

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
PUBLIC SCHOOLS:									
Career and Technology Center	\$700,000	\$8,964,000	\$3,300,000	\$46,936,000	\$0	\$0	\$100,000	\$0	\$60,000,000
High School Science Room Renovations	2,419,000	3,146,000	0	0	0	0	200,000	0	5,765,000
Electrical Equipment Replacement - Westminster High	2,000,000	0	0	0	0	0	160,000	0	2,160,000
HVAC Improvements and Replacements	0	439,000	6,424,000	9,241,000	8,420,000	10,366,000	0	0	34,890,000
HVAC System Replacement - Sandymount Elementary	4,715,000	0	0	0	0	0	418,000	0	5,133,000
HVAC System Replacement - Winfield Elementary	515,000	6,758,000	0	0	0	0	0	0	7,273,000
Paving	625,000	855,000	725,000	965,000	825,000	875,000	0	0	4,870,000
Relocatable Classroom Removal	175,000	0	185,000	0	195,000	0	325,000	0	880,000
Roof Repairs	0	0	0	0	0	200,000	0	0	200,000
Roof Replacement - Sandymount Elementary	1,502,000	0	0	0	0	0	0	0	1,502,000
Roof Replacement - Linton Springs Elementary	1,736,000	0	0	0	0	0	0	0	1,736,000
Roof Replacements	0	1,518,000	1,954,000	1,628,000	3,267,000	4,211,000	0	0	12,578,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,143,876	10,462,793	11,047,504	11,443,395	12,194,622	13,573,898	0	0	68,866,088
Window Replacement - South Carroll High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$25,530,876	\$33,452,793	\$27,785,504	\$71,213,395	\$25,901,622	\$30,225,898	\$1,203,000	\$0	\$215,313,088
SOURCES OF FUNDING:									
Local Income Tax	\$11,943,876	\$12,317,793	\$12,957,504	\$13,408,395	\$14,214,622	\$15,648,898	\$785,000	\$0	\$81,276,088
Bonds	6,597,700	9,983,500	8,026,500	23,700,000	4,791,000	5,977,000	418,000	0	59,493,700
State School Construction	6,989,300	11,151,500	6,801,500	34,105,000	6,896,000	8,600,000	0	0	74,543,300
PUBLIC SCHOOLS TOTAL	\$25,530,876	\$33,452,793	\$27,785,504	\$71,213,395	\$25,901,622	\$30,225,898	\$1,203,000	\$0	\$215,313,088

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
CONSERVATION AND OPEN SPACE:									
Agriculture Land Preservation	\$5,241,600	\$5,107,880	\$5,175,040	\$5,251,540	\$5,331,220	\$5,321,240	\$0	\$0	\$31,428,520
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	370,000	310,000	310,000	310,000	310,000	310,000	0	0	1,920,000
Watershed Assessment and Improvement (NPDES)	2,900,000	3,000,000	3,100,000	3,200,000	3,300,000	3,400,000	0	0	18,900,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,586,600	\$8,492,880	\$8,660,040	\$8,836,540	\$9,016,220	\$9,106,240	\$0	\$0	\$52,698,520
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	3,108,600	3,124,880	3,192,040	3,268,540	3,348,220	3,338,240	0	0	19,380,520
Bonds	4,079,804	4,456,900	4,209,500	4,280,500	4,350,500	4,419,000	0	0	25,796,204
Reallocated Bonds	102,696	0	0	0	0	0	0	0	102,696
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
CONSERVATION AND OPEN SPACE TOTAL	\$8,586,600	\$8,492,880	\$8,660,040	\$8,836,540	\$9,016,220	\$9,106,240	\$0	\$0	\$52,698,520

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
ROADS:									
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Lucabaugh Mill/Sullivan/Lemmon Roads Roundabout	150,000	600,000	0	0	0	0	0	0	750,000
Market Street Extended	720,000	0	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	0	0	81,260,000
Pavement Preservation	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	0	0	7,015,000
Ramp and Sidewalk Upgrades	75,000	78,000	81,000	85,000	88,000	92,000	0	0	499,000
Small Drainage Structures	165,000	173,000	182,000	191,000	201,000	211,000	0	0	1,123,000
Storm Drain Rehabilitation	165,000	215,000	265,000	315,000	365,000	415,000	0	0	1,740,000
Storm Drain Video Inspection	135,000	135,000	135,000	135,000	135,000	135,000	0	0	810,000
Transportation/State Projects	0	200,000	200,000	200,000	0	0	800,000	0	1,400,000
ROADS TOTAL	\$14,732,000	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$96,768,005
SOURCES OF FUNDING:									
Transfer from General Fund	\$322,426	\$1,199,000	\$1,232,000	\$1,266,000	\$1,101,000	\$1,160,000	\$800,000	\$0	\$7,080,426
Reallocated GF Transfer	622,734	0	0	0	0	0	0	0	622,734
Local Income Tax	0	0	0	0	0	0	758,005	0	758,005
Reallocated Property Tax	21,840	0	0	0	0	0	0	0	21,840
Bonds	11,854,031	12,671,100	12,672,000	13,385,000	14,053,000	14,867,000	513,000	0	80,015,131
Reallocated Bonds	578,538	0	0	0	0	0	0	0	578,538
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,156,431	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	6,556,431
Reallocated Developer Contribution	0	78,900	0	0	0	0	0	0	78,900
ROADS TOTAL	\$14,732,000	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$96,768,005

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$120,000	\$0	\$305,000	\$0	\$1,185,000	\$0	\$0	\$0	\$1,610,000
Bridge Inspection and Inventory	39,000	41,000	43,000	45,000	47,000	49,000	0	0	264,000
Bridge Maintenance and Structural Repair	68,000	71,000	75,000	78,000	82,000	85,000	0	0	459,000
Cleaning and Painting of Existing Bridge Structural Steel	317,000	212,000	223,000	234,000	246,000	258,000	0	0	1,490,000
Gaither Road over South Branch Patapsco	0	0	1,935,000	0	0	0	275,000	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	255,000	0	470,000	0	0	725,000
Hollingsworth Road over Unnamed Tributary	865,000	0	0	0	0	0	200,000	0	1,065,000
McKinstry's Mill Road over Little Pipe Creek	0	0	0	0	0	250,000	0	1,355,200	1,605,200
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200
SOURCES OF FUNDING:									
Transfer from General Fund	\$161,000	\$154,000	\$163,000	\$170,000	\$178,000	\$186,000	\$0	\$0	\$1,012,000
Bonds	971,000	0	593,000	255,000	165,000	538,000	259,000	271,040	3,052,040
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
RECREATION AND PARKS:									
Bear Branch Nature Center Roof Replacement	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$270,000
Bennett Cerf Bridge Replacement	205,000	0	0	0	0	0	0	0	205,000
Community Self-Help Projects	78,000	80,000	82,000	84,000	86,000	88,000	0	0	498,000
Deer Park Phase II	250,000	0	0	0	0	0	1,454,000	0	1,704,000
Double Pipe Creek Boat Ramp	32,000	150,000	0	0	0	0	0	0	182,000
Freedom Park Play Area Surfacing	75,000	0	0	0	0	0	0	0	75,000
Gillis Falls Trail	0	0	0	480,000	0	0	0	0	480,000
Hashawha and Bear Branch Paving	0	0	0	0	0	570,000	0	0	570,000
Krimgold Park Phase II	0	0	300,000	0	0	0	0	0	300,000
Leister Park Phase II	0	0	0	0	200,000	0	0	0	200,000
Northwest Trail Acquisition	200,000	0	0	0	0	0	0	0	200,000
Park Restoration	167,000	171,000	175,000	180,000	185,000	190,000	0	0	1,068,000
Piney Run Pavilion Road Paving	0	0	0	0	0	225,000	0	0	225,000
Recreation and Parks Unallocated	10,000	0	0	0	0	0	0	0	10,000
Sports Complex Lighting	0	400,000	280,000	500,000	0	0	0	0	1,180,000
Tot Lot Replacement	78,000	80,000	83,000	86,000	89,000	92,000	0	0	508,000
Town Fund	13,670	14,200	14,700	14,700	14,700	14,700	0	0	86,670
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Water Wheel, Shaft, and Flume Replacement	195,000	0	0	0	260,000	435,000	0	0	890,000
Westminster Veterans Memorial Park Phase I	250,000	0	0	0	0	0	2,303,596	0	2,553,596
RECREATION AND PARKS TOTAL	\$1,603,670	\$1,215,200	\$984,700	\$1,394,700	\$884,700	\$1,664,700	\$3,757,596	\$0	\$11,505,266
SOURCES OF FUNDING:									
Transfer from General Fund	\$394,470	\$405,200	\$370,000	\$407,300	\$367,600	\$431,400	\$100	\$0	\$2,376,070
Reallocated GF Transfer	10,000	0	0	0	0	0	0	0	10,000
Bonds	195,000	0	0	0	260,000	435,000	80,168	0	970,168
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Program Open Space	864,200	725,000	394,700	687,400	207,100	798,300	1,668,328	0	5,345,028
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
RECREATION AND PARKS TOTAL	\$1,603,670	\$1,215,200	\$984,700	\$1,394,700	\$884,700	\$1,664,700	\$3,757,596	\$0	\$11,505,266

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 TO 2024

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$1,513,000	\$2,593,000	\$2,081,000	\$0	\$0	\$0	\$150,000	\$0	\$6,337,000
Carroll Community College Technology	350,000	350,000	350,000	350,000	0	0	350,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	280,000	0	0	0	0	276,000	0	836,000
County Building Systemic Renovations	750,000	750,000	788,000	830,000	870,000	910,000	0	0	4,898,000
County Technology	1,200,000	1,200,000	1,200,000	1,300,000	1,400,000	1,400,000	0	0	7,700,000
Countywide Transportation Master Plan	65,000	65,000	0	0	0	0	0	0	130,000
Courthouse Annex Renovation	0	107,000	0	0	0	0	152,400	0	259,400
Courthouse Facility Improvements for MDEC	60,000	0	0	0	0	0	0	330,000	390,000
Fleet Lift Replacements	0	0	0	212,000	0	212,000	0	0	424,000
Generator Replacement	120,000	126,000	132,000	139,000	146,000	153,000	0	0	816,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High Roof Replacement	0	0	0	0	2,900,000	0	0	0	2,900,000
Parking Lot Overlays	150,000	158,000	166,000	174,000	183,000	192,000	0	0	1,023,000
Public Safety Emergency Communications Equipment	0	800,000	824,000	849,000	874,000	900,000	0	0	4,247,000
Public Safety Regional Water Supply	75,000	126,000	132,300	139,000	146,000	153,000	1,099,800	0	1,871,100
Public Safety Training Center	2,000,000	2,000,000	0	0	0	0	3,300,000	0	7,300,000
Westminster Library Basement Improvements	2,800,000	500,000	0	0	0	0	374,000	0	3,674,000
Winchester Building Renovation	6,000,000	0	0	0	0	0	0	0	6,000,000
GENERAL GOVERNMENT TOTAL	\$15,493,000	\$9,185,000	\$5,803,300	\$4,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$51,335,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$2,128,000	\$2,931,000	\$2,670,000	\$2,803,000	\$2,587,000	\$2,622,000	\$703,985	\$0	\$16,444,985
Reallocated GF Transfer	55,000	0	0	0	0	0	100,000	50,000	205,000
Bonds	9,025,407	3,351,000	2,049,300	1,320,000	4,062,000	1,428,000	2,936,515	280,000	24,452,222
Reallocated Bonds	182,293	0	0	0	0	0	0	0	182,293
MD Higher Education Commission	788,000	1,351,000	1,084,000	0	0	0	0	0	3,223,000
MD Library Development	1,423,000	223,500	0	0	0	0	187,125	0	1,833,625
State Miscellaneous Grants	1,000,000	1,000,000	0	0	0	0	1,650,000	0	3,650,000
Federal	52,000	52,000	0	0	0	0	0	0	104,000
Private	839,300	276,500	0	0	0	0	124,575	0	1,240,375
GENERAL GOVERNMENT TOTAL	\$15,493,000	\$9,185,000	\$5,803,300	\$4,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$51,335,500

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2019 - 2024

Capital Fund

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2019	2020	2021	2022	2023	2024			
GRAND TOTAL - USES	\$67,355,146	\$67,874,873	\$60,974,544	\$102,086,635	\$60,421,542	\$63,441,838	\$13,208,801	\$1,355,200	\$436,718,579
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund	\$3,043,396	\$4,726,700	\$4,472,500	\$4,683,800	\$4,271,100	\$4,436,900	\$1,504,085	\$0	\$27,138,481
Reallocated GF Transfer	687,734	0	0	0	0	0	100,000	0	787,734
Local Income Tax	11,943,876	12,317,793	12,957,504	13,408,395	14,214,622	15,648,898	1,543,005	0	82,034,093
Property Tax	3,108,600	3,124,880	3,192,040	3,268,540	3,348,220	3,338,240	0	0	19,380,520
Reallocated Property Tax	21,840	0	0	0	0	0	0	0	21,840
Bonds	32,722,942	30,462,500	27,550,300	42,940,500	27,681,500	27,664,000	4,206,683	271,040	193,499,465
Reallocated Bonds	863,527	0	0	0	0	0	0	0	863,527
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
LOCAL TOTAL	\$52,531,915	\$50,716,873	\$48,392,344	\$64,601,235	\$49,565,442	\$51,088,038	\$8,308,773	\$271,040	\$325,475,660
- STATE -									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	1,156,431	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000	0	0	6,556,431
Program Open Space	864,200	725,000	394,700	687,400	207,100	798,300	1,668,328	0	5,345,028
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
State School Construction	6,989,300	11,151,500	6,801,500	34,105,000	6,896,000	8,600,000	0	0	74,543,300
MD Library Development	788,000	1,351,000	1,084,000	0	0	0	0	0	3,223,000
MES Reimbursement	1,423,000	223,500	0	0	0	0	187,125	0	1,833,625
State Numbers Board	1,000,000	1,000,000	0	0	0	0	1,650,000	0	3,650,000
STATE TOTAL	\$13,196,931	\$16,357,000	\$10,186,200	\$36,698,400	\$9,009,100	\$11,304,300	\$4,559,453	\$0	\$101,311,384
- FEDERAL -									
Federal	\$52,000	\$52,000	\$0	\$0	\$0	\$0	\$0	\$0	\$104,000
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
FEDERAL TOTAL	\$329,000	\$222,000	\$1,825,000	\$187,000	\$1,217,000	\$388,000	\$216,000	\$1,084,160	\$5,468,160
- OTHER -									
Reallocated Developer Contribution	0	78,900	0	0	0	0	0	0	78,900
Municipal	\$458,000	\$223,600	\$571,000	\$600,000	\$630,000	\$661,500	\$0	\$0	\$3,144,100
Private	839,300	276,500	0	0	0	0	124,575	0	1,240,375
OTHER TOTAL	\$1,297,300	\$579,000	\$571,000	\$600,000	\$630,000	\$661,500	\$124,575	\$0	\$4,463,375
GRAND TOTAL SOURCES	\$67,355,146	\$67,874,873	\$60,974,544	\$102,086,635	\$60,421,542	\$63,441,838	\$13,208,801	\$1,355,200	\$436,718,579