 26 (\$1.0M)
 - FY 27 (\$1.0M)
 - Beyond FY 27 a total of (\$2.9M)

Decreases From the Op Plan

- OPEB/Health
 - Annual reductions of \$1.0M
 - FY 22 – (\$1.0M)
 - FY 23 – (\$2.0M)
 - FY 24 – (\$3.0M)
 - FY 25 - (\$4.0M)
 - FY 26 - (\$5.0M)
 - FY 27 – (\$6.0M)
 - FY 28 and beyond continue at (\$6.0M)

Decreases From the Op Plan

- Debt Service
 - Refunding of bond Issues
 - Timing of planned bond issues in FY 22-26
- Elimination of 4.5 Sheriff's Office food services positions
- Recovery support Services (RSS)
 - 10 beds reduced to 6

Decreases From the Op Plan

- Transfer to Transit
 - **FY 22 – (\$1.2M)**
 - FY 23 – (\$1.3M)
 - FY 24 – (\$1.5M)
- Transit Administration
 - FY 22 – (\$0.1M)
 - FY 23 – (\$0.1M)
 - FY 24 – (\$0.2M)

Positions Removed from the Op Plan

- Board of County Commissioners – 1
Administrative Coordinator
- Fleet – 1 Parts Clerk
- CCSO – 4.5 Food Services
- Roads – 0.5 Administrative position

Increases to the Op Plan

- Fire/EMS Transition – **Net new costs**
 - FY 22 - \$1.8M (2 stations)
 - Includes six internal positions and 2 Training Center positions
 - FY 23 - \$4.0M (4 stations)
 - FY 24 - \$5.6M (7 stations)
 - FY 25 - \$7.8M (10 stations)
 - FY 26 - \$10.2M (13 stations)
 - FY 27 - \$10.7M

Fire/EMS

- Assumptions
 - Salary and fringe
 - 192 FT station positions
 - 2 FT Training Center positions
 - 6 FT internal support positions
 - Ongoing operating expenditures
 - Office supplies
 - Training
 - Uniforms
 - IT/phones

Fire/EMS

- Assumptions
 - One-time
 - Ambulance buyouts
 - Initial outfitting – SCBA and fire gear
 - Revenue
 - EMS billing
 - Reductions in VESA funding

Fire/EMS Station Transition

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
Net New Funding	\$1.8	\$4.0	\$5.6	\$7.8	\$10.2	\$10.7
# of Stations	2	2	3	3	3	0
# of station positions	44	40	36	36	36	
# of VESA positions	2					
# of support positions	6					
Total annual positions	52	40	36	36	36	0
Total cumulative	52	92	128	164	200	200

Fire/EMS Station Transition

(in Millions)	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
Net New Funding	\$1.8	\$4.0	\$5.6	\$7.8	\$10.2	\$10.7
VESA	8.8	9.0	9.3	9.6	9.9	10.2
EMS	4.8	4.9	5.1	5.2	5.4	5.6
Fire Admin	0.2	0.2	0.2	0.2	0.2	0.2
Total Budget	\$15.6	\$18.1	\$20.2	\$22.8	\$25.7	\$26.7

Increases to the Op Plan

- Body Worn Cameras

- SAO

- Digital evidence storage approved mid-FY 21
 - 2 positions in FY 22
 - 3 positions in FY 25

- CCSO

- Digital evidence storage approved mid-FY 21
 - 5 positions in FY 25
 - Equipment replacement costs

Increases to the Op Plan

- Body-Worn Camera Costs

(in millions)	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
SAO	\$0.2M	\$0.2M	\$0.2M	\$0.4M	\$0.4M	\$0.5
CCSO				0.6	0.6	0.6
Total	\$0.2M	\$0.2M	\$0.2M	\$1.1M	\$1.0M	\$1.1M

Increases to the Op Plan

- Transfer to Capital
 - Use of one-time funding:
 - FY 22 - \$1.9M
 - Restores capital funding to Overlays, IT, County Systemics
 - FY 23 - \$3.5M
 - Restores capital funding to Overlays
 - \$3.0M in FY 24
 - 911 communications – Microwave Network

Increases to the Op Plan

- Minimum Wage Law
 - COLA
 - FY 22 – FY 25 – 3.55%
 - FY 26 and beyond remains at 3.0%
- LOSAP
 - \$1.0M additional in FY 22 for the unfunded portion of ADC in FY 20-21

Positions Included in the Op Plan

- Fire Transition – 200 positions
 - FY 22-27
 - EMS/EVOD – 192
 - Carroll County support staff – 6
 - VESA – 2
- Body Worn Camera program – 10
 - State’s Attorney’s Office
 - 2 positions in FY 22
 - 3 positions in FY 25
 - Sheriff’s Office
 - 5 positions in FY 25
- 911 – Westminster evening coverage - 2
- South Carroll Precinct in FY 25 - 3
- Courts – Converted a part-time position to a full-time position
- No reserve for positions

Not Included In The Op Plan

- The American Rescue Plan
 - Carroll County Government \$32.6M
 - Carroll Municipalities \$43.9M
 - Total for Carroll County \$76.5M
 - Potential Uses:
 - Health or economic impacts of COVID
 - Lost revenue
 - Broadband
 - Water and Sewer

Unassigned Fund Balance

An Unusual Opportunity

Unassigned Fund Balance (UFB)

- Balance at end of FY 20 \$30.4M
- Projected at end of FY 21 \$26.5M
- Total projected at end of FY 21 \$56.9M
- Amounts already built-in the Recommended FY 22-27 Op Plan - \$8.2M

Use of Unassigned Fund Balance in the Recommendation

- Enterprise fund due to General Fund
 - Airport \$1.86M
- Restored funding to capital projects
 - Overlays \$1.22M in FY 22 and \$3.522M in FY 23
 - IT \$0.43M in FY 22
 - County Systemics \$0.25M in FY 22
- LOSAP \$1.0M in FY 22

Other Potential Uses

- Unassigned fund balance reserve policy
 - Shortfalls in revenue
 - Unexpected expenditure increases
 - Recommend 5% of annual revenues or approximately \$21M in FY 22
 - To be adjusted annually to equal 5% of Adopted annual revenues

Unassigned Fund Balance (UFB)

- Potential Uses:
 - One-time capital projects
 - Increase funding to renew existing infrastructure
 - New infrastructure projects
 - New roads and/or road connections
 - Space needs
 - Technology

Carroll County Public Schools

FY 22

Public Schools

- County Revenue \$204.6M – increase of \$6.2M or 3.13% from FY 22
- State Revenue in the Governor’s Budget – \$144.1M, an increase of \$0.1M
- Board of Education Proposed Budget – \$373.7M, an increase of \$2.3M or 0.62%
 - BOE’s County Revenue Request includes an additional \$5.2M of County funding for a total increase of \$11.4M or 5.7%

Request for FY 20-26 Projected Funding

CCPS Funding	20 Budget	21 Budget	22 Rec
FY 22-27	197.3M	198.4M	204.6
FY 20-25 Adopted Op Plan	197.3	203.4	209.8

Annual Revenues	20 Budget	21 Budget	22 Rec
FY 22-27 Op Plan	\$398.9M	\$402.3M	\$416.3M
FY 20-25 Op Plan	398.9	413.9	427.2
Difference	\$0.0M	(\$11.6M)	(\$10.9M)

School Debt Service

- \$9.9M – decrease of \$240,330 or 2.4%
 - Paid with the dedicated income tax

Carroll Community College and Carroll County Public Library

FY 22

Community College

- \$10.7M – increase of \$91,650 or 0.9%
 - FY 22 base increases 3.0% or \$0.3M
 - One-time funding in FY 20 for bonus (\$0.22M)
 - Requesting an additional \$0.2M for a total increase of base of 5.1%
- \$9.2M State – increase of \$0.4M
- \$11.0M Tuition – decrease of \$0.18M
- Total Budget - \$33.8M – increase of \$0.9M or 3.6%
 - Including the additional funding request to the County

Community College

- Adult Basic Education - \$284,040 – flat
 - State funding \$186,960
 - County-required match \$204,040
 - County funding above match \$80,000
 - Total Program \$471,000
- Entrepreneurship Program - \$113,300 – increase of \$3,300 or 3%

Library

- \$9.6M – increase of \$278,390 or 3.0%
- \$1.1M State – increase of \$19,481 or 1.76%
- Total Budget - \$11.1M

Public Safety

FY 22

Sheriff's Office

- \$20.2M – increase of \$250,100 or 1.3%
 - Elimination of 4.5 Food Services positions
 - Sheriff Salary plan
 - 4% growth
 - North Carroll High School space

Sheriff's Office

- \$20.3M Total
 - \$9.7M – Law Enforcement
 - \$7.8M – Corrections
 - \$2.6M – Administrative Services
 - \$71,710 – Training Academy (non-personnel)
 - \$20,370 – Advocacy and Investigation Center

Courts and State's Attorney

- Courts
 - \$2.6M, increase of \$0.1M or 3.1%
 - Addition of 0.5 FTE
- State's Attorney
 - \$3.3M, increase of \$0.2M or 7.2%
 - Two additional positions

VESA/EMS

- VESA
 - \$8.8M – increase of \$255,130 or 3.0%
- VESA/EMS
 - \$4.8M – increase of \$139,720 or 3.0%

LOSAP

- LOSAP
 - \$1.6M – increase of \$1.2M from FY 21
 - One-time funding of \$955,000 included to make up for ADC gaps in FY 20 - 21
 - Annual funding increases \$50,000 annually in FY 23 - FY 27

Animal Control and Fire Services Administration

- Animal Control
 - \$1.0M – increase of \$66,920 or 7.5%
 - Vehicle replacement in FY 22
 - 3.0% base increase
- Fire Services Administration
 - \$0.2M
 - Set up as its own budget in FY 21
 - Currently includes 2 staff
 - Will include portions of the planned VESA allocation for Proposed
 - Utilities
 - Contractual Services
 - Special Teams Budgets
 - Fire Coat and Pants

Commissioner Agencies

FY 22

Public Works

- Public Works \$31.0M – decrease of \$0.5M or - 1.7%
 - Fuel price increase, offset by reduction in gallons of diesel
 - Turnover
 - Transit Administration covered by CARES Funding

Public Works

- Facilities Projects
 - Asbestos removal – ceiling tiles and lighting replacements
 - Parking lot light replacements
 - Security cameras
 - Ag Center parking lot
 - Carpet and painting

Public Works

- Fleet Equipment Replacements – \$2.99M
 - 20 Sheriff vehicles and radar units
 - 2 Detention Center vehicles
 - 8 Passenger Auto
 - 1 ambulance
 - 4 Heavy truck
 - 6 Mid Size Auto
 - 3 Heavy Equipment
 - 3 Small Equipment
 - 1 New Heavy Equipment

Citizen Services

- Citizen Services Admin/Aging \$1.4M – increase of \$5,540 or 0.3%
- Recovery Support Services \$0.4M – increase of \$27,900 or 6.77%
 - Health Department grant for part of FY 22
 - Ongoing reduction in number of crisis beds from 10 to 6

Recreation and Parks

- \$2.4M – increase of \$24,260 or 1.0%
 - Minimum wage impacts

Culture

- Historical Society - \$60,000, flat from FY 21
- Union Mills - \$20,000, flat from FY 21

Other Commissioner Budgets

- Public Safety \$5.6M – increase of \$331,190 or 6.2%
 - 2 positions added mid-FY 21 for Westminster evening coverage
 - Year 3 of Motorola Agreement
 - ESINet \$150,000 FY 22 growing to \$300,000/year in FY 23

Other Commissioner Budgets

- Technology Services - \$5.1M – increase of \$0.4M
 - \$0.1M Digital Evidence Management for Sheriff's Office and State's Attorney's Office
 - \$0.1M Meraki renewal for 5 years
 - \$32,000 for Electronic Signature Software
 - \$25,000 ongoing cost for virtual meeting and internet security monitoring software

Other Commissioner Budgets

- Human Resources \$29.8M – increase of \$0.5M or 1.8%
 - Administration \$0.8M – decrease of \$21,760 or 2.8%
 - Personnel Services \$0.13M – increase of \$3,860 or 3.0%

Other Commissioner Budgets

- Health and Fringe Benefits \$28.9M – increase of \$549,400 or 1.9%
 - 4.5% growth on base from CY 19
 - Employee Contribution
 - 8% - 11% of cost or approximately \$1.8M
 - OPEB – decreases \$0.2M
 - Base grows \$0.8M
 - Reduced \$1.0M from planned FY 22 Contribution

Other Commissioner Budgets

- Comptroller \$3.1M – increase of \$56,530 or 1.9%
 - Planned bond sale increases in FY 22
 - Audit increase for federal grants
- Management and Budget \$3.1M – increase of \$46,960 or 1.5%

Other Commissioner Budgets

- County Attorney – \$0.6M – decrease of \$84,160 or 13.2%
- Comprehensive Planning \$0.7M – increase of \$18,740 or 2.7%
- Land and Resource Management – \$1.9M – increase of \$25,190 or 1.3%
- Economic Development \$3.1M – increase of \$15,250 or 0.5%

Other Commissioner Budgets

- Watershed Restoration and Protection Fund
\$3.2M – an increase of \$388,720
 - Funding:
 - \$2.4M Real Property Tax
 - \$0.6M Watershed Restoration Fund Balance
 - \$0.1M Town funding for 2 NPDES positions
 - Expenditures:
 - Debt Service increases \$410,450

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$4.0M – In total, increase of \$161,630 or 4.2%
 - Access Carroll flat
 - Varying growth rates set by the BCC
 - \$75,000 additional funding for YSB for drug treatment
 - Additional \$75,000 each year until \$0.425M is reached in FY 22
 - Flat funded in FY 21

Non-Profit Growth Rates

- Access Carroll – 0%
- The Arc of Carroll County – 2%
- Penn-Mar – 2%
- Springboard Community Services – 3%
- Flying Colors of Success – 5%
- Human Services Program – 2%

Non-Profit Growth Rates

- Sheppard Pratt – 2%
- Rape Crisis – 5%
- Target – 2%
- Youth Services Bureau – 2%
 - Plus additional funding for drug treatment

Citizen Services - State

- Health Department \$3.7M – increase of \$108,050 or 3.0%
- Social Services \$20,000 – flat from FY 21

Other Budgets

Conservation and Natural Resources

- Soil Conservation \$0.3M – increase of \$10,200 or 3.1%
- Weed Control \$73,580 – decrease of \$28,400 or 27.8%
- Extension Office \$0.5M – flat
- Gypsy Moth \$30,000 – flat

General Government Other

- Election Board \$1.6M – increase of \$0.1M or 8.5%
- County Commissioners \$0.8M – decrease of \$59,000 or 6.8%
- Not in Carroll \$0.3M – flat
- Audio Video Production \$0.2M – decrease of \$5,810 or 3.6%

General Government Other

- Board of License Commissioners \$78,440 – increase of \$840 or 1.1%
- Administrative Hearings \$71,980 – increase of \$1,400 or 2.0%
- Cable Regulatory Commission \$0.2M – increase of \$8,230 or 5.0%
- Community Media Center \$0.7M – decrease of \$15,000 or 2.3%

Transfers

- Transfer to Capital \$5.4M – increase of \$1.5M or 37.9%
- Transfer to Transit Grant \$0.4M – decrease of \$1.0M or 71.8%
 - Covered by CARES funding
- Transfer to all other grants \$0.8M – increase of \$0.1M or 14.9%
- Transfer to Airport EF \$2.2M – increase of \$2.2M
- Transfer to Fiber EF \$3.1M – increase of \$2.9M
- Transfer to Solid Waste EF \$3.4M – increase of \$1.9M or 123.9%
- Transfer to Utilities EF \$0.8M – increase of \$6,380 or 0.8%

Transfers and Reserves

- Intergovernmental Transfer – Town/County - \$3.2M – increase of \$36,560 or 1.1%
- Reserve for Contingencies \$4.5M – increase of \$66,870 or 1.5%
- Reserve for Minimum Wage \$189,800
– From 3.0% to 3.55%

Debt Service

- County \$18.6M – decrease of \$3.3M or 14.9%
- Stormwater Debt Service \$1.8M – increase of \$0.4M or 29.2%
- IPA debt service \$2.3M – increase of \$0.4M or 24.0%

Pensions and OPEB

- Pensions
 - \$4.2M – decrease of \$0.2M or 3.2%
 - \$2.2M for County Employee Pension Plan
 - \$0.7M for Correctional Deputy Pension Plan
 - \$1.2M for Certified Law Officers Pension Plan
- OPEB
 - \$12.3M – decrease of \$0.2M or 1.6%
 - Reduced \$1.0M from planned FY 22 Contribution

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Long-Term Liabilities

- Bonded Debt
 - Well below our debt capacity guidelines but no room for additional debt service
- Pensions
 - Unfunded Liability \$2.4M, down from \$4.9M
- OPEB
 - Unfunded Liability \$46.3M, down from \$114.1M
 - Our approach to reduction
- LOSAP
 - Unfunded Liability \$2.9M as of 1/1/19
 - Next actuary study this summer
 - Added \$1.0M to fund the ADC for FY 20/21

OPEB

	FY 13	FY 14	FY 15	FY 16	FY 17	FY 19	FY 21	FY 22	FY 23
ADC	\$10.1	\$10.5	\$10.1	\$10.5	\$11.4	\$12.7	\$13.2	\$7.4	\$7.7

	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
Planned OPEB	\$13.3M	\$14.0M	\$14.7M	\$15.5M	\$16.6M	\$17.9M
Reduction	(1.0)	(2.0)	(3.0)	(4.0)	(5.0)	(6.0)
Net OPEB	\$12.3M	\$12.0M	\$11.7M	\$11.5M	\$11.6M	\$11.9M
ADC	\$7.4M	\$7.7M				

Non-Debt Long-Term Liabilities

	FY 22	FY 21
OPEB Net Liability	\$46.3M	\$114.2M
Pension Unfunded Liability	2.4M	5.2M
LOSAP Unfunded Liability	3.0M	3.0M
Total Existing Long-Term Liabilities	\$51.7M	\$122.4M

FY 22 CIP

FY 22 Capital Budget

Fund (In Millions)	FY 21 Budget	FY 22 Recomm	Change
Capital	\$81.1	\$101.3	\$20.2
Airport	0.3	0.0	(0.3)
Fiber	0.0	1.0	1.0
Solid Waste	0.0	0.2	0.2
Utilities	11.9	11.0	(0.9)
Total	\$93.3	\$113.5	\$20.2

FY 22 Capital Fund

Fund	FY 21 Budget	FY 22 Recomm	Change
Local	\$65.3M	\$72.5M	\$7.2M
State	15.1M	26.6M	11.5M
Federal	0.2M	1.9M	1.7M
Other	0.5M	0.3M	(0.2M)
Total	\$81.1M	\$101.3M	\$20.2M

FY 22 Schools

- Schools - \$65.8M
 - Career and Technology Replacement - \$9.4M
 - East Middle Replacement - \$43.4M
 - Paving - \$1.0M
 - Technology - \$1.0M
 - Roof Repairs - \$0.2M
 - Winfield Roof Replacement - \$0.9M

FY 22 Conservation

- Conservation and Open Space - \$8.2M
 - Agricultural Land Preservation - \$4.7M
 - Local Program - \$4.2M
 - State Matching Program - \$0.5M
 - Water Quality - \$3.5M
 - NPDES - \$3.2M
 - Stormwater Facility Maintenance - \$0.3M

FY 22 Public Works

- Roads – \$17.2M
 - Brynwood Hills Drainage - \$0.7M
 - Highway Safety Improvements - \$33,000
 - Pavement Management - \$14.5M
 - Pavement Preservation - \$1.2M
 - Ramp and Sidewalk Upgrades - \$0.9M
 - Small Drainage Structures - \$0.2M
 - State Road Projects - \$0.1M
 - Storm Drain Rehab/Video Inspection - \$0.4M

FY 22 Public Works

- Bridges – \$2.7M
 - Maintenance Projects
 - Bridge Maintenance and Structural Repairs - \$78,000
 - Inspections - \$31,000
 - Cleaning and Painting of Existing Structural Steel - \$234,000
 - Gaither Road - \$2.1M
 - Hawks Hill Road - \$0.3M

FY 22 Recreation and Culture

- Recreation - \$1.4M
 - Community Self-Help and Town Fund - \$0.1M
 - Land Acquisition - \$0.3M
 - Leister Park Phase II - \$0.2M
 - Park Restoration - \$0.2M
 - Piney Run Pavilion Road Paving - \$0.2M
 - Sports Complex Building Roof - \$0.3M
 - Tot Lot replacement - \$86,000
 - Funding
 - Program Open Space
 - Impact fees
 - General Fund dollars

FY 22 General Government

- General Government - \$5.8M
 - Carroll Community College Technology – \$0.35M
 - County Building Systemic Renovations – \$1.0M
 - County Technology – \$1.7M
 - Fleet Lift Replacement – \$0.21M

FY 22 General Government

- General Government - \$6.5M
 - Generator Replacement – \$0.14M
 - Library Technology – \$0.1M
 - Parking Lot Overlay – \$0.32M
 - Public Safety Emergency Communication Radios - \$0.85M
 - Public Safety Regional Water Supply – \$0.15M
 - Public Safety Training Center – \$1.0M

FY 22 – 27 CIP

FY 22 - 27 Schools

- Career and Technology
- East Middle School Replacement
- Paving
- Relocatable Classroom Removal
- Roof Repairs
- Roof Replacement – Winfield Elementary
- Technology

FY 22 – 27 Conservation

- Ag Pres
- Stormwater Facility Renovation
- NPDES projects

FY 22 - 27 Roads

- Brynwood Hills Drainage
- Highway Safety Improvements
- Pavement Management
- Pavement Preservation
- Ramp and Sidewalk Upgrades
- Small Drainage Structures
- State Road Projects
- Storm Drain Rehab/Video Inspection

FY 22 - 27 Bridges

- Bridge Inspection and Inventory
- Bridge Maintenance and Structural Steel
- Brown Road over Roaring Run
- Cleaning and Painting of Existing Bridge Structural Steel
- Gaither Road over South Branch Patapsco River
- Hawks Hill Road over Little Pipe Creek Tributary
- McKinstrys Mill Road over Little Pipe Creek
- Old Kays Mills Road over Beaver Run
- Patapsco Road Bridge Deck Replacement

FY 22 – 27 Recreation and Culture

- Bark Hill Park Trail
- Bear Branch Nature Center Pavilion Replacements
- Community Self-Help
- Deer Park Lighting Replacement
- Gillis Falls Trail
- Hashawha and Bear Branch Paving
- Land Acquisition
- Northwest Area Regional Park Master Plan
- Northwest Trail

FY 22 – 27 Recreation and Culture

- Park Restoration
- Piney Run Paving and Pavilion Replacement
- Piney Run Seawall and Launch Replacement
- Tot Lot Replacement
- Town Fund
- Union Mills Flume, Shaft and Wheel Replacement

FY 22 – 27 General Government

- Carroll Community College Systemic Renovations
- County Buildings Systemic Renovations
- County Technology
- Courthouse Annex Renovation
- Farm Museum Pavilion Replacement
- Fleet Lift Replacement

FY 22 – 27 General Government

- Generator Replacement
- Library Technology
- Parking Lot Overlays
- Piney Run Dam Rehabilitation
- Public Safety Emergency Communications Radios
- Public Safety Microwave Network Replacement
- Public Safety Regional Water Supply
- Public Safety Training Center
- Sheriff's Office – Eldersburg Precinct

FY 22 – 27 Enterprise Funds

- Airport
 - Grounds and Maintenance Equipment
- Fiber Network
 - CCPN Equipment Replacement
- Solid Waste
 - Northern Landfill Rain Flap Installation

FY 22 – 27 Utilities

- County Water and Sewer Line Rehab/Replacement
- Freedom WTP Equipment Replacement
- Freedom WTP Membrane Replacement
- Freedom Wells and Connections
- Hampstead WWTP ENR Upgrade
- Hampstead WWTP Sludge Press
- Kabik Court Water Supply
- Patapsco Valley Pump Station Upgrade

FY 22 – 27 Utilities

- Pump Station Equipment Replacement
- Runnymede WWTP Rehabilitation
- Sewer Manhole Rehabilitation
- Shiloh Pump Station Expansion
- Standby Generator Replacement
- Sykesville Pump Station Expansion
- Tank Rehabilitation and Replacement

FY 22 – 27 Utilities

- Town of Sykesville Water and Sewer Upgrades
- Water Main Loops
- Water Main Valve Replacements
- Water Meters
- Water Service Line Replacement
- Winfield Pump Station Rehabilitation

Not Included in the
Recommended CIP

Not Included – Schools

- William Winchester Elementary Modernization
- BEST Program Addition- Robert Moton Elementary
- 4 Kindergarten Additions
 - Cranberry Station
 - Friendship Valley and PRIDE program
 - Sandymount
 - Taneytown
- Barrier Free Modifications

Not Included – Schools

- HVAC System Replacements
- Roof Replacements
- Security Improvements
- Window Replacements
 - SCHS
 - WHS

Not Included – Roads

- Roads
 - Englar Road Roundabout
 - Georgetown Boulevard Extension
 - Monroe Avenue Extension
 - Ridenour Way Extension
- Material and Equipment Storage Buildings
 - Bark Hill
 - Hodges
 - Winfield

Not Included – Recreation and Culture

- Cape Horn Field Lighting
- Cape Horn Waterless Restroom Replacement
- Sandymount Park Waterless Restroom Replacement
- Sports Complex Dugout Improvements
- Sports Complex Lighting

Not Included – General Government

- Courts
 - Carroll County Parking Study and Garage
 - Courts Supervised Visitation Center
- Sheriff's Office
 - Headquarters
 - New Detention Center
 - Detention Center Rec Yard Roof
 - Detention Center Sally Port Roof
 - North Carroll Area Precinct
 - Patrol Area Renovation
 - Replacement Detention Center

Not Included – General Government

- Public Library
 - Eldersburg Library Branch Renovation
 - North Carroll Library Branch Renovation
 - Westminster Library Outreach Services Renovation
- Central Air Conditioning for BERC Building
- Building Elevator for BERC Building
- Elections Office Renovation/New Building
- Facilities Operations Center
- Farm Museum Reception Barn Paving

Not Included – General Government

- Bureau of Aging and Disabilities Expansion
- North Carroll Senior Center Renovation
- Taneytown Senior Center Renovation
- Westminster Senior Center Expansion
- Maintenance Center Sewer Line
- Carroll Community College Sports Complex
- Northeast Salt Storage Facility
- Technology Services Needs Assessment and Renovation/Expansion

Enterprise Funds

Firearms Facility EF

- Operating
 - \$174,230 – decrease of \$139,910 or 44.5%

Fiber Network EF

- Operating
 - \$2.3M – an increase of \$1.9M or 440%
 - Ongoing operating expenditures \$0.43M, an increase of \$2,000
 - Ongoing fiber lease revenue \$0.25M
 - Annual structural deficit of ~ \$0.20M
 - Due to General Fund \$1.9M
- Capital
 - \$1,022,680 GF transfer in FY 22
 - Equipment replacement planned in FY 23

Septage Enterprise Fund

- Operating
 - \$1.1M – an increase of \$47,100 or 4.32%

Airport Enterprise Fund

- Operating
 - \$3.15M – an increase of \$2.3M or 257.02%
 - \$2.2M one-time to eliminate unrestricted deficit
 - Privately-owned t-hangars revert to the County in May 2022
- Capital
 - Grounds and Maintenance Equipment of \$36K per year

Solid Waste Enterprise Fund

- Operating
 - \$11.9M – a increase of \$2.4M or 26.3%
 - General Fund Transfer increases \$2.8M
 - Transfer rate increases from \$54.74/ton to \$55.28/ton
 - Recycling cost increases \$0.8M or 56.25%
 - Single Stream
 - Cardboard

Utilities Enterprise Funds

- Operating
 - \$12.6M – an increase of \$0.5M or 3.9%
- Capital
 - Freedom Wells and Connections
 - Hampstead WWTP ENR Upgrade and Sludge Press
 - Kabik Court Water Supply
 - Sewer and Water Line Rehabilitation and Replacement
 - Town of Sykesville Water and Sewer Upgrades

Summary of Recommended Budget

Recommended Operating Plan

(In Millions)	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27
Balance	\$4.4	\$5.9	\$1.0	(\$2.6)	(\$7.4)	(\$10.5)

Now What?

Materials Provided to BCC

- Recommended Budget Summary
- Recommended CIP Budget Book
- FY 22 Recommended Budget compared to FY 21 Adopted without benefit allocations
- FY 22 – 27 Recommended Budget with benefit allocations

Now What?

- Agency sessions
 - March 25
 - March 30
 - April 1
- Proposed work sessions
 - April 6
 - April 8
 - April 13
 - April 15
 - April 22 (if needed)
- Release Commissioners' Proposed Budget April 27

Now What?

- Community Budget presentations – canceled due to COVID
 - Citizens are encouraged to send questions via email to tzaleski@carrollcountymd.gov

Now What?

- Public Hearing on the Budget May 11
- Adopted work session May 18
- Adopted work session May 20
- Budget Adoption May 25