Coronavirus State and Local Fiscal Recovery Funds (FRF) Carroll County Proposed Projects

Thursday, July 8, 2021

From the U.S. Department of the Treasury

The Coronavirus State and Local Fiscal Recovery Funds provide a substantial infusion of resources to help turn the tide on the pandemic, address its economic fallout, and lay the foundation for a strong and equitable recovery.

FUNDING OBJECTIVES

Treasury is launching this much-needed relief to:

- Support urgent COVID-19 response efforts to continue to decrease spread of the virus and bring the pandemic under control
- Replace lost revenue for eligible state, local, territorial, and Tribal governments to strengthen support for vital public services and help retain jobs
- Support immediate economic stabilization for households and businesses
- Address systemic public health and economic challenges that have contributed to the inequal impact of the pandemic

Carroll County State and Local Fiscal Recovery Fund (FRF) Overview

- Direct Federal Award: \$32,718,855
- Released in 2 allocations (May 2021 and May 2022)
- Grant Period: 3/11/21 12/31/26 (with funding obligated by 12/31/24)
- The grant is intended to assist the county response to COVID-19, stimulate the local economy and support long-term recovery

Timeline

- Recommend Initial Funding Decisions wait until Fall
 - Release of Final Rule and Reporting Guidance
 - State FRF allocation distribution
 - Development of potential partnerships
 - Impact of federal infrastructure bill
- Recommend Allocating 50% in Fall 2021 and 50% Spring 2022
 - Recommendation of granting agency
 - Retain flexibility to react to changes in COVID
 - Staff capacity

Reminder: Grants are not "free" money

- Federal Audit can take place through 2031
 - Procurement compliant with Federal Guidelines
 - Transparency in awards and expenditures
 - Monitoring of subawards and contracts
 - Consistent documentation across all projects
 - Robust reporting and tracking
- Included as major program in County Single Audit through 2026
 - Could impact the County's risk status
 - Disclosed to all granting agencies federal and state

Eligible Project Types

- 1. Response to COVID
- 2. Address the negative economic impact on businesses and individuals
- 3. Serve hardest hit communities and families
- 4. Replace lost public sector revenue
- 5. Premium pay for essential workers
- 6. Invest in necessary water, stormwater and sewer infrastructure
- 7. Invest in necessary broadband infrastructure

Total Requests

Department/Agency	Total Projects Requested	Total Funds Requested
Comptroller/Mgt. & Budget	4	\$6,515,000
Circuit Court	1	\$130,000
Sheriff	1	\$180,000
Land & Resource Mgt.	4	\$2,900,000
Public Works	22	\$26,340,000
Citizen Services	4	\$3,542,000
IT	8	<u>\$17,830,303</u>
TOTAL REQUESTS	44	\$57,437,303

Administration Project Overview (Comptroller and Mgt. and Budget)

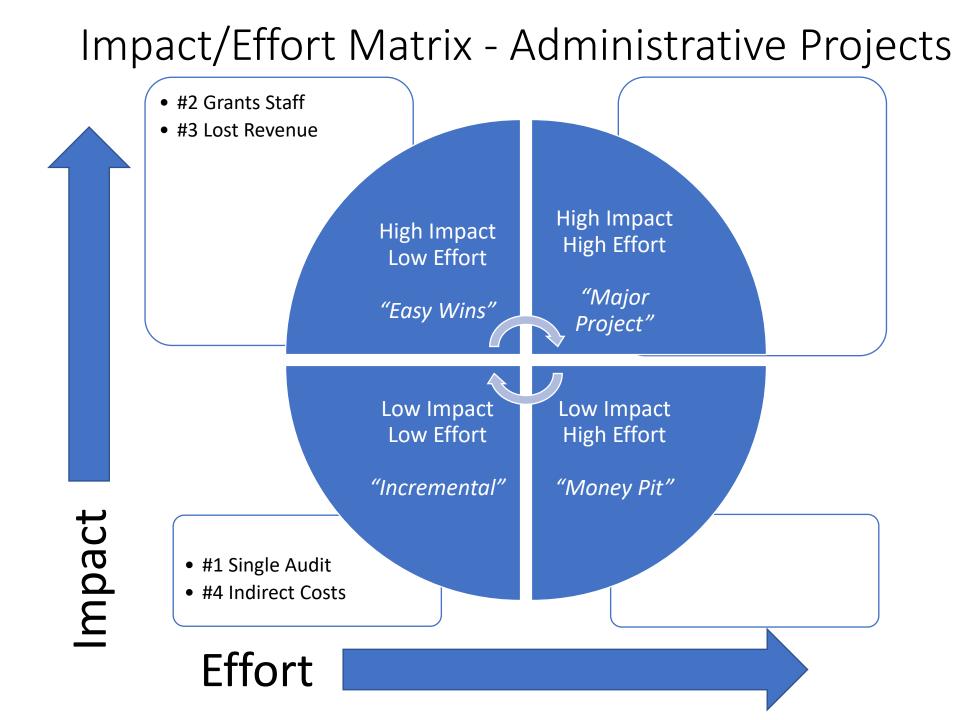
Project Number (Rank)	Project Name
1	Single Audit Cost
2	Staff to assist with project management and compliance
3	Lost Revenue Replacement
4	Indirect Costs

Administration Projects – COVID Response (Comptroller and Mgt. and Budget)

Project Name	Project Description	Estimated Cost	Projected Start Date	Projected End Date
#1 Single Audit Cost	Single Audit Cost	\$80,000	07/01/2022	12/31/2026
#2 Grant Staff for Oversight and Compliance	1 FT grant contingent staff or consultant	\$285,000	01/01/2022	12/31/2024
#3 Lost Revenue	Calculate lost revenue each year of the grant period	\$6,000,000	12/31/2020	12/31/2024
#4 Indirect Costs	Indirect Costs: i.e. Mgt. & Budget; Comptroller; County Attorney	\$150,000	01/01/2022	12/31/2024

Administrative Projects Risk/Reward

REWARD	 Cover incremental expenses associated with the grant like audit and staff. Increased flexibility in how the funding is spent and will ensure all funding is expended.
RISK	 The funding is not available for other projects.



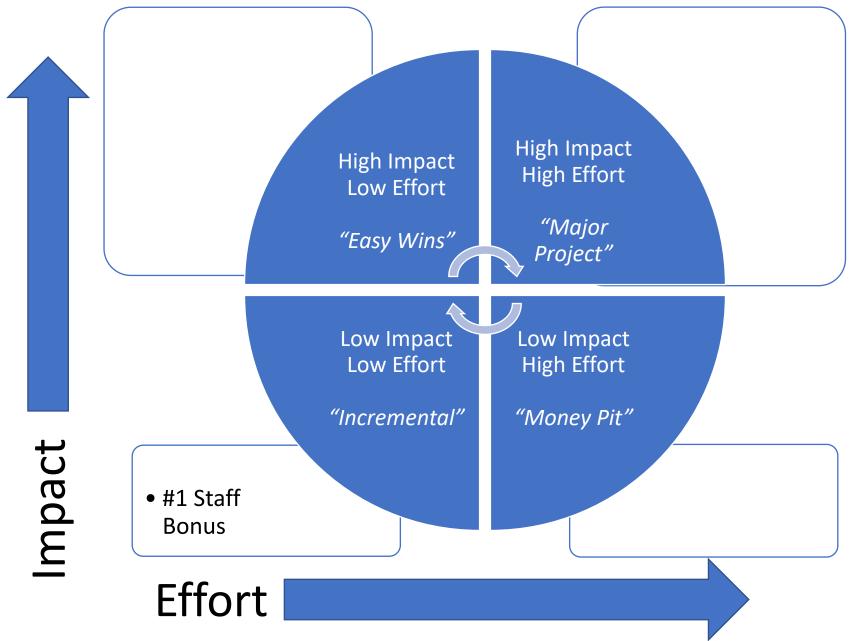
Circuit Court Project Overview

Category:	Essential Workers
Project Description:	\$2,500 bonus for 52 staff at the Circuit Court
Estimated Cost:	\$130,000
Projected Start Date:	10/1/21
Projected End Date:	11/1/22

Circuit Court Bonus Risk/Reward

REWARD	 Boosts employee morale and shows appreciation for a job well done during a stressful period.
RISK	 While the project is eligible, the grantor encourages payouts for staff who have not been otherwise compensated and for low to moderate income workers.

Impact/Effort Matrix – Circuit Court Project

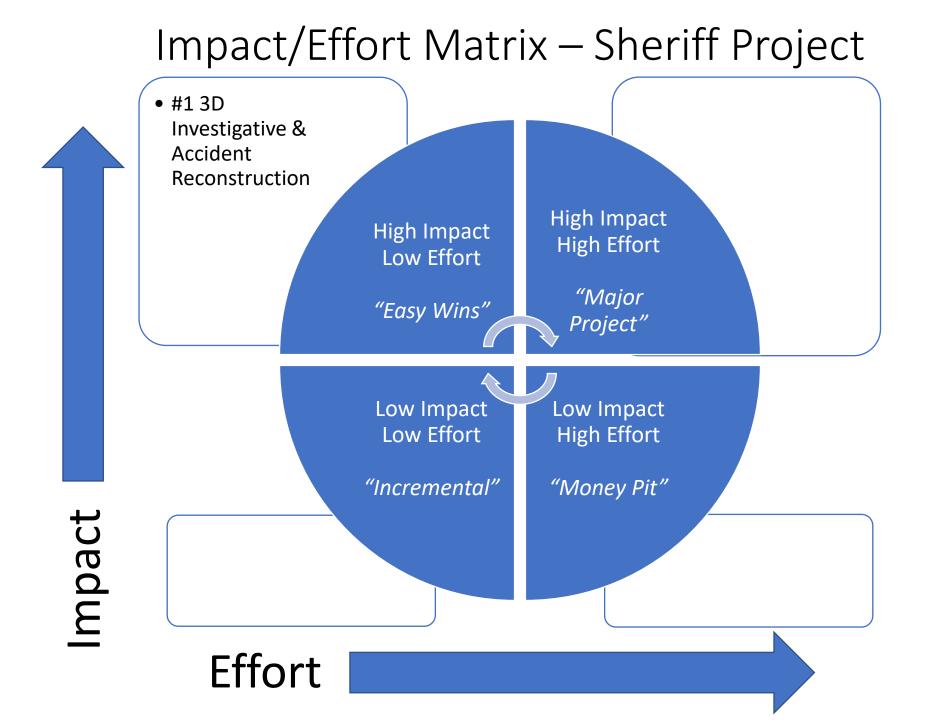


Sheriff Project Overview

Category:	Response to COVID
Project Description:	3-D Investigative and Accident Reconstruction Technology
Estimated Cost:	\$180,000
Projected Start Date:	10/1/21
Projected End Date:	12/31/26

3D Investigative and Accident Reconstruction Risk/Reward

REWARD	 Reduces the need to have multiple staff in close quarters at a crime scene. Could be deployed at the 250 crime scenes the forensics team responds to annually (FY21). 75% of crime scenes are indoors. Quote includes warranties, licensing and maintenance for 5 years.
RISK	 Storage and transfer of the 3-D images will have an IT impact. Ongoing cost for the software would have to be picked up in the operating budget eventually.



Department of Land & Resource Management Project Overview

Project Number (Rank)	Project Name
1	Locust Wetland Stormwater Management Facility
2	Brynwood Storm Drain Improvements & Stream Restoration
3	Stone Manor No. 1 Stormwater Management Facility Retrofit
4	St. George's Gate Stormwater Management Facility Retrofit
*	Collaboration with DPW and City of Westminster – Water Supply

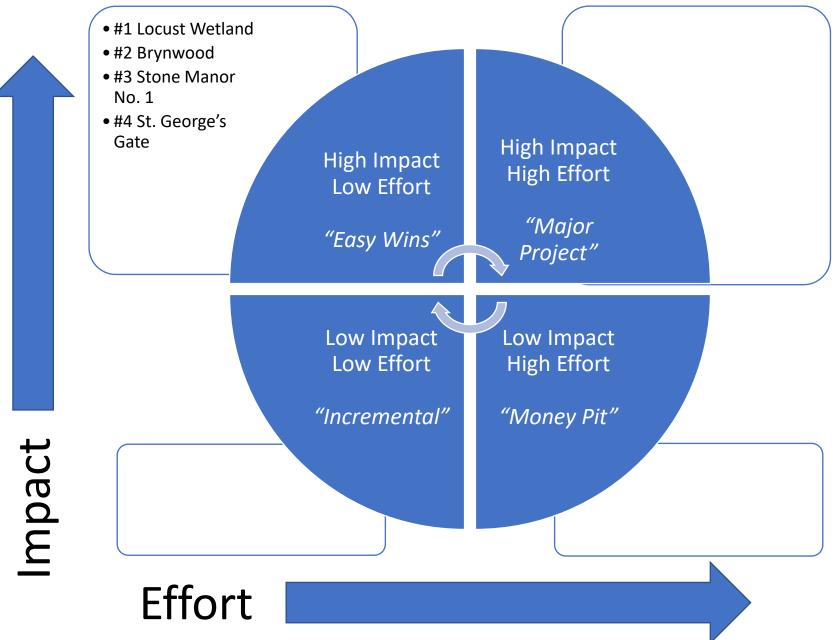
Land & Resource Management Stormwater Projects

Project Name	Project Description	Estimated Cost	Projected Start Date	Projected End Date
#1 Locust Wetland Stormwater Management Facility	 New wetland facility, Union Bridge Drainage area – 38.76 acres Impervious area – 11.90 acres 	\$400,000	01/01/2022	12/31/2022
#2 Brynwood Storm DrainImprovements& Stream Restoration	 New storm drain installation and stream restoration, Eldersburg Drainage area – 134.49 acres Total Equivalent Impervious Acre Treatment – 65.7 acres 	\$1,600,000	06/01/2022	11/30/2023
#3 Stone Manor No. 1 Stormwater Management Facility Retrofit	 Submerged gravel wetland facility, Eldersburg Drainage area – 19.37 acres Impervious area – 5.63 acres 	\$400,000	01/01/2022	12/31/2022
#4 St. George's Gate Stormwater Management Facility Retrofit	 Surface Sand Filter, Finksburg Drainage area – 32.12 acres Impervious area – 6.4 acres 	\$500,000	01/01/2022	12/31/2022

Stormwater Management Restoration Projects Risk/Reward Analysis

REWARD	Address NPDES Permit requirements.
	Environmental water quality benefits.
	Offset current budget allocation.
	Shovel-ready projects.
	 Local economic stimulus for construction contractors/supply distributors.
	 Address immediate drainage and maintenance concerns.
	Build community relationships.
RISK	Permitting is in progress.
	Current increased costs for limited construction supplies.

Impact/Effort Matrix - Stormwater Projects

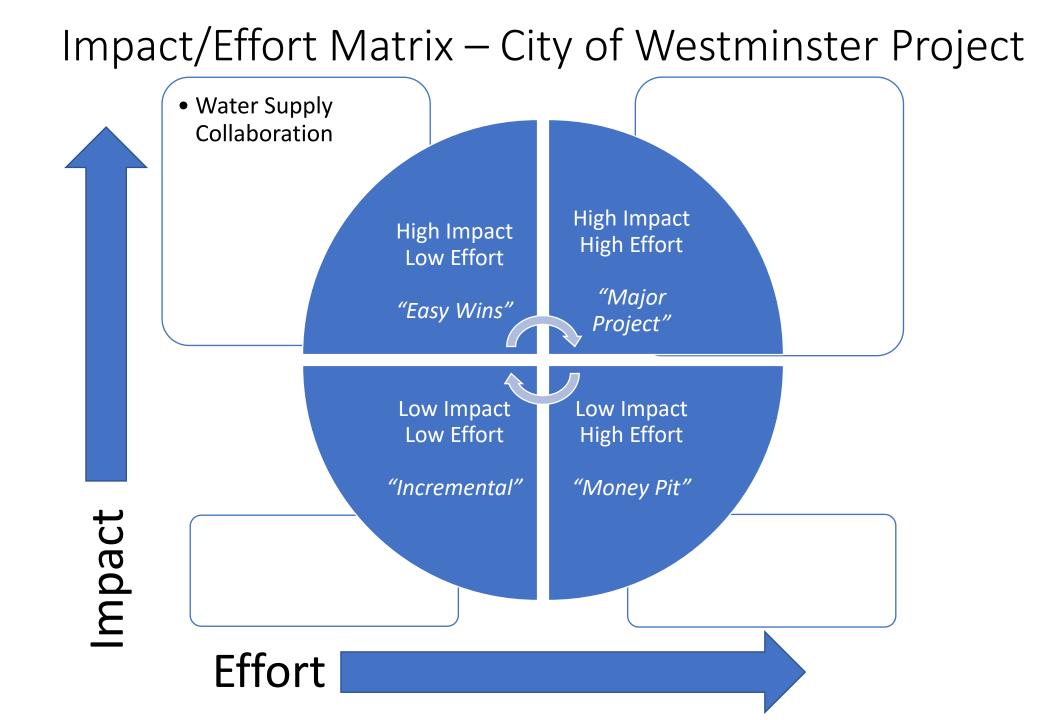


Department of Land & Resource Management Department of Public Works City of Westminster - Collaboration

Category:	Stormwater
Project Description:	Collaborate with City of Westminster to address water supply issues. Potential Projects: • Hydes Quarry • Medford Quarry • New well development
Estimated Cost:	\$3,000,000
Projected Start Date:	January 1, 2022
Projected End Date:	December 31, 2024

Department of Land & Resource Management Department of Public Works City of Westminster – Collaboration Risk/Reward

REWARD	 Water supply is primary limitation to development in the City. 			
	• Supporting the City supports the County masterplan of encouraging development in municipalities.			
	 County has development projects in the City that could benefit. 			
	 Improved economic development for the County. 			
	Enhance relationship with City.			
RISK	 Currently no defined best solution. Planning is in progress. 			
	 Some solutions may require lengthy design and permitting schedules. 			



Department of Public Works Overview

Project Categories

HVAC Projects for COVID Mitigation – 10 projects

Generators for COVID Mitigation – 2 projects

Water Supply – 4 projects

Wastewater – 5 projects

Top 10 Project List from all Categories

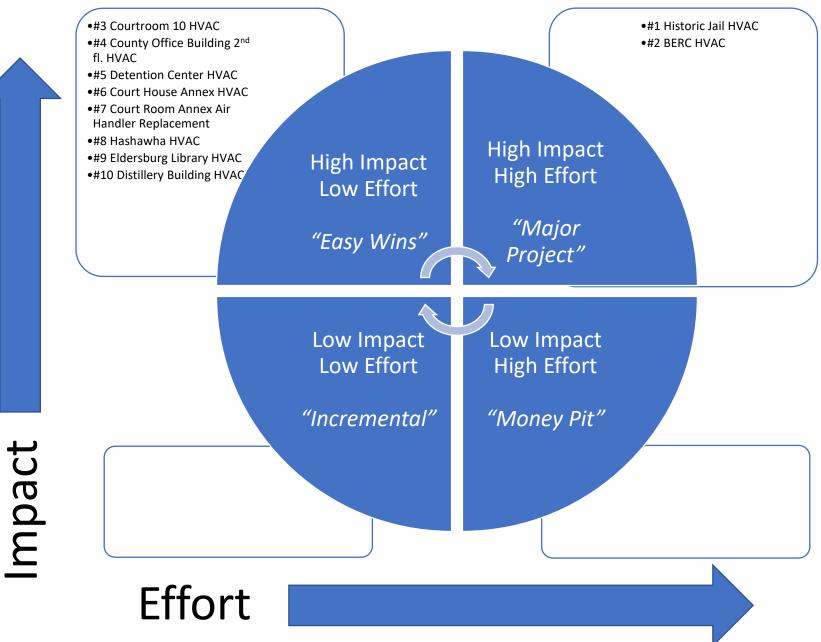
Public Works Mitigate Spread of COVID – HVAC Projects

Project Number	Project Name	Cost	Project Description
1	Historic Jail/Sheriff Admin. Offices HVAC	\$115,000	Current HVAC system is window and wall units with no air exchange. Project will include central air with full air exchange system.
2	BERC HVAC	\$500,000	Current HVAC system is window and wall units with no air exchange. Project will include central air with full air exchange system.
3	Court House Annex Court Room 10	\$105,000	Replacement of HVAC unit to provide proper air exchange
4	COB 2ND floor HVAC upgrade	\$700,000	Replacement of outdated equipment to provide adequate air exchange control
5	HVAC Detention Center	\$400,000	Replacement of outdated equipment to provide adequate air exchange control
6	Court House Annex Air Handler Replacement	\$400,000	Replacement of outdated equipment to provide adequate air exchange control
7	Court House Annex Outside Air Handler Unit	\$700,000	Replacement of outdated equipment to provide adequate air exchange control
8	Hashawha HVAC	\$100,000	Replacement of outdated equipment to provide adequate air exchange control
9	Eldersburg Library HVAC	\$700,000	Replacement of outdated equipment to provide adequate air exchange control
10	Distillery Building HVAC	\$1,000,000	Replacement of outdated equipment to provide adequate air exchange control
	TOTAL HVAC PROJECTS	\$4,720,000	

Public Works HVAC Projects Risk/Reward

REWARD	 Better air quality. Increased air-to-air exchange. Healthier buildings. More efficient units and enhance control of individual areas.
RISK	 Continued poor air quality. Higher probability of spreading of airborne viruses in highly populated facilities. Less air-to-air exchange.

Impact/Effort Matrix - HVAC Projects



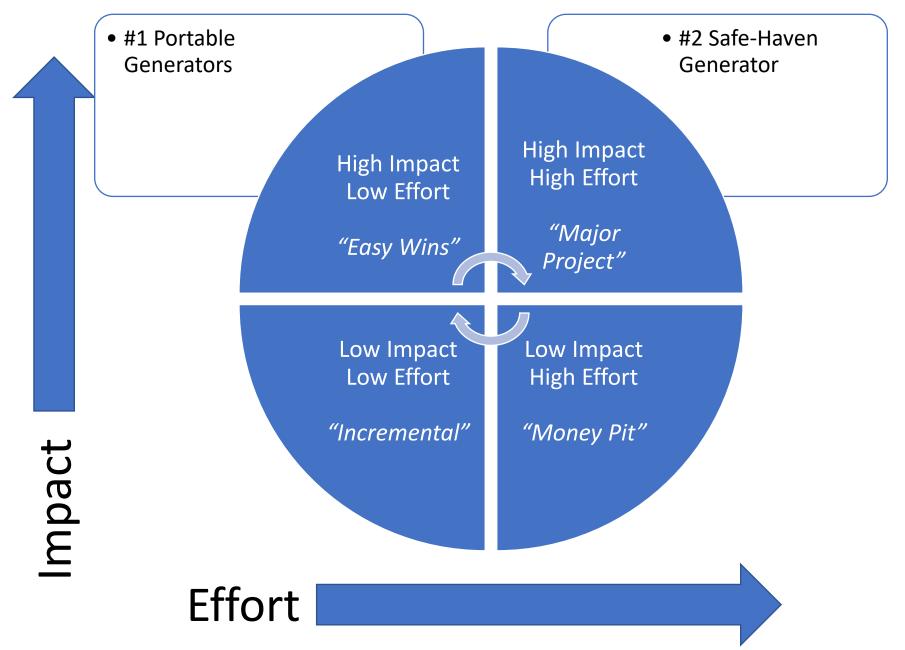
Public Works Mitigate the Spread of COVID Generators

Project Number	Project Name	Cost	Project Description
1	Portable Generator for flex sites	\$200,000	Portable generators for senior center sites, with transfer switches. Senior centers provide meals and services for at-risk citizens. Sites are also used for shelters and testing/vaccination sites.
2	Safe Haven Generator	\$120,000	Generator for 24/7 housing for at-risk citizens to ensure safe living conditions.
	TOTAL GENERATOR PROJECTS	\$320,000	

Public Works Generators Risk/Reward

REWARD	 Buildings can still operate for at-risk citizens. 			
	 HVAC systems would remain working for continued occupancy. 			
	 Cooling shelter and warming shelters could remain open in an emergency. 			
RISK	 Operations are disrupted due to loss of power. 			
	 No cooling area in the summer or warming shelter in the winter. 			
	 Centrally located sites are not available for emergency uses. 			

Impact/Effort Matrix - Generators



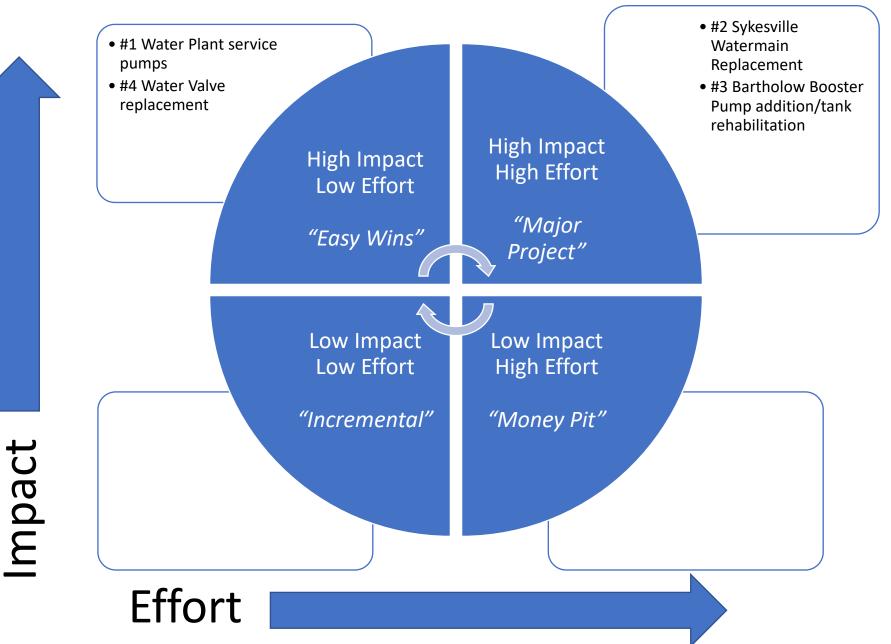
Public Works Water Supply Projects

Project Number	Project Name	Cost	Project Description
1	Installation of Two New Service Pumps at the Freedom Water Treatment Plant	\$500,000	Service pumps distribute water while maintaining consistent water pressure for the entire Freedom system. Current pumps have been rebuilt and overdue for replacement.
2	Replacement of Waterlines on Sykesville Main Street and Springfield Avenue	\$1,900,000	Replacement of 50+ year old waterlines that have failed numerous times over the past 5 years.
3	Construction of Bartholow Water Booster Pump Station and Tank Rehabilitation	\$4,200,000	Booster pumps will increase water pressure in low-pressure zone of Freedom system. The addition of the tank holding capacity will provide 500,000 of water for area in the case of pump failure or shut-down.
4	Installation of Additional Line Valves throughout Freedom District Service Area	\$500,000	Additional line valves are needed throughout the service system to more efficiently isolate portions of the system in the event of a water main break or major rehabilitation efforts. Approximately 25 locations.
	TOTAL WATER PROJECTS	\$7,100,000	

Public Works Water Supply Projects Risk/Reward

REWARD	 Provides a redundant water supply to the Freedom District high elevation zone. Shovel ready projects. Provide ongoing water supply with redundant systems in-place. Cost avoidance for high priority projects.
RISK	 Continued gaps of redundancy in the Freedom system. Increased costs for limited construction supplies. Economical impacts if projects are not completed prior to failure.

Impact/Effort Matrix - Water Supply



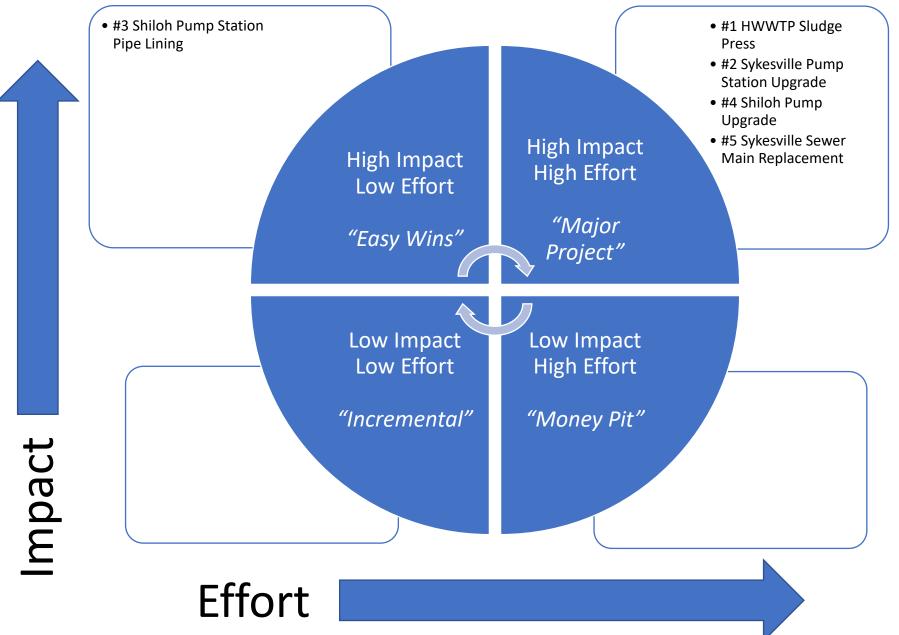
Public Works Wastewater Projects

Project #	Project Name	Cost	Project Description
1	Design and Construction of Hampstead WWTP Sludge Press Facility and Old Influent Line Headworks Building	\$3,500,000	Current back-up system for sludge processing is a greenhouse, which is capacity limited and time consuming. Construction of a second sludge press will provide for the additional processing capacity with reduced risk of groundwater contamination.
2	Upgrade of the Sykesville Wastewater Pump Station	\$2,300,000	Increase holding (wet well) capacity at the facility during peak flow times and storm events. Pump replacement with higher flow capacity will allow for easier operation and reduced chance of failure.
3	Lining of Sewer Mains Upstream of Shiloh Pump Station	\$1,500,000	Greatly reduce the inflow and infiltration of groundwater into the sewer collection system.
4	Upgrade of the Shiloh Wastewater Pump Station	\$2,000,000	Increase holding (wet well) capacity at the facility during peak flow times and storm events. Pump replacement with higher flow capacity will allow for easier operation and reduced chance of failure.
5	Replacement of Sewer Mains on Sykesville Main Street and Springfield Avenue	\$1,900,000	Replacement of the oldest sewer lines in the Freedom area. Lines have numerous leaks and cracks that require updating.
	TOTAL WASTEWATER PROJECTS	\$11,200,000	

Public Works Wastewater Supply Projects Risk/Reward

REWARD	 Provides critical and redundant processing of wastewater. 			
	Shovel ready projects.			
	 Pump station upgrades for increased holding capacity and pumping. 			
	 Cost avoidance for high priority projects. 			
	 Major reduction of inflow and infiltration issues. 			
RISK	 Processing capacity at plant will continue. 			
	Higher increase chance of environmental overflows in pump stations without proper holding capacity.			
	Economical impacts if projects are not completed prior to failure for local towns.			
	 Continued reduction of plant capacity with groundwater infiltration. 			

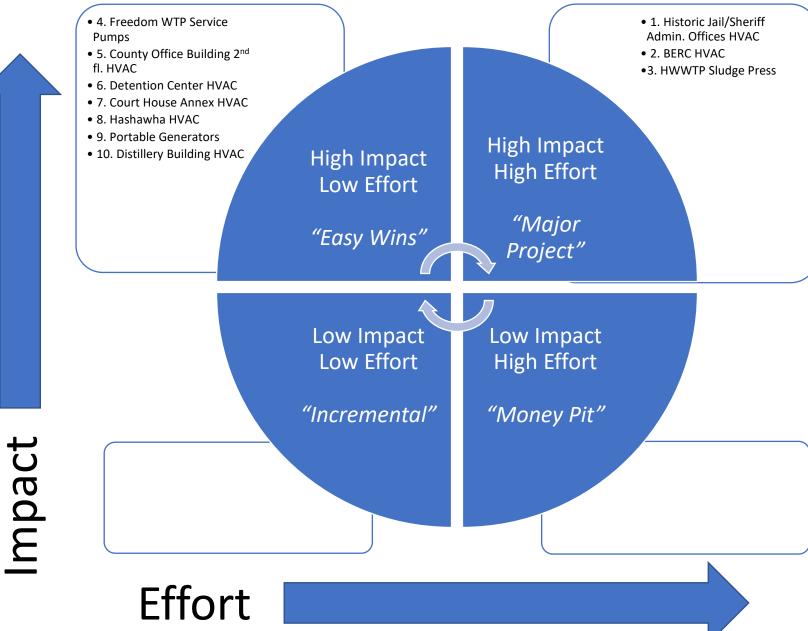
Impact/Effort Matrix - Wastewater



Public Works Top 10 Projects

Project Priority	Purpose Area	Project Name	Cost	Project Description
1	Contain COVID Spread	Historic Jail/Sheriff Admin. Offices HVAC	\$115,000	Current HVAC system is window and wall units with no air exchange. Project will include central air with full air exchange system.
2	Contain COVID Spread	BERC HVAC	\$500,000	Current HVAC system is window and wall units with no air exchange. Project will include central air with full air exchange system.
3	Wastewater	Construction of Hampstead WWTP Sludge Press Facility and Old Influent Line Headworks Building	\$3,000,000	Current back-up system for sludge processing is a greenhouse, which is capacity limited and time consuming. Construction of a second sludge press will provide for the additional processing capacity with reduced risk of groundwater contamination.
4	Drinking Water	Installation of Two New Service Pumps at the Freedom Water Treatment Plant	\$500,000	Service pumps distribute water while maintaining consistent water pressure for the entire Freedom system. Current pumps have been rebuilt and overdue for replacement.
5	Contain COVID Spread	COB 2ND floor HVAC upgrade	\$700,000	Replacement of outdated equipment to provide adequate air exchange control.
6	Contain COVID Spread	HVAC Detention Center	\$400,000	Replacement of outdated equipment to provide adequate air exchange control.
7	Contain COVID Spread	Court House Annex Outside Air Handler Unit	\$700,000	Replacement of outdated equipment to provide adequate air exchange control.
8	Contain COVID Spread	Hashawha HVAC	\$100,000	Replacement of outdated equipment to provide adequate air exchange control.
9	Contain COVID Spread	Portable Generator for flex sites	\$200,000	Portable generators for senior center sites, with transfer switches. Senior centers provide meals and services for at-risk citizens. Sites are also used for shelters and testing/vaccination sites.
10	Contain COVID Spread	Distillery Building HVAC	\$1,000,000	Replacement of outdated equipment to provide adequate air exchange control.
		TOTAL DPW TOP 10 PROJECTS	\$7,215,000	

Impact/Effort Matrix - DPW Top 10



Department of Citizen Services Project Overview

Project Number (Rank)	Project Name
1	Family Shelter Relocation Project - Family Shelter Design and Engineering
2	RFP for Local Non-Profits to Support Increased Behavioral Health Services
3	Economic Relief for Landlords
4	Citizen Services Office Space-Design, Renovations, Furnishings (space available as part of building acquisition for family shelter relocation)

Project #1 - Family Shelter Relocation Project

Category:	COVID Response
Project Description:	Family Shelter Relocation Project - Family Shelter Design and Engineering The current family shelter has multiple limitations when attempting to safely house families during COVID. The space is also not ideal for serving families with children. The acquisition of a new location that provides a safe and family friendly living space is advancing. Multiple grant funding sources for the relocation project are dependent upon successful design and engineering plans, which are not able to be funded by other sources. This request would allow the full project to move forward and access to the additional funding sources needed.
Estimated Cost:	\$152,000
Projected Start Date:	11/01/2021
Projected End Date:	11/01/2023

Project #1-Family Shelter Relocation Project Risk/Reward

REWARD	 Design and engineering phases of the project can be completed. With design and engineering completed, grants can be secured to fund the remaining phases of the relocation project.
RISK	

Project #2 - RFP for Local- Non-Profits to Support Increased Behavioral Health Services

Category:	Behavioral Health
Project Description:	RFP for Local Non-Profits to Support Increased Behavioral Health Services. As a result of COVID, behavioral health providers across Carroll County report an increase in all clients experiencing increased anxiety, depressive symptoms, problems with sleep and focus, family conflict, and overall isolation. These presentations in clients continue and require increased behavioral health intervention including frequency of service and intensity. This has also resulted in an increased need for intensive case management. Funding for additional support services will allow non- profit providers the ability to meet the needs for services.
Estimated Cost:	Up to \$1,500,000 (variable)
Projected Start Date:	12/01/2021
Projected End Date:	12/01/2024

Project #2 - RFP for Local- Non-Profits to Support Increased Behavioral Health Services Risk/Reward

REWARD	 People remain employed, housed and active contributors in their community. Appropriate substance use interventions promotes recovery. Intensive case management and therapies ensure individuals can manage their behavioral health conditions.
RISK	 Inability to fund the complete need. Expectation that county will continue to provide funding. Potential that the state will fund a similar program.

Project #3 - Economic Relief for Landlords

Category:	Economic Support
Project Description:	Economic Relief for Landlords who have experienced revenue loss as a result of tenants vacating units during the eviction moratorium after months of non-payment of rent. Other Federal/State rental arrears assistance programs do not provide options for payment to landlords for back rent without the involvement of the tenant, leaving landlords with no mechanism to recoup this lost revenue. Landlords express concerns that they will need to sell rental units due to inability to pay mortgage which would reduce the availability of affordable housing stock in Carroll County. Provide up to \$7500 rental relief per unit.
Estimated Cost:	Funding requested could provide support for 133 units Up to \$1,000,000 (variable)
Projected Start Date:	12/01/2021
Projected End Date:	12/01/2024

Project #3 - Economic Relief for Landlords Risk/Reward

REWARD	 Maintain affordable housing units. People remain housed. Stable housing promotes stability in other aspects of life including employment.
RISK	 Inability to fund the complete need. Landlords may not qualify. Landlords may still sell properties thereby reducing affordable housing stock.

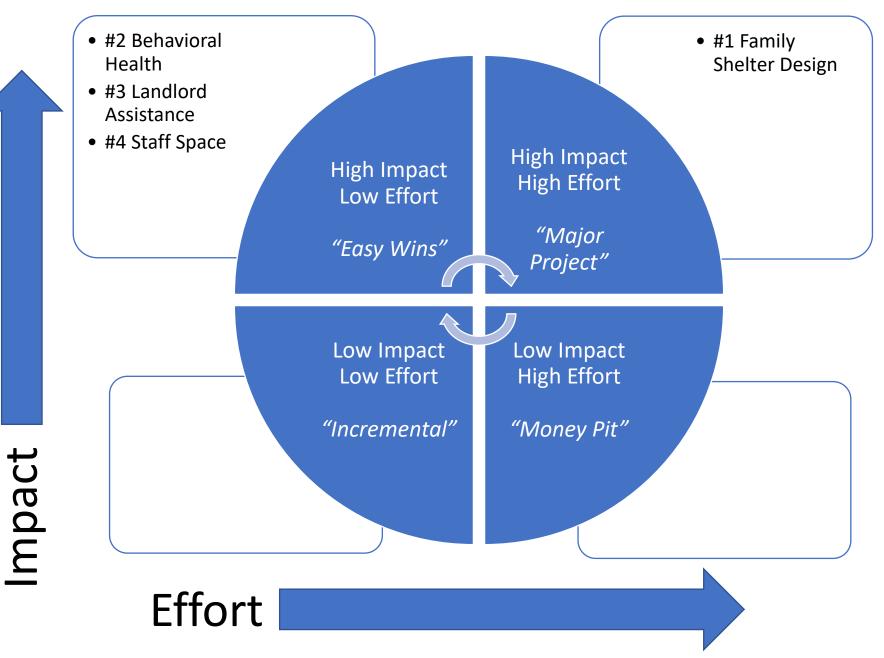
Project #4 - Citizen Services Office Space-Design, Renovations & Furnishings

Category:	COVID Response
Project Description:	Citizen Services Office Space-Design, Renovations, & Furnishings (space available as part of building acquisition for family shelter relocation) Additional COVID funding was allocated to the BOAD to develop programs for older adults/people with disabilities to support the response/recovery from the pandemic. Multiple new positions within the BOAD were hired as a result. The BOAD was at capacity for staff office space pre- pandemic, with many existing offices offering no space to social distance if meeting in person with a client. The new office space will provide multiple options for social distancing when meeting with clients in person as operations reopen, including additional conference rooms.
Estimated Cost:	\$890,000
Projected Start Date:	11/01/2021
Projected End Date:	08/01/2022

Project #4 - Citizen Services Office Space-Design, Renovations & Furnishings Risk/Reward

REWARD	 Would provide for adequate staff office space for Citizen Services Staff given COVID restrictions and additional hiring due to COVID. This is a partner project to the family shelter relocation project.
RISK	

Impact/Effort Matrix - Citizen Services



Department of Technology Services Increased Access to High-Speed Internet Project Overview

Project Number (Rank)	Project Name
1	Fiber Project Manager
2	Fiber Connection Unserved & Underserved Areas of Carroll County – 3000+ premises
3	Lineboro Fire Department – Public Safety
4	Harney Fire Department – Public Safety
5	Lineboro Tower – Public Safety
6	State's Attorney Office – COVID Mitigation
7	Roadway Building – COVID Mitigation
8	Carroll Transit – COVID Mitigation

#1 - Fiber Project Manager

Category:	Broadband Infrastructure
Project Description:	Position will provide oversight and manage a multi-million dollar project including the engineering and construction of all fiber builds along with reporting and tracking all costs and expenditures in accordance with the federal guidelines. The position will also coordinate various federal and state grant opportunities to ensure compliance and that resources are used as efficiently as possible. Manager will create a strategic plan to efficiently connect as many properties as possible. This position is critical to the success of the program. Adding one position to manage and monitor several million dollars in grant funding will allow current staff to focus on the day-to-day operations.
Estimated Cost:	\$625,000
Projected Start Date:	09/01/2021
Projected End Date:	12/31/2026

#1 - Fiber Project Manager Risk/Reward

REWARD	 Additional dedicated staff to the management of a multi-million dollar project. Complete responsibility and oversight of the project details such as right of ways and permit issues. Develop and review RFP's issued for all projects ensuring the most construction with the most efficient use of funding. Ensure compliance with federal grant requirements.
RISK	 Not being able to maximize the number of properties connected to the internet. Delays in not being able to move projects forward. Missing grant opportunities. Not finding a qualified person/consultant.

#2 - Fiber Connection Unserved & Underserved Areas of Carroll County – 3000+ premises

Category:	Broadband Infrastructure
Project Description:	Fiber Connection Unserved & Underserved Areas of Carroll County – 3000+ premises
	Close the "digital divide" in the county. The most efficient way to accomplish this is through public/private partnerships which incentivize local Internet Service Providers to build the last mile connections by lighting more properties quickly and efficiently. The county will incentivize ISPs to construct the last mile, identified by either the county or the companies, as long as the areas are unserved or underserved. The county will issue multiple Request for Proposals to allow Internet Service Providers to bid on engineering and construction to the premise as well as provide service.
Estimated Cost:	\$15,000,000
Projected Start Date:	01/01/2022
Projected End Date:	12/21/2026

#2 - Fiber Connection Unserved & Underserved Areas of Carroll County – 3000+ premises Risk/Reward

REWARD	 Reduce the digital divide for residents and businesses providing more access to the internet and other digital information and communication technologies for education, business, healthcare, work and personal endeavors. High-speed access will make properties more salable and improve the marketability of the county as a whole. Increase revenue potential for local Internet Service Providers. Helps stimulate the local economy.
RISK	 No companies respond to the RFP's or poor competition. National demand for necessary tools and products could limit supply causing increased costs and delays in receiving materials. Areas that were bid on by Talkie under the RDOF grants could become ineligible if the FCC eventually awards those areas to Talkie for construction. These funds may be the only opportunity to fund these projects; future funding opportunities may not be available.

Broadband Public Safety Projects (3)

Project Name	Project Description	Estimated Cost	Projected Start Date	Projected End Date
#3 Lineboro Fire Department	Build 4.5 miles of fiber to Lineboro Fire Dept.	\$820,233	11/01/2021	03/31/2022
#4 Harney Fire Department	Build 5.3 miles of fiber to Harney Fire Dept.	\$934,410	11/01/2021	03/31/2022
#5 Lineboro Tower	Build 2.1 miles of fiber to Lineboro Tower	\$390,660	11/01/2021	03/31/2022

Broadband Public Safety Projects Risk/Reward

REWARD	 Excess fiber in these lateral builds can be leased to Internet Service Providers to provide service to businesses and residents in the area. More reliable wired connections. Additional fiber middle mile will mean more lease opportunities for the county.
RISK	 Not building these laterals will leave these facilities on a less reliable wireless connection.

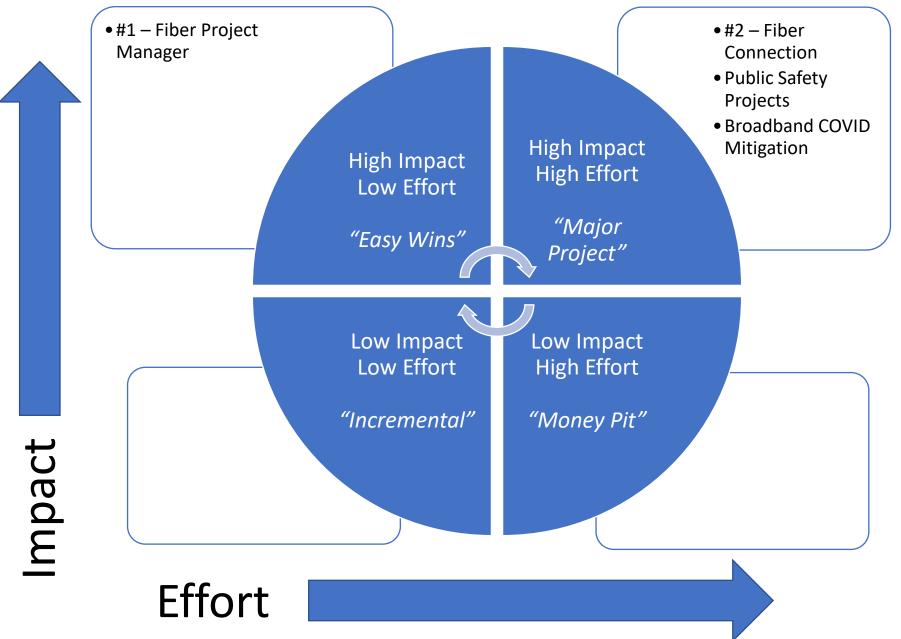
Broadband COVID Mitigation Projects (3)

Project Name	Project Description	Estimated Cost	Projected Start Date	Projected End Date
#6 State's Attorney Office	Connect State's Attorney (new building) with a wired connection	\$15,000	11/01/2021	03/31/2022
#7 Roadway Building	Connect Roadway Building with a wired connection	\$30,000	11/01/2021	03/31/2022
#8 Carroll Transit	Connect Carroll Transit with a wired connection	\$15,000	11/01/2021	03/31/2022

Broadband COVID Mitigation Projects Risk/Reward

REWARD	 Staff would be able to work remotely if necessary. Additional fiber middle mile will mean more lease opportunities for the county.
RISK	 Access to data would be limited in a remote work situation.

Impact/Effort Matrix - Broadband



Summary

Staff recommended motion:

I move the Board of Commissioners create and fund two positions:

- 1. Broadband Project Manager
- 2. Grants Monitor

Next Steps

- Staff will continue to work through the guidance and prepare to spend this money

 including hiring the two positions, drafting requests for proposals, continuing to
 refine and develop the projects and their scope along with a myriad of other
 important preparatory functions.
- Due to the amount and complexities of a federal grant, it's important to spend and account for it in the best way possible.
- Board to review all projects to determine which should move forward for more discussion and detail.