			Fiscal	Prior	Balance to	Total			
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
PUBLIC SCHOOLS: New Construction, Additions, Modernizations									
Career and Technology Center	\$0	\$4,000,000	\$55,900,000	\$0	\$0	\$0	\$100,000	\$0	\$60,000,000
High School Science Room Renovations	200,000	1,640,000	1,710,000	0	0	0	0	0	3,550,000
New Construction, Additions, Modernizations Total	\$200,000	\$5,640,000	\$57,610,000	\$0	\$0	\$0	\$100,000	\$0	\$63,550,000
Other Projects									
HVAC Improvements and Replacements	\$0	\$558,800	\$6,635,400	\$7,810,900	\$9,140,300	\$9,688,000	\$0	\$0	\$33,833,400
HVAC System Replacement - East Middle	0	948,150	12,736,500	0	0	0	0	0	13,684,650
HVAC System Replacement - Sandymount Elementary	418,000	5,621,000	0	0	0	0	0	0	6,039,000
Infrastructure Renewal	1,000,000	0	0	0	0	0	0	0	1,000,000
Paving	575,000	625,000	675,000	725,000	775,000	825,000	0	0	4,200,000
Relocatable Classroom Removal	0	175,000	0	185,000	0	195,000	325,000	0	880,000
Roof Repairs	170,000	0	180,000	0	190,000	0	0	0	540,000
Roof Replacement - Carrolltowne Elementary	1,612,000	0	0	0	0	0	0	0	1,612,000
Roof Replacement - Elmer Wolfe Elementary	1,872,000	0	0	0	0	0	0	0	1,872,000
Roof Replacement - Robert Moton Elementary	2,009,000	0	0	0	0	0	0	0	2,009,000
Roof Replacement - Runnymede Elementary	1,957,000	0	0	0	0	0	0	0	1,957,000
Roof Replacements	0	3,444,000	4,058,000	4,313,000	4,600,000	4,900,000	0	0	21,315,000
Security Improvements	2,000,000	0	0	0	0	0	0	0	2,000,000
Technology Improvements	1,350,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,350,000
Transfer to Operating Budget for BOE Debt Service	10,940,900	10,733,255	10,676,589	12,201,836	14,190,067	14,617,386	0	0	73,360,033
Westminster High Electrical Equipment Replacement	100,000	900,000	0	0	0	0	60,000	0	1,060,000
Other Projects Total	\$24,003,900	\$24,005,205	\$35,961,489	\$26,235,736	\$29,895,367	\$31,225,386	\$385,000	\$0	\$171,712,083
PUBLIC SCHOOLS TOTAL	\$24,203,900	\$29,645,205	\$93,571,489	\$26,235,736	\$29,895,367	\$31,225,386	\$485,000	\$0	\$235,262,083
SOURCES OF FUNDING:									
Local Income Tax	\$12,885,900	\$12,533,255	\$12,531,589	\$14,111,836	\$16,155,067	\$16,637,386	\$485,000	\$0	\$85,340,033
Bonds	4,115,000	10,773,150	39,305,812	6,223,177	7,069,959	7,501,140	0	0	74,988,238
Public Schools Fund Balance	3,350,000	0	0	0	0	0	0	0	3,350,000
State	\$3,853,000	\$6,338,800	\$41,734,088	\$5,900,723	\$6,670,341	\$7,086,860	\$0	\$0	\$71,583,812
PUBLIC SCHOOLS TOTAL	\$24,203,900	\$29,645,205	\$93,571,489	\$26,235,736	\$29,895,367	\$31,225,386	\$485,000	\$0	\$235,262,083

CONSERVATION AND OPEN SPACE:	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
Agricultural Land Preservation	\$5,509,500	\$4,303,700	\$5,454,700	\$4,531,900	\$5,607,600	\$4,692,200	\$0	\$0	\$30,099,600
Environmental Compliance	75,000	75,000	75.000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	335,000	335,000	335,000	335,000	335,000	335,000	0	0	2,010,000
Watershed Assessment and Improvement (NPDES)	3,300,000	3,400,000	3,500,000	4,171,000	4,300,000	4,430,000	0	0	23,101,000
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$8,113,700	\$9,364,700	\$9,112,900	\$10,317,600	\$9,532,200	\$0	\$0	\$55,660,600
SOURCES OF FUNDING: Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax Bonds	2,986,500 4,550,193	2,940,700 4,647,500	3,091,700 4,981,900	3,168,900 5,305,500	3,249,600 5,405,500	3,334,200 5,505,500	0	0	18,771,600 30,396,093
Reallocated Bonds	49,907	0	0	0	0	0	0	0	49,907
Ag Transfer Tax	190,000	30,000	30,000	30,000	25,000	25,000	0	0	330,000
Ag. Preservation (MALPF)	1,000,000	0	1,000,000	0	1,000,000	0	0	0	3,000,000
Municipal	405,400	458,000	223,600	571,000	600,000	630,000	0	0	2,888,000
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$8,113,700	\$9,364,700	\$9,112,900	\$10,317,600	\$9,532,200	\$0	\$0	\$55,660,600

							Prior	Balance to	Total
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
ROADS:									
Design Manual Update	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Highway Safety Improvements	30,000	31,000	32,000	33,000	34,000	35,000	0	0	195,000
Market Street Extended	0	720,000	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	0	0	77,820,000
Pavement Preservation	1,050,000	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	0	0	6,790,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	365,000	121,000	127,000	133,000	140,000	147,000	0	0	1,033,000
Storm Drain Rehabilitation	592,805	298,000	347,000	396,000	445,000	494,000	0	0	2,572,805
Transportation/State Projects	1,000,000	0	200,000	200,000	200,000	0	100,000	0	1,700,000
ROADS TOTAL	\$15,047,805	\$14,537,000	\$14,555,000	\$15,104,000	\$15,845,000	\$16,342,000	\$1,371,005	\$0	\$92,801,810
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,935,000	\$967,000	\$1,199,000	\$1,232,000	\$1,181,000	\$1,016,000	\$100,000	\$0	\$7,630,000
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,999,000	12,250,000	12,036,000	12,552,000	13,344,000	14,006,000	513,000	0	75,700,000
Reallocated GF Transfer	250,000	0	0	0	0	0	0	0	250,000
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Reallocated Highway User Revenue	22,409	0	0	0	0	0	0	0	22,409
Highway User Revenue	1,665,396	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	0	0	7,385,396
ROADS TOTAL	\$15.047.805	\$14,537,000							

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:	2016	2017	2020	2021	2022	2023	Anocation	Complete	1 Toject Cost
Babylon Road over Silver Run	\$126,000	\$0	\$0	\$0	\$0	\$0	\$901,999	\$0	\$1,027,999
Bear Run Road over Bear Branch	0	0	0	305,000	0	1,275,000	0	0	1,580,000
Bixlers Church Road over Big Pipe Creek	112,000	0	0	0	0	0	721,000	0	833,000
Bridge Inspection and Inventory	37,000	39,000	41,000	43,000	45,000	47,000	0	0	252,000
Bridge Maintenance and Structural Repairs	55,900	58,700	61,600	64,700	68,000	71,000	0	0	379,900
Cape Horn Road over Unnamed Stream	208,000	0	0	0	0	0	0	0	208,000
Cleaning and Painting of Existing Bridge Structural Steel	218,700	229,700	241,300	253,400	266,000	279,200	0	0	1,488,300
Gaither Road over South Branch Patapsco River	275,000	0	0	1,935,000	0	0	0	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	0	255,000	0	0	471,800	726,800
Hollingsworth Road over Unnamed Tributary	0	587,000	0	0	0	0	200,000	0	787,000
Hughes Shop Road over Bear Branch	270,000	0	0	0	0	0	1,428,000	0	1,698,000
McKinstrys Mill Road over Sams Creek	207,000	0	0	0	0	0	947,000	0	1,154,000
Stone Chapel Road over Little Pipe Creek	715,000	0	0	0	0	0	207,000	0	922,000
BRIDGES TOTAL	\$2,224,600	\$914,400	\$343,900	\$2,601,100	\$634,000	\$1,672,200	\$4,404,999	\$471,800	\$13,266,999
SOURCES OF FUNDING:									
Transfer from General Fund	\$151,600	\$159,400	\$167,400	\$175,800	\$184,500	\$193,100	\$0	\$0	\$1,031,800
Property Tax	0	0	0	0	0	0	36,400	0	36,400
Bonds	553,000	587,000	0	576,000	255,000	255,000	1,001,316	471,800	3,699,116
Highway Administration	0	0	0	0	0	0	8,883	0	8,883
Federal Highway/Bridge	1,520,000	168,000	176,500	1,849,300	194,500	1,224,100	3,358,400	0	8,490,800
BRIDGES TOTAL	\$2,224,600	\$914,400	\$343,900	\$2,601,100	\$634,000	\$1,672,200	\$4,404,999	\$471,800	\$13,266,999

							Prior	Balance to	Total
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Bear Branch Nature Center Roof Replacement	0	0	271,000	0	0	0	0	0	271,000
Bennett Cerf Bridge Replacemen	0	0	0	217,000	0	0	0	0	217,000
Community Self-Help Projects	76,000	78,000	80,000	82,000	84,000	86,000	0	0	486,000
Deer Park Phase II	1,054,000	250,000	0	0	0	0	400,000	0	1,704,000
Double Pipe Creek Boat Ramp	0	32,000	150,000	0	0	0	0	0	182,000
Gillis Falls Trail I	0	0	0	0	0	497,000	0	0	497,000
Krimgold Park Phase II	0	0	0	0	310,000	0	0	0	310,000
North Carroll High Turf Field	1,000,000	0	0	0	0	0	0	0	1,000,000
Northwest Trail Acquisition	0	200,000	0	0	0	0	0	0	200,000
Park Restoration	163,400	167,200	171,200	175,300	179,500	185,400	0	0	1,042,000
Recreation and Parks Unallocated	30,000	0	0	0	0	0	0	0	30,000
Sports Complex Lighting	0	0	270,000	408,000	502,000	0	0	0	1,180,000
Sports Complex Overlay	244,000	0	0	0	0	0	0	0	244,000
Tot Lot Replacement	70,000	72,500	75,000	77,500	80,000	83,000	0	0	458,000
Town Fund	9,030	13,670	14,200	14,700	14,700	14,700	0	0	81,000
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Building Renovations	200,000	0	0	0	0	0	510,000	0	710,000
Westminster Veterans Memorial Park Phase I	0	250,000	0	0	0	0	2,303,596	0	2,553,596
CULTURE AND RECREATION TOTAL	\$3,146,430	\$1,113,370	\$1,081,400	\$1,024,500	\$1,220,200	\$916,100	\$3,213,596	\$0	\$11,715,596
SOURCES OF FUNDING:									
Transfer from General Fund	\$779,830	\$316,120	\$350,000	\$392,250	\$336,200	\$344,400	\$110,100	\$0	\$2,628,900
Bonds	100,000	0	0	0	0	0	410,168	0	510,168
Reallocated GF Transfer	80,000	0	0	0	0	0	70,000	0	150,000
Impact Fee - Parks	150,000	140,000	155,000	0	285,000	150,000	755,000	0	1,635,000
Reallocated Impact Fee - Parks	200,000	0	0	0	0	0	0	0	200,000
Reallocated Program Open Space	854,000	0	0	0	0	0	200,000	0	1,054,000
Program Open Space	382,600	657,250	576,400	632,250	599,000	421,700	1,668,328	0	4,937,528
Grants (State)	100,000	0	0	0	0	0	0	0	100,000
Private	500,000	0	0	0	0	0	0	0	500,000
CULTURE AND RECREATION TOTAL	\$3,146,430	\$1,113,370	\$1,081,400	\$1,024,500	\$1,220,200	\$916,100	\$3,213,596	\$0	\$11,715,596

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	2018	2019	Fiscal '	r ear 2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
GENERAL GOVERNMENT:	2010	2017	2020	2021	2022	2023	Anocation	Complete	1 Toject Cost
Compil Community College Contamic Descriptions	60	65 284 000	\$0	¢0	\$0	¢0	¢150,000	¢0	es 424 000
Carroll Community College Systemic Renovations Carroll Community College Technology	\$0 350,000	\$5,284,000 350,000	350,000	\$0 350,000	350,000	\$0 0	\$150,000 0	\$0 0	\$5,434,000 1,750,000
Charles Carroll Gymnasium and Community Space	3,510,000	0	0	0	0	0	0	0	3,510,000
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Computer-Aided Dispatch and Records Management Improvements	885,000	0	0	0	0	0	0	0	885,000
County Building Access System Replacements/Additions County Building Systemic Renovations	276,000 425,000	276,000 0	276,000 750,000	0 775,000	0 800,000	0 825,000	0	0	828,000 3,575,000
County Building Systemic Renovations	423,000	U	750,000	775,000	800,000	823,000	Ü	U	3,373,000
County Technology	1,150,000	1,200,000	1,201,500	1,203,050	1,204,650	1,206,300	0	0	7,165,500
Courthouse Facility Improvements for MDEC	330,000	0	0	0	0	0	0	0	330,000
Emergency Communications Equipment	0	0	800,000	824,000	848,720	874,000	0	0	3,346,720
Emergency Services Pagers	280,000	0	0	0	0	0	0	0	280,000
Farm Museum Building Restorations	1,450,000	0	0	0	0	0	0	0	1,450,000
Fleet Lift Replacements	179,000	0	0	0	212,000	0	0	0	391,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High Renovation	6,205,000	0	0	0	0	2,900,000	0	0	9,105,000
Parking Lot Overlays	442,200	116,000	122,000	128,000	134,000	141,000	0	0	1,083,200
Piney Run Dam Temperature Remediation	330,000	0	0	0	0	0	0	0	330,000
Public Safety Training Center	3,133,000	0	0	2,000,000	2,000,000	0	167,000	0	7,300,000
Westminster Library Basement Improvements	374,000	2,800,000	500,000	0	0	0	0	0	3,674,000
Winchester Building Renovation	0	6,000,000	0	0	0	0	0	0	6,000,000
GENERAL GOVERNMENT TOTAL	\$19,449,200	\$16,156,000	\$4,129,500	\$5,410,050	\$5,679,370	\$6,076,300	\$317,000	\$0	\$57,217,420
SOURCES OF FUNDING:									
	62 402 200	62.052.000	00.000.00	00 505 050	00.448.080	00.054.000	40	40	045 500 400
Transfer from General Fund Bonds	\$3,183,200 8,683,091	\$2,072,000	\$2,879,500	\$2,635,050	\$2,667,370	\$2,351,300	\$0	\$0 0	\$15,788,420
Reallocated Bonds	5,000,000	9,179,700 0	750,000 0	1,775,000 0	2,012,000	3,725,000	317,000 0	0	26,441,791 5,000,000
Reallocated GF Transfer	430,000	0	0	0	0	0	0	0	430,000
Reallocated Property Tax MD Higher Ed. Comm.	191,209 0	0 2,642,000	0	0	0	0	0	0	191,209 2,642,000
MD Higher Ed. Collini.		2,042,000	U	U	_	-	-		2,042,000
Library Development	187,125	1,423,354	223,491	0	0	0	0	0	1,833,970
Grants (MDE, CDBG)	1,650,000	0	0	1,000,000	1,000,000	0	0	0	3,650,000
Private	124,575	838,946	276,509	0	0	0	0	0	1,240,030
GENERAL GOVERNMENT TOTAL	\$19,449,200	\$16,156,000	\$4,129,500	\$5,410,050	\$5,679,370	\$6,076,300	\$317,000	\$0	\$57,217,420

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 to 2023 Capital Fund

	-		Fiscal '	Year			Prior	Balance to	Total
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
GRAND TOTAL-USES	\$72.201.425	\$70,479,675	\$123,045,989	\$59,488,286	¢/2 501 527	¢ (= 7 (A 19 (\$9,791,600	\$471,800	¢465 024 500
GRAND TOTAL-USES	\$73,291,435	\$70,479,675	\$123,045,989	\$59,488,286	\$63,591,537	\$65,764,186	\$9,791,600	\$471,800	\$465,924,508
SOURCE OF FUNDING									
-LOCAL-									
Transfer from General Fund	\$6,087,130	\$3,552,020	\$4,633,400	\$4,472,600	\$4,406,570	\$3,942,300	\$210,100	\$0	\$27,304,120
Local Income Tax	12,885,900	12,533,255 2,940,700	12,531,589 3,091,700	14,111,836 3,168,900	16,155,067	16,637,386	485,000 794,405	0	85,340,033 19,566,005
Property Tax	2,986,500	2,940,700	3,091,700	3,100,900	3,249,600	3,334,200	794,403	U	19,300,003
Bonds	29,000,284	37,437,350	57,073,712	26,431,677	28,086,459	30,992,640	2,241,484	471,800	211,735,406
Public Schools Fund Balance Reallocated Bonds	3,350,000 5,049,907	0	0	0	0	0	0	0	3,350,000 5,049,907
Reallocated General Fund Transfer Reallocated Property Tax	760,000 191,209	0	0	0	0	0	70,000 0	0	830,000 191,209
Impact Fee - Parks	150,000	140,000	155,000	0	285,000	150,000	755,000	0	1,635,000
P. H. et H. et P. I.	200,000	0		0	0	0	0	0	200,000
Reallocated Impact Fee - Parks Ag Transfer Tax	200,000 190,000	30,000	30,000	30,000	0 25,000	0 25,000	0	0	200,000 330,000
LOCAL TOTAL	\$60,850,930	\$56,633,325	\$77,515,401	\$48,215,013	\$52,207,696	\$55,081,526	\$4,555,989	\$471,800	\$355,531,680
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-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$8,883	\$0	\$1,064,883
MD Higher Education Commission	0	2,642,000	0	0	0	0	0	0	2,642,000
Reallocated Highway User Revenue	22,409	U	Ü	Ü	U	U	U	U	22,409
Library Development	187,125	1,423,354	223,491	0	0	0	0	0	1,833,970
State School Construction Ag Preservation (MALPF) / Rural Legacy	3,853,000 1,000,000	6,338,800	41,734,088 1,000,000	5,900,723 0	6,670,341 1,000,000	7,086,860 0	0	0	71,583,812 3,000,000
Ag Freservation (MALFF)/ Rural Legacy	1,000,000	U	1,000,000	U	1,000,000	U	U	U	3,000,000
Highway User Revenue	1,665,396	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	0	0	7,385,396
Reallocated Program Open Space Program Open Space	854,000 382,600	0 657,250	0 576,400	0 632,250	0 599,000	0 421,700	200,000 1,668,328	0	1,054,000 4,937,528
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STATE TOTAL	\$8,140,530	\$12,381,404	\$44,853,979	\$7,852,973	\$9,589,341	\$8,828,560	\$1,877,211	\$0	\$93,523,998
-FEDERAL-									
Highway/Bridge	\$1,520,000	\$168,000	\$176,500	\$1,849,300	\$194,500	\$1,224,100	\$3,358,400	\$0	\$8,490,800
FEDERAL TOTAL	\$1,520,000	\$168,000	\$176,500	\$1,849,300	\$194,500	\$1,224,100	\$3,358,400	\$0	\$8,490,800
-OTHER-									
Municipal	\$405,400	\$458,000	\$223,600	\$571,000	\$600,000	\$630,000	\$0	\$0	\$2,888,000
Grants	1,750,000	0	0	1,000,000	1,000,000	0	0	0	3,650,000
Private	624,575	838,946	276,509	0	0	0	0	0	1,240,030
OTHER TOTAL	\$2,779,975	\$1,296,946	\$500,109	\$1,571,000	\$1,600,000	\$630,000	\$0	\$0	\$7,878,030
GRAND TOTAL SOURCES	\$73,291,435	\$70,479,675	\$123,045,989	\$59,488,286	\$63,591,537	\$65,764,186	\$9,791,600	\$471,800	\$465,924,508