

SIX-YEAR OPERATING REVENUE

	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Real Property Tax	\$196,885,212	\$203,233,703	\$209,778,586	\$216,247,991	\$222,764,940	\$229,360,420
% Change	2.63%	3.22%	3.22%	3.08%	3.01%	2.96%
Property Tax directly in Capital Fund	(3,114,850)	(3,138,030)	(3,220,640)	(3,307,490)	(3,393,660)	(3,481,810)
Property Tax directly in Stormwater Fund	(2,143,040)	(2,623,627)	(3,026,190)	(3,430,530)	(3,828,417)	(4,214,650)
Railroad and Public Utility	7,500,000	7,462,482	7,425,169	7,388,043	7,351,103	7,314,348
% Change	6.46%	-0.50%	-0.50%	-0.50%	-0.50%	-0.50%
Total Business Tax	8,244,170	8,326,612	8,409,878	8,493,977	8,578,916	8,664,706
% Change	2.03%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	\$207,371,492	\$213,261,139	\$219,366,802	\$225,391,991	\$231,472,883	\$237,643,013
% Change	2.78%	2.84%	2.86%	2.75%	2.70%	2.67%
Income Tax	\$148,847,211	\$154,587,578	\$162,316,957	\$170,432,805	\$178,954,445	\$187,902,167
% Change	2.21%	3.86%	5.00%	5.00%	5.00%	5.00%
Recordation	14,900,000	15,400,000	15,900,000	16,400,000	16,900,000	17,000,000
% Change	2.76%	3.36%	3.25%	3.14%	3.05%	0.59%
Cable Franchise Fee	1,827,000	1,918,350	2,014,268	2,114,981	2,220,730	2,331,766
% Change	7.47%	5.00%	5.00%	5.00%	5.00%	5.00%
Building Permits	540,750	555,620	569,510	582,320	593,970	605,850
% Change	3.00%	2.75%	2.50%	2.25%	2.00%	2.00%
911 Service Fee	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000
% Change	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Income	3,190,000	4,114,110	4,541,929	5,347,271	6,183,195	6,485,865
% Change	38.32%	28.97%	10.40%	17.73%	15.63%	4.90%
Total Major Revenues	\$377,766,453	\$390,926,796	\$405,799,465	\$421,359,368	\$437,415,223	\$453,058,661
% Change	2.78%	3.48%	3.80%	3.83%	3.81%	3.58%
Tier 2 Revenues *	\$6,065,312	\$6,497,272	\$6,692,190	\$6,892,955	\$7,099,744	\$7,312,736
% Change	0.91%	7.12%	3.00%	3.00%	3.00%	3.00%
Tier 3 Revenues **	3,763,413	3,876,315	3,992,605	4,112,383	4,235,754	4,362,827
% Change	3.17%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues	\$387,595,178	\$401,300,383	\$416,484,260	\$432,364,706	\$448,750,722	\$464,734,224
% Change	2.75%	3.54%	3.78%	3.81%	3.79%	3.56%
Prior Year Unappropriated Reserve	\$8,006,350	\$4,206,337	\$2,906,964	\$2,608,452	\$2,290,663	\$1,945,641
% Change	-21.18%	-47.46%	-30.89%	-10.27%	-12.18%	-15.06%
Current Year Surplus	1,201,212	0	27,500	246,000	680,930	1,006,624
% Change	-14.20%	-100.00%	100.00%	794.55%	176.80%	47.83%
Transfer from Special Revenue Fund	391,570	384,440	396,180	408,310	420,830	433,780
% Change	19.69%	-1.82%	3.05%	3.06%	3.07%	3.08%
Transfer from Capital Fund - Income Tax For Debt Service	10,355,690	10,268,120	10,721,030	10,862,850	11,622,690	12,979,140
% Change	-5.35%	-0.85%	4.41%	1.32%	6.99%	11.67%
Total Revenues	407,550,000	416,159,280	430,535,934	446,490,319	463,765,835	481,099,410
% Change	1.88%	2.11%	3.45%	3.71%	3.87%	3.74%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

Operating Plan FY 19 Budget

Department/Agency	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Public Schools						
Carroll County Public Schools	190,391,000	192,191,500	200,905,000	208,600,000	214,858,000	221,303,740
Carroll County Public Schools Debt Service	10,355,690	10,268,120	10,721,030	10,862,850	11,622,690	12,979,140
Total Public Schools	200,746,690	202,459,620	211,626,030	219,462,850	226,480,690	234,282,880
Education Other						
Cable Regulatory Commission	149,290	156,750	164,590	172,820	181,460	190,540
Carroll Community College	9,664,560	9,954,500	10,253,130	10,560,730	10,877,550	11,203,870
Carroll Community College - Adult Basic Ed.	284,040	284,040	284,040	284,040	284,040	284,040
Carroll County Public Library	10,536,240	10,916,950	11,275,770	11,650,380	12,041,450	12,449,940
Community Media Center	740,970	728,200	754,110	791,820	831,410	872,980
Total Education Other	21,375,100	22,040,440	22,731,640	23,459,790	24,215,910	25,001,370
Public Safety and Corrections						
Circuit Court	2,379,960	2,493,530	2,534,980	2,616,290	2,738,200	2,788,490
Circuit Court Magistrates	499,930	517,410	534,140	551,560	569,710	588,610
Orphan's Court	60,510	60,820	61,150	61,480	61,820	62,280
Volunteer Community Service Program	211,670	219,260	226,440	233,930	241,750	249,910
Total Courts	3,152,070	3,291,020	3,356,710	3,463,260	3,611,480	3,689,290
Public Safety 911	6,145,630	6,065,030	6,261,620	6,717,340	6,685,520	6,906,150
Total Public Safety 911	6,145,630	6,065,030	6,261,620	6,717,340	6,685,520	6,906,150
Advocacy and Investigation Center	151,620	158,090	169,350	171,080	177,950	185,080
Detention Center	10,344,090	10,796,210	11,227,040	11,684,360	12,145,080	12,644,420
Sheriff's Office	12,618,990	13,185,840	13,708,180	14,266,970	14,852,530	15,465,370
Total Sheriff Services	23,114,700	24,140,140	25,104,570	26,122,410	27,175,560	28,294,870
State's Attorney's Office	3,837,180	3,970,970	4,099,260	4,232,390	4,370,990	4,515,370
Total State's Attorney's Office	3,837,180	3,970,970	4,099,260	4,232,390	4,370,990	4,515,370
Animal Control	990,410	1,065,090	1,058,260	1,134,800	1,171,770	1,166,280
EMS 24/7 Services	4,521,530	4,657,180	4,796,890	4,940,800	5,089,020	5,241,690
Length of Service Award Program	1,282,000	398,000	514,000	630,000	680,000	730,000
Volunteer Emergency Services Association	8,253,080	8,500,670	8,755,690	9,018,360	9,288,910	9,567,580
Total Public Safety and Corrections Other	15,047,020	14,620,940	15,124,840	15,723,960	16,229,700	16,705,550
Total Public Safety and Corrections	51,296,600	52,088,100	53,947,000	56,259,360	58,073,250	60,111,230
Public Works						
Public Works Administration	929,350	961,220	991,140	1,012,540	1,040,640	1,068,990
Building Construction	365,000	377,610	389,740	400,680	413,770	427,390
Engineering Administration	438,120	453,230	467,770	482,910	498,670	515,070
Engineering - Construction Inspection	469,620	485,590	501,370	517,810	534,940	552,800
Engineering - Design	373,070	386,260	398,930	411,980	425,760	439,950
Engineering - Survey	327,900	320,330	345,860	342,020	353,530	365,730
Facilities	11,425,530	11,754,040	12,199,140	12,628,380	13,076,060	13,535,500
Fleet Management	7,624,710	8,116,800	8,365,110	8,621,660	8,886,700	9,160,580
Permits and Inspections	1,596,300	1,649,090	1,703,380	1,767,870	1,819,490	1,881,360
Roads Operations	8,499,020	8,772,380	9,056,630	9,352,770	9,661,330	9,982,940
Storm Emergencies	2,292,040	2,265,690	2,368,490	2,476,110	2,588,770	2,706,730
Traffic Control	419,280	398,800	410,760	423,080	435,770	448,850
Transit Administration	162,700	167,990	173,230	178,660	184,290	190,120
Veteran Transit Services	102,000	105,060	108,210	111,460	114,800	118,250
Total Public Works	35,024,640	36,214,090	37,479,760	38,727,930	40,034,520	41,394,260
Citizen Services						
Citizen Services Administration	395,020	409,380	422,150	435,470	449,370	463,860
Aging and Disabilities	1,433,780	1,478,350	1,525,880	1,575,500	1,627,280	1,681,370
Recovery Support Services	859,900	875,250	901,350	928,250	955,940	989,470
Total Citizen Services	2,688,700	2,762,980	2,849,380	2,939,220	3,032,590	3,134,700

Operating Plan FY 19 Budget

Department/Agency	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	260,330	262,930	265,560	268,220	270,900	273,610
CHANGE, Inc.	255,270	257,820	260,400	263,000	265,630	268,290
Family and Children's Services	380,650	392,070	403,830	415,950	428,420	441,280
Flying Colors of Success	44,420	46,640	48,970	51,420	53,990	56,690
Human Services of Program	1,193,440	1,217,310	1,241,650	1,266,490	1,291,820	1,317,650
Mosaic Community Services	107,610	108,690	109,770	110,870	111,980	113,100
Rape Crisis Intervention Services	150,120	157,630	165,510	173,780	182,470	191,600
Target Community and Educational Services	260,330	262,930	265,560	268,220	270,900	273,610
Youth Services Bureau	975,870	1,070,390	1,166,800	1,265,130	1,290,430	1,316,240
Citizen Services Non - Profits	3,648,040	3,796,410	3,948,050	4,103,080	4,186,540	4,272,070
Health Department	3,496,830	3,601,730	3,709,790	3,821,080	3,935,710	4,053,780
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,516,830	3,621,730	3,729,790	3,841,080	3,955,710	4,073,780
Total Citizen Services	9,853,570	10,181,120	10,527,220	10,883,380	11,174,840	11,480,550
Recreation and Culture						
Recreation and Parks Administration	383,170	402,180	408,850	421,970	436,770	449,860
Hashawha	879,500	910,330	939,250	969,290	1,000,500	1,032,950
Piney Run Park	697,920	705,880	728,270	750,420	774,520	798,370
Recreation	532,120	548,510	566,060	584,320	603,320	623,080
Sports Complex	211,710	218,890	225,860	233,110	240,630	248,450
Total Recreation and Parks	2,704,420	2,785,790	2,868,290	2,959,110	3,055,740	3,152,710
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
Total Culture	80,000	80,000	80,000	80,000	80,000	80,000
Total Recreation and Culture	2,784,420	2,865,790	2,948,290	3,039,110	3,135,740	3,232,710
General Government						
Comprehensive Planning	962,440	992,980	1,024,780	1,057,850	1,092,250	1,128,050
Total Comprehensive Planning	962,440	992,980	1,024,780	1,057,850	1,092,250	1,128,050
Comptroller Administration	441,590	453,700	468,540	483,450	497,410	515,150
Accounting	1,044,780	1,078,520	1,115,460	1,151,690	1,187,200	1,227,830
Bond Issuance Expense	213,300	248,180	285,870	259,630	282,480	275,500
Collections Office	1,871,060	1,923,780	1,996,370	2,071,970	2,150,710	2,232,730
Independent Post Audit	50,660	52,180	53,750	55,900	58,130	60,460
Purchasing	484,100	502,760	516,780	535,580	550,850	571,080
Total Comptroller	4,105,490	4,259,120	4,436,770	4,558,220	4,726,780	4,882,750
County Attorney	802,750	804,630	830,120	856,600	884,100	912,660
Total County Attorney	802,750	804,630	830,120	856,600	884,100	912,660
Economic Development Administration	994,250	1,026,460	1,058,410	1,091,500	1,125,780	1,161,290
Business Employment and Resource Center	251,520	261,030	269,030	277,400	286,140	295,280
Economic Dev. Infrastructure and Investments	2,567,000	2,050,000	2,050,000	2,050,000	2,050,000	2,050,000
Farm Museum	992,880	1,020,480	1,052,470	1,085,630	1,120,060	1,155,780
Tourism	391,570	384,670	396,410	408,540	421,060	434,000
Total Economic Development	5,197,220	4,742,640	4,826,320	4,913,070	5,003,040	5,096,350
Human Resources Administration	940,210	972,550	963,740	994,980	1,027,490	1,061,350
Health and Fringe Benefits	15,600,580	17,502,970	18,821,920	20,331,930	21,963,160	23,725,360
Personnel Services	199,480	207,120	214,140	221,490	229,200	237,280
Total Human Resources	16,740,270	18,682,640	19,999,800	21,548,400	23,219,850	25,023,990
Land and Resource Management Administration	794,100	821,700	848,180	875,740	904,440	934,320
Development Review	568,600	588,970	608,250	628,360	649,340	671,250
Resource Management	853,630	885,160	912,670	941,400	971,390	1,002,710
Zoning Administration	256,650	266,000	274,770	283,940	293,530	303,540
Total Land and Resource Management	2,472,980	2,561,830	2,643,870	2,729,440	2,818,700	2,911,820
Management and Budget Administration	255,240	263,730	272,040	280,670	289,620	298,920
Budget	601,820	622,770	642,860	663,780	685,550	708,230
Grants Office	171,390	170,140	182,350	181,590	194,260	194,000
Risk Management	2,396,730	2,512,090	2,632,150	2,758,150	2,890,370	3,029,120
Total Management and Budget	3,425,180	3,568,730	3,729,400	3,884,190	4,059,800	4,230,270
Technology Services	4,886,030	5,012,660	5,403,560	5,656,520	5,732,770	5,952,440
Production and Distribution Services	472,920	488,350	503,600	519,410	535,790	552,770
Total Technology Services	5,358,950	5,501,010	5,907,160	6,175,930	6,268,560	6,505,210

Operating Plan FY 19 Budget

Department/Agency	FY 19 Budget	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned	FY 24 Planned
Administrative Hearings	90,150	93,270	96,260	99,390	102,640	106,010
Audio Video Production	204,080	215,660	222,130	228,890	235,950	243,340
Board of Elections	1,297,980	1,568,920	1,644,910	1,632,700	1,617,840	1,724,460
Board of License Commissioners	91,270	94,420	97,450	100,610	104,250	107,320
County Commissioners	1,083,110	1,120,560	1,156,570	1,194,050	1,233,050	1,273,660
Total General Government Other	2,766,590	3,092,830	3,217,320	3,255,640	3,293,730	3,454,790
Total General Government	41,831,870	44,206,410	46,615,540	48,979,340	51,366,810	54,145,890
Conservation and Natural Resources						
Extension Office of Carroll County	498,810	513,770	529,190	545,060	561,420	578,260
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	450,020	465,600	480,570	496,150	512,360	529,250
Weed Control	67,230	69,250	98,830	73,470	75,670	77,940
Total Conservation and Natural Resource:	1,046,060	1,078,620	1,138,590	1,144,680	1,179,450	1,215,450
Debt and Transfers						
Debt Service	24,564,430	24,603,570	23,298,590	22,190,350	22,769,870	23,207,260
Debt Service - Ag Pres.	3,056,860	1,860,080	1,931,350	2,237,670	2,699,490	3,063,940
Intergovernmental Transfers	3,233,740	3,298,410	3,364,380	3,431,670	3,500,300	3,570,310
Total Debt and Transfers	30,855,030	29,762,060	28,594,320	27,859,690	28,969,660	29,841,510
Reserves						
Reserve for Contingencies	4,075,540	4,161,590	4,305,360	4,464,900	4,637,660	4,810,990
Reserve for Positions	210,000	447,030	698,090	963,810	1,244,850	1,541,890
Reserve for Reclassifications	300,000	309,000	318,270	327,820	337,650	347,780
Total Reserves	4,585,540	4,917,620	5,321,720	5,756,530	6,220,160	6,700,660
Interfund Transfers						
Transfer to Capital Fund	2,954,400	4,800,860	4,548,890	4,683,800	4,271,100	4,436,900
Transfer to Grant Fund - Aging	99,650	102,640	105,720	108,890	112,160	115,530
Transfer to Grant Fund - Circuit Court	54,480	56,660	58,930	61,280	63,730	66,280
Transfer to Grant Fund - Comprehensive Plannin	11,060	11,390	11,730	12,090	12,450	12,820
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing	31,900	33,500	35,170	36,930	38,770	40,710
Transfer to Grant Fund - Local Mgmt. Board	45,170	46,530	47,920	49,360	50,840	52,360
Transfer to Grant Fund - Public Safety	108,860	108,860	108,860	108,860	108,860	108,860
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff Services	107,140	97,430	101,320	105,380	109,590	113,970
Transfer to Grant Fund - State's Attorney	74,060	77,020	80,100	83,310	86,640	90,110
Transfer to Grant Fund - Transit	1,071,570	1,126,510	1,180,990	1,238,130	1,298,080	1,360,970
Transfer to Fiber Network Enterprise Fund	0	0	0	0	0	0
Transfer to Solid Waste Enterprise Fund	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	207,820	600,250	223,160	413,080	537,390	249,620
Total Interfund Transfers	7,193,210	9,488,750	8,929,890	9,328,210	9,116,710	9,075,230
Projected Revenue	407,550,000	416,159,280	430,535,934	446,490,319	463,765,835	481,099,410
Projected Expenditures	406,592,730	415,302,620	429,860,000	444,900,870	459,967,740	476,481,740
Balance	957,270	856,660	675,934	1,589,449	3,798,095	4,617,670
	0.23%	0.21%	0.16%	0.36%	0.82%	0.96%