

SIX-YEAR OPERATING REVENUE

	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Real Property Tax	\$202,800,490	\$208,867,593	\$214,863,479	\$221,188,523	\$227,583,164	\$234,052,670
% Change	3.00%	2.99%	2.87%	2.94%	2.89%	2.84%
Property Tax directly to Capital Fund	(2,680,680)	(2,695,190)	(3,020,940)	(3,352,340)	(3,435,520)	(3,513,690)
Property Tax directly to Stormwater Fund	(2,148,660)	(2,788,570)	(3,193,740)	(3,593,310)	(3,981,060)	(4,328,430)
Railroad and Public Utility	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
% Change	6.67%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Business Tax	8,148,600	8,230,086	8,312,387	8,395,511	8,479,466	8,564,260
% Change	-1.16%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	\$214,119,750	\$219,613,919	\$224,961,186	\$230,638,384	\$236,646,050	\$242,774,810
% Change	3.25%	2.57%	2.43%	2.52%	2.60%	2.59%
Income Tax	\$152,798,000	\$159,494,541	\$166,500,748	\$173,831,202	\$181,501,178	\$189,526,673
% Change	2.65%	4.38%	4.39%	4.40%	4.41%	4.42%
Recordation	14,730,000	14,950,000	15,200,000	15,400,000	15,600,000	15,900,000
% Change	-1.14%	1.49%	1.67%	1.32%	1.30%	1.92%
Cable Franchise Fee	1,827,000	1,830,000	1,830,000	1,830,000	1,830,000	1,830,000
% Change	0.00%	0.16%	0.00%	0.00%	0.00%	0.00%
Building Permits	565,000	565,000	565,000	565,000	565,000	565,000
% Change	4.48%	0.00%	0.00%	0.00%	0.00%	0.00%
911 Service Fee	1,140,000	1,140,000	1,140,000	1,140,000	1,140,000	1,140,000
% Change	4.59%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Income	4,114,110	4,541,929	4,985,399	5,814,086	6,109,373	6,222,321
% Change	28.97%	10.40%	9.76%	16.62%	5.08%	1.85%
Total Major Revenues	\$389,293,860	\$402,135,389	\$415,182,333	\$429,218,672	\$443,391,602	\$457,958,805
% Change	3.05%	3.30%	3.24%	3.38%	3.30%	3.29%
Tier 2 Revenues *	\$6,013,630	\$6,394,039	\$6,585,860	\$6,783,436	\$6,986,939	\$7,196,547
% Change	-0.85%	6.33%	3.00%	3.00%	3.00%	3.00%
Tier 3 Revenues **	3,808,430	3,922,683	4,040,363	4,161,574	4,286,422	4,415,014
% Change	1.20%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues	\$399,115,920	\$412,452,110	\$425,808,556	\$440,163,682	\$454,664,962	\$469,570,366
% Change	2.97%	3.34%	3.24%	3.37%	3.29%	3.28%
Prior Year Unappropriated Reserve	\$8,903,950	\$3,888,356	\$6,191,159	\$4,124,521	\$4,258,086	\$4,401,637
% Change	-23.82%	-56.33%	59.22%	-33.38%	3.24%	3.37%
Current Year Surplus	1,500	27,500	246,000	680,930	1,006,624	2,179,934
% Change	-99.88%	100.00%	794.55%	176.80%	47.83%	116.56%
Transfer from Special Revenue Fund	408,210	420,460	433,070	446,060	459,440	473,220
% Change	-2.24%	3.00%	3.00%	3.00%	3.00%	3.00%
Transfer from Capital Fund - Income Tax For Debt Service	10,225,720	11,101,031	11,544,231	12,924,240	14,230,976	14,424,355
% Change	-1.26%	8.56%	3.99%	11.95%	10.11%	1.36%
Total Revenues	418,655,300	427,889,457	444,223,016	458,339,433	474,620,087	491,049,512
% Change	1.80%	2.21%	3.82%	3.18%	3.55%	3.46%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

Operating Plan

Fiscal Years 2020 - 2025

Department/Agency	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Public Schools						
Carroll County Public Schools	196,251,500	201,086,800	210,967,250	217,296,270	223,815,160	230,529,610
Carroll County Public Schools Debt Service	10,227,000	11,101,030	11,544,230	12,924,240	14,230,980	14,424,360
Total Public Schools	206,478,500	212,187,830	222,511,480	230,220,510	238,046,140	244,953,970
Education Other						
Cable Regulatory Commission	156,760	164,600	172,830	181,470	190,540	200,070
Carroll Community College	10,387,100	10,698,710	11,019,670	11,350,260	11,690,770	12,041,500
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Program	215,000	215,000	215,000	215,000	215,000	215,000
Carroll County Public Library	9,279,640	9,558,030	9,844,770	10,140,110	10,444,320	10,757,650
Community Media Center	670,000	670,000	670,000	670,000	670,000	670,000
Total Education Other	20,992,540	21,590,380	22,206,310	22,840,880	23,494,670	24,168,260
Public Safety and Corrections						
Circuit Court	2,274,510	2,342,930	2,412,090	2,485,610	2,559,020	2,637,080
Circuit Court Magistrates	407,160	419,850	432,770	445,750	459,130	472,900
Orphans Court	61,110	61,440	61,780	62,140	62,500	62,980
Volunteer Community Service Program	186,440	192,030	197,790	203,730	209,840	216,140
Total Courts	2,929,220	3,016,250	3,104,430	3,197,230	3,290,490	3,389,100
Public Safety 911	5,639,960	5,591,000	6,017,580	5,954,510	6,141,470	6,594,490
Total Public Safety 911	5,639,960	5,591,000	6,017,580	5,954,510	6,141,470	6,594,490
Administrative Services	3,182,570	3,309,870	3,442,270	3,579,960	3,723,160	3,872,080
Advocacy and Investigation Center	20,940	26,570	22,370	23,040	23,730	24,440
Corrections	8,778,240	9,116,830	9,476,620	9,832,890	10,225,710	10,659,230
Law Enforcement	11,613,350	11,980,930	12,452,640	12,923,300	13,432,000	13,969,750
Training Academy	69,570	71,660	73,810	76,020	78,300	80,650
Total Sheriff's Office	23,664,670	24,505,860	25,467,710	26,435,210	27,482,900	28,606,150
State's Attorney's Office	3,586,800	3,701,780	3,813,240	3,927,630	4,045,460	4,166,830
Total State's Attorney's Office	3,586,800	3,701,780	3,813,240	3,927,630	4,045,460	4,166,830
Animal Control	937,180	924,100	993,820	1,023,630	1,009,780	1,040,080
EMS 24/7 Services	4,657,180	4,796,900	4,940,800	5,089,030	5,241,700	5,398,950
Length of Service Award Program	398,000	514,000	630,000	680,000	730,000	780,000
Volunteer Emergency Services Association	8,500,670	8,755,690	9,018,360	9,288,910	9,567,580	9,854,610
Total Public Safety and Corrections Other	14,493,030	14,990,690	15,582,980	16,081,570	16,549,060	17,073,640
Total Public Safety and Corrections	50,313,680	51,805,580	53,985,940	55,596,150	57,509,380	59,830,210
Public Works						
Public Works Administration	584,640	606,210	618,890	638,010	656,600	676,300
Building Construction	334,970	344,280	352,930	364,020	374,440	385,670
Engineering Administration	404,460	416,230	428,720	441,580	454,830	508,470
Engineering - Construction Inspection	418,960	429,630	442,520	455,790	469,470	484,420
Engineering - Design	323,850	333,650	343,570	353,970	364,500	375,540
Engineering - Survey	268,710	291,440	285,850	294,340	303,260	312,270
Facilities	11,163,490	11,535,370	11,555,380	11,954,740	12,363,390	12,833,390
Fleet Management	8,144,510	8,078,480	8,320,840	8,570,460	8,827,580	9,092,410
Permits and Inspections	1,449,890	1,490,780	1,543,300	1,581,800	1,629,250	1,687,640
Roads Operations	7,520,720	7,740,560	7,972,760	8,211,950	8,458,290	8,712,030
Storm Emergencies	2,167,160	2,257,880	2,359,760	2,466,600	2,578,450	2,695,580
Traffic Control	335,200	366,250	377,200	388,510	400,170	412,180
Transit Administration	144,390	137,090	141,200	145,440	149,800	154,300
Veteran Transit Services	142,000	146,260	150,650	155,170	159,820	164,620
Total Public Works	33,402,950	34,174,110	34,893,570	36,022,380	37,189,850	38,494,820
Citizen Services						
Citizen Services Administration	343,990	352,460	363,030	373,920	385,140	396,700
Aging and Disabilities	1,205,590	1,241,490	1,278,730	1,317,090	1,356,610	1,397,310
Recovery Support Services	411,940	906,200	922,930	950,470	978,840	1,008,050
Total Citizen Services	1,961,520	2,500,150	2,564,690	2,641,480	2,720,590	2,802,060

Operating Plan

Fiscal Years 2020 - 2025

Department/Agency	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	268,140	270,820	273,530	276,260	279,030	281,820
CHANGE, Inc.	262,930	265,560	268,210	270,900	273,610	276,340
Family and Children's Services	392,070	403,830	415,950	428,430	441,280	454,520
Flying Colors of Success	46,640	48,970	51,420	53,990	56,690	59,530
Human Services of Program	1,217,310	1,241,660	1,266,490	1,291,820	1,317,660	1,344,010
Mosaic Community Services	108,690	109,780	110,870	111,980	113,100	114,230
Rape Crisis Intervention Service	157,630	165,510	173,790	182,480	191,600	201,180
Target Community and Educational Services	268,140	270,820	273,530	276,260	279,030	281,820
Youth Services Bureau	1,070,390	1,166,800	1,265,130	1,290,440	1,316,250	1,342,570
Citizen Services Non - Profits	3,811,940	3,963,750	4,118,920	4,202,560	4,288,250	4,376,020
Health Department	3,601,730	3,709,780	3,821,080	3,935,710	4,053,780	4,175,390
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,621,730	3,729,780	3,841,080	3,955,710	4,073,780	4,195,390
Total Citizen Services	9,395,190	10,193,680	10,524,690	10,799,750	11,082,620	11,373,470
Recreation and Culture						
Recreation and Parks Administration	355,710	369,860	375,950	388,440	398,850	410,810
Hashawha	822,970	847,680	873,110	899,310	926,280	954,070
Piney Run Park	638,110	657,250	675,880	695,150	716,000	737,480
Recreation	493,020	502,400	517,470	532,990	548,980	565,450
Sports Complex	203,300	209,020	218,290	224,840	231,590	238,600
Total Recreation and Parks	2,513,110	2,586,210	2,660,700	2,740,730	2,821,700	2,906,410
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
Total Culture	80,000	80,000	80,000	80,000	80,000	80,000
Total Recreation and Culture	2,593,110	2,666,210	2,740,700	2,820,730	2,901,700	2,986,410
General Government						
Comprehensive Planning	820,250	844,860	870,200	896,310	923,200	950,890
Total Comprehensive Planning	820,250	844,860	870,200	896,310	923,200	950,890
Comptroller Administration	401,420	413,890	426,230	437,410	452,440	466,090
Accounting	1,033,570	1,066,720	1,098,720	1,129,480	1,163,890	1,198,800
Bond Issuance Expense	243,220	305,520	292,670	280,340	228,870	181,890
Collections Office	1,221,110	1,264,950	1,311,040	1,357,520	1,406,340	1,457,630
Independent Post Audit	51,770	53,320	55,460	57,670	59,980	62,380
Purchasing	402,490	415,260	427,220	440,740	453,460	467,770
Total Comptroller	3,353,580	3,519,660	3,611,340	3,703,160	3,764,980	3,834,560
County Attorney	724,440	746,170	768,560	791,620	815,360	839,820
Total County Attorney	724,440	746,170	768,560	791,620	815,360	839,820
Economic Development Administration	741,440	763,680	786,590	810,190	834,500	859,530
Business Employment and Resource Center	194,560	200,400	206,410	212,600	218,980	225,550
Economic Dev. Infrastructure and Investments	1,550,000	1,550,000	1,550,000	1,550,000	2,050,000	2,050,000
Farm Museum	960,220	988,990	1,018,620	1,049,180	1,080,650	1,113,070
Tourism	408,210	400,980	413,230	425,880	438,950	452,450
Total Economic Development	3,854,430	3,904,050	3,974,850	4,047,850	4,623,080	4,700,600
Human Resources Administration	850,280	835,790	860,860	886,690	913,290	940,690
Health and Fringe Benefits	28,412,710	30,522,060	32,315,130	34,288,540	36,461,710	38,856,080
Personnel Services	148,010	152,450	157,020	161,730	166,590	171,580
Total Human Resources	29,411,000	31,510,300	33,333,010	35,336,960	37,541,590	39,968,350
Land and Resource Management Administration	744,760	767,100	790,120	813,820	838,230	863,380
Development Review	488,880	503,550	518,650	534,210	550,240	566,750
Resource Management	712,220	733,590	755,600	778,270	801,610	825,650
Zoning Administration	239,230	246,400	253,790	261,410	269,250	277,330
Total Land and Resource Management	2,185,090	2,250,640	2,318,160	2,387,710	2,459,330	2,533,110

Operating Plan

Fiscal Years 2020 - 2025

Department/Agency	FY 20 Budget	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned	FY 25 Planned
Management and Budget Administration	247,050	254,460	262,100	269,960	278,060	286,400
Budget	552,030	568,590	585,650	603,220	621,310	639,950
Grants Office	157,330	167,710	166,040	177,770	176,360	188,450
Risk Management	2,302,650	2,417,300	2,532,530	2,653,330	2,780,020	2,914,750
Total Management and Budget	3,259,060	3,408,060	3,546,320	3,704,280	3,855,750	4,029,550
Technology Services	4,491,150	4,869,390	5,219,620	5,291,090	5,494,920	5,653,680
Production and Distribution Services	448,270	461,720	475,570	489,840	504,530	519,670
Total Technology Services	4,939,420	5,331,110	5,695,190	5,780,930	5,999,450	6,173,350
Administrative Hearings	78,570	80,930	83,350	85,860	88,430	91,080
Audio Video Production	183,910	189,430	195,110	200,970	207,000	213,220
Board of Elections	1,421,700	1,427,100	1,508,740	1,572,440	1,661,810	1,732,620
Board of License Commissioners	78,040	80,380	82,790	85,280	87,830	90,470
County Commissioners	979,630	1,009,520	1,039,790	1,075,970	1,103,230	1,136,310
Not in Carroll	306,000	312,120	318,360	324,730	331,220	337,850
Total General Government Other	3,047,850	3,099,480	3,228,140	3,345,250	3,479,520	3,601,550
Total General Government	51,595,120	54,614,330	57,345,770	59,994,070	63,462,260	66,631,780
Conservation and Natural Resources						
Extension Office of Carroll County	511,330	526,670	542,470	558,740	575,510	592,770
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	415,940	428,420	441,270	454,510	468,140	482,190
Weed Control	74,480	102,670	77,430	79,750	82,140	84,610
Total Conservation and Natural Resources	1,031,750	1,087,760	1,091,170	1,123,000	1,155,790	1,189,570
Debt and Transfers						
Debt Service	24,671,020	22,937,800	22,294,760	22,920,730	23,309,790	22,962,820
Debt Service - Ag Pres.	1,831,000	1,904,430	2,221,700	2,685,500	3,049,220	4,171,630
Intergovernmental Transfers	3,185,210	3,256,880	3,330,160	3,405,090	3,481,700	3,560,040
Total Debt and Transfers	29,687,230	28,099,110	27,846,620	29,011,320	29,840,710	30,694,490
Reserves						
Reserve for Contingencies	4,186,550	4,378,890	4,442,246	4,583,390	4,746,200	4,910,500
Reserve for Positions	230,730	475,300	734,340	1,008,500	1,298,440	1,604,840
Reserve for Fire Chief and Admin. Positions	371,260	323,770	333,920	343,240	355,360	366,690
Total Reserves	4,788,540	5,177,960	5,510,506	5,935,130	6,400,000	6,882,030
Interfund Transfers						
Transfer to Capital Fund	4,757,200	4,629,360	4,841,880	4,340,480	4,184,680	4,809,080
Transfer to Grant Fund - Aging and Disabilities	221,970	228,630	235,490	242,550	249,830	257,320
Transfer to Grant Fund - Circuit Court	56,830	59,100	61,470	63,930	66,480	69,140
Transfer to Grant Fund - Comprehensive Planning	31,410	11,750	12,100	12,470	12,840	13,230
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing & Community Dev.	33,500	35,180	36,930	38,780	40,720	42,760
Transfer to Grant Fund - Local Management Board	46,530	47,930	49,360	50,840	52,370	53,940
Transfer to Grant Fund - Public Safety	108,750	108,750	108,750	108,750	108,750	108,750
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff's Office	32,590	52,570	54,670	56,860	59,130	61,500
Transfer to Grant Fund - State's Attorney's Office	151,510	157,570	163,870	170,430	177,250	184,340
Transfer to Grant Fund - Transit	1,124,390	1,200,780	1,258,920	1,319,910	1,383,880	1,451,010
Transfer to Solid Waste Enterprise Fund	1,215,000	1,815,000	2,415,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	521,230	637,590	485,660	564,970	276,010	284,290
Total Interfund Transfers	8,313,010	8,996,310	9,736,200	9,397,070	9,039,040	9,762,460
Projected Revenue	418,655,300	427,889,457	444,223,016	458,339,433	474,620,087	491,049,512
Projected Expenditures	418,591,620	430,593,260	448,392,956	463,760,990	480,122,160	496,967,470
Balance	63,680	-2,703,803	-4,169,940	-5,421,557	-5,502,073	-5,917,958
	0.02%	-0.63%	-0.94%	-1.18%	-1.16%	-1.21%