

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
PUBLIC SCHOOLS:									
Career and Technology Center	\$10,471,194	\$0	\$2,492,806	\$47,036,000	\$0	\$0	\$100,000	\$0	\$60,100,000
High School Science Room Renovations	2,419,000	3,146,000	0	0	0	0	200,000	0	5,765,000
Electrical Equipment Replacement - Westminster High	2,000,000	0	0	0	0	0	160,000	0	2,160,000
HVAC Improvements and Replacements	0	439,000	6,424,000	9,241,000	8,420,000	10,366,000	0	0	34,890,000
HVAC System Replacement - Sandymount Elementary	4,715,000	0	0	0	0	0	418,000	0	5,133,000
HVAC System Replacement - Winfield Elementary	515,000	6,758,000	0	0	0	0	0	0	7,273,000
Infrastructure Renewal	2,164,337	0	0	0	0	0	0	0	2,164,337
Paving	625,000	855,000	725,000	965,000	825,000	875,000	0	0	4,870,000
Relocatable Classroom Removal	175,000	0	185,000	0	195,000	0	325,000	0	880,000
Roof Repairs	0	0	0	0	0	200,000	0	0	200,000
Roof Replacement - Carrolltowne Elementary	615,000	0	0	0	0	0	1,612,000	0	2,227,000
Roof Replacement - Elmer Wolfe Elementary	290,000	0	0	0	0	0	0	1,872,000	2,162,000
Roof Replacement - Linton Springs Elementary	1,736,000	0	0	0	0	0	0	0	1,736,000
Roof Replacement - Robert Moton Elementary	140,000	0	0	0	0	0	2,009,000	0	2,149,000
Roof Replacement - Sandymount Elementary	1,564,158	0	0	0	0	0	0	0	1,564,158
Roof Replacements	0	1,518,000	1,954,000	1,628,000	3,267,000	4,211,000	0	0	12,578,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,355,690	10,276,000	10,753,880	10,894,920	11,653,970	13,009,640	0	0	66,944,100
Window Replacement - South Carroll High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$38,785,379	\$24,302,000	\$26,684,686	\$70,764,920	\$25,360,970	\$29,661,640	\$4,824,000	\$1,872,000	\$222,255,595
SOURCES OF FUNDING:									
Reallocated GF Transfer	\$26,968	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,968
Local Income Tax	12,155,690	12,131,000	12,663,880	12,859,920	13,673,970	15,084,640	685,000	0	79,254,100
Reallocated Local Income Tax	265,668	0	0	0	0	0	0	0	265,668
Reallocated Property Tax	1,871,701	0	0	0	0	0	0	0	1,871,701
Bonds	5,898,000	5,719,000	7,219,306	21,492,000	4,791,000	5,977,000	2,267,000	903,000	54,266,306
Reallocated Bonds	11,516,194	0	0	0	0	0	0	0	11,516,194
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	1,872,000	969,000	74,992,500
PUBLIC SCHOOLS TOTAL	\$38,785,379	\$24,302,000	\$26,684,686	\$70,764,920	\$25,360,970	\$29,661,640	\$4,824,000	\$1,872,000	\$222,255,595

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
CONSERVATION AND OPEN SPACE:									
Agriculture Land Preservation	\$5,247,850	\$4,621,030	\$4,703,640	\$5,040,490	\$5,376,660	\$5,464,810	\$0	\$0	\$30,454,480
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	370,000	310,000	310,000	310,000	310,000	310,000	0	0	1,920,000
Watershed Assessment and Improvement (NPDES)	3,150,000	3,250,000	3,350,000	3,450,000	3,550,000	3,650,000	0	0	20,400,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,256,030	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$0	\$0	\$53,224,480
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	3,114,850	2,638,030	2,720,640	3,057,490	3,393,660	3,481,810	0	0	18,406,480
Bonds	4,329,804	4,706,900	4,459,500	4,530,500	4,600,500	4,669,000	0	0	27,296,204
Reallocated Bonds	102,696	0	0	0	0	0	0	0	102,696
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,256,030	\$8,438,640	\$8,875,490	\$9,311,660	\$9,499,810	\$0	\$0	\$53,224,480

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
ROADS:									
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Lucabaugh Mill/Sullivan/Lemmon Roads Roundabout	150,000	600,000	0	0	0	0	0	0	750,000
Market Street Extended	720,000	0	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	0	0	81,260,000
Pavement Preservation	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	0	0	7,015,000
Ramp and Sidewalk Upgrades	75,000	78,000	81,000	85,000	88,000	92,000	0	0	499,000
Small Drainage Structures	165,000	173,000	182,000	191,000	201,000	211,000	0	0	1,123,000
Storm Drain Rehabilitation	1,077,900	215,000	265,000	315,000	365,000	415,000	0	0	2,652,900
Storm Drain Video Inspection	439,300	135,000	135,000	135,000	135,000	135,000	0	0	1,114,300
Transportation/State Projects	0	200,000	200,000	200,000	0	0	800,000	0	1,400,000
ROADS TOTAL	\$15,949,200	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$97,985,205
SOURCES OF FUNDING:									
Transfer from General Fund	\$322,426	\$1,199,000	\$1,232,000	\$1,266,000	\$1,101,000	\$1,160,000	\$800,000	\$0	\$7,080,426
Reallocated GF Transfer	622,734	0	0	0	0	0	0	0	622,734
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Reallocated Property Tax	21,840	0	0	0	0	0	0	0	21,840
Bonds	6,854,032	12,671,100	12,672,000	13,385,000	14,053,000	14,867,000	513,000	0	75,015,132
Reallocated Bonds	5,578,538	0	0	0	0	0	0	0	5,578,538
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,373,630	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	7,773,630
Reallocated Developer Contribution	0	78,900	0	0	0	0	0	0	78,900
ROADS TOTAL	\$15,949,200	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$97,985,205

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$120,000	\$0	\$305,000	\$0	\$1,185,000	\$0	\$0	\$0	\$1,610,000
Bridge Inspection and Inventory	39,000	41,000	43,000	45,000	47,000	49,000	0	0	264,000
Bridge Maintenance and Structural Repair	68,000	71,000	75,000	78,000	82,000	85,000	0	0	459,000
Cleaning and Painting of Existing Bridge Structural Steel	317,000	212,000	223,000	234,000	246,000	258,000	0	0	1,490,000
Gaither Road over South Branch Patapsco	0	0	1,935,000	0	0	0	275,000	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	255,000	0	470,000	0	0	725,000
Hollingsworth Road over Unnamed Tributary	865,000	0	0	0	0	0	200,000	0	1,065,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	0	0	250,000	0	1,355,200	1,605,200
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200
SOURCES OF FUNDING:									
Transfer from General Fund	\$161,000	\$154,000	\$163,000	\$170,000	\$178,000	\$186,000	\$0	\$0	\$1,012,000
Bonds	971,000	0	593,000	255,000	165,000	538,000	259,000	271,040	3,052,040
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
RECREATION AND PARKS:									
Bear Branch Nature Center Roof Replacement	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$270,000
Bennett Cerf Bridge Replacement	205,000	0	0	0	0	0	0	0	205,000
Charles Carroll Tennis and Basketball Court Replacement	121,000	0	0	0	0	0	0	0	121,000
Community Self-Help Projects	78,000	80,000	82,000	84,000	86,000	88,000	0	0	498,000
Deer Park Phase II	250,000	0	0	0	0	0	1,454,000	0	1,704,000
Double Pipe Creek Boat Ramp	32,000	150,000	0	0	0	0	0	0	182,000
Freedom Park Play Area Surfacing	75,000	0	0	0	0	0	0	0	75,000
Gillis Falls Trail	0	0	0	480,000	0	0	0	0	480,000
Hashawha and Bear Branch Paving	0	0	0	0	552,000	0	0	0	552,000
Kringgold Park Phase II	0	0	300,000	0	0	0	0	0	300,000
Leister Park Phase II	0	0	0	0	200,000	0	0	0	200,000
Northwest Trail Acquisition	200,000	0	0	0	0	0	0	0	200,000
Park Restoration	167,000	171,000	175,000	180,000	185,000	190,000	0	0	1,068,000
Piney Run Pavilion Road Paving	0	0	0	0	0	225,000	0	0	225,000
Recreation and Parks Unallocated	10,000	0	0	0	0	0	0	0	10,000
Sports Complex Lighting	0	400,000	280,000	500,000	0	0	0	0	1,180,000
Sports Complex Concession Roof	0	0	0	0	0	193,000	0	0	193,000
Tot Lot Replacement	78,000	80,000	83,000	86,000	89,000	92,000	0	0	508,000
Town Fund	13,670	14,200	14,700	14,700	14,700	14,700	0	0	86,670
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Water Wheel, Shaft, and Flume Replacement	195,000	0	0	0	260,000	435,000	0	0	890,000
Westminster Veterans Memorial Park Phase I	250,000	0	0	0	0	0	2,303,596	0	2,553,596
RECREATION AND PARKS TOTAL	\$1,724,670	\$1,215,200	\$984,700	\$1,394,700	\$1,436,700	\$1,287,700	\$3,757,596	\$0	\$11,801,266
SOURCES OF FUNDING:									
Transfer from General Fund	\$406,570	\$405,200	\$370,000	\$407,300	\$419,800	\$393,700	\$100	\$0	\$2,402,670
Reallocated GF Transfer	10,000	0	0	0	0	0	0	0	10,000
Bonds	195,000	0	0	0	260,000	435,000	80,168	0	970,168
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Program Open Space	973,100	725,000	394,700	687,400	706,900	459,000	1,668,328	0	5,614,428
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
RECREATION AND PARKS TOTAL	\$1,724,670	\$1,215,200	\$984,700	\$1,394,700	\$1,436,700	\$1,287,700	\$3,757,596	\$0	\$11,801,266

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$5,284,000	\$435,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	350,000	0	0	350,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	280,000	0	0	0	0	276,000	0	836,000
County Building Systemic Renovations	750,000	750,000	788,000	830,000	870,000	910,000	0	0	4,898,000
County Technology	1,200,000	1,200,000	1,200,000	1,300,000	1,400,000	1,400,000	0	0	7,700,000
Countywide Transportation Master Plan	65,000	65,000	0	0	0	0	0	0	130,000
Courthouse Annex Renovation	0	107,000	0	0	0	0	152,400	0	259,400
Courthouse Facility Improvements for MDEC	40,000	0	0	0	0	0	0	330,000	370,000
Fleet Lift Replacements	0	0	0	212,000	0	212,000	0	0	424,000
Generator Replacement	120,000	126,000	132,000	139,000	146,000	153,000	0	0	816,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	465,000	100,000	100,000	100,000	100,000	100,000	0	0	965,000
North Carroll High Roof Replacement	0	0	0	0	2,900,000	0	0	0	2,900,000
Parking Lot Overlays	150,000	158,000	166,000	174,000	183,000	192,000	0	0	1,023,000
Public Safety Emergency Communications Equipment	0	800,000	824,000	849,000	874,000	900,000	0	0	4,247,000
Public Safety Regional Water Supply	75,000	126,000	132,300	139,000	146,000	153,000	1,099,800	0	1,871,100
Public Safety Training Center	1,000,000	1,000,000	1,000,000	1,000,000	0	0	3,300,000	0	7,300,000
State's Attorney Building	17,000,000	0	0	0	0	0	0	0	17,000,000
Westminster Library Basement Improvements	2,376,650	923,350	0	0	0	0	374,000	0	3,674,000
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,450,350	\$4,722,300	\$5,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$62,212,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$2,326,502	\$2,931,000	\$2,670,000	\$2,803,000	\$2,587,000	\$2,622,000	\$703,985	\$0	\$16,643,487
Reallocated GF Transfer	201,498	0	0	0	0	0	100,000	50,000	351,498
Bonds	10,831,407	2,317,000	1,052,300	1,320,000	4,062,000	1,428,000	2,936,515	280,000	24,227,222
Reallocated Bonds	7,182,293	0	0	0	0	0	0	0	7,182,293
Public School Fund Balance	4,000,000	0	0	0	0	0	0	0	4,000,000
MD Higher Education Commission	2,753,000	227,000	0	0	0	0	0	0	2,980,000
MD Library Development	1,000,000	646,850	0	0	0	0	187,125	0	1,833,975
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
Federal	52,000	52,000	0	0	0	0	0	0	104,000
Private	838,950	276,500	0	0	0	0	124,575	0	1,240,025
GENERAL GOVERNMENT TOTAL	\$29,185,650	\$6,450,350	\$4,722,300	\$5,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$62,212,500

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 - 2024

Capital Fund

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2019	2020	2021	2022	2023	2024			
GRAND TOTAL - USES	\$95,896,749	\$55,752,580	\$58,571,326	\$102,677,110	\$60,728,330	\$62,894,150	\$16,829,801	\$3,557,200	\$456,907,246
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$3,253,998	\$4,726,700	\$4,472,500	\$4,683,800	\$4,323,300	\$4,399,200	\$1,504,085	\$0	\$27,363,583
Reallocated GF Transfer	861,200	0	0	0	0	0	100,000	50,000	1,011,200
Local Income Tax	12,155,690	12,131,000	12,663,880	12,859,920	13,673,970	15,084,640	1,443,005	0	80,012,105
Reallocated Local Income Tax	265,668	0	0	0	0	0	0	0	265,668
Property Tax	3,114,850	2,638,030	2,720,640	3,057,490	3,393,660	3,481,810	0	0	18,406,480
Reallocated Property Tax	1,893,541	0	0	0	0	0	0	0	1,893,541
Bonds	29,079,243	25,414,000	25,996,106	40,982,500	27,931,500	27,914,000	6,055,683	1,454,040	184,827,072
Reallocated Bonds	24,379,721	0	0	0	0	0	0	0	24,379,721
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Public School Fund Balance	4,000,000	0	0	0	0	0	0	0	4,000,000
LOCAL TOTAL	\$79,206,069	\$44,994,730	\$46,073,126	\$61,883,710	\$49,372,430	\$50,879,650	\$10,057,773	\$1,504,040	\$343,971,529
- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	2,373,630	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	7,773,630
Reallocated Highway User Revenue	0	0	0	0	0	0	0	0	0
Program Open Space	973,100	725,000	394,700	687,400	706,900	459,000	1,668,328	0	5,614,428
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	1,872,000	969,000	74,992,500
MD Higher Education Commission	2,753,000	227,000	0	0	0	0	0	0	2,980,000
MD Library Development	1,000,000	646,850	0	0	0	0	187,125	0	1,833,975
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
STATE TOTAL	\$15,064,730	\$9,956,850	\$10,102,200	\$40,006,400	\$9,508,900	\$10,965,000	\$6,431,453	\$969,000	\$103,004,533
- FEDERAL -									
Federal	\$52,000	\$52,000	\$0	\$0	\$0	\$0	\$0	\$0	\$104,000
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
FEDERAL TOTAL	\$329,000	\$222,000	\$1,825,000	\$187,000	\$1,217,000	\$388,000	\$216,000	\$1,084,160	\$5,468,160
- OTHER -									
Reallocated Developer Contribution	\$0	\$78,900	\$0	\$0	\$0	\$0	\$0	\$0	\$78,900
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
Private	838,950	276,500	0	0	0	0	124,575	0	1,240,025
OTHER TOTAL	\$1,296,950	\$579,000	\$571,000	\$600,000	\$630,000	\$661,500	\$124,575	\$0	\$4,463,025
GRAND TOTAL SOURCES	\$95,896,749	\$55,752,580	\$58,571,326	\$102,677,110	\$60,728,330	\$62,894,150	\$16,829,801	\$3,557,200	\$456,907,247