

Carroll County Maryland



Proposed Budget Summary

Operating Budget Fiscal Year 2019
Operating Plan Fiscal Years 2019-2024
And
Capital Budget Fiscal Years 2019-2024

Available online at <http://ccgovernment.carr.org/ccg/budget>



PRODUCED BY

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Board of County Commissioners



*Dennis E. Frazier
President
District 3*



*Stephen A. Wantz
Vice President
District 1*



*C. Richard Weaver
Secretary
District 2*



*Richard S. Rothschild
District 4*



*J. Douglas Howard
District 5*

Appointed Officials

*Roberta Windham
County Administrator*

*Robert M. Burk
Comptroller*

*Timothy C. Burke
County Attorney*

*Scott R. Campbell
Director of Public Safety*

*Jeffrey D. Castonguay
Director of Public Works*

*Jeff R. Degitz
Director of Recreation and Parks*

*Thomas S. Devilbiss
Director of Land and Resource Management*

*Lynda D. Eisenberg
Acting Director of Comprehensive Planning*

*Kimberly L. Frock
Director of Human Resources*

*Christine C. Kay
Director of Citizen Services*

*John T. Lyburn
Director of Economic Development*

*Mark E. Ripper
Director of Technology Services*

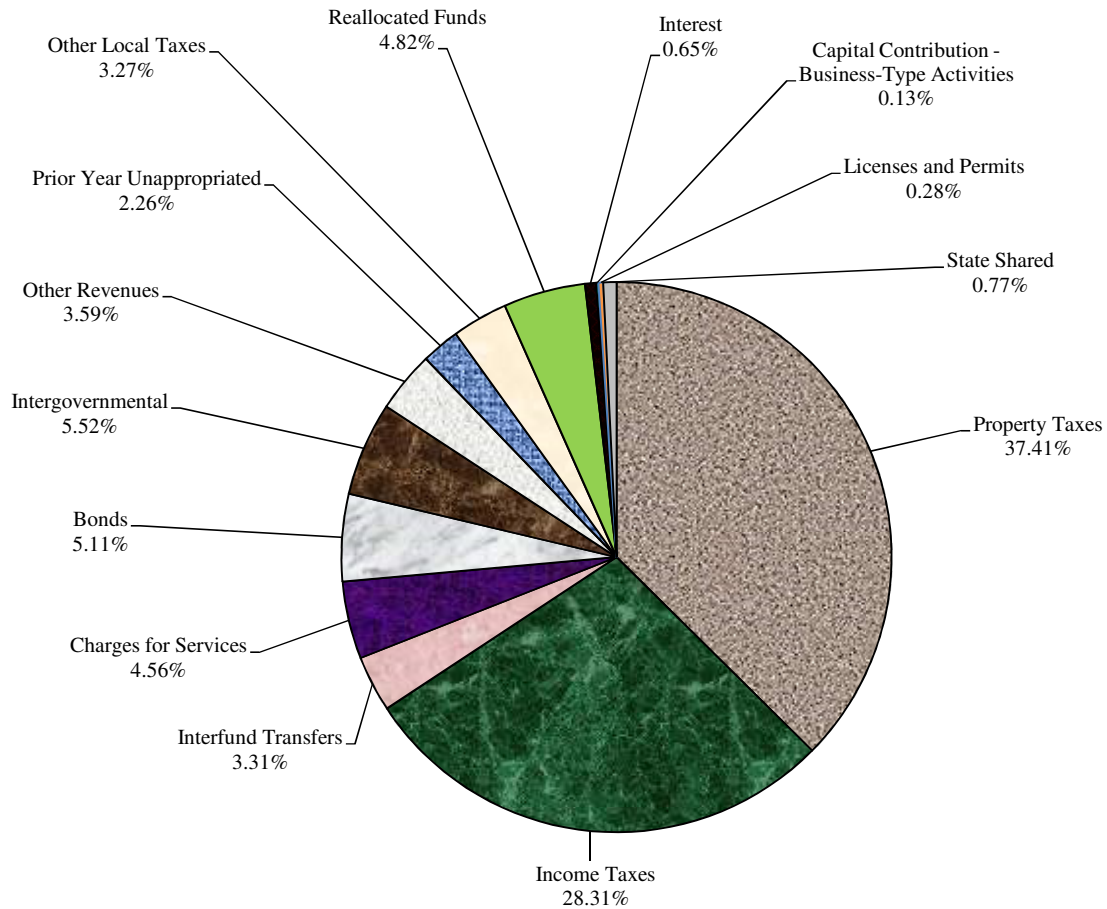
*Ted Zaleski, III
Director of Management and Budget*

Total Budget Summary

All Funds Sources - By Category

Fiscal Year 2019 Budget

\$568,688,881

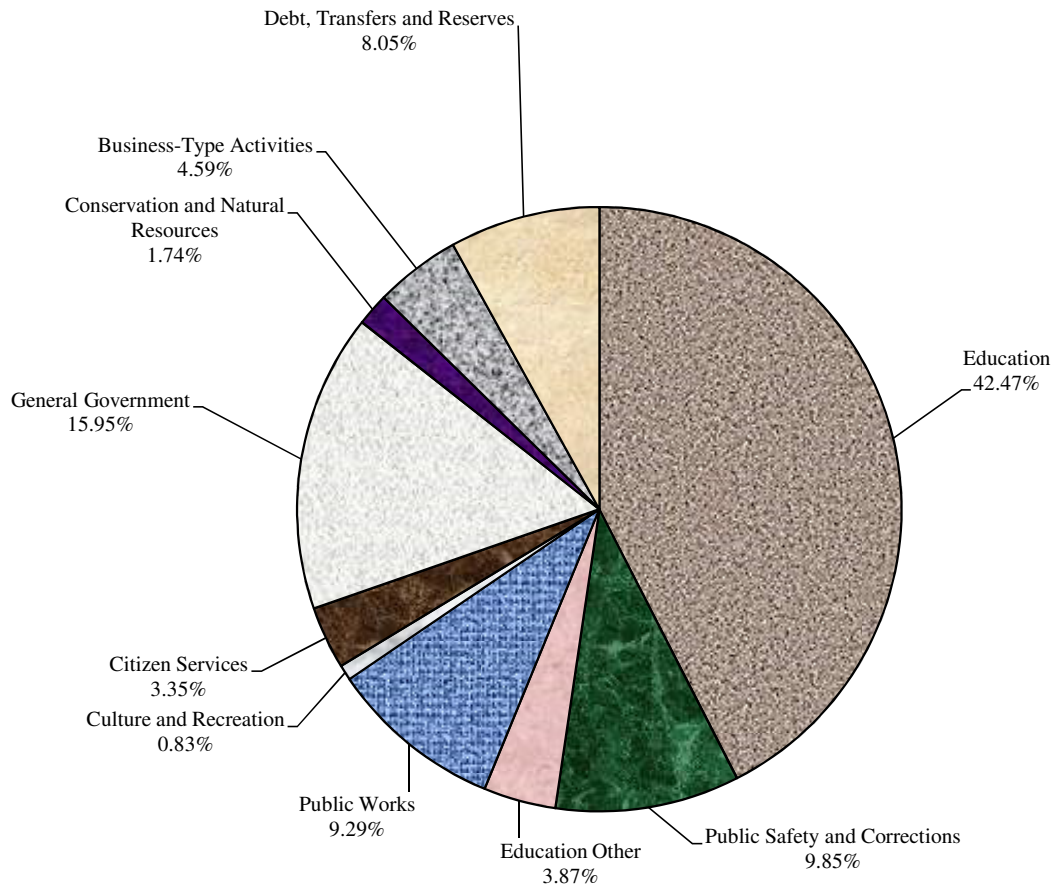


Category	FY 17 Actuals	FY 18 Budget	% Chg from FY 17	FY 19 Budget	% Chg from FY 18
Property Taxes	\$200,709,884	\$207,067,970	3.17%	\$212,754,383	2.75%
Income Taxes	150,118,290	158,510,140	5.59%	161,002,901	1.57%
Interfund Transfers	30,464,781	23,087,789	-24.21%	18,806,998	-18.54%
Charges for Services	22,946,455	25,049,442	9.16%	25,931,961	3.52%
Bonds	14,599,170	29,000,284	98.64%	29,079,243	0.27%
Intergovernmental	17,743,871	26,861,940	51.39%	31,405,382	16.91%
Other Revenues	14,471,076	21,367,252	47.65%	20,431,244	-4.38%
Prior Year Unappropriated	9,198,782	11,557,850	100.00%	12,837,001	11.07%
Other Local Taxes	17,333,162	17,951,930	3.57%	18,623,800	3.74%
Reallocated Funds	0	7,077,525	100.00%	27,400,130	287.14%
Interest	1,841,628	2,816,280	52.92%	3,721,958	32.16%
Capital Contribution - Business-Type Activities	0	42,292,000	0.00%	721,000	-98.30%
Licenses and Permits	1,600,345	1,577,170	-1.45%	1,600,150	1.46%
State Shared	2,871,784	3,102,996	8.05%	4,372,730	40.92%
Total	\$483,899,228	\$577,320,568	19.31%	\$568,688,881	-1.50%

All Funds Uses - By Category

Fiscal Year 2019 Budget

\$568,688,881

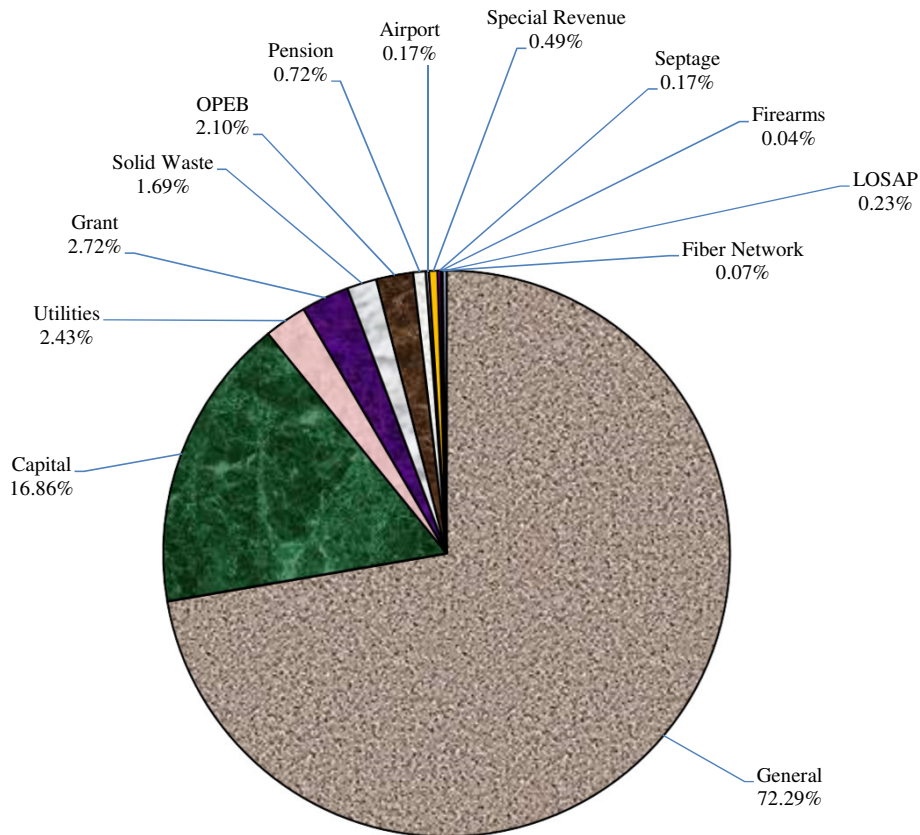


<u>Category</u>	FY 17 Actual	FY 18 Budget	% Chg from FY 17	FY 19 Budget	% Chg from FY 18
Education	\$219,524,861	\$222,370,330	1.30%	\$241,532,069	8.62%
Public Safety and Corrections	55,206,128	50,737,574	-8.09%	56,040,309	10.45%
Education Other	22,134,351	20,815,100	-5.96%	22,034,880	5.86%
Public Works	43,594,988	51,714,695	18.63%	52,856,740	2.21%
Culture and Recreation	5,133,416	6,089,180	18.62%	4,712,190	-22.61%
Citizen Services	18,937,186	18,407,211	-2.80%	19,071,124	3.61%
General Government	38,223,842	76,307,032	99.63%	90,698,289	18.86%
Conservation and Natural Resources	11,617,795	10,251,010	-11.76%	9,888,910	-3.53%
Business-Type Activities	22,972,923	70,479,396	206.79%	26,097,090	-62.97%
Debt, Transfers and Reserves	45,310,373	50,149,040	10.68%	45,757,280	-8.76%
Total	\$482,655,864	\$577,320,568	19.61%	\$568,688,881	-1.50%

All Funds Uses - By Fund

Fiscal Year 2019 Budget

\$568,688,881



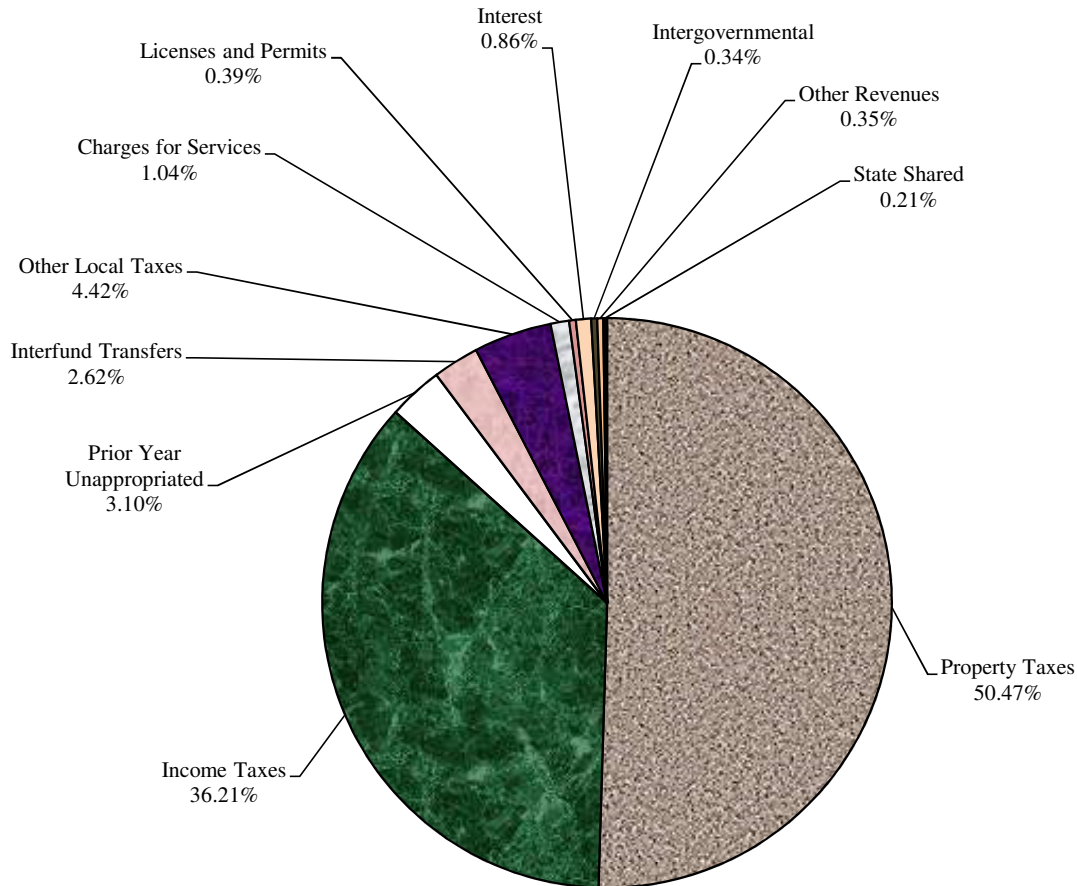
<u>Fund</u>	FY 17 Actual	FY 18 Budget	% Chg from FY 17	FY 19 Budget	% Chg from FY 18
General	\$391,040,660	\$400,042,050	2.30%	\$411,096,050	2.76%
Capital	42,010,133	73,291,435	74.46%	95,896,749	30.84%
Utilities	10,982,264	19,255,551	75.33%	13,845,520	-28.10%
Grant	16,498,441	15,775,507	-4.38%	15,487,562	-1.83%
Solid Waste	9,547,730	8,948,500	-6.28%	9,636,070	7.68%
OPEB	4,701,521	11,050,000	135.03%	11,970,450	8.33%
Pension	2,203,178	3,864,700	75.41%	4,074,750	5.44%
Airport	932,232	38,970,070	4080.30%	994,350	-97.45%
Special Revenue	2,422,194	2,651,480	9.47%	2,784,230	5.01%
Septage	924,545	1,732,075	87.34%	985,000	-43.13%
Firearms	159,251	155,500	-2.36%	214,450	37.91%
Fiber Network	416,140	1,417,700	240.68%	421,700	-70.25%
LOSAP	817,575	166,000	-79.70%	1,282,000	672.29%
Total	\$482,655,864	\$577,320,568	19.61%	\$568,688,881	-1.50%

General Fund Summary

General Fund Sources - By Category

Fiscal Year 2019 Budget

\$411,096,050

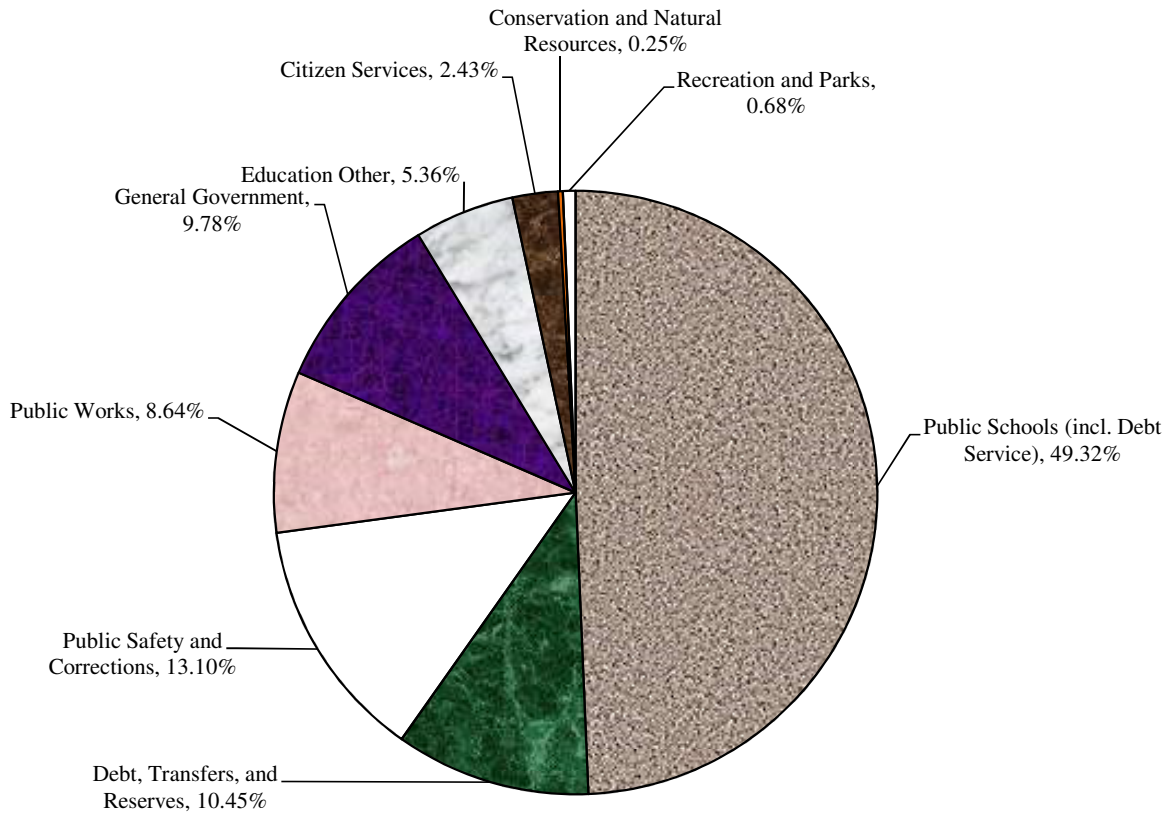


Category	FY 17 Actuals	FY 18 Budget	% Chg from FY 17	FY 19 Budget	% Chg from FY 18
Property Taxes	\$198,805,154	\$201,863,310	1.54%	\$207,496,493	2.79%
Income Taxes	139,476,252	145,624,240	4.41%	148,847,211	2.21%
Prior Year Unappropriated	9,198,782	11,557,850	100.00%	12,727,611	10.12%
Interfund Transfers	11,864,520	11,268,050	-5.03%	10,773,260	-4.39%
Other Local Taxes	17,333,162	17,611,930	1.61%	18,183,800	3.25%
Charges for Services	4,030,172	4,137,420	2.66%	4,290,122	3.69%
Licenses and Permits	1,600,345	1,577,170	-1.45%	1,600,150	1.46%
Interest	796,251	2,723,000	241.98%	3,527,800	29.56%
Intergovernmental	1,387,133	1,389,970	0.20%	1,380,890	-0.65%
Other Revenues	9,424,201	1,410,110	-85.04%	1,418,713	0.61%
State Shared	882,660	879,000	-0.41%	850,000	-3.30%
Total	\$394,798,633	\$400,042,050	1.33%	\$411,096,050	2.76%

General Fund Uses - By Category

Fiscal Year 2019 Budget

\$411,096,050



<u>Category</u>	FY 17 Actuals	FY 18 Budget	% Chg from FY 17	FY 19 Budget	% Chg from FY 18
Public Schools (incl. Debt Service)	\$204,688,810	\$198,166,430	-3.19%	\$202,746,690	2.31%
Debt, Transfers, and Reserves	42,888,179	47,497,560	10.75%	42,973,050	-9.53%
Public Safety and Corrections	52,907,826	48,925,780	-7.53%	53,841,210	10.05%
Public Works	31,511,855	34,442,290	9.30%	35,498,540	3.07%
General Government	23,849,476	37,176,900	55.88%	40,190,230	8.11%
Education Other	21,753,265	20,531,060	-5.62%	22,034,880	7.32%
Citizen Services	9,291,317	9,512,770	2.38%	9,970,970	4.82%
Conservation and Natural Resources	1,049,610	1,031,510	-1.72%	1,046,060	1.41%
Recreation and Parks	3,100,322	2,757,750	0.00%	2,794,420	1.33%
Total	\$391,040,660	\$400,042,050	2.30%	\$411,096,050	2.76%

General Fund Revenues

General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. Approximately 87% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 18 Budget	Percent of Total	FY 18 Revised Forecast	Percent of Total	FY 19 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$186.6	46.7%	\$187.0	47.1%	\$191.6	46.6%	46.6%
Railroad and Public Utilities	7.0	1.8%	7.5	1.9%	7.5	1.8%	48.4%
Ordinary Business	8.1	2.0%	8.2	2.1%	8.2	2.0%	50.4%
Total Property	201.8	50.4%	202.7	51.0%	207.4	50.4%	50.4%
Income Tax	145.6	36.4%	142.2	35.8%	148.9	36.2%	86.7%
Recordation Tax	14.5	3.6%	14.2	3.6%	14.9	3.6%	90.3%
Investment	2.3	0.6%	2.1	0.5%	3.2	0.8%	91.1%
Cable Franchise Fee	1.7	0.4%	1.7	0.4%	1.8	0.4%	91.5%
911 Service Fee	1.1	0.3%	1.1	0.3%	1.1	0.3%	91.8%
Building Permits	0.5	0.1%	0.5	0.1%	0.5	0.1%	91.9%
Total Major Revenues	367.5	91.9%	364.5	91.8%	377.8	91.9%	91.9%
Other Annual Revenues	9.7	2.4%	9.8	2.5%	9.8	2.4%	94.3%
Total Annual Revenues	377.2	94.3%	374.3	94.3%	387.6	94.3%	94.3%
Other Revenues	22.8	5.7%	22.8	5.7%	23.5	5.7%	100.0%
Total Revenue	\$400.0	100.0%	\$397.1	100.0%	\$411.1	100.0%	100.0%

Percentages may not add to 100% due to rounding

General Fund Operating Revenues

Revenue	FY 17 Actuals	FY 18 Budget	FY 19 Budget	Increase (Decrease)	% Change
Real Property Tax	\$184,512,393	\$186,622,180	\$191,668,136	\$5,045,956	2.70%
Property Tax Rebate	(211)	0	0	0	0.00%
Taxes - Discounts	(800,540)	(800,000)	(860,000)	(60,000)	7.50%
Senior Tax Credit	(7,103)	(20,000)	(20,000)	0	0.00%
Penalty and Interest	818,171	800,000	820,000	20,000	2.50%
Homestead Tax Credit	(220,297)	(313,870)	(380,813)	(66,943)	21.33%
Personal Property Tax	366,606	303,000	350,000	47,000	15.51%
Railroad and Public Utility	7,161,059	7,045,000	7,500,000	455,000	6.46%
Ordinary Business Tax	7,124,707	7,777,000	7,894,170	117,170	1.51%
Real Property Tax - Prior Year	(398,301)	0	0	0	0.00%
Collections Office - Over/Under	86	0	0	0	0.00%
Prior Years Taxes Deferred	(17,820)	300,000	300,000	0	0.00%
Heavy Equipment Tax	126,016	100,000	125,000	25,000	25.00%
Semi-Annual Service Charges	140,388	50,000	100,000	50,000	100.00%
Total Local Property Taxes	\$198,805,154	\$201,863,310	\$207,496,493	\$5,633,183	2.79%
Income Tax	\$139,476,252	\$145,624,240	\$148,847,211	\$3,222,971	2.21%
Admissions	\$351,742	\$315,200	\$350,000	\$34,800	11.04%
Payment in Lieu of Taxes (PILOT)	6,729	6,730	16,800	10,070	149.63%
911 Service Fee	1,087,610	1,090,000	1,090,000	0	0.00%
Cable Franchise Fee	1,645,750	1,700,000	1,827,000	127,000	7.47%
Recordation Fee	14,241,331	14,500,000	14,900,000	400,000	2.76%
Other Local Taxes	\$17,333,162	\$17,611,930	\$18,183,800	\$571,870	3.25%
State Aid - Police Protection	\$882,661	\$879,000	\$850,000	(\$29,000)	-3.30%
Total State Shared Taxes	\$882,661	\$879,000	\$850,000	(\$29,000)	-3.30%
Beer, Wine, Liquor Licenses	\$213,164	\$202,000	\$210,000	\$8,000	3.96%
Amusements	1,845	5,670	2,000	(3,670)	-64.73%
Traders Licenses	132,314	133,900	133,900	0	0.00%
Mobile Home Licenses	61,890	65,000	62,000	(3,000)	-4.62%
Animal Licenses	60,881	90,000	65,000	(25,000)	-27.78%
Kennel Licenses	19,225	18,500	18,000	(500)	-2.70%
Building Permits	551,000	525,000	540,750	15,750	3.00%
Plumbing Licenses	29,767	20,000	30,000	10,000	50.00%
Marriage Licenses	32,890	33,000	33,000	0	0.00%
Electrical Licenses	38,163	22,000	38,000	16,000	72.73%
Utility Construction Permits	33,210	34,000	34,000	0	0.00%
Electrical Permits	206,887	200,000	210,000	10,000	5.00%
Grading Permits	20,887	22,200	20,000	(2,200)	-9.91%
Use and Occupancy Certificates	21,110	22,500	22,500	0	0.00%
Zoning Certificates/Ordinances	2,388	2,400	2,000	(400)	-16.67%
Plumbing Permits	169,225	175,000	172,000	(3,000)	-1.71%
Reinspection Fees	5,500	6,000	7,000	1,000	16.67%
Total Licenses and Permits	\$1,600,345	\$1,577,170	\$1,600,150	\$22,980	1.46%
State Aid - Fire Protection	\$388,587	\$388,000	\$388,600	\$600	0.15%
Bond Interest Subsidy	776,990	768,970	760,990	(7,980)	-1.04%
State Aid - Various Reimbursements	375	0	0	0	0.00%
Grand and Petit Jury Reimbursement	52,570	56,000	52,000	(4,000)	-7.14%
Circuit Court Master Reimbursement	168,611	177,000	179,300	2,300	1.30%
Total Intergovernmental	\$1,387,133	\$1,389,970	\$1,380,890	(\$9,080)	-0.65%

General Fund Operating Revenues

Revenue	FY 17 Actuals	FY 18 Budget	FY 19 Budget	Increase (Decrease)	% Change
Lien Certification	\$211,306	\$216,500	\$215,000	(\$1,500)	-0.69%
Data Processing Services	2,081	3,400	3,100	(300)	-8.82%
Hearing Fees - Board of Zoning Appeals	14,595	12,400	14,000	1,600	12.90%
Copy Fees	11,167	14,500	14,000	(500)	-3.45%
Health Department	44,854	50,000	50,000	0	0.00%
Hearing Fees - Zoning Administration	8,400	10,300	10,300	0	0.00%
Total General Government	\$292,403	\$307,100	\$306,400	(\$700)	-0.23%
Sheriff Salary Recovery	\$2,321	\$1,050	\$3,300	\$2,250	214.29%
Sheriff Fees	103,600	105,000	105,000	0	0.00%
Sheriff - Town Deputy	103,274	105,000	0	(105,000)	-100.00%
Sheriff Training Academy	0	0	52,200	52,200	100.00%
Detention Center	174,507	171,600	235,072	63,472	36.99%
Detention Center - Commissary	72,142	65,350	70,000	4,650	7.12%
Detention Center - Home Detention	18,840	16,000	20,000	4,000	25.00%
Detention Center - Juvenile Transport	36,404	46,350	29,000	(17,350)	-37.43%
Detention Center - Work Release	81,915	82,400	80,000	(2,400)	-2.91%
Citations	6,200	5,150	6,200	1,050	20.39%
Circuit Court Annex - Rent and Heat	12,994	13,000	13,000	0	0.00%
Inspection Fees - Roads	51,038	154,500	100,000	(54,500)	-35.28%
Inspection Fees - Development Review	31,414	7,500	7,500	0	0.00%
Inspection Fire Fees	0	23,000	0	(23,000)	-100.00%
Inspection Fees - Fire Safety	53,708	0	55,000	55,000	100.00%
Sex Offender Registry	25,200	25,200	26,200	1,000	3.97%
State Criminal Alien Asst. Program	5,682	5,680	5,900	220	3.87%
Total Public Safety	\$779,239	\$826,780	\$808,372	(\$18,408)	-2.23%
Vehicle Maintenance	\$463,582	\$500,000	\$500,000	\$0	0.00%
Road Maintenance	87,991	123,600	108,300	(15,300)	-12.38%
Development Review Fees	150,129	115,000	118,450	3,450	3.00%
Flood Plain Review Fees	3,000	4,120	3,000	(1,120)	-27.18%
Fuel Recovery	581,889	630,000	630,000	0	0.00%
Stormwater/Environmental Review Fees	29,649	34,500	28,500	(6,000)	-17.39%
Engineering Review Fees	9,640	25,080	20,000	(5,080)	-20.26%
Forest Conservation Review Fees	17,807	26,780	25,000	(1,780)	-6.65%
Tower Fees	15,000	0	0	0	0.00%
Weed Control	62,656	60,000	67,500	7,500	12.50%
Total Public Works	\$1,421,343	\$1,519,080	\$1,500,750	(\$18,330)	-1.21%
Hashawha General Public Programs	\$16,030	\$5,000	\$7,000	\$2,000	40.00%
Hashawha Concessions	1,646	800	800	0	0.00%
Hashawha Fees	253,781	240,000	263,000	23,000	9.58%
Hashawha Outdoor School Meals	143,091	140,000	169,000	29,000	20.71%
Hashawha School Programs	14,848	10,300	11,000	700	6.80%
Bear Branch Programs	15,074	3,000	14,400	11,400	380.00%
Farm Museum Admissions	14,423	24,000	20,000	(4,000)	-16.67%
Farm Museum Concessions	53,505	50,000	50,000	0	0.00%
Farm Museum Sponsors	4,500	15,000	30,000	15,000	100.00%
Farm Museum Wine Festival	315,707	380,000	380,000	0	0.00%
Farm Museum General Activities	0	55,000	0	(55,000)	-100.00%
Farm Museum Special Events	84,427	0	90,000	90,000	100.00%
Farm Museum Weddings	24,200	0	40,000	40,000	100.00%

General Fund Operating Revenues

Revenue	FY 17 Actuals	FY 18 Budget	FY 19 Budget	Increase (Decrease)	% Change
Piney Run Admissions	182,206	191,000	205,000	14,000	7.33%
Piney Run School Groups	6,020	0	5,500	5,500	100.00%
Piney Run Boat Rentals	67,922	70,000	80,000	10,000	14.29%
Piney Run Concessions	8,775	11,500	12,000	500	4.35%
Piney Run Programs	10,084	7,500	7,500	0	0.00%
Piney Run Nature Center Concessions	2,477	2,000	2,000	0	0.00%
Piney Run Nature Center Facility	1,625	2,200	2,000	(200)	-9.09%
Piney Run Council Sponsor	1,230	0	0	0	0.00%
Piney Run Nature Center Programs	2,996	14,000	8,000	(6,000)	-42.86%
Piney Run Nature Camp	62,492	65,000	70,000	5,000	7.69%
Pavilion and Facility Rentals	59,892	55,000	62,000	7,000	12.73%
Sports Complex Advertisement	650	100	300	200	200.00%
Sports Complex Concessions	2,459	2,500	2,500	0	0.00%
Sports Complex Rent/Lighting	41,035	46,350	40,000	(6,350)	-13.70%
Sports Complex Tournament Fees	11,650	5,000	15,000	10,000	200.00%
Park Facility Rental	8,815	5,560	7,700	2,140	38.49%
Dog Park Memberships	4,700	2,700	4,000	1,300	48.15%
Bus Trip Revenue	5,489	0	0	0	0.00%
State Aid - Recreation and Parks Facilities	16,828	0	0	0	0.00%
Total Recreation	\$1,438,577	\$1,403,510	\$1,598,700	\$195,190	13.91%
Westminster Senior Center Classes	\$9,425	\$15,000	\$12,000	(\$3,000)	-20.00%
North Carroll Senior Center Classes	22,542	22,660	20,000	(2,660)	-11.74%
South Carroll Senior Center Classes	30,059	24,750	27,000	2,250	9.09%
Taneytown Senior Center Classes	3,516	4,120	3,400	(720)	-17.48%
Mt. Airy Senior Center Classes	12,581	14,420	13,500	(920)	-6.38%
Senior Center Bus Trips	20,487	0	0	0	0.00%
Total Aging	\$98,609	\$80,950	\$75,900	(\$5,050)	-6.24%
Circuit Court Fines	\$31,402	\$36,000	\$30,000	(\$6,000)	-16.67%
Liquor License Fines	7,500	10,300	7,200	(3,100)	-30.10%
Animal Violation Fines	10,300	12,000	10,000	(2,000)	-16.67%
Zoning Violations	1,500	0	0	0	0.00%
Humane Society Impound Fees	20,964	20,000	20,000	0	0.00%
Parking Violations	200	250	250	0	0.00%
Total Fines and Forfeits	\$71,866	\$78,550	\$67,450	(\$11,100)	-14.13%
Interest - Miscellaneous Loans	\$74,924	\$60,000	\$62,900	\$2,900	4.83%
Interest - Fire Company Loans	334,393	307,600	274,900	(32,700)	-10.63%
Investment Income	1,500,906	2,355,400	3,190,000	834,600	35.43%
Unrealized Gains/Losses	(1,113,972)	0	0	0	0.00%
Rents and Royalties	7,045,998	185,400	210,000	24,600	13.27%
Cell Tower Rent	48,247	33,000	52,000	19,000	57.58%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Advertising - Liquor Licenses	8,000	6,200	10,000	3,800	61.29%
Jury Duty	502	0	0	0	0.00%
Postage	27,086	20,600	23,000	2,400	11.65%
Equipment Sales	189,367	140,000	150,000	10,000	7.14%
Land Sales	1,000	0	0	0	0.00%
Purchasing Card Rebate	38,678	35,000	35,000	0	0.00%
Miscellaneous	429,503	253,720	238,663	(15,057)	-5.93%
Total Other	\$8,591,232	\$3,403,520	\$4,253,063	\$849,543	24.96%

General Fund Operating Revenues

Revenue	FY 17 Actuals	FY 18 Budget	FY 19 Budget	Increase (Decrease)	% Change
Insurance Recovery	\$728	\$0	\$0	\$0	0.00%
Health Department	3,284	6,000	5,000	(1,000)	-16.67%
Pension Recovery - Enterprise and Grants	310,846	263,100	290,000	26,900	10.22%
OPEB Recovery - Enterprise and Grants	354,919	372,940	300,000	(72,940)	-19.56%
State Retirement Recovery - Enterprise and Grants	10,090	9,000	9,000	0	0.00%
Federal Pass through State - Disaster Relief	745,706	0	0	0	0.00%
Radio Equipment Recovery	90,348	0	0	0	0.00%
Westminster Motorola Revenue Recovery	41,433	0	22,000	22,000	100.00%
Total Cost Recovery	\$1,557,354	\$651,040	\$626,000	(\$25,040)	-3.85%
Total Annual Revenue	\$373,735,331	\$377,216,150	\$387,595,179	\$10,379,029	2.75%
Prior Year Unappropriated Reserve	\$9,198,782	\$10,157,850	\$11,526,400	\$1,368,550	13.47%
Current Year Surplus	0	1,400,000	1,201,211	(198,789)	-14.20%
Special Revenue Fund: Hotel Rental Tax	276,110	327,150	417,570	90,420	27.64%
Transfer from Capital Fund	11,588,410	10,940,900	10,355,690	(585,210)	-5.35%
Total Operating Revenue	\$394,798,633	\$400,042,050	\$411,096,050	\$11,054,000	2.76%

Prior Year Unappropriated Reserve

Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

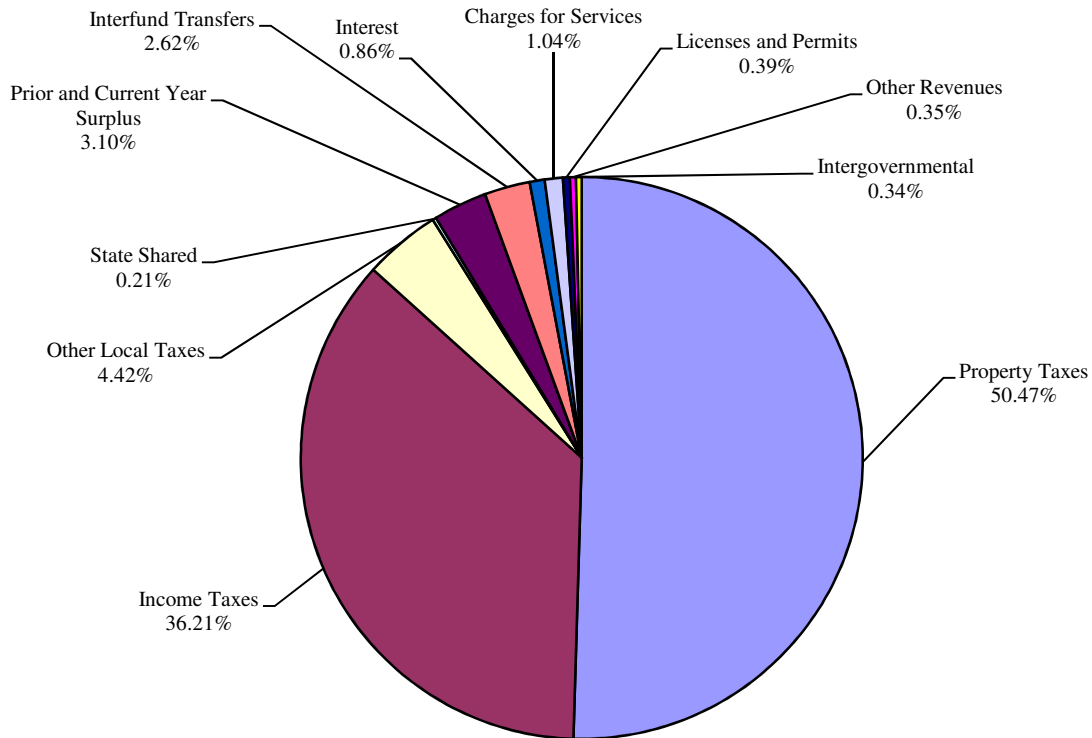
Transfer from Capital Fund

Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

Operating Budget Revenues

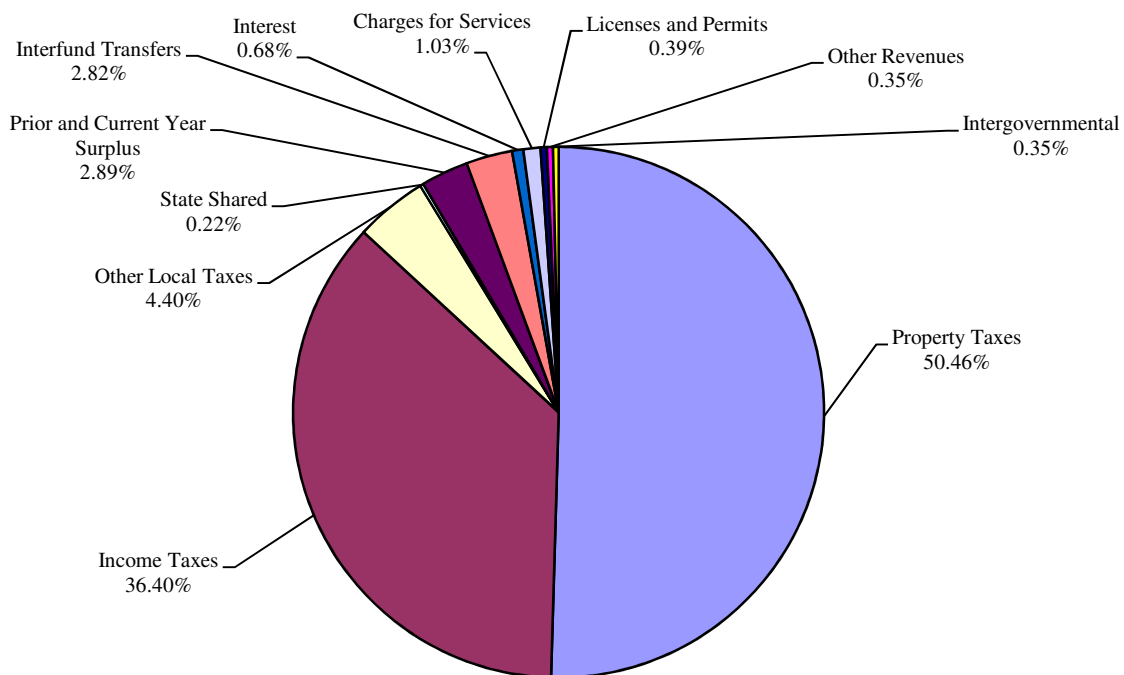
Fiscal Year 2019 Budget

\$411,096,050



Fiscal Year 2018 Budget

\$400,042,050



Operating Plan

SIX-YEAR OPERATING REVENUE

	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Real Property Tax	\$196,885,212	\$203,233,703	\$209,778,586	\$216,247,991	\$222,764,940	\$229,360,420
% Change	2.63%	3.22%	3.22%	3.08%	3.01%	2.96%
Property Tax directly in Capital Fund	(3,114,850)	(2,638,030)	(2,720,640)	(3,057,490)	(3,393,660)	(3,481,810)
Property Tax directly in Stormwater Fund	(2,143,040)	(2,623,627)	(3,026,190)	(3,430,530)	(3,828,417)	(4,214,650)
Railroad and Public Utility	7,500,000	7,462,482	7,425,169	7,388,043	7,351,103	7,314,348
% Change	6.46%	-0.50%	-0.50%	-0.50%	-0.50%	-0.50%
Total Business Tax	8,244,170	8,326,612	8,409,878	8,493,977	8,578,916	8,664,706
% Change	2.03%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	\$207,371,492	\$213,761,139	\$219,866,802	\$225,641,991	\$231,472,883	\$237,643,013
% Change	2.78%	3.08%	2.86%	2.63%	2.58%	2.67%
Income Tax	\$148,847,211	\$155,087,578	\$162,816,957	\$170,432,805	\$178,954,445	\$187,902,167
% Change	2.21%	4.19%	4.98%	4.68%	5.00%	5.00%
Recordation	14,900,000	15,400,000	15,900,000	16,400,000	16,900,000	17,000,000
% Change	2.76%	3.36%	3.25%	3.14%	3.05%	0.59%
Cable Franchise Fee	1,827,000	1,918,350	2,014,268	2,114,981	2,220,730	2,331,766
% Change	7.47%	5.00%	5.00%	5.00%	5.00%	5.00%
Building Permits	540,750	555,620	569,510	582,320	593,970	605,850
% Change	3.00%	2.75%	2.50%	2.25%	2.00%	2.00%
911 Service Fee	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Income	3,190,000	4,114,110	4,541,929	5,347,271	6,183,195	6,485,865
% Change	38.32%	28.97%	10.40%	17.73%	15.63%	4.90%
Total Major Revenues	\$377,766,453	\$391,926,796	\$406,799,465	\$421,609,368	\$437,415,223	\$453,058,661
% Change	2.78%	3.75%	3.79%	3.64%	3.75%	3.58%
Tier 2 Revenues *	\$6,065,312	\$6,497,272	\$6,692,190	\$6,892,955	\$7,099,744	\$7,312,736
% Change	0.91%	7.12%	3.00%	3.00%	3.00%	3.00%
Tier 3 Revenues **	3,763,413	3,876,315	3,992,605	4,112,383	4,235,754	4,362,827
% Change	3.17%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues	\$387,595,178	\$402,300,383	\$417,484,260	\$432,614,706	\$448,750,722	\$464,734,224
% Change	2.75%	3.79%	3.77%	3.62%	3.73%	3.56%
Prior Year Unappropriated Reserve	\$11,526,400	\$6,903,977	\$5,888,356	\$6,223,004	\$4,174,843	\$4,326,147
% Change	13.47%	-40.10%	-14.71%	5.68%	-32.91%	3.62%
Current Year Surplus	1,201,212	0	27,500	246,000	680,930	1,006,624
% Change	-14.20%	-100.00%	100.00%	794.55%	176.80%	47.83%
Transfer from Special Revenue Fund	417,570	384,440	396,180	408,310	420,830	433,780
% Change	27.64%	-7.93%	3.05%	3.06%	3.07%	3.08%
Transfer from Capital Fund - Income Tax For Debt Service	10,355,690	10,276,000	10,753,880	10,894,920	11,653,970	13,009,640
% Change	-5.35%	-0.77%	4.65%	1.31%	6.97%	11.63%
Total Revenues	411,096,050	419,864,800	434,550,176	450,386,940	465,681,294	483,510,415
% Change	2.76%	2.13%	3.50%	3.64%	3.40%	3.83%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

Operating Plan

Fiscal Years 2019 - 2024

Department/Agency	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Public Schools						
Carroll County Public Schools	192,391,000	194,251,500	203,086,800	210,967,250	217,296,270	223,815,160
Carroll County Public Schools Debt Service	10,355,690	10,276,000	10,753,880	10,894,920	11,653,970	13,009,640
Total Public Schools	202,746,690	204,527,500	213,840,680	221,862,170	228,950,240	236,824,800
Education Other						
Cable Regulatory Commission	149,290	156,750	164,590	172,820	181,460	190,540
Carroll Community College	10,084,560	10,387,100	10,698,710	11,019,670	11,350,260	11,690,770
Carroll Community College - Adult Basic Ed.	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Prog.	215,000	221,450	228,090	234,940	241,990	249,240
Carroll County Public Library	10,561,020	10,938,950	11,296,960	11,670,490	12,060,630	12,467,920
Community Media Center	740,970	728,200	754,110	791,820	831,410	872,980
Total Education Other	22,034,880	22,716,490	23,426,500	24,173,780	24,949,790	25,755,490
Public Safety and Corrections						
Circuit Court	2,379,960	2,493,050	2,534,290	2,615,360	2,737,020	2,787,050
Circuit Court Magistrates	499,930	517,280	533,940	551,290	569,380	588,200
Orphan's Court	60,510	60,820	61,150	61,480	61,820	62,280
Volunteer Community Service Program	211,670	219,190	226,340	233,800	241,580	249,710
Total Courts	3,152,070	3,290,340	3,355,720	3,461,930	3,609,800	3,687,240
Public Safety 911	6,284,650	6,218,680	6,292,970	6,749,110	6,717,790	6,938,860
Total Public Safety 911	6,284,650	6,218,680	6,292,970	6,749,110	6,717,790	6,938,860
Advocacy and Investigation Center	157,390	164,040	175,530	177,480	184,590	191,950
Detention Center	10,732,290	11,197,480	11,643,340	12,116,160	12,593,120	13,108,940
Sheriff's Office	14,082,030	15,526,810	16,062,130	16,714,360	17,397,850	18,112,880
Total Sheriff Services	24,971,710	26,888,330	27,881,000	29,008,000	30,175,560	31,413,770
State's Attorney's Office	3,907,760	4,061,730	4,192,510	4,328,170	4,469,460	4,616,560
Total State's Attorney's Office	3,907,760	4,061,730	4,192,510	4,328,170	4,469,460	4,616,560
Animal Control	990,410	1,064,820	1,057,860	1,134,260	1,171,100	1,165,450
EMS 24/7 Services	4,521,530	4,657,180	4,796,890	4,940,800	5,089,020	5,241,690
Length of Service Award Program	1,282,000	398,000	514,000	630,000	680,000	730,000
Volunteer Emergency Services Association	8,731,080	8,500,670	8,755,690	9,018,360	9,288,910	9,567,580
Total Public Safety and Corrections Other	15,525,020	14,620,670	15,124,440	15,723,420	16,229,030	16,704,720
Total Public Safety and Corrections	53,841,210	55,079,750	56,846,640	59,270,630	61,201,640	63,361,150
Public Works						
Public Works Administration	929,350	959,800	989,080	1,009,730	1,037,120	1,064,650
Building Construction	365,000	377,520	389,610	400,500	413,540	427,120
Engineering Administration	438,120	453,120	467,620	482,700	498,410	514,750
Engineering - Construction Inspection	469,620	485,460	501,170	517,540	534,610	552,390
Engineering - Design	373,070	386,140	398,760	411,760	425,490	439,610
Engineering - Survey	327,900	320,210	345,690	341,800	353,260	365,390
Facilities	11,425,530	11,826,920	12,273,670	12,167,370	12,600,670	13,045,190
Fleet Management	8,098,610	8,610,760	8,406,050	8,663,560	8,929,620	9,204,500
Permits and Inspections	1,596,300	1,648,550	1,702,600	1,766,800	1,818,150	1,879,700
Roads Operations	8,499,020	8,770,010	9,053,190	9,348,080	9,655,470	9,975,710
Storm Emergencies	2,292,040	2,265,690	2,368,490	2,476,110	2,588,770	2,706,730
Traffic Control	419,280	398,800	410,760	423,080	435,770	448,850
Transit Administration	162,700	167,970	173,200	178,610	184,230	190,050
Veteran Transit Services	102,000	105,060	108,210	111,460	114,800	118,250
Total Public Works	35,498,540	36,776,010	37,588,100	38,299,100	39,589,910	40,932,890
Citizen Services						
Citizen Services Administration	459,870	409,180	421,850	435,070	448,860	463,240
Aging and Disabilities	1,433,780	1,477,800	1,525,090	1,574,420	1,625,920	1,679,690
Recovery Support Services	859,900	875,250	901,350	928,250	955,940	989,470
Total Citizen Services	2,753,550	2,762,230	2,848,290	2,937,740	3,030,720	3,132,400

Operating Plan

Fiscal Years 2019 - 2024

Department/Agency	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	290,160	268,140	270,830	273,530	276,270	279,030
CHANGE, Inc.	260,330	262,930	265,560	268,220	270,900	273,610
Family and Children's Services	380,650	392,070	403,830	415,950	428,420	441,280
Flying Colors of Success	44,420	46,640	48,970	51,420	53,990	56,690
Human Services of Program	1,193,440	1,217,310	1,241,650	1,266,490	1,291,820	1,317,650
Mosaic Community Services	107,610	108,690	109,770	110,870	111,980	113,100
Rape Crisis Intervention Services	162,620	157,630	165,510	173,780	182,470	191,600
Target Community and Educational Services	265,490	268,140	270,830	273,530	276,270	279,030
Youth Services Bureau	975,870	1,070,390	1,166,800	1,265,130	1,290,430	1,316,240
Citizen Services Non - Profits	3,700,590	3,811,940	3,963,750	4,118,920	4,202,550	4,288,230
Health Department	3,496,830	3,601,730	3,709,790	3,821,080	3,935,710	4,053,780
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,516,830	3,621,730	3,729,790	3,841,080	3,955,710	4,073,780
Total Citizen Services	9,970,970	10,195,900	10,541,830	10,897,740	11,188,980	11,494,410
Recreation and Culture						
Recreation and Parks Administration	383,170	402,070	408,680	421,740	436,490	449,520
Hashawha	879,500	910,150	938,990	968,940	1,000,060	1,032,390
Piney Run Park	697,920	705,750	728,070	750,150	774,190	797,960
Recreation	532,120	548,380	565,880	584,080	603,010	622,700
Sports Complex	211,710	218,840	225,790	233,020	240,520	248,310
Total Recreation and Parks	2,704,420	2,785,190	2,867,410	2,957,930	3,054,270	3,150,880
Historical Society of Carroll County	65,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	25,000	20,000	20,000	20,000	20,000	20,000
Total Culture	90,000	80,000	80,000	80,000	80,000	80,000
Total Recreation and Culture	2,794,420	2,865,190	2,947,410	3,037,930	3,134,270	3,230,880
General Government						
Comprehensive Planning	962,440	992,760	1,024,450	1,057,400	1,091,690	1,127,360
Total Comprehensive Planning	962,440	992,760	1,024,450	1,057,400	1,091,690	1,127,360
Comptroller Administration	441,590	453,610	468,410	483,270	497,180	514,880
Accounting	1,044,780	1,078,250	1,115,060	1,151,150	1,186,530	1,227,000
Bond Issuance Expense	213,300	248,180	285,870	259,630	282,480	275,500
Collections Office	1,334,320	1,365,350	1,415,500	1,467,760	1,522,240	1,579,010
Independent Post Audit	50,660	52,180	53,750	55,900	58,130	60,460
Purchasing	484,100	502,640	516,610	535,360	550,580	570,740
Total Comptroller	3,568,750	3,700,210	3,855,200	3,953,070	4,097,140	4,227,590
County Attorney	802,750	804,480	829,900	856,300	883,720	912,200
Total County Attorney	802,750	804,480	829,900	856,300	883,720	912,200
Economic Development Administration	779,250	804,880	830,130	856,300	883,470	911,660
Business Employment and Resource Center	251,520	260,850	268,770	277,050	285,700	294,740
Economic Dev. Infrastructure and Investments	2,067,000	1,550,000	1,550,000	1,550,000	1,550,000	2,050,000
Farm Museum	992,880	1,020,330	1,052,240	1,085,310	1,119,670	1,155,300
Tourism	417,570	384,650	396,380	408,490	421,000	433,930
Total Economic Development	4,508,220	4,020,710	4,097,520	4,177,150	4,259,840	4,845,630
Human Resources Administration	940,210	972,330	963,410	994,530	1,026,930	1,060,660
Health and Fringe Benefits	14,800,780	17,899,180	19,247,850	20,791,930	22,459,970	24,261,910
Personnel Services	199,480	207,030	214,010	221,310	228,970	237,010
Total Human Resources	15,940,470	19,078,540	20,425,270	22,007,770	23,715,870	25,559,580
Land and Resource Management Administration	794,100	821,490	847,880	875,330	903,930	933,690
Development Review	568,600	588,790	607,990	628,010	648,900	670,690
Resource Management	853,630	884,670	911,950	940,420	970,170	1,001,200
Zoning Administration	256,650	265,910	274,640	283,760	293,300	303,270
Total Land and Resource Management	2,472,980	2,560,860	2,642,460	2,727,520	2,816,300	2,908,850

Operating Plan

Fiscal Years 2019 - 2024

Department/Agency	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Management and Budget Administration	255,240	263,680	271,970	280,580	289,510	298,780
Budget	601,820	622,620	642,630	663,460	685,160	707,750
Grants Office	171,390	170,090	182,280	181,500	194,150	193,860
Risk Management	2,416,840	2,534,420	2,655,560	2,782,680	2,916,090	3,056,090
Total Management and Budget	3,445,290	3,590,810	3,752,440	3,908,220	4,084,910	4,256,480
Technology Services	4,949,820	5,086,890	5,405,260	5,657,920	5,733,920	5,953,280
Production and Distribution Services	472,920	488,280	503,500	519,280	535,520	552,570
Total Technology Services	5,422,740	5,575,170	5,908,760	6,177,200	6,269,540	6,505,850
Administrative Hearings	90,150	93,250	96,230	99,340	102,580	105,940
Audio Video Production	204,080	215,590	222,030	228,760	235,780	243,140
Board of Elections	1,297,980	1,568,920	1,644,910	1,632,700	1,617,840	1,724,460
Board of License Commissioners	91,270	94,400	97,420	100,560	104,190	107,250
Not in Carroll	300,000	310,500	321,370	332,620	344,260	356,310
County Commissioners	1,083,110	1,120,290	1,156,170	1,193,510	1,232,380	1,272,830
Total General Government Other	3,066,590	3,402,950	3,538,130	3,587,490	3,637,030	3,809,930
Total General Government	40,190,230	43,726,490	46,074,130	48,452,120	50,856,040	54,153,470
Conservation and Natural Resources						
Extension Office of Carroll County	498,810	513,770	529,190	545,060	561,420	578,260
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	450,020	465,480	480,400	495,930	512,090	528,910
Weed Control	67,230	69,250	98,830	73,470	75,670	77,940
Total Conservation and Natural Resources	1,046,060	1,078,500	1,138,420	1,144,460	1,179,180	1,215,110
Debt and Transfers						
Debt Service	24,564,430	24,603,570	23,298,590	22,190,350	22,769,870	23,207,260
Debt Service - Ag Pres.	3,056,860	1,860,080	1,931,350	2,237,670	2,699,490	3,063,940
Intergovernmental Transfers	3,233,740	3,298,410	3,364,380	3,431,670	3,500,300	3,570,310
Total Debt and Transfers	30,855,030	29,762,060	28,594,320	27,859,690	28,969,660	29,841,510
Reserves						
Reserve for Contingencies	4,111,400	4,162,330	4,278,166	4,466,870	4,636,810	4,810,100
Reserve for Positions	210,000	447,030	698,090	963,810	1,244,850	1,541,890
Reserve for Reclassifications	300,000	309,000	318,270	327,820	337,650	347,780
Total Reserves	4,621,400	4,918,360	5,294,526	5,758,500	6,219,310	6,699,770
Interfund Transfers						
Transfer to Capital Fund	3,254,000	4,726,700	4,472,500	4,683,800	4,323,300	4,399,200
Transfer to Grant Fund - Aging and Disabilities	99,650	102,640	105,720	108,890	112,160	115,530
Transfer to Grant Fund - Circuit Court	54,480	56,660	58,930	61,280	63,730	66,280
Transfer to Grant Fund - Comprehensive Planning	11,060	11,390	11,730	12,090	12,450	12,820
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing	31,900	33,500	35,170	36,930	38,770	40,710
Transfer to Grant Fund - Local Management Board	45,170	46,530	47,920	49,360	50,840	52,360
Transfer to Grant Fund - Public Safety	108,860	108,860	108,860	108,860	108,860	108,860
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff Services	110,950	101,390	105,440	109,660	114,050	118,610
Transfer to Grant Fund - State's Attorney's Office	74,060	77,020	80,100	83,310	86,640	90,110
Transfer to Grant Fund - Transit	1,071,570	1,126,510	1,180,990	1,238,130	1,298,080	1,360,970
Transfer to Solid Waste Enterprise Fund	2,415,000	1,215,000	1,815,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	207,820	600,250	223,160	413,080	537,390	249,620
Total Interfund Transfers	7,496,620	8,218,550	8,257,620	9,332,490	9,173,370	9,042,170
Projected Revenue	411,096,050	419,864,800	434,550,176	450,386,940	465,681,294	483,510,415
Projected Expenditures	411,096,050	419,864,800	434,550,176	450,088,610	465,412,390	482,551,650
Balance	0	0	0	298,330	268,904	958,765
	0.00%	0.00%	0.00%	0.07%	0.06%	0.20%

General Fund Appropriations

Carroll County Public Schools Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Carroll County Public Schools	\$181,852,000	\$186,864,400	\$186,864,400	\$192,391,000	2.96%	2.96%
Carroll County Public Schools Debt Service	16,134,810	11,302,030	11,302,030	10,355,690	-8.37%	-8.37%
Teacher Pension	6,702,000	0	0	0	0.00%	0.00%
Total Public Schools	\$204,688,810	\$198,166,430	\$198,166,430	\$202,746,690	2.31%	2.31%

Education Other Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Cable Regulatory Commission	\$135,410	\$142,180	\$142,180	\$149,290	5.00%	5.00%
Carroll Community College	8,523,370	9,403,070	9,403,070	10,084,560	7.25%	7.25%
Carroll Community College - Adult Basic Education	300,000	0	284,040	284,040	0.00%	0.00%
Carroll Community College - Entrepreneurship	0	0	0	215,000	100.00%	100.00%
Carroll County Public Library	12,153,785	10,267,890	10,267,890	10,561,020	2.85%	2.85%
Community Media Center	640,700	717,920	717,920	740,970	3.21%	3.21%
Total Education Other	\$21,753,265	\$20,531,060	\$20,815,100	\$22,034,880	7.32%	5.86%
Total Without Benefits	\$18,073,310	\$18,991,060	\$19,275,100	\$20,268,220	6.73%	5.15%

Public Safety and Corrections Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Circuit Court	\$2,364,590	\$2,334,060	\$2,331,380	\$2,379,960	1.97%	2.08%
Circuit Court Magistrates	635,083	492,300	487,530	499,930	1.55%	2.54%
Orphan's Court	57,201	60,510	60,510	60,510	0.00%	0.00%
Volunteer Community Service Program	251,816	206,710	206,710	211,670	2.40%	2.40%
Total Courts	\$3,308,690	\$3,093,580	\$3,086,130	\$3,152,070	1.89%	2.14%
Total Without Benefits	\$2,254,555	\$2,485,450	\$2,478,530	\$2,549,090	2.56%	2.85%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Public Safety 911	\$4,315,902	\$5,666,500	\$5,663,850	\$6,284,650	10.91%	10.96%
Total Public Safety 911	\$4,315,902	\$5,666,500	\$5,663,850	\$6,284,650	10.91%	10.96%
Total Without Benefits	\$3,241,829	\$4,941,020	\$4,616,910	\$5,513,410	11.58%	19.42%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Advocacy and Investigation Center	\$175,182	\$153,660	\$147,850	\$157,390	2.43%	6.45%
Detention Center	11,668,206	10,036,420	10,034,060	10,732,290	6.93%	6.96%
Sheriff's Office	15,283,459	12,097,620	12,001,040	14,082,030	16.40%	17.34%
Total Sheriff Services	\$27,126,846	\$22,287,700	\$22,182,950	\$24,971,710	12.04%	12.57%
Total Without Benefits	\$18,357,622	\$17,107,470	\$17,014,780	\$19,110,900	11.71%	12.32%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
State's Attorney's Office	\$4,384,442	\$3,718,790	\$3,697,820	\$3,907,760	5.08%	5.68%
Total State's Attorney's Office	\$4,384,442	\$3,718,790	\$3,697,820	\$3,907,760	5.08%	5.68%
Total Without Benefits	\$2,893,669	\$2,881,080	\$2,861,600	\$3,001,760	4.19%	4.90%

Public Safety and Corrections Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Animal Control	\$1,125,800	\$992,680	\$992,680	\$990,410	-0.23%	-0.23%
EMS 24/7 Services	4,224,690	4,351,430	4,351,430	4,521,530	3.91%	3.91%
Length of Service Award Program	0	166,000	166,000	1,282,000	672.29%	672.29%
Volunteer Emergency Services Association	8,421,456	8,349,100	8,349,100	8,731,080	4.58%	4.58%
Volunteer Recruitment and Retention	0	300,000	300,000	0	-100.00%	-100.00%
Total Public Safety and Corrections Other	\$13,771,946	\$14,159,210	\$14,159,210	\$15,525,020	9.65%	9.65%
Total Without Benefits	\$13,476,584	\$13,749,210	\$13,749,210	\$15,405,660	12.05%	12.05%
Total Public Safety and Corrections	\$52,907,826	\$48,925,780	\$48,789,960	\$53,841,210	10.05%	10.35%
Total Without Benefits	\$40,224,258	\$41,164,230	\$40,721,030	\$45,580,820	10.73%	11.93%

Public Works Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Public Works Administration	\$1,154,436	\$1,066,910	\$1,101,560	\$929,350	-12.89%	-15.63%
Building Construction	287,043	338,970	343,870	365,000	7.68%	6.14%
Engineering Administration	487,296	427,180	426,420	438,120	2.56%	2.74%
Engineering Construction Inspection	515,176	437,630	441,520	469,620	7.31%	6.36%
Engineering Design	447,538	393,270	365,250	373,070	-5.14%	2.14%
Engineering Survey	420,539	303,600	302,230	327,900	8.00%	8.49%
Facilities	9,671,846	11,139,510	11,055,560	11,425,530	2.57%	3.35%
Fleet Management	3,740,652	7,677,590	7,673,780	8,098,610	5.48%	5.54%
Permits and Inspections	2,023,832	1,644,900	1,557,200	1,596,300	-2.95%	2.51%
Roads Operations	11,094,079	8,390,040	8,301,170	8,499,020	1.30%	2.38%
Storm Emergencies	1,361,878	2,240,220	2,240,220	2,292,040	2.31%	2.31%
Traffic Control	307,540	382,470	382,470	419,280	9.62%	9.62%
Transit Administration	0	0	0	162,700	100.00%	100.00%
Veteran Transit Services	0	0	0	102,000	100.00%	100.00%
Total Public Works	\$31,511,855	\$34,442,290	\$34,191,250	\$35,498,540	3.07%	3.82%
Total Without Benefits	\$23,779,589	\$30,134,140	\$29,900,550	\$31,097,240	3.20%	4.00%

Citizen Services Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Citizen Services Administration	\$402,694	\$451,570	\$466,900	\$459,870	1.84%	-1.51%
Aging and Disabilities	1,488,112	1,272,730	1,271,570	1,433,780	12.65%	12.76%
Recovery Support Services	856,011	845,630	845,630	859,900	1.69%	1.69%
Total Citizen Services	\$2,746,817	\$2,569,930	\$2,584,100	\$2,753,550	7.14%	6.56%

Total Without Benefits	\$2,046,945	\$2,130,150	\$2,144,620	\$2,281,070	7.08%	6.36%
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	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	250,240	257,750	257,750	290,160	12.57%	12.57%
CHANGE, Inc.	250,240	277,740	277,740	260,330	-6.27%	-6.27%
Family and Children's Services	188,280	369,560	369,560	380,650	3.00%	3.00%
Flying Colors of Success	88,290	42,300	42,300	44,420	5.00%	5.00%
Human Services Program	1,147,100	1,170,040	1,170,040	1,193,440	2.00%	2.00%
Mosaic Community Services	105,490	106,540	106,540	107,610	1.00%	1.00%
Rape Crisis Intervention Services	136,160	142,970	142,970	162,620	13.74%	13.74%
Target Community and Ed. Services	250,240	257,750	257,750	265,490	3.00%	3.00%
Youth Services Bureau	792,360	883,210	883,210	975,870	10.49%	10.49%
Total Citizen Services Non-Profits	\$3,228,400	\$3,527,860	\$3,527,860	\$3,700,590	4.90%	4.90%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Health Department	\$3,296,100	\$3,394,980	\$3,394,980	\$3,496,830	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
Total Citizen Services State	\$3,316,100	\$3,414,980	\$3,414,980	\$3,516,830	2.98%	2.98%

Total Citizen Services	\$9,291,317	\$9,512,770	\$9,526,940	\$9,970,970	4.82%	4.66%
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Total Without Benefits	\$8,591,445	\$9,072,990	\$9,087,460	\$9,498,490	4.69%	4.52%
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Recreation and Culture Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Recreation and Parks Administration	\$437,387	\$378,470	\$376,670	\$383,170	1.24%	1.73%
Hashawha	956,456	868,650	868,490	879,500	1.25%	1.27%
Piney Run Park	732,896	642,970	631,640	697,920	8.55%	10.49%
Recreation	607,498	539,220	514,030	532,120	-1.32%	3.52%
Sports Complex	276,084	228,440	216,560	211,710	-7.32%	-2.24%
Total Recreation and Parks	\$3,010,322	\$2,657,750	\$2,607,390	\$2,704,420	1.76%	3.72%

Total Without Benefits	\$2,094,197	\$2,166,490	\$2,119,720	\$2,231,780	3.01%	5.29%
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	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Historical Society of Carroll County	\$65,000	\$70,000	\$70,000	\$65,000	-7.14%	-7.14%
Union Mills Homestead	25,000	30,000	30,000	25,000	-16.67%	-16.67%
Total Culture	\$90,000	\$100,000	\$100,000	\$90,000	-10.00%	-10.00%

Total Recreation and Culture	\$3,100,322	\$2,757,750	\$2,707,390	\$2,794,420	1.33%	3.21%
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Total Without Benefits	\$2,184,197	\$2,266,490	\$2,219,720	\$2,321,780	2.44%	4.60%
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General Government Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Comprehensive Planning	\$925,341	\$948,150	\$941,820	\$962,440	1.51%	2.19%
Comprehensive Planning	\$925,341	\$948,150	\$941,820	\$962,440	1.51%	2.19%
Total Without Benefits	\$631,007	\$759,250	\$753,360	\$768,460	1.21%	2.00%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Comptroller Administration	\$457,591	\$438,980	\$429,200	\$441,590	0.59%	2.89%
Accounting	1,126,334	998,910	971,290	1,044,780	4.59%	7.57%
Bond Issuance Expense	137,068	196,760	196,760	213,300	8.41%	8.41%
Collections Office	1,356,456	1,273,770	1,271,710	1,334,320	4.75%	4.92%
Independent Post Audit	46,383	49,180	49,180	50,660	3.01%	3.01%
Purchasing	427,289	456,710	462,810	484,100	6.00%	4.60%
Total Comptroller	\$3,551,121	\$3,414,310	\$3,380,950	\$3,568,750	4.52%	5.55%
Total Without Benefits	\$2,576,494	\$2,869,150	\$2,838,170	\$2,992,160	4.29%	5.43%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
County Attorney	\$771,584	\$758,050	\$758,710	\$802,750	5.90%	5.80%
Total County Attorney	\$771,584	\$758,050	\$758,710	\$802,750	5.90%	5.80%
Total Without Benefits	\$558,821	\$619,170	\$619,780	\$655,340	5.84%	5.74%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Economic Development Administration	\$1,000,993	\$966,250	\$970,150	\$779,250	-19.35%	-19.68%
Business and Employment Resource Center	273,334	249,200	249,580	251,520	0.93%	0.78%
Econ. Development Infrastructure and Investm	990,604	750,070	750,070	2,067,000	175.57%	175.57%
Farm Museum	1,028,234	962,040	963,660	992,880	3.21%	3.03%
Tourism	274,718	307,150	304,450	417,570	35.95%	37.16%
Total Economic Development	\$3,567,883	\$3,234,710	\$3,237,910	\$4,508,220	39.37%	39.23%
Total Without Benefits	\$2,940,188	\$2,887,470	\$2,890,455	\$4,134,100	43.17%	43.03%

General Government Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Human Resources Administration	\$1,020,823	\$944,100	\$943,370	\$940,210	-0.41%	-0.33%
Health and Fringe Benefits	549,135	14,313,640	14,313,640	14,800,780	3.40%	3.40%
Personnel Services	158,780	145,240	144,980	199,480	37.35%	37.59%
Total Human Resources	\$1,728,738	\$15,402,980	\$15,401,990	\$15,940,470	3.49%	3.50%
Total Without Benefits	\$802,287	\$14,574,290	\$14,573,370	\$14,913,950	2.33%	2.34%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Land and Resource Management Adm.	\$868,920	\$785,890	\$769,190	\$794,100	1.04%	3.24%
Development Review	602,384	543,860	543,600	568,600	4.55%	4.60%
Resource Management	943,720	809,390	805,010	853,630	5.47%	6.04%
Zoning Administration	371,584	239,680	239,250	256,650	7.08%	7.27%
Total Land and Resource Management	\$2,786,609	\$2,378,820	\$2,357,050	\$2,472,980	3.96%	4.92%
Total Without Benefits	\$1,709,248	\$1,761,110	\$1,740,890	\$1,829,300	3.87%	5.08%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Management and Budget Administration	\$299,364	\$248,190	\$248,820	\$255,240	2.84%	2.58%
Budget	709,548	608,780	588,590	601,820	-1.14%	2.25%
Grants Office	168,786	160,260	159,760	171,390	6.94%	7.28%
Risk Management	1,815,949	2,382,710	2,365,250	2,416,840	1.43%	2.18%
Total Management and Budget	\$2,993,648	\$3,399,940	\$3,362,420	\$3,445,290	1.33%	2.46%
Total Without Benefits	\$1,637,793	\$3,065,630	\$3,030,780	\$3,112,310	1.52%	2.69%

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Technology Services	\$4,686,665	\$4,521,600	\$4,491,840	\$4,949,820	9.47%	10.20%
Production and Distribution Services	468,431	462,290	462,290	472,920	2.30%	2.30%
Total Technology Services	\$5,155,095	\$4,983,890	\$4,954,130	\$5,422,740	8.81%	9.46%
Total Without Benefits	\$3,978,241	\$4,330,700	\$4,303,060	\$4,750,900	9.70%	10.41%

General Government Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Administrative Hearings	\$100,573	\$93,270	\$93,260	\$90,150	-3.35%	-3.33%
Audio Video Production	196,525	168,380	190,730	204,080	21.20%	7.00%
Board of Elections	896,928	1,207,150	1,207,150	1,297,980	7.52%	7.52%
Board of License Commissioners	80,563	92,230	91,820	91,270	-1.04%	-0.60%
Not in Carroll	0	0	0	300,000	0.00%	0.00%
County Commissioners	1,094,869	1,095,020	1,101,130	1,083,110	-1.09%	-1.64%
Total General Government Other	\$2,369,458	\$2,656,050	\$2,684,090	\$3,066,590	15.46%	14.25%
Total Without Benefits	\$1,865,199	\$2,343,540	\$2,369,570	\$2,736,520	16.77%	15.49%
Total General Government	\$23,849,476	\$37,176,900	\$37,079,070	\$40,190,230	8.11%	8.39%
Total Without Benefits	\$16,699,276	\$33,210,310	\$33,119,435	\$35,893,040	8.08%	8.37%

Conservation and Natural Resources Summary

	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Extension Office of Carroll County	\$469,192	\$485,970	\$485,970	\$498,810	2.64%	2.64%
Gypsy Moth	6,285	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	511,123	451,750	451,230	450,020	-0.38%	-0.27%
Weed Control	63,011	63,790	63,790	67,230	5.39%	5.39%
Total Conservation and Natural Resources	\$1,049,610	\$1,031,510	\$1,030,990	\$1,046,060	1.41%	1.46%
Total Without Benefits	\$859,263	\$922,360	\$921,880	\$948,420	2.83%	2.88%

Debt, Transfers, and Reserves Summary

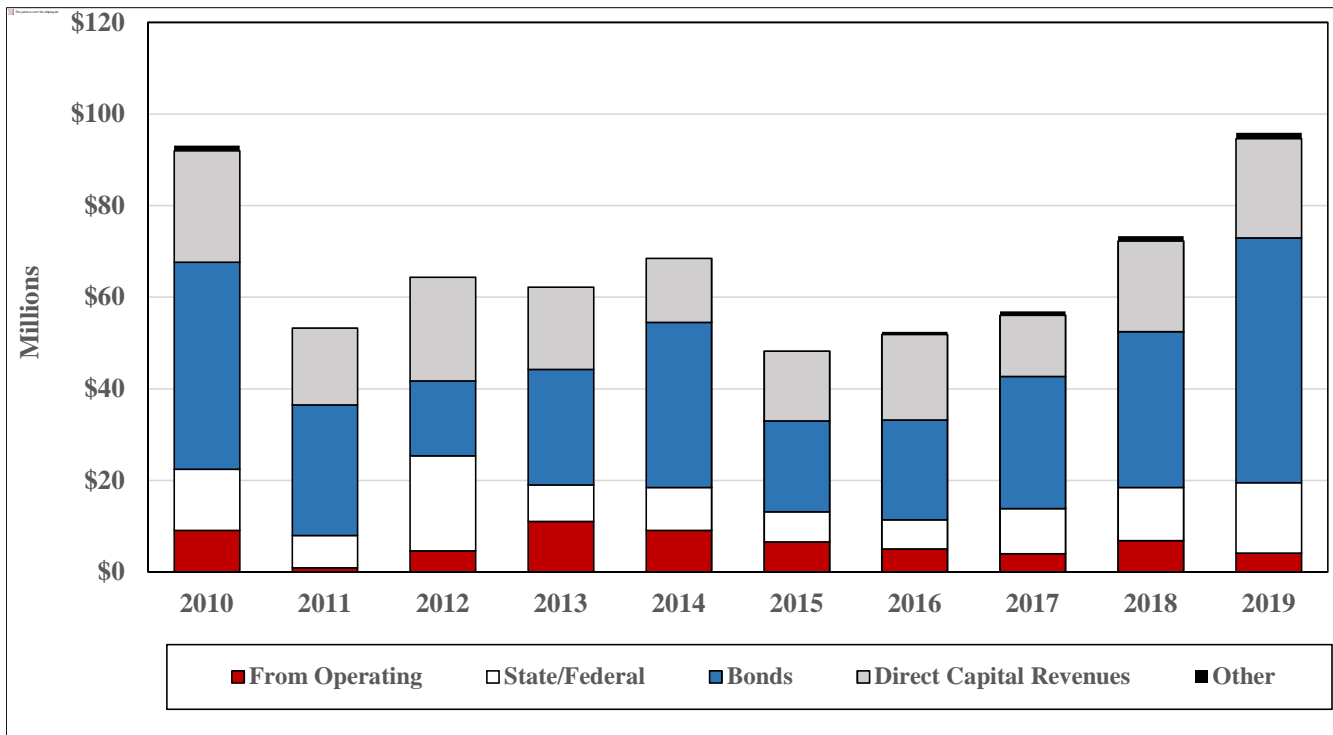
	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Debt Service	\$30,045,417	\$26,482,190	\$26,482,190	\$24,564,430	-7.24%	-7.24%
Debt Service - Ag. Pres.	1,778,894	1,847,110	1,847,110	3,056,860	65.49%	65.49%
Intergovernmental Transfers	3,149,793	3,195,180	3,195,180	3,233,740	1.21%	1.21%
Interfund Transfers	7,914,074	11,885,390	11,885,390	7,193,210	-39.48%	-39.48%
Reserve for Contingencies	0	4,087,690	4,087,690	4,585,760	12.18%	12.18%
Total Debt, Transfers, and Reserves	\$42,888,179	\$47,497,560	\$47,497,560	\$42,634,000	-10.24%	-10.24%

Capital Fund Summary

FY 17 - FY 19 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 18 to FY 19
	2017 Budget	2018 Budget	2019 Budget	
Local				
Transfer from General Fund	\$2,977,556	\$6,087,130	\$3,253,998	(\$2,833,132)
Reallocated GF Transfer	1,035,053	760,000	861,200	101,200
Local Income Tax	12,413,410	12,885,900	12,155,690	(730,210)
Reallocated Local Income Tax	0	0	265,668	265,668
Property Tax	806,500	2,986,500	3,114,850	128,350
Reallocated Property Tax	0	191,209	1,893,541	1,702,332
Bonds	28,620,904	29,000,284	29,079,243	78,959
Reallocated Bonds	177,642	5,049,907	24,379,721	19,329,814
Bond Interest	0	0	62,158	62,158
Impact Fee - Parks	160,670	150,000	140,000	(10,000)
Reallocated Impact Fee - Parks	0	200,000	0	(200,000)
Public School Fund Balance	0	3,350,000	4,000,000	650,000
LOCAL TOTAL	\$46,191,735	\$60,660,930	\$79,206,069	\$18,545,139
State				
State Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Highway User Revenue	1,110,000	1,665,396	2,373,630	708,234
Reallocated Highway User Revenue	0	22,409	0	(22,409)
Program Open Space	726,365	382,600	973,100	590,500
Reallocated Program Open Space	0	854,000	0	(854,000)
Ag. Preservation (MALPF)	0	1,000,000	500,000	(500,000)
Ag Transfer Tax	30,000	190,000	300,000	110,000
State School Construction	7,557,000	3,853,000	6,989,000	3,136,000
MD Higher Education Commission	0	0	2,753,000	2,753,000
MD Library Development	0	187,125	1,000,000	812,875
State Miscellaneous Grants	255,565	1,750,000	0	(1,750,000)
STATE TOTAL	\$9,854,930	\$10,080,530	\$15,064,730	\$4,984,200
Federal				
Federal	\$0	\$0	\$52,000	\$52,000
Federal Highway/Bridge	0	1,520,000	277,000	(1,243,000)
FEDERAL TOTAL	\$0	\$1,520,000	\$329,000	(\$1,191,000)
Other				
Land Sales	\$0	\$0	\$0	\$0
Reallocated Land Sales	0	0	0	0
Municipal	871,000	405,400	458,000	52,600
Private	0	624,575	838,950	214,375
OTHER TOTAL	\$871,000	\$1,029,975	\$1,296,950	\$266,975
TOTAL REVENUES	\$56,917,665	\$73,291,435	\$95,896,749	\$22,605,314

Capital Fund Revenues



This chart shows the capital budget by revenue source for FY 10 - 19.

From Operating includes current and prior year revenues from local sources transferred to the Capital Fund, including transfers from the General Fund and reallocated General Fund transfers.

State and Federal includes funds from sources such as the State School Construction Program, Program Open Space, Highway User Revenue, Rural Legacy Grants, State Agricultural Preservation (MALPF), and State Highway Administration.

Bonds includes new and reallocated general obligation bonds.

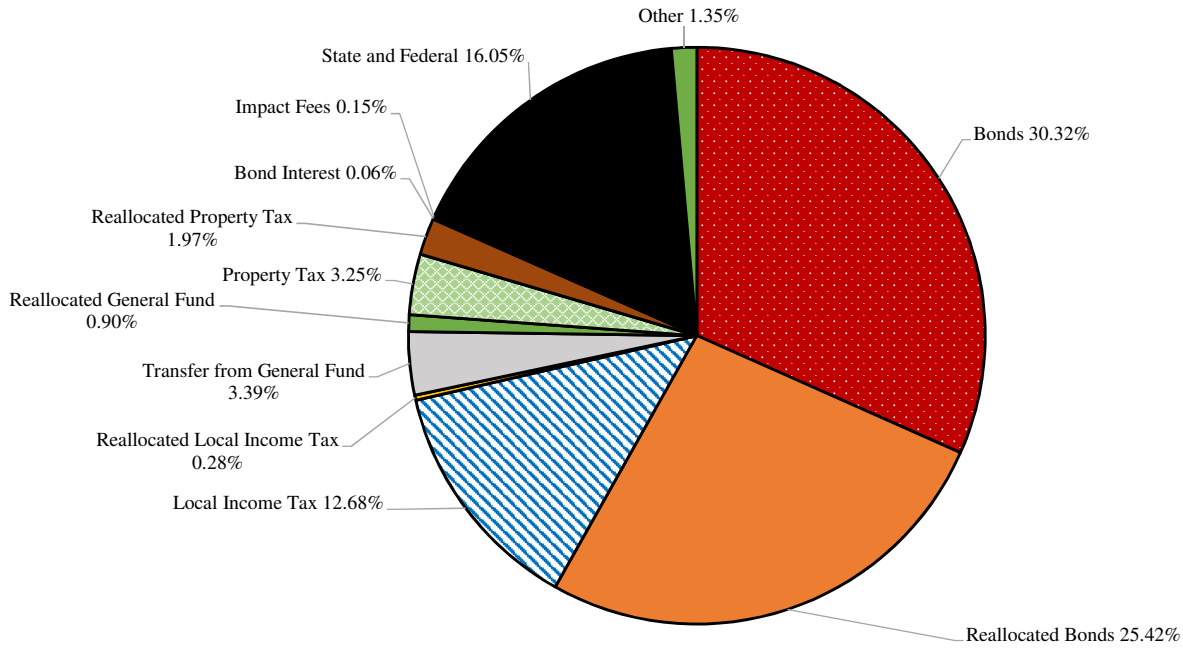
Direct Capital Revenues includes funds earmarked by the Commissioners for use in the Capital Fund. These revenues are appropriated directly to the Capital Fund rather than being transferred from the General Fund. While generally 9.09%, in FY 19, 8.09% of Local Income Tax collected is appropriated for school construction. Approximately 2.25% of Real Property Tax is dedicated to agricultural preservation.

Other includes revenues such as grants, developer contributions, private, municipal, and community contributions.

Capital Fund Revenues

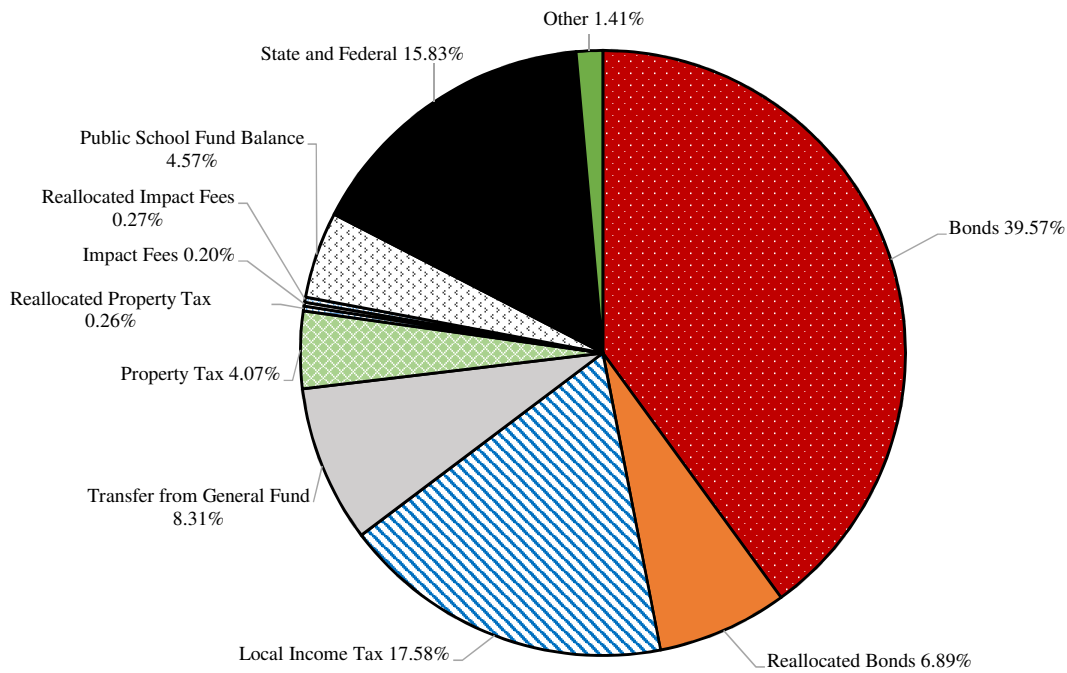
Fiscal Year 2019 Budget

\$95,896,749



Fiscal Year 2018 Budget

\$73,291,435



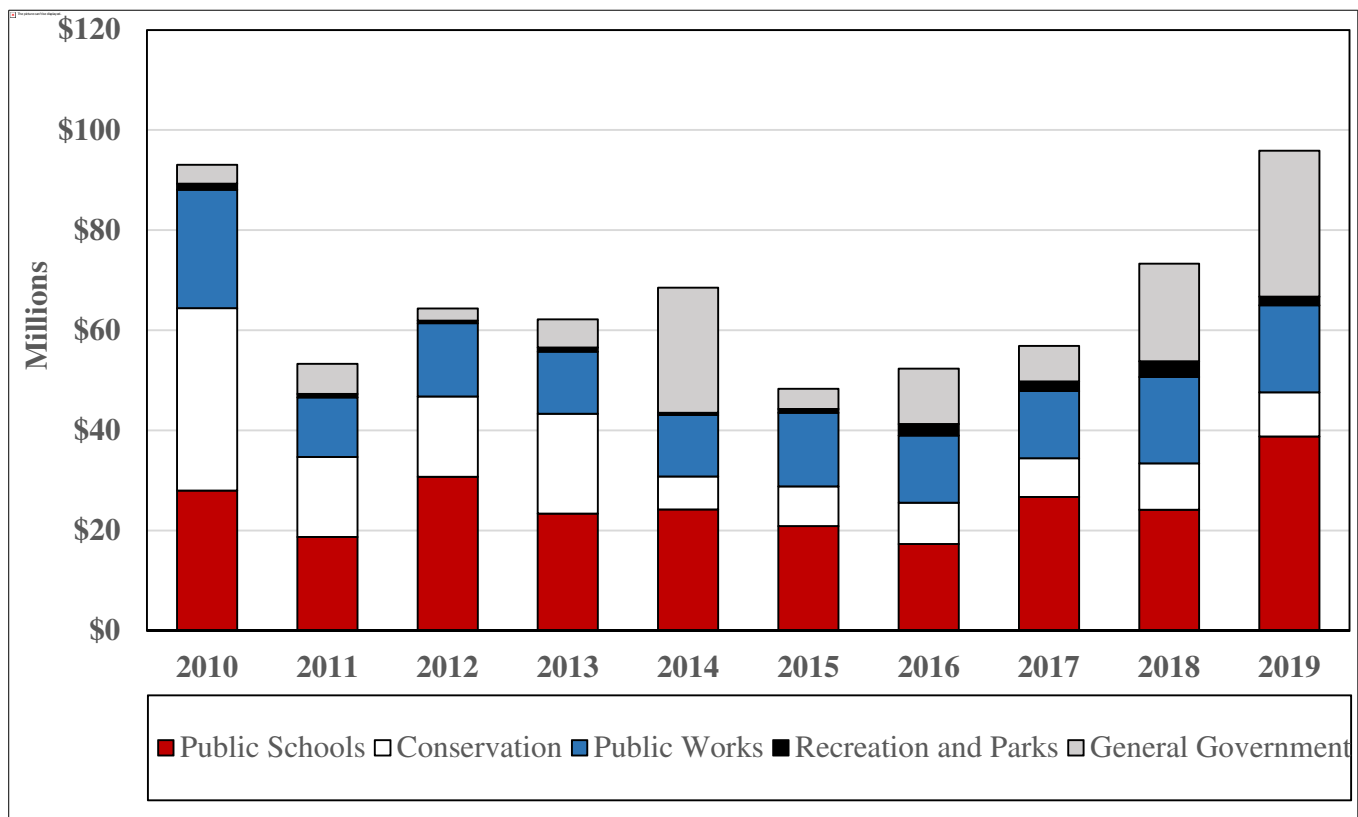
FY 17 - FY 19 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 18 to FY 19
	2017 Budget	2018 Budget	2019 Budget	
Public Schools	\$26,722,465	\$24,203,900	\$38,785,379	\$14,581,479
Conservation and Open Space	7,765,708	9,219,500	8,842,850	(376,650)
Public Works	13,393,456	17,272,405	17,358,200	85,795
Recreation and Parks	1,891,400	3,146,430	1,724,670	(1,421,760)
General Government	7,144,636	19,449,200	29,185,650	9,736,450
Total Appropriations	\$56,917,665	\$73,291,435	\$95,896,749	\$22,605,314

FY 17 - FY 19 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 18 to FY 19
	2017 Budget	2018 Budget	2019 Budget	
<u>Public Schools</u>	\$26,722,465	\$24,203,900	\$38,785,379	\$14,581,479
<u>Conservation and Open Space</u>	\$7,765,708	\$9,219,500	\$8,842,850	(\$376,650)
<u>Public Works</u>				
Roads	\$13,102,256	\$15,047,805	\$15,949,200	\$901,395
Bridges	291,200	2,224,600	1,409,000	(815,600)
Public Works Total	\$13,393,456	\$17,272,405	\$17,358,200	\$85,795
<u>Recreation and Parks</u>	\$1,891,400	\$3,146,430	\$1,724,670	(\$1,421,760)
<u>General Government</u>				
County Facilities	\$2,145,236	\$12,547,200	\$2,635,000	(\$9,912,200)
Criminal Justice/Public Safety	4,499,400	4,628,000	18,075,000	13,447,000
Farm Museum	0	1,450,000	0	(1,450,000)
Carroll Community College	100,000	350,000	5,634,000	5,284,000
Libraries/Senior Centers	400,000	474,000	2,841,650	2,367,650
General Government Total	\$7,144,636	\$19,449,200	\$29,185,650	\$9,736,450
Total Appropriations	\$56,917,665	\$73,291,435	\$95,896,749	\$22,605,314

Capital Fund Appropriations



This chart shows appropriations to the five principal groupings in the Capital Budget for FY 10 - 19.

Public Schools includes school construction, renovation, and modernization projects.

Conservation includes agricultural preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

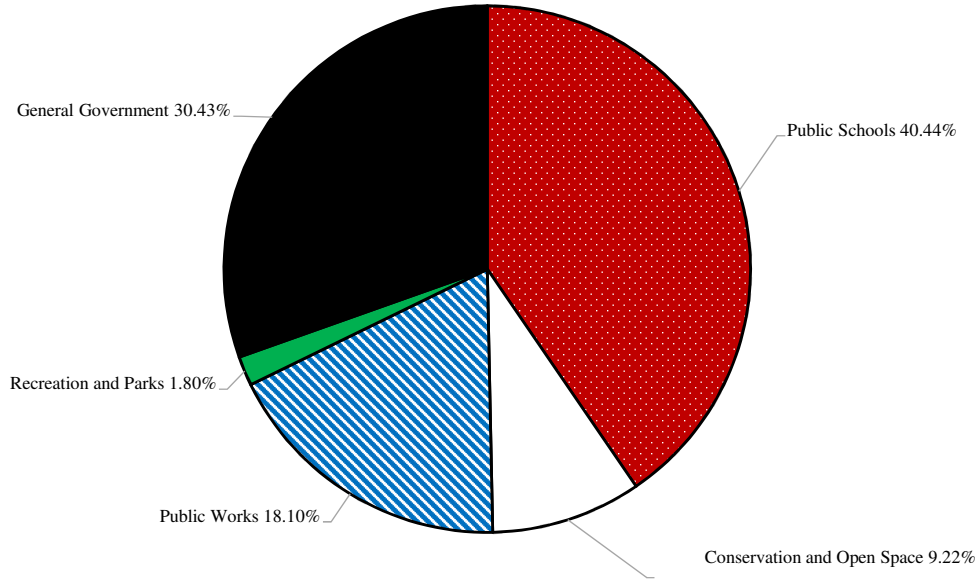
Recreation and Parks includes the purchase of land for parks and trails, development of parks, ballfields, trails, Self-Help projects, park restoration, and Union Mills Homestead.

General Government includes Public Safety 911, Carroll Community College, Carroll County Public Library, Sheriff's Office, State's Attorney's Office, Technology Services, Senior Centers, Farm Museum, and other County facilities.

Capital Fund Appropriations

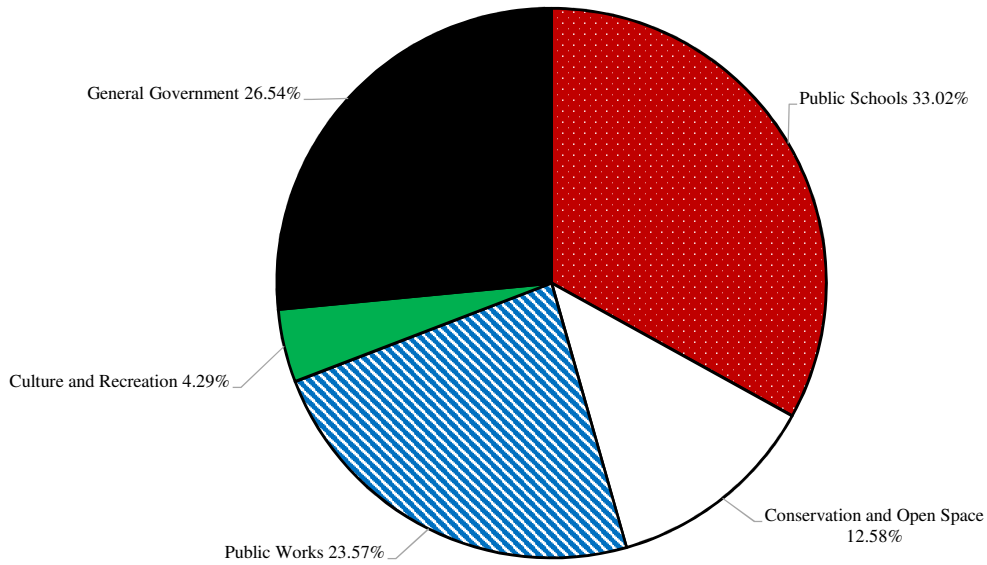
Fiscal Year 2019 Budget

\$95,896,749



Fiscal Year 2018 Budget

\$73,291,435



Community Investment Plan - Schedule of Reappropriations
Fiscal Year 2019

Reappropriations may occur when there are unspent budgeted funds from a completed or cancelled project or when there is an unallocated project that holds funds for future use.

Capital Fund

Project		Amount/Source		
From	To	Current	Bonds	Other
8504 Pavement Management Program 15	Pavement Management Program 19	\$644,575.04		
8585 Pavement Management Program 16	8729 Courthouse Improvements - MDEC	40,000.00		
8585 Pavement Management Program 16	Pavement Management Program 19		578,538.85	
8634 Stormwater Renovation FY 17	Stormwater Renovation FY 19		102,696.85	
8633 Mayeski Park Entrance Road Overlay	9139 Recreation and Parks Unallocated	10,000.00		
8133 Manchester Valley HS	8619 Career and Technology Center		1,430,489.57	
8289 SCHS Fine Arts Addition	8619 Career and Technology Center		249,551.63	
8290 Westminster HS HVAC	8619 Career and Technology Center		1,916,157.50	
8325 William Winchester ES Full Day Kindergarten	8619 Career and Technology Center		1,089,865.37	
8326 Winfield ES Full Day Kindergarten	8619 Career and Technology Center		430,743.73	
8348 Mt. Airy MS	8619 Career and Technology Center		8,600.00	
8349 Robert Moton ES Full Day Kindergarten	8619 Career and Technology Center		364,598.56	
8351 Hampstead ES Roof Replacement	8619 Career and Technology Center		401,352.20	
8377 Charles Carroll ES HVAC	8619 Career and Technology Center		120,312.98	
8378 Freedom ES Roof Replacement	8619 Career and Technology Center		547,543.40	
8379 BOE Roof Replacements	8619 Career and Technology Center		118,000.00	
8404 Freedom ES Heat Plant Conversion	8619 Career and Technology Center		843,469.41	
8405 William Winchester ES Roof	8619 Career and Technology Center		336,475.85	
8424 West Middle Roof Replacement	8619 Career and Technology Center		601,642.43	
8481 Carroll Springs Roof Replacement	8619 Career and Technology Center		208,419.83	
8482 Taneytown ES Roof Replacement	8619 Career and Technology Center		281,659.81	
8483 Manchester ES HVAC	8619 Career and Technology Center		179,246.95	
8484 Manchester ES Roof Replacement	8619 Career and Technology Center		246,105.19	
8501 Career and Technology Roof Replacement	8619 Career and Technology Center		515,601.52	
8502 Mechanicsville ES Roof Replacement	8619 Career and Technology Center		234,749.68	
8582 Westminster ES Roof Replacement	8619 Career and Technology Center		346,608.89	
8715 Runnymede Elementary Roof Replacement	8712 Roof Replacement - Carrolltowne Elementary		68,000.00	
8620 Francis Scott Key High Roof Replacement	8712 Roof Replacement - Carrolltowne Elementary		197,000.00	
8583 Westminster HS Roof Replacement	8712 Roof Replacement - Carrolltowne Elementary		350,000.00	
8583 Westminster HS Roof Replacement	8713 Roof Replacement - Elmer Wolfe Elementary		290,000.00	
8715 Runnymede Elementary Roof Replacement	8714 Roof Replacement - Robert Moton Elementary		140,000.00	
8133 Manchester Valley HS	Infrastructure Renewal	118,868.54		
8288 Freedom ES Full Day Kindergarten	Infrastructure Renewal	223.66		
8289 SCHS Fine Arts Addition	Infrastructure Renewal	1,600,596.92		
8349 Robert Moton ES Full Day Kindergarten	Infrastructure Renewal	26,968.20		
8350 Hampstead ES HVAC	Infrastructure Renewal	83,431.04		
8486 BOE Energy Efficiency Projects	Infrastructure Renewal	68,581.50		
8503 Sykesville Middle School Windows	Infrastructure Renewal	3,986.41		
9885 Winters Mill HS	Infrastructure Renewal	87,029.26		
9973 North Carroll Middle Renovation	Infrastructure Renewal	174,652.42		
8516 CCC Security Cameras	9022 Public Safety Regional Water Supply		20,816.69	
8517 CCC Systemics	9022 Public Safety Regional Water Supply		5,000.00	
8517 CCC Systemics	Generator Replacement		120,000.00	
9418 ADA Accessibility	9022 Public Safety Regional Water Supply		36,477.59	
9418 ADA Accessibility	8728 Co. Building Access System Replacements/Additional	33,998.72		
9920 Watershed Assessment & Improvement (NPDES)	Pavement Management Program 19		5,000,000.00	
8412 County Phone System Replacement	9648 County Technology	50,000.00		
8592 Army Reserve Building Renovation	9921 Parking Lot Overlays	77,500.00		
8592 Army Reserve Building Renovation	State's Attorney Building		1,000,000.00	
8732 North Carroll High Renovation - CCSO	State's Attorney Building		1,500,000.00	
8737 North Carroll High Renovation - BOE	State's Attorney Building		4,500,000.00	
Total		\$3,020,411.71	\$24,379,724.48	\$0.00

Community Investment Plan For Fiscal Year 2019

	Source of Funding				
	Total 2019	Other	Local Bonds	State	Federal and Other
PUBLIC SCHOOLS					
Career and Technology Center	\$10,471,194	\$0	\$10,471,194	\$0	\$0
High School Science Room Renovations	2,419,000	0	1,141,000	1,278,000	0
Electrical Equipment Replacement - Westminster High	2,000,000	0	820,000	1,180,000	0
HVAC System Replacement - Sandymount Elementary	4,715,000	0	1,999,000	2,716,000	0
HVAC System Replacement - Winfield Elementary	515,000	0	515,000	0	0
Infrastructure Renewal	2,164,337	2,164,337	0	0	0
Paving	625,000	625,000	0	0	0
Relocatable Classroom Removal	175,000	175,000	0	0	0
Roof Replacement - Carrolltowne Elementary	615,000	0	615,000	0	0
Roof Replacement - Elmer Wolfe Elementary	290,000	0	290,000	0	0
Roof Replacement - Linton Springs Elementary	1,736,000	0	763,000	973,000	0
Roof Replacement - Robert Moton Elementary	140,000	0	140,000	0	0
Roof Replacement - Sandymount Elementary	1,564,158	62,158	660,000	842,000	0
Technology Improvements	1,000,000	1,000,000	0	0	0
Transfer to Operating Budget for BOE Debt Service	10,355,690	10,355,690	0	0	0
PUBLIC SCHOOLS TOTAL	\$38,785,379	\$14,382,185	\$17,414,194	\$6,989,000	\$0
CONSERVATION AND OPEN SPACE					
Agriculture Land Preservation	\$5,247,850	\$3,114,850	\$1,333,000	\$800,000	\$0
Environmental Compliance	75,000	37,500	37,500	0	0
Stormwater Facility Renovation	370,000	0	370,000	0	0
Watershed Assessment and Improvement (NPDES)	3,150,000	0	2,692,000	0	458,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$3,152,350	\$4,432,500	\$800,000	\$458,000
PUBLIC WORKS					
- ROADS -					
Highway Safety Improvements	\$30,000	\$0	\$0	\$30,000	\$0
Lucabaugh Mill/Sullivan/Lemmon Rds Roundabout	150,000	0	150,000	0	0
Market Street Extended	720,000	0	720,000	0	0
Pavement Management Program	12,210,000	800,000	11,234,000	176,000	0
Pavement Preservation	1,082,000	32,000	0	1,050,000	0
Ramp and Sidewalk Upgrades	75,000	0	75,000	0	0
Small Drainage Structures	165,000	0	165,000	0	0
Storm Drain Rehabilitation	1,077,900	0	88,570	989,330	0
Storm Drain Video Inspection	439,300	135,000	0	304,300	0
	\$15,949,200	\$967,000	\$12,432,570	\$2,549,630	\$0
- BRIDGES -					
Bear Run Road over Bear Branch	\$120,000	\$14,000	\$106,000	\$0	\$0
Bridge Inspection and Inventory	39,000	39,000	0	0	0
Bridge Maintenance and Structural Repair	68,000	68,000	0	0	0
Cleaning and Painting of Existing Bridge Structural Steel	317,000	40,000	0	0	277,000
Hollingsworth Road over Unnamed Tributary	865,000	0	865,000	0	0
	1,409,000	161,000	971,000	0	277,000
PUBLIC WORKS TOTAL	\$17,358,200	\$1,128,000	\$13,403,570	\$2,549,630	\$277,000
RECREATION AND PARKS					
Bennett Cerf Bridge Replacement	\$205,000	\$20,500	\$0	\$184,500	\$0
Charles Carroll Tennis and Basketball Court Replacement	\$121,000	\$12,100	\$0	\$108,900	\$0
Community Self-Help Projects	78,000	78,000	0	0	0
Deer Park Phase II	250,000	95,000	0	155,000	0
Double Pipe Creek Boat Ramp	32,000	0	0	32,000	0
Freedom Park Play Area Surfacing	75,000	7,500	0	67,500	0
Northwest Trail Acquisition	200,000	0	0	200,000	0
Park Restoration	167,000	167,000	0	0	0
Recreation and Parks Unallocated	10,000	10,000	0	0	0
Tot Lot Replacement	78,000	7,800	0	70,200	0
Town Fund	13,670	13,670	0	0	0
Trail Development	50,000	50,000	0	0	0
Union Mills Water Wheel, Shaft and Flume Replacement	195,000	0	195,000	0	0
Westminster Veterans Memorial Park Phase I	250,000	95,000	0	155,000	0
RECREATION AND PARKS TOTAL	\$1,724,670	\$556,570	\$195,000	\$973,100	\$0
GENERAL GOVERNMENT					
Carroll Community College Systemic Renovations	\$5,284,000	\$0	\$2,531,000	\$2,753,000	\$0
Carroll Community College Technology	350,000	350,000	0	0	0
County Building Access System Replacements/Additions	280,000	280,000	0	0	0
County Building Systemic Renovations	750,000	0	750,000	0	0
County Technology	1,200,000	1,200,000	0	0	0
Countywide Transportation Master Plan	65,000	13,000	0	0	52,000
Courthouse Facility Improvements for MDEC	40,000	40,000	0	0	0
Generator Replacement	120,000	0	120,000	0	0
Infrastructure Studies	30,000	30,000	0	0	0
Library Technology	465,000	465,000	0	0	0
Parking Lot Overlays	150,000	150,000	0	0	0
Public Safety Regional Water Supply	75,000	0	75,000	0	0
Public Safety Training Center	1,000,000	0	1,000,000	0	0
State's Attorney Building	17,000,000	4,000,000	13,000,000	0	0
Westminster Library Basement Improvements	2,376,650	0	537,700	1,000,000	839,300
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,528,000	\$18,013,700	\$3,753,000	\$891,300
GRAND TOTAL	\$95,896,749	\$25,747,105	\$53,458,964	\$15,064,730	\$1,626,300

Capital Budget Summary

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
PUBLIC SCHOOLS:									
Career and Technology Center	\$10,471,194	\$0	\$2,492,806	\$47,036,000	\$0	\$0	\$100,000	\$0	\$60,100,000
High School Science Room Renovations	2,419,000	3,146,000	0	0	0	0	200,000	0	5,765,000
Electrical Equipment Replacement - Westminster High	2,000,000	0	0	0	0	0	160,000	0	2,160,000
HVAC Improvements and Replacements	0	439,000	6,424,000	9,241,000	8,420,000	10,366,000	0	0	34,890,000
HVAC System Replacement - Sandymount Elementary	4,715,000	0	0	0	0	0	418,000	0	5,133,000
HVAC System Replacement - Winfield Elementary	515,000	6,758,000	0	0	0	0	0	0	7,273,000
Infrastructure Renewal	2,164,337	0	0	0	0	0	0	0	2,164,337
Paving	625,000	855,000	725,000	965,000	825,000	875,000	0	0	4,870,000
Relocatable Classroom Removal	175,000	0	185,000	0	195,000	0	325,000	0	880,000
Roof Repairs	0	0	0	0	0	200,000	0	0	200,000
Roof Replacement - Carrolltowne Elementary	615,000	0	0	0	0	0	1,612,000	0	2,227,000
Roof Replacement - Elmer Wolfe Elementary	290,000	0	0	0	0	0	0	1,872,000	2,162,000
Roof Replacement - Linton Springs Elementary	1,736,000	0	0	0	0	0	0	0	1,736,000
Roof Replacement - Robert Moton Elementary	140,000	0	0	0	0	0	2,009,000	0	2,149,000
Roof Replacement - Sandymount Elementary	1,564,158	0	0	0	0	0	0	0	1,564,158
Roof Replacements	0	1,518,000	1,954,000	1,628,000	3,267,000	4,211,000	0	0	12,578,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,355,690	10,276,000	10,753,880	10,894,920	11,653,970	13,009,640	0	0	66,944,100
Window Replacement - South Carroll High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$38,785,379	\$24,302,000	\$26,684,686	\$70,764,920	\$25,360,970	\$29,661,640	\$4,824,000	\$1,872,000	\$222,255,595
SOURCES OF FUNDING:									
Reallocated GF Transfer	\$26,968	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,968
Local Income Tax	12,155,690	12,131,000	12,663,880	12,859,920	13,673,970	15,084,640	685,000	0	79,254,100
Reallocated Local Income Tax	265,668	0	0	0	0	0	0	0	265,668
Reallocated Property Tax	1,871,701	0	0	0	0	0	0	0	1,871,701
Bonds	5,898,000	5,719,000	7,219,306	21,492,000	4,791,000	5,977,000	2,267,000	903,000	54,266,306
Reallocated Bonds	11,516,194	0	0	0	0	0	0	0	11,516,194
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	1,872,000	969,000	74,992,500
PUBLIC SCHOOLS TOTAL	\$38,785,379	\$24,302,000	\$26,684,686	\$70,764,920	\$25,360,970	\$29,661,640	\$4,824,000	\$1,872,000	\$222,255,595

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
CONSERVATION AND OPEN SPACE:									
Agriculture Land Preservation	\$5,247,850	\$4,621,030	\$4,703,640	\$5,040,490	\$5,376,660	\$5,464,810	\$0	\$0	\$30,454,480
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	370,000	310,000	310,000	310,000	310,000	310,000	0	0	1,920,000
Watershed Assessment and Improvement (NPDES)	3,150,000	3,250,000	3,350,000	3,450,000	3,550,000	3,650,000	0	0	20,400,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,256,030	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$0	\$0	\$53,224,480
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	3,114,850	2,638,030	2,720,640	3,057,490	3,393,660	3,481,810	0	0	18,406,480
Bonds	4,329,804	4,706,900	4,459,500	4,530,500	4,600,500	4,669,000	0	0	27,296,204
Reallocated Bonds	102,696	0	0	0	0	0	0	0	102,696
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,256,030	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$0	\$0	\$53,224,480

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
ROADS:									
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Lucabaugh Mill/Sullivan/Lemmon Roads Roundabout	150,000	600,000	0	0	0	0	0	0	750,000
Market Street Extended	720,000	0	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	0	0	81,260,000
Pavement Preservation	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	0	0	7,015,000
Ramp and Sidewalk Upgrades	75,000	78,000	81,000	85,000	88,000	92,000	0	0	499,000
Small Drainage Structures	165,000	173,000	182,000	191,000	201,000	211,000	0	0	1,123,000
Storm Drain Rehabilitation	1,077,900	215,000	265,000	315,000	365,000	415,000	0	0	2,652,900
Storm Drain Video Inspection	439,300	135,000	135,000	135,000	135,000	135,000	0	0	1,114,300
Transportation/State Projects	0	200,000	200,000	200,000	0	0	800,000	0	1,400,000
ROADS TOTAL	\$15,949,200	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$97,985,205
SOURCES OF FUNDING:									
Transfer from General Fund	\$322,426	\$1,199,000	\$1,232,000	\$1,266,000	\$1,101,000	\$1,160,000	\$800,000	\$0	\$7,080,426
Reallocated GF Transfer	622,734	0	0	0	0	0	0	0	622,734
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Reallocated Property Tax	21,840	0	0	0	0	0	0	0	21,840
Bonds	6,854,032	12,671,100	12,672,000	13,385,000	14,053,000	14,867,000	513,000	0	75,015,132
Reallocated Bonds	5,578,538	0	0	0	0	0	0	0	5,578,538
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,373,630	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	7,773,630
Reallocated Developer Contribution	0	78,900	0	0	0	0	0	0	78,900
ROADS TOTAL	\$15,949,200	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$97,985,205

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$120,000	\$0	\$305,000	\$0	\$1,185,000	\$0	\$0	\$0	\$1,610,000
Bridge Inspection and Inventory	39,000	41,000	43,000	45,000	47,000	49,000	0	0	264,000
Bridge Maintenance and Structural Repair	68,000	71,000	75,000	78,000	82,000	85,000	0	0	459,000
Cleaning and Painting of Existing Bridge Structural Steel	317,000	212,000	223,000	234,000	246,000	258,000	0	0	1,490,000
Gaither Road over South Branch Patapsco	0	0	1,935,000	0	0	0	275,000	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	255,000	0	470,000	0	0	725,000
Hollingsworth Road over Unnamed Tributary	865,000	0	0	0	0	0	200,000	0	1,065,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	0	0	250,000	0	1,355,200	1,605,200
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200
SOURCES OF FUNDING:									
Transfer from General Fund	\$161,000	\$154,000	\$163,000	\$170,000	\$178,000	\$186,000	\$0	\$0	\$1,012,000
Bonds	971,000	0	593,000	255,000	165,000	538,000	259,000	271,040	3,052,040
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
RECREATION AND PARKS:									
Bear Branch Nature Center Roof Replacement	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$270,000
Bennett Cerf Bridge Replacement	205,000	0	0	0	0	0	0	0	205,000
Charles Carroll Tennis and Basketball Court Replacement	121,000	0	0	0	0	0	0	0	121,000
Community Self-Help Projects	78,000	80,000	82,000	84,000	86,000	88,000	0	0	498,000
Deer Park Phase II	250,000	0	0	0	0	0	1,454,000	0	1,704,000
Double Pipe Creek Boat Ramp	32,000	150,000	0	0	0	0	0	0	182,000
Freedom Park Play Area Surfacing	75,000	0	0	0	0	0	0	0	75,000
Gillis Falls Trail	0	0	0	480,000	0	0	0	0	480,000
Hashawha and Bear Branch Paving	0	0	0	0	552,000	0	0	0	552,000
Kringgold Park Phase II	0	0	300,000	0	0	0	0	0	300,000
Leister Park Phase II	0	0	0	0	200,000	0	0	0	200,000
Northwest Trail Acquisition	200,000	0	0	0	0	0	0	0	200,000
Park Restoration	167,000	171,000	175,000	180,000	185,000	190,000	0	0	1,068,000
Piney Run Pavilion Road Paving	0	0	0	0	0	225,000	0	0	225,000
Recreation and Parks Unallocated	10,000	0	0	0	0	0	0	0	10,000
Sports Complex Lighting	0	400,000	280,000	500,000	0	0	0	0	1,180,000
Sports Complex Concession Roof	0	0	0	0	0	193,000	0	0	193,000
Tot Lot Replacement	78,000	80,000	83,000	86,000	89,000	92,000	0	0	508,000
Town Fund	13,670	14,200	14,700	14,700	14,700	14,700	0	0	86,670
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Water Wheel, Shaft, and Flume Replacement	195,000	0	0	0	260,000	435,000	0	0	890,000
Westminster Veterans Memorial Park Phase I	250,000	0	0	0	0	0	2,303,596	0	2,553,596
RECREATION AND PARKS TOTAL	\$1,724,670	\$1,215,200	\$984,700	\$1,394,700	\$1,436,700	\$1,287,700	\$3,757,596	\$0	\$11,801,266
SOURCES OF FUNDING:									
Transfer from General Fund	\$406,570	\$405,200	\$370,000	\$407,300	\$419,800	\$393,700	\$100	\$0	\$2,402,670
Reallocated GF Transfer	10,000	0	0	0	0	0	0	0	10,000
Bonds	195,000	0	0	0	260,000	435,000	80,168	0	970,168
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Program Open Space	973,100	725,000	394,700	687,400	706,900	459,000	1,668,328	0	5,614,428
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
RECREATION AND PARKS TOTAL	\$1,724,670	\$1,215,200	\$984,700	\$1,394,700	\$1,436,700	\$1,287,700	\$3,757,596	\$0	\$11,801,266

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$5,284,000	\$435,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	350,000	0	0	350,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	280,000	0	0	0	0	276,000	0	836,000
County Building Systemic Renovations	750,000	750,000	788,000	830,000	870,000	910,000	0	0	4,898,000
County Technology	1,200,000	1,200,000	1,200,000	1,300,000	1,400,000	1,400,000	0	0	7,700,000
Countywide Transportation Master Plan	65,000	65,000	0	0	0	0	0	0	130,000
Courthouse Annex Renovation	0	107,000	0	0	0	0	152,400	0	259,400
Courthouse Facility Improvements for MDEC	40,000	0	0	0	0	0	0	330,000	370,000
Fleet Lift Replacements	0	0	0	212,000	0	212,000	0	0	424,000
Generator Replacement	120,000	126,000	132,000	139,000	146,000	153,000	0	0	816,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	465,000	100,000	100,000	100,000	100,000	100,000	0	0	965,000
North Carroll High Roof Replacement	0	0	0	0	2,900,000	0	0	0	2,900,000
Parking Lot Overlays	150,000	158,000	166,000	174,000	183,000	192,000	0	0	1,023,000
Public Safety Emergency Communications Equipment	0	800,000	824,000	849,000	874,000	900,000	0	0	4,247,000
Public Safety Regional Water Supply	75,000	126,000	132,300	139,000	146,000	153,000	1,099,800	0	1,871,100
Public Safety Training Center	1,000,000	1,000,000	1,000,000	1,000,000	0	0	3,300,000	0	7,300,000
State's Attorney Building	17,000,000	0	0	0	0	0	0	0	17,000,000
Westminster Library Basement Improvements	2,376,650	923,350	0	0	0	0	374,000	0	3,674,000
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,450,350	\$4,722,300	\$5,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$62,212,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$2,326,502	\$2,931,000	\$2,670,000	\$2,803,000	\$2,587,000	\$2,622,000	\$703,985	\$0	\$16,643,487
Reallocated GF Transfer	201,498	0	0	0	0	0	100,000	50,000	351,498
Bonds	10,831,407	2,317,000	1,052,300	1,320,000	4,062,000	1,428,000	2,936,515	280,000	24,227,222
Reallocated Bonds	7,182,293	0	0	0	0	0	0	0	7,182,293
Public School Fund Balance	4,000,000	0	0	0	0	0	0	0	4,000,000
MD Higher Education Commission	2,753,000	227,000	0	0	0	0	0	0	2,980,000
MD Library Development	1,000,000	646,850	0	0	0	0	187,125	0	1,833,975
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
Federal	52,000	52,000	0	0	0	0	0	0	104,000
Private	838,950	276,500	0	0	0	0	124,575	0	1,240,025
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,450,350	\$4,722,300	\$5,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$62,212,500

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 - 2024

Capital Fund

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2019	2020	2021	2022	2023	2024			
GRAND TOTAL - USES	\$95,896,749	\$55,752,580	\$58,571,326	\$102,677,110	\$60,728,330	\$62,894,150	\$16,829,801	\$3,557,200	\$456,907,246
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$3,253,998	\$4,726,700	\$4,472,500	\$4,683,800	\$4,323,300	\$4,399,200	\$1,504,085	\$0	\$27,363,583
Reallocated GF Transfer	861,200	0	0	0	0	0	100,000	50,000	1,011,200
Local Income Tax	12,155,690	12,131,000	12,663,880	12,859,920	13,673,970	15,084,640	1,443,005	0	80,012,105
Reallocated Local Income Tax	265,668	0	0	0	0	0	0	0	265,668
Property Tax	3,114,850	2,638,030	2,720,640	3,057,490	3,393,660	3,481,810	0	0	18,406,480
Reallocated Property Tax	1,893,541	0	0	0	0	0	0	0	1,893,541
Bonds	29,079,243	25,414,000	25,996,106	40,982,500	27,931,500	27,914,000	6,055,683	1,454,040	184,827,072
Reallocated Bonds	24,379,721	0	0	0	0	0	0	0	24,379,721
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Public School Fund Balance	4,000,000	0	0	0	0	0	0	0	4,000,000
LOCAL TOTAL	\$79,206,069	\$44,994,730	\$46,073,126	\$61,883,710	\$49,372,430	\$50,879,650	\$10,057,773	\$1,504,040	\$343,971,529
- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	2,373,630	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	7,773,630
Reallocated Highway User Revenue	0	0	0	0	0	0	0	0	0
Program Open Space	973,100	725,000	394,700	687,400	706,900	459,000	1,668,328	0	5,614,428
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	1,872,000	969,000	74,992,500
MD Higher Education Commission	2,753,000	227,000	0	0	0	0	0	0	2,980,000
MD Library Development	1,000,000	646,850	0	0	0	0	187,125	0	1,833,975
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
STATE TOTAL	\$15,064,730	\$9,956,850	\$10,102,200	\$40,006,400	\$9,508,900	\$10,965,000	\$6,431,453	\$969,000	\$103,004,533
- FEDERAL -									
Federal	\$52,000	\$52,000	\$0	\$0	\$0	\$0	\$0	\$0	\$104,000
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
FEDERAL TOTAL	\$329,000	\$222,000	\$1,825,000	\$187,000	\$1,217,000	\$388,000	\$216,000	\$1,084,160	\$5,468,160
- OTHER -									
Reallocated Developer Contribution	\$0	\$78,900	\$0	\$0	\$0	\$0	\$0	\$0	\$78,900
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
Private	838,950	276,500	0	0	0	0	124,575	0	1,240,025
OTHER TOTAL	\$1,296,950	\$579,000	\$571,000	\$600,000	\$630,000	\$661,500	\$124,575	\$0	\$4,463,025
GRAND TOTAL SOURCES	\$95,896,749	\$55,752,580	\$58,571,326	\$102,677,110	\$60,728,330	\$62,894,150	\$16,829,801	\$3,557,200	\$456,907,247

Enterprise Funds

Airport Enterprise Fund

Airport Enterprise Fund Summary

Sources of Funding	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Fuel Sales	\$74,455	\$84,500	\$84,500	\$84,500	0.00%	0.00%
Rents	157,528	152,410	152,410	155,580	2.08%	2.08%
Corporate Hanger Rental	560,076	571,550	571,550	592,660	3.69%	3.69%
Pass-Through Utilities/Taxes	115,446	137,930	137,930	137,930	0.00%	0.00%
Miscellaneous	24,727	3,680	3,680	3,680	0.00%	0.00%
Total Sources of Funding	\$932,232	\$950,070	\$950,070	\$974,350	2.56 %	2.56 %

Uses of Funding	Actual FY 17	Original Budget FY 18	Adjusted Budget FY 18	Budget FY 19	% Change From Orig. FY 18	% Change From Adj. FY 18
Airport Operations	\$564,117	\$821,480	\$818,905	\$806,745	-1.79%	-1.48%
Revenue in Excess of Expenses	368,114	128,590	131,165	167,605	30.34%	27.78%
Total Uses of Funding	\$932,232	\$950,070	\$950,070	\$974,350	2.56 %	2.56 %

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
AIRPORT ENTERPRISE FUND:									
Grounds and Maintenance Equipment	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000
AIRPORT ENTERPRISE FUND TOTAL	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000
SOURCES OF FUNDING:									
Federal Aviation Administration	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000
AIRPORT ENTERPRISE FUND TOTAL	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000

Fiber Network Enterprise Fund

Fiber Network Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18	FY 19	From Orig. FY 18	From Adj. FY 18
Dark Fiber Lease	\$212,140	\$283,000	\$230,100	\$350,000	23.67%	52.11%
Transfer from Fund Balance	204,000	134,700	187,600	71,700	-46.77%	-61.78%
Total Sources of Funding	\$416,140	\$417,700	\$417,700	\$421,700	0.96%	0.96%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18	FY 19	From Orig. FY 18	From Adj. FY 18
Fiber Network	\$91,861	\$417,700	\$417,700	\$421,700	0.96%	0.96%
Revenue in Excess of Expenses	324,279	0	0	0	0.00%	0.00%
Total Uses of Funding	\$416,140	\$417,700	\$417,700	\$421,700	0.96%	0.96%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
FIBER NETWORK ENTERPRISE FUND:									
CCPN Equipment Replacement	\$0	\$0	\$0	\$0	\$1,060,000	\$0	\$0	\$0	\$1,060,000
FIBER NETWORK ENTERPRISE FUND TOTAL	\$0	\$0	\$0	\$0	\$1,060,000	\$0	\$0	\$0	\$1,060,000
SOURCES OF FUNDING:									
Enterprise Fund - Fiber	\$0	\$0	\$0	\$0	\$1,060,000	\$0	\$0	\$0	\$1,060,000
FIBER NETWORK ENTERPRISE FUND TOTAL	\$0	\$0	\$0	\$0	\$1,060,000	\$0	\$0	\$0	\$1,060,000

Firearms Enterprise Fund

Firearms Enterprise Fund Summary

Source of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18		FY 19	From Orig. FY 18
User Fees	\$152,482	\$150,000	\$150,000	\$159,600	6.40%	6.40%
Concession Fees	4,727	5,000	5,000	5,000	0.00%	0.00%
Interest Income	2,042	500	500	2,000	300.00%	300.00%
Transfer from Fund Balance	0	0	0	47,850	100.00%	100.00%
Total Sources of Funding	\$159,251	\$155,500	\$155,500	\$214,450	37.91%	37.91%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18		FY 19	From Orig. FY 18
Firearms Facility Operations	\$143,306	\$124,610	\$124,580	\$214,450	37.91%	37.94%
Revenue in Excess of Expenses	15,945	30,890	30,920	0	0.00%	0.00%
Total Uses of Funding	\$159,251	\$155,500	\$155,500	\$214,450	37.91%	37.91%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Septage Enterprise Fund

Septage Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18		FY 19	From Orig. FY 18
Septage Processing Fee	\$913,330	\$994,500	\$994,500	\$975,000	-1.96%	-1.96%
Interest Income	8,751	10,500	10,500	10,000	-4.76%	-4.76%
Miscellaneous	2,465	0	0	0	0.00%	0.00%
Total Sources of Funding	\$924,545	\$1,005,000	\$1,005,000	\$985,000	-1.99%	-1.99%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18		FY 19	From Orig. FY 18
Septage Facility Operations	\$557,008	\$732,075	\$732,075	\$787,067	7.51%	7.51%
Capital - Repair, Replace, Rehabilitate	367,538	272,925	272,925	197,933	-27.48%	-27.48%
Total Uses of Funding	\$924,545	\$1,005,000	\$1,005,000	\$985,000	-1.99%	-1.99%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

Solid Waste Enterprise Fund

Solid Waste Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18	Budget FY 19	From Orig. FY 18	From Adj. FY 18
Tipping Fees	\$6,675,310	\$6,175,000	\$6,175,000	\$6,558,100	6.20%	6.20%
County Hauling	6,345	5,500	5,500	5,500	0.00%	0.00%
Interest	53,776	48,000	48,000	60,000	25.00%	25.00%
Rents and Royalties	165,019	160,000	160,000	160,000	0.00%	0.00%
Recycling	204,920	125,000	125,000	106,470	-14.82%	-14.82%
Miscellaneous	27,360	20,000	20,000	270,000	1250.00%	1250.00%
Transfer from General Fund	2,415,000	2,415,000	2,415,000	2,415,000	0.00%	0.00%
Total Sources of Funding	\$9,547,730	\$8,948,500	\$8,948,500	\$9,575,070	7.00%	7.00%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18	Budget FY 19	From Orig. FY 18	From Adj. FY 18
Solid Waste Management	\$184,404	\$359,020	\$356,515	\$351,900	-1.98%	-1.29%
Closed Landfills	195,681	228,020	228,020	226,740	-0.56%	-0.56%
Northern Landfill	2,379,348	2,255,070	2,217,430	2,284,755	1.32%	3.04%
Recycling Operations	476,533	677,190	677,205	803,945	18.72%	18.72%
Solid Waste Accounting Administration	(225,283)	766,960	769,240	754,785	-1.59%	-1.88%
Solid Waste Transfer Station	4,617,254	3,144,300	3,144,300	3,034,300	-3.50%	-3.50%
Revenue in Excess of Expenses	1,919,793	1,517,940	1,555,790	2,118,645	39.57%	36.18%
Total Uses of Funding	\$9,547,730	\$8,948,500	\$8,948,500	\$9,575,070	7.00%	7.00%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Utilities Enterprise Fund

Utilities Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18		From Orig. FY 18	From Adj. FY 18
MES Reimbursement	\$14,520	\$20,000	\$20,000	\$15,000	-25.00%	-25.00%
Water Usage	4,504,476	4,546,000	4,546,000	5,005,780	10.11%	10.11%
Sewer Usage	5,771,826	5,828,000	5,828,000	6,063,300	4.04%	4.04%
Lateral/Meter Service	6,083	10,000	10,000	6,500	-35.00%	-35.00%
Interest Income	138,570	30,000	30,000	50,000	66.67%	66.67%
Rents	194,488	190,000	190,000	209,000	10.00%	10.00%
Miscellaneous	147,811	65,700	65,700	88,000	33.94%	33.94%
Transfer from General Fund	204,490	212,110	212,110	207,820	-2.02%	-2.02%
Total Sources of Funding	\$10,982,264	\$10,901,810	\$10,901,810	\$11,645,400	6.82%	6.82%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget FY 18	Budget FY 18		From Orig. FY 18	From Adj. FY 18
BOU Administration	\$1,716,262	\$1,825,610	\$1,823,890	\$1,723,800	-5.58%	-5.49%
Board of Education Facilities	198,443	212,110	212,110	207,820	-2.02%	-2.02%
Freedom Sewer	3,082,496	2,577,145	2,595,201	2,783,690	8.01%	7.26%
Freedom Water	3,420,506	3,005,214	3,010,692	3,337,410	11.05%	10.85%
Hampstead Sewer	1,124,496	893,705	900,378	942,500	5.46%	4.68%
Other Water and Sewer	178,224	122,013	122,013	124,900	2.37%	2.37%
Capital - Repair, Replace, Rehabilitate	1,261,837	2,266,013	2,237,526	2,525,280	11.44%	12.86%
Total Uses of Funding	\$10,982,264	\$10,901,810	\$10,901,810	\$11,645,400	6.82%	6.82%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
UTILITIES ENTERPRISE FUND:									
Billing Software	\$0	\$0	\$0	\$0	\$28,000	\$0	\$0	\$0	\$28,000
Fairhaven Well House Rehabilitation	0	0	125,000	0	0	0	0	0	125,000
Freedom Sewer Rehabilitation	0	175,000	181,000	190,000	204,000	210,000	0	0	960,000
Freedom Wells and Connections	765,000	97,000	367,000	250,000	836,000	0	217,000	0	2,532,000
Freedom WTP Membrane Replacement	174,000	174,000	174,000	174,000	174,000	174,000	0	0	1,044,000
Hampstead Sewer Rehabilitation	0	55,000	264,000	280,000	290,000	310,000	0	0	1,199,000
Hydrant Replacements	160,000	99,000	0	0	0	0	124,000	0	383,000
North Pump Station Upgrade	0	180,000	0	0	0	0	2,260,000	0	2,440,000
Patapsco Valley Pump Station Upgrade	0	0	0	0	0	305,000	0	2,210,000	2,515,000
Pleasant Valley WWTP Rehabilitation	0	0	0	0	0	387,000	0	0	387,000
Raincliffe WTP Rehabilitation	231,000	0	0	0	0	0	0	0	231,000
Runnymede Wastewater Treatment Facility Rehabilitation	0	0	0	0	297,000	0	0	0	297,000
Sewer Grinder Installation/Rehabilitation	60,500	60,500	60,500	0	0	0	0	0	181,500
Sewer Manhole Rehabilitation	0	80,000	83,000	87,000	91,000	96,000	0	0	437,000
Sewer Pipe Repair, Replacement, and New Installations	0	110,000	116,000	121,000	128,000	134,000	0	0	609,000
Shiloh Pump Station Expansion	0	0	0	0	220,000	1,455,000	0	0	1,675,000
South Carroll Wastewater Treatment Facility Rehabilitation	0	385,000	0	0	0	0	0	0	385,000
Standby Generator Replacement	0	147,000	144,000	37,000	66,000	66,000	0	0	460,000
Stream Bank Stabilization	99,000	0	0	0	0	0	0	0	99,000
Sykesville Pump Station Expansion	0	0	0	0	290,000	2,106,000	0	0	2,396,000
Tank Rehabilitations and Replacements	640,000	640,000	640,000	640,000	640,000	640,000	0	0	3,840,000
Town of Sykesville Streetscape Water and Sewer Upgrades	700,000	715,000	737,000	0	0	0	550,000	0	2,702,000
Town of Sykesville Water and Sewer Upgrades	0	0	1,065,000	1,090,000	1,122,000	0	0	0	3,277,000
Warfield Complex Water/Sewer Rehabilitation	335,500	0	0	0	0	0	0	0	335,500
Water Main Loops	0	440,000	440,000	440,000	440,000	440,000	352,000	0	2,552,000
Water Main Valve Replacements	357,000	357,000	357,000	357,000	357,000	357,000	0	0	2,142,000
Water Meters	610,500	632,500	649,000	671,000	687,500	709,500	0	0	3,960,000
Water Service Line Replacement	268,400	281,800	295,900	310,800	326,700	342,600	0	0	1,826,200
Water/Sewer Studies	324,500	280,500	0	0	0	0	968,000	0	1,573,000
Winfield Pump Station Rehabilitation	0	0	0	181,500	0	0	0	0	181,500
UTILITIES ENTERPRISE FUND TOTAL	\$4,725,400	\$4,909,300	\$5,698,400	\$4,829,300	\$6,197,200	\$7,732,100	\$4,471,000	\$2,210,000	\$40,772,700
SOURCES OF FUNDING:									
Transfer from General Fund	\$0	\$385,000	\$0	\$181,500	\$297,000	\$0	\$0	\$0	\$863,500
Transfer from IDA	300,000	0	0	0	0	0	0	0	300,000
Enterprise Fund - Utilities	0	0	0	0	0	0	550,000	0	550,000
Utilities Maintenance Fee	640,000	640,000	640,000	640,000	640,000	640,000	352,000	0	4,192,000
Utilities Sewer User Fees	631,979	1,255,500	1,749,500	1,260,000	1,609,000	3,083,500	1,130,000	0	10,719,479
Reallocated Utilities Sewer User Fees	95,271	0	0	0	0	0	0	0	95,271
Utilities Water User Fees	3,058,150	2,538,800	3,308,900	2,747,800	3,396,200	2,023,100	1,309,000	0	18,381,950
Area Connection Charges	0	90,000	0	0	255,000	1,985,500	1,130,000	2,210,000	5,670,500
UTILITIES ENTERPRISE FUND TOTAL	\$4,725,400	\$4,909,300	\$5,698,400	\$4,829,300	\$6,197,200	\$7,732,100	\$4,471,000	\$2,210,000	\$40,772,700

Community Investment Plan - Schedule of Reappropriations
Fiscal Year 2019

Reappropriations may occur when there are unspent budgeted funds from a completed or cancelled project or when there is an unallocated project that holds funds for future use.

Enterprise Funds

	Project		Amount/Source		
	From	To	Current	Bonds	Other
6426 West Hampstead Sewer		6385 Water/Sewer Studies	\$95,271.45		
		Total	\$95,271.45	\$0.00	\$0.00

Grant Fund

Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted ¹	Budget	% Change	% Change
	FY 17	Budget	Budget	Budget	From	From
	FY 17	FY 18	FY 18	FY 19	Orig. FY 18	Adj. FY 18
Federal	\$6,035,775	\$5,404,542	\$5,531,403	\$5,729,022	6.00%	3.57%
Federal / Pass thru State	5,525,861	4,954,872	4,670,148	4,825,610	-2.61%	3.33%
State	3,538,479	2,945,141	3,411,481	3,036,630	3.11%	-10.99%
Endowments	97,797	30,000	30,000	30,000	0.00%	0.00%
Recreation Program Fees	310,749	176,900	176,900	185,000	4.58%	4.58%
Miscellaneous	-359,413	0	0	0	0.00%	0.00%
Donations	145,727	92,903	89,403	61,500	-33.80%	-31.21%
County Match	2,120,914	2,171,149	2,188,118	1,619,800	-25.39%	-25.97%
Total Sources of Funding	\$17,415,890	\$15,775,507	\$16,097,453	\$15,487,562	-1.83%	-3.79%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 17	Budget	Budget	Budget	From	From
	FY 17	FY 18	FY 18	FY 19	Orig. FY 18	Adj. FY 18
Aging and Disabilities	\$2,154,767	\$1,957,936	\$2,437,166	\$1,905,458	-2.68%	-21.82%
Business Employment Resource Center	1,053,850	1,452,892	1,447,371	1,265,441	-12.90%	-12.57%
Carroll Community College	0	284,040	284,040	0	-100.00%	-100.00%
Circuit Court	903,054	743,800	890,769	965,695	29.83%	8.41%
Citizen Services State	4,228	4,000	4,000	4,000	0.00%	0.00%
Comprehensive Planning	107,923	70,000	83,505	55,300	-21.00%	-33.78%
County Attorney	197,557	0	0	0	0.00%	0.00%
Farm Museum Endowment	53,216	30,000	30,000	30,000	0.00%	0.00%
Housing and Community Development	6,023,630	5,767,234	5,782,173	6,030,767	4.57%	4.30%
Local Management Board	1,142,329	1,165,271	1,164,443	1,159,929	-0.46%	-0.39%
Non-Profits	259,207	0	0	0	0.00%	0.00%
Public Safety	488,590	563,748	574,640	574,644	1.93%	0.00%
Recreation	389,628	185,000	185,000	193,100	4.38%	4.38%
Solid Waste	10,762	0	0	0	0.00%	0.00%
Sheriff Services	542,409	357,946	538,853	494,200	38.07%	-8.29%
State's Attorney's Office	161,695	111,300	142,918	129,560	16.41%	-9.35%
Tourism	39,332	35,000	35,000	35,000	0.00%	0.00%
Transit	2,966,264	3,047,340	2,497,575	2,644,468	-13.22%	5.88%
Total Uses of Funding	\$16,498,441	\$15,775,507	\$16,097,453	\$15,487,562	-1.83%	-3.79%

¹At the time the FY 18 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is the most accurate.

FY 19 Program Summary by Function

Function	County Match/Contribution	Grant Funding	Total Program
Aging and Disabilities	\$99,650	\$1,805,808	\$1,905,458
Business and Employment Resource Center	0	1,265,441	1,265,441
Circuit Court	54,480	911,215	965,695
Citizen Services State	4,000	0	4,000
Comprehensive Planning	11,060	44,240	55,300
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	31,900	5,998,867	6,030,767
Local Management Board	45,170	1,114,759	1,159,929
Public Safety	108,860	465,784	574,644
Recreation	8,100	185,000	193,100
Sheriff Services	110,950	383,250	494,200
State's Attorney's Office	74,060	55,500	129,560
Tourism	0	35,000	35,000
Transit	1,071,570	1,572,898	2,644,468
Total Grants	\$1,619,800	\$13,867,762	\$15,487,562

*OPEB,
Pension Trust,
and
Special Revenue Funds*

Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees, as well as accumulating funding to meet future liability.

Sources of Funding	FY 17 Actual	FY 18 Budget	FY 19 Budget	Increase (Decrease)
OPEB Contribution - Transfer from General Fund	\$10,103,580	\$10,550,000	\$11,395,450	\$845,450
Retiree Contributions	589,816	500,000	575,000	75,000
Interest	39,692	0	0	0
Unrealized Gain/(Loss)	7,433,230	0	0	0
Total Sources of Funding	\$18,166,318	\$11,050,000	\$11,970,450	\$920,450

Uses of Funding				
Budgeted Employer OPEB Trust Contribution	\$0	\$5,150,000	\$5,509,450	\$359,450
Audit Fees	2,300	0	0	0
Consulting Fees	10,000	0	0	0
Retiree Health Benefit Payments	4,689,221	5,900,000	6,461,000	561,000
Total Uses of Funding	\$4,701,521	\$11,050,000	\$11,970,450	\$920,450

Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The Plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 in cases where age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. Beginning FY 18, the Pension Plan for the Correctional Deputies was enhanced by reducing normal retirement from 30 years of service to 25 years, accelerating accrual rates for service, and crediting years of pre-employment military service. Correctional Deputies' contribution increases from 5% to 8% of their salary. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan.

Sources of Funding	FY 17	FY 18	FY 19	Increase
	Actual	Budget	Budget	(Decrease)
Employer County Employee Pension Contribution	\$2,636,200	\$2,777,120	\$2,382,530	(\$394,590)
Employer Correctional Deputy Pension Contribution	0	290,000	759,540	\$469,540
Unrealized Gain/(Loss)	7,729,313	0	0	0
Employee Pension Contribution	1,773,107	0	0	0
Total Sources of Funding	\$12,138,620	\$797,580	\$3,142,070	\$74,950

Uses of Funding				
Legal Fees	\$3,108	\$0	\$0	\$0
Audit Fees	4,500	0	0	0
Consulting Fees	49,744	0	0	0
Employee Pension Fund Payments	1,856,030	0	0	0
Budgeted Employer Pension Contribution	0	3,067,120	3,142,070	74,950
Total Uses of Funding	\$1,913,382	\$3,067,120	\$3,142,070	\$74,950

Certified Law Officers Pension Trust Fund

The Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. The Plan covers certified law enforcement officers employed by the Carroll County Sheriff's Office. A monthly benefit is provided for officers who attain 25 years of service or who leave employment after age 55 with at least 15 years of service. Officers with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan.

Sources of Funding	FY 17	FY 18	FY 19	Increase
	Actual	Budget	Budget	(Decrease)
Employer Pension Contribution	\$798,560	\$797,580	\$932,680	\$135,100
Unrealized Gain/(Loss)	1,217,488	0	0	0
Employee Pension Contribution	619,466	0	0	0
Total Sources of Funding	\$2,635,514	\$797,580	\$932,680	\$135,100

Uses of Funding				
Audit Fees	\$2,300	\$0	\$0	\$0
Consulting Fees	21,595	0	0	0
Other Miscellaneous Fees	5,941	0	0	0
Certified Law Officers Pension Fund Payments	259,960	0	0	0
Budgeted Employer Pension Contribution	0	797,580	932,680	135,100
Total Uses of Funding	\$289,796	\$797,580	\$932,680	\$135,100

Length of Service Award Program Trust Fund

The Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firefighters meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60. Beginning FY 18, the Board of Commissioners approved a 5-year plan to increase the base benefit by \$10/month for each of the next 5 years, or from \$125 per month in FY 17 to \$175 per month in FY 22. In FY 19, the base payout increases from \$135 to \$145 per month, and additional funding was added to reduce the unfunded liability.

Sources of Funding	FY 17	FY 18	FY 19	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	\$772,104	\$0	\$0	\$0
Transfer from General Fund	100,000	166,000	1,282,000	1,116,000
Total Sources of Funding	\$872,104	\$166,000	\$1,282,000	\$1,116,000

Uses of Funding				
Audit Fees	\$4,500	\$0	\$0	\$0
Consulting Fees	8,545	0	0	0
Other Professional Services	4,070	0	0	0
LOSAP Pension Fund Payments	700,460	0	0	0
Budgeted LOSAP Contribution	100,000	166,000	1,282,000	1,116,000
Total Uses of Funding	\$817,575	\$166,000	\$1,282,000	\$1,116,000

Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. The Transfer to Operating increases in FY 19 due to advertising expenses and vehicle replacement.

Sources of Funding	FY 17 Actual	FY 18 Budget	FY 19 Budget	Increase (Decrease)
Hotel Rental Tax	\$324,144	\$327,150	\$417,570	\$90,420
Unrealized Gain/(Loss)	1,402	0	0	0
Total Sources of Funding	\$325,545	\$327,150	\$417,570	\$90,420

Uses of Funding				
Transfer to Operating	\$276,114	\$327,150	\$417,570	\$90,420
Total Uses of Funding	\$276,114	\$327,150	\$417,570	\$90,420

Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits.

Sources of Funding	FY 17	FY 18	FY 19	Increase
	Actual	Budget	Budget	(Decrease)
Dedicated Property Tax	\$1,945,853	\$2,218,160	\$2,143,040	(\$75,120)
Fund Balance	99,197	0	109,390	109,390
Town Contributions	96,670	101,890	104,230	2,340
Interest Revenue	4,360	4,280	10,000	5,720
Total Sources of Funding	\$2,146,080	\$2,324,330	\$2,366,660	\$42,330

Uses of Funding				
Personnel	\$1,038,634	\$1,073,040	\$1,141,750	\$68,710
Operating	195,454	165,300	164,910	(390)
Debt Service	911,992	1,085,990	1,060,000	(25,990)
Total Uses of Funding	\$2,146,080	\$2,324,330	\$2,366,660	\$42,330

Internal Service Funds

Fringe Benefits ISF

This Internal Service Fund (ISF) is used to capture the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage.

Sources of Funding	FY 17 Actual	FY 18 Budget	FY 19 Budget	Increase (Decrease)
General Fund	\$15,369,600	\$13,640,700	\$13,935,200	\$294,500
Enterprise Funds	973,735	1,039,908	1,225,300	185,392
Grant Fund	851,366	686,292	949,000	262,708
Watershed Protection and Restoration Fund	199,934	191,100	235,700	44,600
Retiree Medicare Part D	231,256	0	0	0
Interest and Gain/(Loss)	98,067	0	0	0
Total Sources of Funding	\$17,723,958	\$15,558,000	\$16,345,200	\$787,200

Note: The General Fund transfer to the Fringe Benefits budget was reduced by \$2.0M to rebalance the Internal Service Fund in both FY 18 and FY 19.

Uses of Funding				
Employee Fringe Benefits	\$15,644,504	\$15,558,000	\$16,345,200	\$787,200
Total Uses of Funding	\$15,644,504	\$15,558,000	\$16,345,200	\$787,200

Risk Management Auto Damage ISF

This Internal Service Fund (ISF) is used to account for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident. In FY 19, a portion of fund balance from the Risk Management Liability ISF will be reallocated to align this ISF balance.

Sources of Funding	FY 17	FY 18	FY 19	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$112,271	\$0	\$0	\$0
Reallocated from Risk Management Liability ISF	0	0	200,000	200,000
Total Sources of Funding	\$112,271	\$0	\$200,000	\$200,000

Uses of Funding				
Vehicle Claims	\$82,236	\$0	\$0	\$0
Total Uses of Funding	\$82,236	\$0	\$0	\$0

Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) is used to account for deductibles paid by the County from property and liability claims. In FY 19, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding		FY 17	FY 18	FY 19	Increase
	Actual	Budget	Budget		(Decrease)
General Fund	\$0	\$0	\$0	\$0	\$0
Total Sources of Funding	\$0	\$0	\$0	\$0	\$0

Uses of Funding					
Deductibles	\$5,811	\$0	\$0	\$0	\$0
Total Uses of Funding	\$5,811	\$0	\$0	\$0	\$0

Risk Management Liability ISF

This Internal Service Fund (ISF) is used to account for and finance the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County. In FY 19, a portion of fund balance in this ISF will be reallocated to align the Risk Management Auto Damage ISF balance.

Sources of Funding	FY 17 Actual	FY 18 Budget	FY 19 Budget	Increase (Decrease)
Insurance	\$8,274	\$0	\$0	\$0
Total Sources of Funding	\$8,274	\$0	\$0	\$0

Uses of Funding				
Claims	\$25,526	\$0	\$0	\$0
Reallocated to Auto Damage ISF	0	0	200,000	200,000
Total Uses of Funding	\$25,526	\$0	\$200,000	\$200,000

Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims. In FY 19, funding from other Risk Management ISFs is being allocated here to build up an appropriate fund balance.

Sources of Funding	FY 17	FY 18	FY 19	Increase
	Actuals	Budget	Budget	(Decrease)
General Fund	\$1,000,000	\$1,050,000	\$1,070,110	\$20,110
Grant Fund	56,316	0	0	0
BOU	38,055	0	0	0
Watershed Protection and Restoration Fund	20,167	0	0	0
Enterprise Funds	20,886	0	0	0
ISF Fund Transfer	196,114	0	0	0
Total Sources of Funding	\$1,331,538	\$1,050,000	\$1,070,110	\$20,110

Uses of Funding				
Claims	\$1,196,114	\$1,050,000	\$1,070,110	\$20,110
Total Uses of Funding	\$1,196,114	\$1,050,000	\$1,070,110	\$20,110

Position Summary

Position Summary

The following pages include a summary of positions in Carroll County government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees, and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported by revenues generated by, and restricted to, use for a specific service; for example, water and sewer charges.
- Special Revenue Fund positions are supported by funds dedicated to a specific purpose, for example Property Tax dedicated to Watershed Protection and Restoration Fund.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other number of employees within the department or bureau. In some cases, a position may be more than one of these. For example, the Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); or required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Detention Center, CCAIC, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY 19 is 1,056.54 FTE, an increase of 12.65 FTE from FY 18.

For FY 19, the following changes are included:

- A full-time Sheriff's Office position has been eliminated due to the termination of Resident Deputy Services in New Windsor
 - A part-time contractual position was converted to full-time in Comprehensive Planning
 - A part-time position was converted to full-time in Audio/Video Production
 - Circuit Court added two grant-funded positions
 - The State's Attorney's Office added two part-time, grant-funded positions, and a full-time Drug Court Prosecutor position.
 - A part-time, grant-funded position was added to the Local Management Board
 - Ten positions were added to the Sheriff's Office for the School Resource Officer program
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Authorized Position History By Fund

General Fund	FY 17 Adjusted FTE				FY 18 Budget FTE				FY 18 Adjusted FTE				FY 19 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Cable Regulatory Commission TOTAL	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10
Circuit Court Magistrates	6.00	---	---	6.00	6.00	---	---	6.00	5.76	---	---	5.76	5.76	---	---	5.76
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Courts TOTAL	27.00	0.55	19.55	47.10	27.00	0.55	19.55	47.10	26.76	0.55	19.55	46.86	26.76	0.55	19.55	46.86
Public Safety 911	40.00	---	2.45	42.45	42.00	---	2.45	44.45	42.00	---	2.45	44.45	42.00	---	2.45	44.45
Public Safety 911 TOTAL	40.00	0.00	2.45	42.45	42.00	0.00	2.45	44.45	40.00	0.00	2.45	44.45	42.00	0.00	2.45	44.45
CCAIC	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Detention Center	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50
Sheriff's Office	150.25	---	3.00	153.25	150.25	---	3.00	153.25	149.25	---	3.00	152.25	159.25	---	3.00	162.25
Sheriff Services TOTAL	261.25	0.50	3.00	264.75	261.25	0.50	3.00	264.75	260.25	0.50	3.00	263.75	270.25	0.50	3.00	273.75
State's Attorney's Office	42.00	0.62	1.00	43.62	43.00	0.62	1.00	44.62	43.00	0.62	1.00	44.62	43.80	0.62	1.00	45.42
State's Attorney TOTAL	42.00	0.62	1.00	43.62	43.00	0.62	1.00	44.62	43.00	0.62	1.00	44.62	43.80	0.62	1.00	45.42
Public Works Administration	5.45	0.50	1.00	6.95	5.45	0.50	1.00	6.95	5.50	0.50	1.00	7.00	4.95	0.50	1.00	6.45
Building Construction	3.00	---	---	3.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	5.00	---	---	5.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
Engineering Design	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	54.00	0.60	0.90	55.50	58.00	0.00	0.50	58.50	58.00	0.00	0.50	58.50	58.00	0.00	1.00	59.00
Fleet Management	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00
Permits and Inspections	24.00	---	---	24.00	24.00	---	0.60	24.60	23.00	---	0.60	23.60	23.00	---	0.60	23.60
Roads Operations	104.00	0.50	2.40	106.90	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90	105.00	0.50	2.40	107.90
Transit Administration	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.50	0.00	0.00	1.50
Public Works TOTAL	234.20	1.60	4.30	240.10	241.20	1.00	4.50	246.70	240.25	1.00	4.50	245.75	241.20	1.00	5.00	247.20
Citizen Services Administration	4.00	---	1.88	5.88	4.00	---	1.88	5.88	4.50	---	1.88	6.38	4.50	---	0.00	4.50
Aging and Disabilities	19.38	---	---	19.38	19.38	---	---	19.38	19.38	---	---	19.38	19.38	---	1.88	21.26
Citizen Services TOTAL	23.38	0.00	1.88	25.26	23.38	0.00	1.88	25.26	23.88	0.00	1.88	25.76	23.88	0.00	1.88	25.76
Recreation and Parks Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Hashawha	8.00	0.63	1.19	9.82	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23
Piney Run	6.00	---	11.34	17.34	6.00	---	12.00	18.00	6.00	---	12.00	18.00	6.00	---	12.00	18.00
Recreation	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
Recreation and Parks TOTAL	25.50	0.63	16.23	42.36	25.50	0.63	17.30	43.43	25.50	0.63	17.30	43.43	25.50	0.63	17.30	43.43
Comprehensive Planning	10.00	---	1.25	11.25	10.00	---	1.25	11.25	11.00	---	0.62	11.62	11.00	---	0.62	11.62
Comprehensive Planning TOTAL	10.00	0.00	1.25	11.25	10.00	0.00	1.25	11.25	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62
Comptroller Administration	4.00	---	0.12	4.12	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.00	---	0.15	4.15
Accounting	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Comptroller TOTAL	31.00	0.00	0.75	31.75	31.00	0.00	0.78	31.78	31.00	0.00	0.78	31.78	31.00	0.00	0.78	31.78

Authorized Position History By Fund

	FY 17 Adjusted FTE			FY 18 Budget FTE				FY 18 Adjusted FTE				FY 19 Budget FTE				
County Attorney	6.75	---	0.00	6.75	6.75	---	0.00	6.75	6.75	---	0.00	6.75	6.75	---	0.00	6.75
County Attorney TOTAL	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
BERC	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	0.70	3.36	11.06	7.00	0.70	3.36	11.06	7.00	0.70	3.36	11.06	7.00	0.70	3.20	10.90
Tourism	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.90	2.90
Economic Development TOTAL	16.60	0.70	5.26	22.56	16.60	0.70	5.26	22.56	16.60	0.70	5.26	22.56	16.60	0.70	5.10	22.40
Human Resources	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	10.00	---	---	10.00
Personnel Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	4.00	---	---	4.00
Human Resources TOTAL	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00
Land and Res. Management Administration	9.10	---	---	9.10	9.10	---	0.23	9.33	9.10	0.23	---	9.33	9.20	---	0.23	9.43
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	9.90	---	---	9.90	9.90	---	---	9.90	9.90	---	---	9.90	10.15	---	---	10.15
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Land and Resource Management TOTAL	31.00	0.00	0.00	31.00	31.00	0.00	0.23	31.23	31.00	0.23	0.00	31.23	31.35	0.00	0.23	31.58
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Management and Budget TOTAL	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15
Technology Services	31.00	---	---	31.00	31.00	---	0.17	31.17	31.00	---	0.17	31.17	31.00	---	0.17	31.17
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Technology Services TOTAL	34.00	0.00	0.00	34.00	34.00	0.00	0.17	34.17	34.00	0.00	0.17	34.17	34.00	0.00	0.17	34.17
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	2.00	---	0.63	2.63	2.00	---	0.63	2.63	3.00	---	---	3.00	3.00	---	---	3.00
Board of Elections	---	---	0.60	0.60	---	---	0.62	0.62	---	---	0.62	0.62	---	---	0.62	0.62
Board of License Commissioners	1.00	---	0.38	1.55	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38
County Commissioners	8.00	---	6.13	14.13	8.00	---	6.13	14.13	8.00	---	6.00	14.00	8.00	---	6.00	14.00
Gen Government Other TOTAL	12.00	0.00	7.74	19.91	12.00	0.00	7.76	19.76	13.00	0.00	7.00	20.00	13.00	0.00	7.00	20.00
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
Cons. and Natural Resources TOTAL	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63
TOTAL General Fund	829.68	5.23	63.56	898.64	839.68	4.63	65.28	909.59	837.99	4.86	63.66	908.51	852.09	4.63	64.23	920.95

Authorized Position History By Fund

Enterprise Funds	FY 17 Adjusted FTE				FY 18 Budget FTE				FY 18 Adjusted FTE				FY 19 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Solid Waste Management	1.60	---	---	1.60	1.60	---	---	1.60	1.60	---	---	1.60	1.60	---	---	1.60
Northern Landfill	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Recycling	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Solid Waste Accounting	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
Solid Waste TOTAL	19.35	0.00	0.00	19.35	19.35	0.00	0.00	19.35	19.35	0.00	0.00	19.35	19.35	0.00	0.00	19.35
BOU Accounting Administration	7.65	---	---	7.65	7.60	---	---	7.60	7.60	---	---	7.60	7.60	---	---	7.60
Board of Education Facilities	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34
Freedom Sewer	7.50	---	---	7.50	7.50	---	---	7.50	7.50	---	---	7.50	7.50	---	---	7.50
Freedom Water	14.50	---	---	14.50	14.50	---	0.15	14.65	14.50	---	0.15	14.65	14.50	---	0.15	14.65
Hampstead Sewer	4.00	---	---	4.00	4.00	---	0.15	4.15	4.00	---	0.15	4.15	4.00	---	0.15	4.15
Other Water/Sewer	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66
Utilities TOTAL	35.65	0.00	0.00	35.65	35.60	0.00	0.30	35.90	35.60	0.00	0.30	35.90	35.60	0.00	0.30	35.90
Airport	2.60	---	0.50	3.10	2.60	---	0.50	3.10	2.60	---	0.50	3.10	2.60	---	0.50	3.10
Firearms Facility	---	---	3.00	3.00	1.00	---	2.00	3.00	---	---	3.00	3.00	1.00	---	2.00	3.00
Airport/Firearms Facility TOTAL	2.60	0.00	3.50	6.10	3.60	0.00	2.50	6.10	2.60	0.00	3.50	6.10	3.60	0.00	2.50	6.10
TOTAL Enterprise Funds	57.60	0.00	3.50	61.10	58.55	0.00	2.80	61.35	57.55	0.00	3.80	61.35	58.55	0.00	2.80	61.35

Special Revenue Fund	FY 17 Adjusted FTE				FY 18 Budget FTE				FY 18 Adjusted FTE				FY 19 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Watershed Protection and Restoration	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	11.65	---	---	11.65
TOTAL Special Revenue Fund	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	11.65	---	---	11.65

Grant Fund	FY 17 Adjusted FTE				FY 18 Budget FTE				FY 18 Adjusted FTE				FY 19 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Aging and Disabilities	19.02	0.50	2.15	21.67	19.02	0.50	2.15	21.67	19.02	0.50	2.60	22.12	19.27	0.45	1.38	21.10
Business Employment Resource Center	9.40	---	---	9.40	10.90	---	---	10.90	9.40	---	---	9.40	10.90	---	---	10.90
Circuit Court	6.00	---	3.50	9.50	7.00	---	2.81	9.81	8.24	0.50	2.72	11.46	8.24	0.50	2.72	11.46
Housing and Community Development	6.50	0.69	0.13	7.32	6.50	0.69	0.13	7.32	7.00	---	0.13	7.13	7.00	0.00	0.13	7.13
Local Management Board	2.00	---	0.56	2.56	2.00	---	---	2.00	2.00	---	0.50	2.50	2.00	---	0.50	2.50
Public Safety	3.00	---	---	3.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Public Works Transit	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	0.00	---	---	0.00
Recreation	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50
Sheriff's Office	2.75	---	---	2.75	2.75	---	---	2.75	2.75	---	---	2.75	2.75	---	---	2.75
State's Attorney's Office	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	1.25	2.25	1.00	---	1.25	2.25
TOTAL Grant Fund	51.17	1.19	6.34	58.70	54.67	1.19	5.09	60.95	54.91	1.00	7.20	63.11	55.66	0.95	5.98	62.59

TOTAL Government	FY 17 Adjusted FTE				FY 18 Budget FTE				FY 18 Adjusted FTE				FY 19 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
TOTAL General Fund	829.68	5.23	63.56	898.47	839.68	4.63	65.28	909.59	837.99	4.86	63.66	906.51	852.09	4.63	64.23	920.95
TOTAL Enterprise Funds	57.60	0.00	3.50	61.10	58.55	0.00	2.80	61.35	57.55	0.00	3.80	61.35	58.55	0.00	2.80	61.35
TOTAL Special Revenue Fund	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	11.65	---	---	11.65
TOTAL Grant Fund	51.17	1.19	6.34	58.70	54.67	1.19	5.09	60.95	54.91	1.00	7.20	63.11	55.66	0.95	5.98	62.59
TOTAL FTE	950.45	6.42	73.40	1030.27	964.90	5.82	73.17	1043.89	962.45	5.86	74.66	1042.97	977.95	5.58	73.01	1056.54