COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2020 TO 2025

| ROADS | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | Prior Allocation | Balance To Complete | Total Project Cost |
|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------------|------------------------|-----------------------|
| Highway Safety Improvements | \$30,000 | \$32,000 | \$33,000 | \$35,000 | \$37,000 | \$38,000 | \$0 | \$0 | \$205,000 |
| Market Street Extended | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,991,005 | 0 | 2,491,005 |
| Pavement Management Program | 12,660,000 | 13,120,000 | 13,770,000 | 14,375,000 | 15,125,000 | 15,878,000 | 0 | 0 | 84,928,000 |
| Pavement Preservation | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | 1,350,000 | 0 | 0 | 7,283,000 |
| Ramp and Sidewalk Upgrades | 78,000 | 81,000 | 85,000 | 88,000 | 92,000 | 96,000 | 0 | 0 | 520,000 |
| Small Drainage Structures | 500,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | 1,916,000 |
| Storm Drain Rehabilitation | 215,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | 1,631,000 |
| Storm Drain Video Inspection | 135,000 | 139,000 | 143,000 | 147,000 | 151,000 | 156,000 | 0 | 0 | 871,000 |
| Transportation/State Projects | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 800,000 | 0 | 1,400,000 |
| ROADS TOTAL | \$15,432,000 | \$15,166,000 | \$15,918,000 | \$16,427,000 | \$17,306,000 | \$18,205,000 | \$2,791,005 | \$0 | \$101,245,005 |
| SOURCES OF FUNDING: | | | | | | | | | |
| Transfer from General Fund | \$573,306 | \$339,000 | \$343,000 | \$147,000 | \$151,000 | \$1,256,000 | \$800,000 | \$0 | \$3,609,306 |
| Local Income Tax | 0 | 0 | 0 | 0 | 0 | 0 | 758,005 | 0 | 758,005 |
| Bonds | 10,984,004 | 12,672,000 | 13,385,000 | 14,053,000 | 14,867,000 | 15,685,000 | 1,233,000 | 0 | 82,879,004 |
| Reallocated Bonds | 1,150,259 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,150,259 |
| State Highway Administration | 176,000 | 176,000 | 176,000 | 176,000 | 176,000 | 176,000 | 0 | 0 | 1,056,000 |
| Highway User Revenue | 2,548,431 | 1,979,000 | 2,014,000 | 2,051,000 | 2,112,000 | 1,088,000 | 0 | 0 | 11,792,431 |
| ROADS TOTAL | \$15,432,000 | \$15,166,000 | \$15,918,000 | \$16,427,000 | \$17,306,000 | \$18,205,000 | \$2,791,005 | \$0 | \$101,245,005 |

Highway Safety Improvements

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding to address roadway segments and road intersections with a history of frequent or severe accidents, and those with a significant potential for accidents. Possible improvements include minor changes in intersection geometry, turn lanes, signing additions or upgrades, traffic calming measures, and pavement marking upgrades.

| - | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|--|--------|--------|-------------------------|--------|--------|--------|---------------------|------------------------|-----------------------|
| Engineering/Design | | | | | | | | | 0 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | | | | | | | | | 0 |
| Construction | 30,000 | 32,000 | 33,000 | 35,000 | 37,000 | 38,000 | | | 205,000 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | | | | | | | | | 0 |
| EXPENDITURES | | | | | | | | | |
| | | | | | | | | | |
| TOTAL | 30,000 | 32,000 | 33,000 | 35,000 | 37,000 | 38,000 | 0 | 0 | 205,000 |
| TOTAL SOURCES OF FUNDS | 30,000 | 32,000 | 33,000 | 35,000 | 37,000 | 38,000 | 0 | 0 | 205,000 |
| | 30,000 | 32,000 | 33,000 | 35,000 | 37,000 | 38,000 | 0 | 0 | 205,000 |
| SOURCES OF FUNDS | 30,000 | 32,000 | 33,000 | 35,000 | 37,000 | 38,000 | 0 | 0 | |
| SOURCES OF FUNDS Bonds | 30,000 | 32,000 | 33,000 | 35,000 | 37,000 | 38,000 | 0 | 0 | 0 |
| SOURCES OF FUNDS Bonds Reallocated Bonds | 30,000 | 32,000 | 33,000 33,000 | 35,000 | 37,000 | 38,000 | 0 | 0 | 0 |

Market Street Extended

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

Functional Classification: Collector Average Daily Traffic: TBD Length: Approximately 1,400 feet Limits: MD 140 to Old Westminster Pike

This project provides funding for the construction of a more direct connection to MD 140 from Old Westminster Pike. This connector will reduce traffic on Old Baltimore Road and the local streets that extend from Old Westminster Pike to Old Baltimore Road, and will provide redundancy in the road network. The connection to MD 140 will be located at the existing traffic signal at Market Street and Old Baltimore Road.

| | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|---|---------|-------|-------|-------|-------|-------|---------------------|------------------------|---------------------------|
| Engineering/Design | | | | | | | | | 0 |
| Land Acquisition | | | | | | | 1,271,005 | | 1,271,005 |
| Site Work | | | | | | | 51,000 | | 51,000 |
| Construction | 500,000 | | | | | | 516,000 | | 1,016,000 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | | | | | | | 153,000 | | 153,000 |
| EXPENDITURES | | | | | | | | | |
| _ | | | | | | | | | |
| TOTAL | | | | | | | | | |
| TOTAL | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,991,005 | 0 | 2,491,005 |
| | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,991,005 | 0 | 2,491,005 |
| SOURCES OF FUNDS | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,991,005 | 0 | 2,491,005 |
| | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,991,005 | 0 | 2,491,005 |
| SOURCES OF FUNDS | 500,000 | 0 | 0 | 0 | 0 | 0 | 1,991,005 | 0 | |
| SOURCES OF FUNDS Transfer from General Fund | 500,000 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| SOURCES OF FUNDS Transfer from General Fund Local Income Tax | 500,000 | 0 | 0 | 0 | 0 | 0 | 758,005 | 0 | 0 758,005 |
| SOURCES OF FUNDS Transfer from General Fund Local Income Tax Bonds | | 0 | 0 | 0 | 0 | 0 | 758,005 | 0 | 0 758,005 1,233,000 |

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Pavement Management Program

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding for the maintenance, repair, or rehabilitation of the County's 900 miles of paved roads. A pavement management software program is used to collect road condition information and to recommend the most cost-effective repair. Repair strategies include: patching, overlay, mill and overlay, full depth reclamation, and reconstruction. Drainage structures and traffic barriers will be inspected, repaired, replaced, or added where necessary, and sidewalk accessibility will also be evaluated and included if upgrades are due.

Maintaining a road network in satisfactory condition is one of the Department's goals. While addressing roads that are near failure is important, maintaining roads in fair and satisfactory condition is important as well. It is cost effective to address roads while the amount of repair work is minimal and this balanced approach keeps the network in satisfactory condition.

| | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|-----------------------|------------|------------|------------|------------|------------|------------|---------------------|------------------------|-----------------------|
| | | | | | | | | | |
| Engineering/Design | 115,000 | 120,000 | 125,000 | 125,000 | 125,000 | 128,000 | | | 738,000 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | | | | | | | | | 0 |
| Construction | 11,970,000 | 12,400,000 | 13,020,000 | 13,600,000 | 14,300,000 | 15,000,000 | | | 80,290,000 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | 575,000 | 600,000 | 625,000 | 650,000 | 700,000 | 750,000 | | | 3,900,000 |
| EXPENDITURES | | | | | | | | | |

| TOTAL | 12,660,000 | 13,120,000 | 13,770,000 | 14,575,000 | 15,125,000 | 15,878,000 | 0 | 0 | 84,928,000 | 1 |
|-------|------------|------------|------------|------------|------------|------------|---|---|------------|---|

| SOURCES OF FUNDS | | | | | | | |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Transfer from General Fund | 238,306 | | | | | 800,000 | 1,038,306 |
| Bonds | 10,887,994 | 12,144,000 | 12,794,000 | 13,399,000 | 14,149,000 | 14,902,000 | 78,275,994 |
| Reallocated Bonds | 953,269 | | | | | | 953,269 |
| State Highway Administration | 176,000 | 176,000 | 176,000 | 176,000 | 176,000 | 176,000 | 1,056,000 |
| Highway User Revenue | 404,431 | 800,000 | 800,000 | 800,000 | 800,000 | | 3,604,431 |

| PROJECTED OPERATING | | | | | | |
|---------------------|---|---|---|---|---|---|
| IMPACTS | 0 | 0 | 0 | 0 | 0 | 0 |

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Pavement Preservation

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding to place a maintenance seal coat, such as microsurface, on paved roads. Pavement preservation is applied to roads still in good condition, before the onset of serious damage. Annual funding addresses approximately 30 - 40 miles.

Project list will be generated in the spring in preparation for the summer construction season.

| _ | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|---|-----------|-----------|-----------|-----------|-----------|-----------------------------|---------------------|------------------------|-----------------------|
| Engineering/Design | | | | | | | | | 0 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | | | | | | | | | 0 |
| Construction | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | 1,350,000 | | | 7,283,000 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | | | | | | | | | 0 |
| EXPENDITURES | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| TOTAL | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | 1,350,000 | 0 | 0 | 7,283,000 |
| TOTAL | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | 1,350,000 | 0 | 0 | 7,283,000 |
| TOTAL SOURCES OF FUNDS | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | 1,350,000 | 0 | 0 | 7,283,000 |
| | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | 1,350,000 300,000 | 0 | 0 | 7,283,000 300,000 |
| SOURCES OF FUNDS | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | , , | 0 | 0 | |
| SOURCES OF FUNDS Transfer from General Fund | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | , , | 0 | 0 | 300,000 |
| SOURCES OF FUNDS Transfer from General Fund Reallocated GF Transfer | 1,114,000 | 1,147,000 | 1,181,000 | 1,216,000 | 1,275,000 | , , | 0 | 0 | 300,000 |
| SOURCES OF FUNDS Transfer from General Fund Reallocated GF Transfer Property Tax | | | | | | 300,000 | 0 | 0 | 300,000 0 0 |

Ramp and Sidewalk Upgrades

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding to upgrade or replace non-compliant ramps and sidewalks for ADA accessibility. Non-compliant ramps and sidewalks are also addressed through the Pavement Management Program. This project allows for the acceleration of the replacement and upgrade process.

| - | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|--|---------------|---------------|---------------|---------------|---------------|-------------------------|---------------------|------------------------|-----------------------|
| Engineering/Design | | | | | | | | | 0 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | 8,000 | 8,000 | 8,500 | 8,500 | 9,000 | 9,000 | | | 51,000 |
| Construction | 63,000 | 66,000 | 69,000 | 72,000 | 75,000 | 79,000 | | | 424,000 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | 7,000 | 7,000 | 7,500 | 7,500 | 8,000 | 8,000 | | | 45,000 |
| EXPENDITURES | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| TOTAL | 78,000 | 81,000 | 85,000 | 88,000 | 92,000 | 96,000 | 0 | 0 | 520,000 |
| TOTAL | 78,000 | 81,000 | 85,000 | 88,000 | 92,000 | 96,000 | 0 | 0 | 520,000 |
| TOTAL | 78,000 | 81,000 | 85,000 | 88,000 | 92,000 | 96,000 | 0 | 0 | 520,000 |
| TOTAL SOURCES OF FUNDS Transfer from General Fund | 78,000 | 81,000 | 85,000 | 88,000 | 92,000 | 96,000 | 0 | 0 | |
| TOTAL SOURCES OF FUNDS | 78,000 | 81,000 | 85,000 | 88,000 | 92,000 | 96,000 96,000 | 0 | 0 | 0 |
| TOTAL SOURCES OF FUNDS Transfer from General Fund Reallocated GF Transfer | | | | | | | 0 | 0 | 0 |

Small Drainage Structures

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding to rehabilitate or replace deteriorated drainage structures including culvert headwalls and ancillary drainage features.

The Department of Public Works continues to incorporate all pipe culverts and drainage structures into the Geographic Information Systems (GIS). Once the locations are identified and mapped, field condition assessments can be made to help determine the most cost-effective approach to replacing and repairing these structures.

| | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|--|---------|---------------------------|----------------|----------------|---------------------------|---------|---------------------|------------------------|-----------------------|
| Engineering/Design | | | | | | | | | 0 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | | | | | | | | | 0 |
| Construction | 500,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | | | 1,916,000 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | | | | | | | | | 0 |
| EXPENDITURES | | | | | | | | | |
| EAFENDITUKES | | | | | | | | | |
| | | | | | | | | | |
| TOTAL | 500,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | 1,916,000 |
| | 500,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | 1,916,000 |
| TOTAL | 500,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | 1,916,000 |
| TOTAL SOURCES OF FUNDS | 500,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | |
| TOTAL SOURCES OF FUNDS Transfer from General Fund | 500,000 | 223,500 223,500 | 253,000 | 283,000 | 313,000 313,000 | 343,500 | 0 | 0 | 0 |
| TOTAL SOURCES OF FUNDS Transfer from General Fund Reallocated GF Transfer | 500,000 | | | | | | 0 | 0 | 0 |

Storm Drain Rehabilitation

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding to maintain the storm drain system through rehabilitation and replacement. The County maintains about 180 miles (or 950,000 feet) of storm drain infrastructure, primarily located in neighborhoods where curbing, inlets, and manholes exist.



| | | | | | | Prior | Balance to | Total |
|-------------------|---------|-----------------|-------------------------|---------------------------------|---|---|--|--|
| FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Allocation | Complete | Project Cost |
| | | | | | | | | 0 |
| | | | | | | | | 0 |
| | | | | | | | | 0 |
| 215,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | | | 1,631,000 |
| | | | | | | | | 0 |
| | | | | | | | | 0 |
| | | | | | | | | |
| | | | | | | | | |
| 215,000 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | 0 | 0 | 1,631,000 |
| | | | | | | | | |
| | | | | | | | | 1 |
| | | | | | | | | 0 |
| | | | | | | | | 0 |
| | | | | | | | | |
| 78,275 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | | | 1,494,275 |
| 78,275 136,725 | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | | | 1,494,275 136,725 |
| | 223,500 | 253,000 | 283,000 | 313,000 | 343,500 | | | |
| | | 215,000 223,500 | 215,000 223,500 253,000 | 215,000 223,500 253,000 283,000 | 215,000 223,500 253,000 283,000 313,000 | 215,000 223,500 253,000 283,000 313,000 343,500 | FY 20 FY 21 FY 22 FY 23 FY 24 FY 25 Allocation | FY 20 FY 21 FY 22 FY 23 FY 24 FY 25 Allocation Complete Image: Complete in the image in the ima |

Storm Drain Video Inspection

Heidi K. Pepin, Management and Budget Project Coordinator (410) 386-2082

This project provides ongoing funding to gather video inspection data of existing storm drain pipes. Inspection data is also collected through the Pavement Management Program. Video inspections will determine if repairs or replacements are needed, and funding is provided for infrastructure rehabilitation in the Storm Drain Rehabilitation capital project.

| - | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------|------------------------|-----------------------|
| Engineering/Design | 135,000 | 139,000 | 143,000 | 147,000 | 151,000 | 156,000 | | | 871,000 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | | | | | | | | | 0 |
| Construction | | | | | | | | | 0 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | | | | | | | | | 0 |
| EXPENDITURES | | | | | | | | | |
| | | | | | | | | | |
| TOTAL | 135,000 | 139,000 | 143,000 | 147,000 | 151,000 | 156,000 | 0 | 0 | 871,000 |
| | 135,000 | 139,000 | 143,000 | 147,000 | 151,000 | 156,000 | 0 | 0 | 871,000 |
| | 135,000 135,000 | 139,000 139,000 | 143,000 143,000 | 147,000 147,000 | 151,000 151,000 | 156,000 156,000 | 0 | 0 | 871,000 871,000 |
| SOURCES OF FUNDS | | | | | | , | 0 | 0 | |
| SOURCES OF FUNDS Transfer from General Fund | | | | | | , | 0 | 0 | 871,000 |
| SOURCES OF FUNDS Transfer from General Fund Reallocated GF Transfer | | | | | | , | 0 | 0 | 871,000 0 |

Transportation/State Projects

Lynn Karr, Senior Management and Budget Analyst (410) 386-2082

This project provides funding to support State road projects in Carroll County. Having County funding available to contribute to State projects may encourage the planning, construction, or improvement of State roads in Carroll County.

| | FY 20 | FY 21 | FY 22 | FY 23 | FY 24 | FY 25 | Prior Allocation | Balance to Complete | Total Project Cost |
|---|---------------------------|---------------------------|---------------------------|-------|-------|-------|---------------------------|------------------------|-----------------------|
| = | | | | | | | | • | |
| Engineering/Design | 200,000 | 200,000 | 200,000 | | | | 800,000 | | 1,400,000 |
| Land Acquisition | | | | | | | | | 0 |
| Site Work | | | | | | | | | 0 |
| Construction | | | | | | | | | 0 |
| Equipment/Furnishings | | | | | | | | | 0 |
| Other | | | | | | | | | 0 |
| EXPENDITURES | · | • | | | | | | | • |
| | | | | | | | | | |
| EATENDITURES | | | | | | | | | |
| TOTAL | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 800,000 | 0 | 1,400,000 |
| | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 800,000 | 0 | 1,400,000 |
| | 200,000 | 200,000 | 200,000 | 0 | 0 | 0 | 800,000 | 0 | 1,400,000 |
| TOTAL | 200,000 200,000 | 200,000 200,000 | 200,000 200,000 | 0 | 0 | 0 | 800,000 800,000 | 0 | 1,400,000 |
| TOTAL SOURCES OF FUNDS | | | | 0 | 0 | 0 | | 0 | |
| TOTAL SOURCES OF FUNDS Transfer from General Fund Local Income Tax | | | | 0 | 0 | 0 | | 0 | 1,400,000 |
| TOTAL SOURCES OF FUNDS Transfer from General Fund | | | | 0 | 0 | 0 | | 0 | 1,400,000 |
| TOTAL SOURCES OF FUNDS Transfer from General Fund Local Income Tax Property Tax | | | | 0 | 0 | 0 | | 0 | 1,400,000 0 0 |

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