							Prior	Balance To	Total
	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
PUBLIC SCHOOLS:									
Career and Technology Center	\$10,471,194	\$0	\$2,492,806	\$47,036,000	\$0	\$0	\$100,000	\$0	\$60,100,000
High School Science Room Renovations	2,419,000	3,146,000	0	0	0	0	200,000	0	5,765,000
Electrical Equipment Replacement - Westminster High	2,000,000	0	0	0	0	0	160,000	0	2,160,000
HVAC Improvements and Replacements	0	439,000	6,424,000	9,241,000	8,420,000	10,366,000	0	0	34,890,000
HVAC System Replacement - Sandymount Elementary HVAC System Replacement - Winfield Elementary	4,715,000 515,000	0 6,758,000	0	0	0	0	418,000	0	5,133,000 7,273,000
HVAC System Replacement - winnesd Elementary	313,000	0,738,000	U	U	U	U	U	U	7,273,000
Infrastructure Renewal	2,164,337	0	0	0	0	0	0	0	2,164,337
Paving	625,000	855,000	725,000	965,000	825,000	875,000	0	0	4,870,000
Relocatable Classroom Removal	175,000	0	185,000	0	195,000	0	325,000	0	880,000
Df Di	0	0	0	0	0	200,000	0	0	200,000
Roof Repairs Roof Replacement - Carrolltowne Elementary	615,000	0	0	0	0	200,000	1,612,000	0	2,227,000
Roof Replacement - Elmer Wolfe Elementary	290,000	0	0	0	0	0	1,872,000	0	2,162,000
Noor replacement. Emile: Work Elementary	270,000	0	Ü	· ·	· ·		1,072,000	0	2,102,000
Roof Replacement - Linton Springs Elementary	1,736,000	0	0	0	0	0	0	0	1,736,000
Roof Replacement - Robert Moton Elementary	140,000	0	0	0	0	0	2,009,000	0	2,149,000
Roof Replacement - Sandymount Elementary	1,564,158	0	0	0	0	0	0	0	1,564,158
Roof Replacements	0	1,518,000	1,954,000	1,628,000	3,267,000	4.211.000	0	0	12,578,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,355,690	10,276,000	10,753,880	10,894,920	11,653,970	13,009,640	0	0	66,944,100
Window Replacement - South Carroll High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$38,785,379	\$24,302,000	\$26,684,686	\$70,764,920	\$25,360,970	\$29,661,640	\$6,696,000	\$0	\$222,255,595
SOURCES OF FUNDING:									
D. H. C. LOTTING	#24 04B	60	¢o.	60	60	60	40	ro.	024.040
Reallocated GF Transfer Local Income Tax	\$26,968 12,155,690	\$0 12,131,000	\$0 12,663,880	\$0 12,859,920	\$0 13,673,970	\$0 15,084,640	\$0 685,000	\$0 0	\$26,968 79,254,100
Reallocated Local Income Tax	265,668	12,131,000	12,005,000	12,639,920	13,073,970	15,064,040	085,000	0	265,668
realiseated Escal Income Tax	205,000	0	Ü	· ·	· ·	0	· ·	0	200,000
Reallocated Property Tax	1,871,701	0	0	0	0	0	0	0	1,871,701
Bonds	5,898,000	5,719,000	7,219,306	21,492,000	4,791,000	5,977,000	3,170,000	0	54,266,306
Reallocated Bonds	11,516,194	0	0	0	0	0	0	0	11,516,194
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	2,841,000	0	74,992,500
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PUBLIC SCHOOLS TOTAL	\$38,785,379	\$24,302,000	\$26,684,686	\$70,764,920	\$25,360,970	\$29,661,640	\$6,696,000	\$0	\$222,255,595

CONSERVATION AND OPEN SPACE:	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
Agriculture Land Preservation	\$5,247,850	\$4,621,030	\$4,703,640	\$5,040,490	\$5,376,660	\$5,464,810	\$0	\$0	\$30,454,480
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	370,000	310,000	310,000	310,000	310,000	310,000	0	0	1,920,000
Watershed Assessment and Improvement (NPDES)	3,150,000	3,250,000	3,350,000	3,450,000	3,550,000	3,650,000	0	0	20,400,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,256,030	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$0	\$0	\$53,224,480
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	3,114,850	2,638,030	2,720,640	3,057,490	3,393,660	3,481,810	0	0	18,406,480
Bonds	4,329,804	4,706,900	4,459,500	4,530,500	4,600,500	4,669,000	0	0	27,296,204
Reallocated Bonds	102,696	0	0	0	0	0	0	0	102,696
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,256,030	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$0	\$0	\$53,224,480

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
ROADS:	2017	2020	2021	2022	2023	2021	rmocuron	complete	Troject cost
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Lucabaugh Mill/Sullivan/Lemmon Roads Roundabout	150,000	600,000	0	0	0	0	0	0	750,000
Market Street Extended	720,000	0	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	0	0	81,260,000
Pavement Preservation	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	0	0	7,015,000
Ramp and Sidewalk Upgrades	75,000	78,000	81,000	85,000	88,000	92,000	0	0	499,000
Small Drainage Structures	165,000	173,000	182,000	191,000	201,000	211,000	0	0	1,123,000
Storm Drain Rehabilitation	1,077,900	215,000	265,000	315,000	365,000	415,000	0	0	2,652,900
Storm Drain Video Inspection	439,300	135,000	135,000	135,000	135,000	135,000	0	0	1,114,300
Transportation/State Projects	0	200,000	200,000	200,000	0	0	800,000	0	1,400,000
ROADS TOTAL	\$15,949,200	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$97,985,205
SOURCES OF FUNDING:									
Transfer from General Fund	\$322,426	\$1,199,000	\$1,232,000	\$1,266,000	\$1,101,000	\$1,160,000	\$800,000	\$0	\$7,080,426
Reallocated GF Transfer	622,735	0	0	0	0	0	0	0	622,735
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Reallocated Property Tax	21,840	0	0	0	0	0	0	0	21,840
Bonds	6,854,030	12,671,100	12,672,000	13,385,000	14,053,000	14,867,000	513,000	0	75,015,130
Reallocated Bonds	5,578,539	0	0	0	0	0	0	0	5,578,539
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,373,630	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	7,773,630
Reallocated Developer Contribution	0	78,900	0	0	0	0	0	0	78,900
ROADS TOTAL	\$15,949,200	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$97,985,205

							Prior	Balance To	Total
	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$120,000	\$0	\$305,000	\$0	\$1,185,000	\$0	\$0	\$0	\$1,610,000
Bridge Inspection and Inventory	39,000	41,000	43,000	45,000	47,000	49,000	0	0	264,000
Bridge Maintenance and Structural Repair	68,000	71,000	75,000	78,000	82,000	85,000	0	0	459,000
Cleaning and Painting of Existing Bridge Structural Steel	317,000	212,000	223,000	234,000	246,000	258,000	0	0	1,490,000
Gaither Road over South Branch Patapsco	0	0	1,935,000	0	0	0	275,000	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	255,000	0	470,000	0	0	725,000
Hollingsworth Road over Unnamed Tributary	865,000	0	0	0	0	0	200,000	0	1,065,000
McKinstrys Mill Road over Little Pipe Creek	0	0	0	0	0	250,000	0	1,355,200	1,605,200
White Rock Road over Piney Run	62,294	0	0	0	0	0	1,210,000	0	1,272,293
BRIDGES TOTAL	\$1,471,294	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$1,685,000	\$1,355,200	\$10,700,493
SOURCES OF FUNDING:									
Transfer from General Fund	\$161,000	\$154,000	\$163,000	\$170,000	\$178,000	\$186,000	\$60,000	\$0	\$1,072,000
Bonds	971,000	0	593,000	255,000	165,000	538,000	447,600	271,040	3,240,640
Reallocated Bonds	62,294	0	0	0	0	0	0	0	62,294
Federal Highway/Bridge	\$277,000	\$170,000	\$1,825,000	\$187,000	\$1,217,000	\$388,000	\$1,177,400	\$1,084,160	\$6,325,560
BRIDGES TOTAL	\$1,471,294	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$1,685,000	\$1,355,200	\$10,700,493

							Prior	Balance To	Total
_	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
RECREATION AND CULTURE:									
Bear Branch Nature Center Roof Replacement	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$270,000
Bennett Cerf Bridge Replacement	205,000	0	0	0	0	0	0	0	205,000
Charles Carroll Tennis and Basketball Court Replacement	121,000	0	0	0	0	0	0	0	121,000
Community Self-Help Projects	78,000	80,000	82,000	84,000	86,000	88,000	0	0	498,000
Deer Park Phase II	250,000	0	0	0	0	0	1,454,000	0	1,704,000
Double Pipe Creek Boat Ramp	32,000	150,000	0	0	0	0	0	0	182,000
Freedom Park Play Area Surfacing	75,000	0	0	0	0	0	0	0	75,000
Gillis Falls Trail	0	0	0	480,000	0	0	0	0	480,000
Hashawha and Bear Branch Paving	0	0	0	0	552,000	0	0	0	552,000
Krimgold Park Phase II	0	0	300,000	0	0	0	0	0	300,000
Leister Park Phase II	0	0	0	0	200,000	0	0	0	200,000
Northwest Trail Acquisition	200,000	0	0	0	0	0	0	0	200,000
Park Restoration	167,000	171,000	175,000	180,000	185,000	190,000	0	0	1,068,000
Piney Run Pavilion Road Paving	0	0	0	0	0	225,000	0	0	225,000
Recreation and Parks Unallocated	10,000	0	0	0	0	0	0	0	10,000
Sports Complex Concession Roof	0	0	0	0	0	193,000	0	0	193,000
Sports Complex Lighting	0	400,000	280,000	500,000	0	0	0	0	1,180,000
Tot Lot Replacement	78,000	80,000	83,000	86,000	89,000	92,000	0	0	508,000
Town Fund	13,670	14,200	14,700	14,700	14,700	14,700	0	0	86,670
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Flume, Shaft, and Water Wheel Replacement	195,000	0	0	0	260,000	435,000	0	0	890,000
Westminster Veterans Memorial Park Phase I	250,000	0	0	0	0	0	2,303,596	0	2,553,596
RECREATION AND CULTURE TOTAL	\$1,724,670	\$1,215,200	\$984,700	\$1,394,700	\$1,436,700	\$1,287,700	\$3,757,596	\$0	\$11,801,266
SOURCES OF FUNDING:									
Transfer from General Fund	\$406,570	\$405,200	\$370,000	\$407,300	\$419,800	\$393,700	\$100	\$0	\$2,402,670
Reallocated GF Transfer	10,000	0	0	0	0	0	0	0	10,000
Bonds	195,000	0	0	0	260,000	435,000	80,168	0	970,168
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Program Open Space	973,100	725,000	394,700	687,400	706,900	459,000	1,668,328	0	5,614,428
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
RECREATION AND CULTURE TOTAL	\$1,724,670	\$1,215,200	\$984,700	\$1,394,700	\$1,436,700	\$1,287,700	\$3,757,596	\$0	\$11,801,266

		2020	2024			2024	Prior	Balance To	Total
GENERAL GOVERNMENT:	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
Carroll Community College Systemic Renovations	\$5,284,000	\$435,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	350,000	0	0	350,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	280,000	0	0	0	0	276,000	0	836,000
County Building Systemic Renovations	750,000	750,000	788,000	830,000	870,000	910,000	0	0	4,898,000
County Technology	1,200,000	1,200,000	1,200,000	1,300,000	1,400,000	1,400,000	0	0	7,700,000
Countywide Transportation Master Plan	65,000	65,000	0	0	0	0	0	0	130,000
Courthouse Annex Renovation	0	107,000	0	0	0	0	152,400	0	259,400
Courthouse Facility Improvements for MDEC	40,000	0	0	0	0	0	330,000	0	370,000
Fleet Lift Replacements	0	0	0	212,000	0	212,000	0	0	424,000
Generator Replacement	120,000	126,000	132,000	139,000	146,000	153,000	0	0	816,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	465,000	100,000	100,000	100,000	100,000	100,000	0	0	965,000
North Carroll High Roof Replacement	0	0	0	0	2,900,000	0	0	0	2,900,000
Parking Lot Overlays	150,000	158,000	166,000	174,000	183,000	192,000	0	0	1,023,000
Public Safety Emergency Communications Equipment	0	800,000	824,000	849,000	874,000	900,000	0	0	4,247,000
Public Safety Regional Water Supply	75,000	126,000	132,300	139,000	146,000	153,000	1,099,800	0	1,871,100
Public Safety Training Center	1,000,000	1,000,000	1,000,000	1,000,000	0	0	3,300,000	0	7,300,000
Sheriff's Office - Eldersburg Precinct	0	0	0	0	468,000	4,497,000	0	0	4,965,000
State's Attorney Building	17,000,000	0	0	0	0	0	0	0	17,000,000
Westminster Library - Exploration Commons	2,376,650	923,350	0	0	0	0	374,000	0	3,674,000
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,450,350	\$4,722,300	\$5,123,000	\$7,117,000	\$8,547,000	\$6,032,200	\$0	\$67,177,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$2,326,501	\$2,931,000	\$2,670,000	\$2,803,000	\$2,587,000	\$2,622,000	\$703,985	\$0	\$16,643,486
Reallocated GF Transfer	201,499	0	0	0	0	0	150,000	0	351,499
Bonds	10,831,406	2,317,000	1,052,300	1,320,000	4,530,000	5,925,000	3,216,515	0	29,192,221
Reallocated Bonds	7,182,294	0	0	0	0	0	0	0	7,182,294
Public School Fund Balance	4,000,000	0	0	0	0	0	0	0	4,000,000
MD Higher Education Commission	2,753,000	227,000	0	0	0	0	0	0	2,980,000
MD Library Development	1,000,000	646,850	0	0	0	0	187,125	0	1,833,975
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
Federal	52,000	52,000	0	0	0	0	0	0	104,000
Private	838,950	276,500	0	0	0	0	124,575	0	1,240,025
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,450,350	\$4,722,300	\$5,123,000	\$7,117,000	\$8,547,000	\$6,032,200	\$0	\$67,177,500

${\bf COMMUNITY\ INVESTMENT\ PLAN\ FOR\ FISCAL\ YEARS\ 2019\ -\ 2024}$

Capital Fund

	2010	2020	Fiscal				Prior	Balance To	Total
	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
GRAND TOTAL - USES	\$95,959,042	\$55,752,580	\$58,571,326	\$102,677,110	\$61,196,330	\$67,391,150	\$20,241,801	\$1,355,200	\$463,144,540
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$3,253,997	\$4,726,700	\$4,472,500	\$4,683,800	\$4,323,300	\$4,399,200	\$1,564,085	\$0	\$27,423,582
Reallocated GF Transfer Local Income Tax	861,202 12,155,690	0 12,131,000	0 12,663,880	0 12,859,920	0 13,673,970	0 15,084,640	150,000 1,443,005	0	1,011,202 80,012,105
Reallocated Local Income Tax	265,668	0	0	0	0	0	0	0	265,668
Property Tax Reallocated Property Tax	3,114,850 1,893,541	2,638,030 0	2,720,640 0	3,057,490 0	3,393,660	3,481,810 0	0	0	18,406,480 1,893,541
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Bonds Reallocated Bonds	29,079,240 24,442,017	25,414,000 0	25,996,106 0	40,982,500 0	28,399,500 0	32,411,000 0	7,427,283 0	271,040 0	189,980,669 24,442,017
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks Public School Fund Balance	4,000,000	0	0	0	0	0	200,000	0	200,000 4,000,000
LOCAL TOTAL	\$79,268,362	\$44,994,730	\$46,073,126	\$61,883,710	\$49,840,430	\$55,376,650	\$11,539,373	\$271,040	\$349,247,422
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- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue Reallocated Highway User Revenue	2,373,630 0	1,080,000	1,080,000 0	1,080,000	1,080,000	1,080,000 0	0	0	7,773,630 0
Program Open Space	973,100	725,000	394,700	687,400	706,900	459,000	1,668,328	0	5,614,428
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
Ag. Preservation (MALPF) Ag Transfer Tax	500,000 300,000	500,000 150,000	500,000 150,000	500,000 150,000	500,000 150,000	500,000 150,000	0	0	3,000,000 1,050,000
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	2,841,000	0	74,992,500
MD Higher Education Commission	2,753,000	227,000	0,001,500	0	0,000,000	0,000,000	2,041,000	0	2,980,000
MD Library Development	1,000,000	646,850	0	0	0	0	187,125	0	1,833,975
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
STATE TOTAL	\$15,064,730	\$9,956,850	\$10,102,200	\$40,006,400	\$9,508,900	\$10,965,000	\$7,400,453	\$0	\$103,004,533
- FEDERAL -									
Federal	\$52,000	\$52,000	\$0	\$0	\$0	\$0	\$0	\$0	\$104,000
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	1,177,400	1,084,160	6,325,560
FEDERAL TOTAL	\$329,000	\$222,000	\$1,825,000	\$187,000	\$1,217,000	\$388,000	\$1,177,400	\$1,084,160	\$6,429,560
- OTHER -									
Reallocated Developer Contribution	\$0	\$78,900	\$0	\$0	\$0	\$0	\$0	\$0	\$78,900
Municipal Private	458,000 838,950	223,600 276,500	571,000 0	600,000 0	630,000 0	661,500 0	0 124,575	0	3,144,100 1,240,025
OTHER TOTAL	\$1,296,950	\$579,000	\$571,000	\$600,000	\$630,000	\$661,500	\$124,575	\$0	\$4,463,025
GRAND TOTAL SOURCES	\$95,959,042	\$55,752,580	\$58,571,326	\$102,677,110	\$61,196,330	\$67,391,150	\$20,241,801	\$1,355,200	\$463,144,540