## SIX-YEAR OPERATING REVENUE

		FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
		Proposed	Planned	Planned	Planned	Planned	Planned
D I. D		¢101.042.070	¢106.607.167	¢202 510 022	\$200 206 025	¢014 406 071	\$220 CEC EEC
Real Property - All Funds	% Change	\$191,842,970 2.44%	\$196,607,167 2.48%	\$202,519,023 <i>3.01%</i>	\$208,396,825 2.90%	\$214,426,271 2.89%	\$220,675,776 2.91%
Property Tax directly in Capital Fun	d	(2,986,500)	(2,940,700)	(3,091,700)	(3,168,900)	(3,249,600)	(3,334,200
Property Tax directly in Stormwater	Fund	(2,218,160)	(2,585,867)	(2,907,516)	(3,218,642)	(3,465,282)	(3,771,798
Railroad and Public Utility		7,045,000	7,009,947	6,974,897	6,940,023	6,905,322	6,870,796
	% Change	2.84%	-0.50%	-0.50%	-0.50%	-0.50%	-0.50%
Fotal Business Tax		8,080,000	8,160,800	8,242,408	8,324,832	8,408,080	8,492,161
	% Change	-1.23%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	% Change	<b>\$201,763,310</b> 1.11%	<b>\$206,251,347</b> 2.22%	<b>\$211,737,112</b> 2.66%	<b>\$217,274,138</b> 2.62%	<b>\$223,024,792</b> 2.65%	\$228,932,73 2.65%
	70 0111180		212270	2.0070	210270	210070	2.007
Income Tax		\$145,624,240	\$152,078,128	\$157,943,097	\$165,840,252	\$174,132,265	\$182,838,878
	% Change	4.25%	4.43%	3.86%	5.00%	5.00%	5.00%
Recordation		14,500,000	15,000,000	15,600,000	16,100,000	16,700,000	17,250,000
	% Change	7.41%	3.45%	4.00%	3.21%	3.73%	3.29%
Cable Franchise Fee		1,700,000	1,785,000	1,874,250	1,968,000	2,066,400	2,169,720
	% Change	8.90%	5.00%	5.00%	5.00%	5.00%	5.00%
Building Permits		525,000	540,750	555,621	569,511	582,325	593,972
	% Change	-4.37%	3.00%	2.75%	2.50%	2.25%	2.00%
911 Service Fee		1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000
	% Change	5.83%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Income		2,355,400	3,257,948	4,159,433	5,106,307	6,024,797	7,009,275
	% Change	29.77%	38.32%	27.67%	22.76%	17.99%	16.34%
<b>Total Major Revenues</b>	% Change	<b>\$367,557,950</b> 2.76%	<b>\$380,003,173</b> 3.39%	<b>\$392,959,512</b> 3.41%	<b>\$407,948,207</b> 3.81%	\$423,620,579 3.84%	\$439,884,581 3.84%
Tier 2 Revenues *		\$6,010,410	\$6,440,722	\$6,633,944	\$6,832,962	\$7,037,951	\$7,249,090
	% Change	2.95%	7.16%	3.00%	3.00%	3.00%	3.00%
Tier 3 Revenues **		3,647,790	3,757,224	3,869,940	3,986,039	4,105,620	4,228,788
	% Change	-3.26%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues	% Change	\$377,216,150 2.70%	<b>\$390,201,119</b> 3.44%	<b>\$403,463,397</b> 3.40%	<b>\$418,767,208</b> 3.79%	<b>\$434,764,150</b> 3.82%	\$451,362,459 3.82%
Prior Year Unappropriated Reserve		\$9,886,840	\$7,489,388	\$4,206,337	\$2,926,508	\$2,622,512	\$2,303,220
	% Change	9.82%	-24.25%	-43.84%	-30.43%	-10.39%	-12.18%
Current Year Surplus	84 GI	1,400,000	1,201,212	0	0	246,000	680,930
	% Change	613.87%	100.00%	-100.00%	0.00%	100.00%	176.80%
Fransfer from Special Revenue Fund		327,150	336,965	347,073	357,486	368,210	379,257
	% Change	3.58%	3.00%	3.00%	3.00%	3.00%	3.00%
Fransfer from Capital Fund -	. s change	2.2070	2.0070	2.0070	2.0070	2.0070	2.007
Income Tax For Debt Service		10,940,900	10,733,255	10,676,589	12,201,836	14,190,067	14,617,386
income rax for Debt Bervict	% Change	-5.59%	-1.90%	-0.53%	12,201,830	16.29%	3.01%
Total Revenues	70 Chunge	\$399,771,040	\$409,961,938	\$418,693,397	\$434,253,038	\$452,190,940	\$469,343,251

\* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis. \*\* There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

## **Operating Plan FY 18 Proposed Budget**

Department/Agency	FY 18 Budget	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned
Public Schools						
Carroll County Public Schools	186,864,400	190,391,000	192,191,500	200,905,000	208,600,000	214,858,000
Carroll County Public Schools Debt Service	11,302,030	11,027,170	10.849.320	12,297,040	14,191,810	14.617.390
Total Public Schools	198,166,430	201,418,170	203,040,820	213,202,040	222,791,810	229,475,390
Education Other						
Cable Regulatory Commission	142,180	149,290	156,750	164,590	172,820	181,460
Carroll Community College	9,403,070	9,664,560	9,954,500	10,253,140	10,560,730	10,877,550
Carroll County Public Library	10,262,890	10,595,520	10,942,430	11,304,270	11,682,190	12,076,860
Community Media Center	717,920	738,000	749,700	787,190	826,550	867,880
Total Education Other	20,526,060	21,147,370	21,803,380	22,509,190	23,242,290	24,003,750
Public Safety and Correction						
Circuit Court	2,334,060	2,407,130	2,494,400	2,573,450	2,655,570	2,740,870
Circuit Court Magistrates	492,300	508,030	524,410	541,450	559,200	577,690
Orphan's Court	60,510	60,820	61,150	61,480	61,820	62,180
Volunteer Community Service Program	206,710	213,390	220,360	227,630	235,210	243,130
Total Courts	3,093,580	3,189,370	3,300,320	3,404,010	3,511,800	3,623,870
Public Safety 911	5,540,560	6,042,020	5,998,680	6,193,190	6,646,720	6,612,560
Total Public Safety 911	5,540,560	6,042,020	5,998,680	6,193,190	6,646,720	6,612,560
Advocacy and Investigation Center	153,660	159,460	165,540	176,900	178,700	185,680
Detention Center	10,036,420	10,424,640	10,850,190	11,295,340	11,761,290	12,248,970
Sheriff's Office	12,097,620	12,549,030	13,085,350	13,603,400	14,157,170	14,738,060
Total Sheriff Services	22,287,700	23,133,130	24,101,080	25,075,640	26,097,160	27,172,710
State's Attorney's Office	3,718,790	3,821,280	3,948,340	4,082,490	4,214,660	4,352,530
Total State's Attorney	3,718,790	3,821,280	3,948,340	4,082,490	4,214,660	4,352,530
Animal Control	992,680	986,120	1,057,770	1,050,710	1,127,000	1,163,700
EMS 24/7 Services	4,351,430	4,481,970	4,616,430	4,754,930	4,897,570	5,044,500
Length of Service Award Program	100,000	150,000	200,000	250,000	300,000	350,000
Volunteer Emergency Services Association	8,349,100	8,292,630	8,541,410	8,797,650	9,061,580	9,333,430
Total Public Safety and Correction Other	13,793,210	13,910,720	14,415,610	14,853,290	15,386,150	15,891,630
Total Public Safety and Correction	48,433,840	50,096,520	51,764,030	53,608,620	55,856,490	57,653,300
Public Works						
Public Works Administration	1,064,680	1,100,520	1,130,970	1,167,240	1,200,280	1,235,450
Building Construction	276,650	285,430	294,560	304,050	313,930	324,200
Engineering Administration	423,890	437,370	451,380	465,960	481,140	496,940
Engineering - Construction Inspection	392,650	405,230	418,340	431,970	446,200	461,020
Engineering - Design	385,350	397,790	410,600	424,080	437,980	452,650
Engineering - Survey	303,600	338,180	323,600	349,320	345,690	357,500
Facilities	11,021,070	11,397,210	11,786,000	12,183,250	12,562,560	12,953,000
Fleet Management	7,587,900	7,988,430	8,235,410	8,485,400	8,747,700	9,017,020
Permits and Inspections	1,596,800	1,652,990	1,699,690	1,755,920	1,822,440	1,876,210
Roads Operations	8,345,110	8,570,020	8,845,970	9,133,160	9,432,340	9,744,010
Storm Emergencies	2,240,220	2,280,200	2,270,550	2,338,760	2,409,010	2,481,310
Traffic Control Total Public Works	382,470 34,020,390	388,260 35,241,630	399,910 36,266,980	411,900 37,451,010	424,260 38,623,530	436,990 39,836,300
Total Fublic Works	54,020,590		50,200,980	57,451,010		39,850,300
Citizen Services						
Citizen Services Administration	446,280	458,100	472,340	487,150	502,580	518,680
Aging and Disabilities	1,269,300	1,307,560	1,349,520	1,393,280	1,438,970	1,486,660
Recovery Support Services	845,630	877,000	903,310	930,410	958,320	987,070
Total Citizen Services	2,561,210	2,642,660	2,725,170	2,810,840	2,899,870	2,992,410

## Operating Plan FY 18 Proposed Budget

		577.40				
Department/Agency	FY 18 Budget	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County		260,330			· · · · ·	
CHANGE. Inc.	257,750 277,740	255,270	262,930 257,820	265,560 260,400	268,220 263,000	270,900 265,630
Family and Children's Services	369,560	380,650	392,070	403,830	415,940	
Flying Colors of Success	42,300	44,420	46,640	403,830 48,970	415,940 51,420	428,420 53,990
		,			· · · · ·	
Human Services Program	1,170,040	1,193,440	1,217,310	1,241,660	1,266,490	1,291,820
Mosaic Community Services Rape Crisis Intervention Services	106,540	107,610	108,690	109,770	110,870	111,980
*	142,970	150,120	157,620	165,500	173,780	182,470
Target Community and Educational Services Youth Services Bureau	257,750 883,210	260,330 975,870	262,930 1,070,390	265,560 1,166,800	268,220 1,265,130	270,900 1,290,440
	3,527,860	3,648,040	3,796,400	3,948,050	4,103,070	4,186,550
Citizen Services Non - Profits						
Health Department	3,394,980 20,000	3,496,830 20,000	3,601,740 20,000	3,709,790 20,000	3,821,080 20,000	3,935,720
Social Services		,	.,		,	20,000
Citizen Services State	3,414,980	3,516,830	3,621,740	3,729,790	3,841,080	3,955,720
Total Citizen Services	9,504,050	9,807,530	10,143,310	10,488,680	10,844,020	11,134,680
Culture and Recreation						
Recreation and Parks Administration	378,470	383,290	405,190	413,150	426,490	441,490
Hashawha						
	868,650	895,420	924,000	953,680	984,540	1,016,660
Piney Run Park	642,970	673,280	694,800	717,170	740,450	764,680
Recreation	537,420	556,250	573,980	592,390	611,560	631,490
Sports Complex	228,440	232,440	239,800	250,420	254,970	266,210
Total Recreation and Parks	2,655,950	2,740,680	2,837,770	2,926,810	3,018,010	3,120,530
Historical Society of Carroll County	65,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	25,000	20,000	20,000	20,000	20,000	20,000
Total Recreation Other	90,000	80,000	80,000	80,000	80,000	80,000
Total Culture and Recreation	2,745,950	2,820,680	2,917,770	3,006,810	3,098,010	3,200,530
General Government						
Comprehensive Planning	945,360	971.620	1.002.650	1.034.910	1.068.480	1,103,400
· · ·	945,360	971,620	1,002,650	1,034,910	1,068,480	1,103,400
Total Comprehensive Planning Comptroller Administration	438,980	,		481,990	497,460	511,960
*	450,900					
	008.010	453,400	464,970			
Accounting	998,910	1,034,800	1,075,900	1,122,990	1,169,700	1,216,030
Bond Issuance Expense	196,760	1,034,800 213,300	1,075,900 236,450	1,122,990 272,110	1,169,700 240,250	1,216,030 253,600
Bond Issuance Expense Collections Office	196,760 1,273,770	1,034,800 213,300 1,321,030	1,075,900 236,450 1,369,470	1,122,990 272,110 1,419,910	1,169,700 240,250 1,472,460	1,216,030 253,600 1,527,230
Bond Issuance Expense Collections Office Independent Post Audit	196,760 1,273,770 49,180	1,034,800 213,300 1,321,030 50,660	1,075,900 236,450 1,369,470 52,180	1,122,990 272,110 1,419,910 53,740	1,169,700 240,250 1,472,460 55,890	1,216,030 253,600 1,527,230 58,130
Bond Issuance Expense Collections Office Independent Post Audit Purchasing	196,760 1,273,770 49,180 450,190	1,034,800 213,300 1,321,030 50,660 466,400	1,075,900 236,450 1,369,470 52,180 479,080	1,122,990 272,110 1,419,910 53,740 496,450	1,169,700 240,250 1,472,460 55,890 510,230	1,216,030 253,600 1,527,230 58,130 528,880
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller	196,760 1,273,770 49,180 450,190 3,407,790	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830
Bond Issuance Expense Collections Office Independent Post Audit Purchasing <b>Total Comptroller</b> County Attorney	196,760 1,273,770 49,180 450,190 3,407,790 746,600	$1,034,800 \\ 213,300 \\ 1,321,030 \\ 50,660 \\ 466,400 \\ 3,539,590 \\ 769,960 \\$	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500
Bond Issuance Expense Collections Office Independent Post Audit Purchasing <i>Total Comptroller</i> County Attorney <i>Total County Attorney</i>	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960	$\begin{array}{c} 1,075,900\\ 236,450\\ 1,369,470\\ 52,180\\ 479,080\\ 3,678,050\\ 794,190\\ 794,190\end{array}$	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330 819,330	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 845,410	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 872,500
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330 819,330 1,059,340	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 845,410 1,092,630	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 872,500 1,127,130
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250 247,170	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200 254,690	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 794,190 1,027,220 262,550	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330 1,059,340 270,760	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 845,410 1,092,630 279,370	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 872,500 1,127,130 288,380
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250 247,170 404,070	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200 254,690 2,050,000	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 794,190 1,027,220 262,550 2,050,000	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330 1,059,340 270,760 2,050,000	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 845,410 1,092,630 279,370 2,050,000	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 872,500 1,127,130 288,380 2,050,000
Bond Issuance Expense Collections Office Independent Post Audit Purchasing <b>Total Comptroller</b> County Attorney <b>Total County Attorney</b> Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250 247,170 404,070 959,670	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200 254,690 2,050,000 992,790	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330 1,059,340 270,760 2,050,000 1,055,650	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 1,092,630 279,370 2,050,000 1,088,790	1,216,030 253,600 1,527,230 528,880 4,095,830 872,500 872,500 1,127,130 288,380 2,050,000 1,123,180
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism	196,760 1,273,770 49,180 450,190 746,600 746,600 966,250 247,170 404,070 959,670 307,150	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200 254,690 2,050,000 992,790 316,520	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210	1,122,990 272,110 1,419,910 53,740 496,450 819,330 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism Total Economic Development	$\begin{array}{c} 196,760\\ 1,273,770\\ 49,180\\ 450,190\\ 3,407,790\\ 746,600\\ \hline 746,600\\ \hline 966,250\\ 247,170\\ 404,070\\ 959,670\\ 307,150\\ 2,884,310\\ \end{array}$	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200 254,690 2,050,000 992,790 316,520 4,610,200	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660	1,122,990 272,110 1,419,910 53,740 496,450 819,330 819,330 1,059,340 2,050,000 1,055,650 336,210 4,771,960	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550 4,857,340	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism Total Economic Development Human Resources Administration	196,760 1,273,770 49,180 450,190 3,407,790 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 996,200 254,690 2,050,000 992,790 316,520 4,610,200 943,730	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210 4,771,960 1,005,730	1,169,700 240,250 1,472,460 55,890 510,230 845,410 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550 4,857,340 1,038,670	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990
Bond Issuance Expense Collections Office Independent Post Audit Purchasing <b>Total Comptroller</b> County Attorney <b>Total County Attorney</b> Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism <b>Total Economic Development</b> Human Resources Administration Health and Fringe Benefits	196,760 1,273,770 49,180 450,190 3,407,790 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 996,200 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 3262,210 4,689,660 974,110 18,755,740	1,122,990 272,110 1,419,910 53,740 496,450 3,847,190 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550 4,857,340 1,038,670 21,873,080	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540
Bond Issuance Expense Collections Office Independent Post Audit Purchasing <b>Total Comptroller</b> County Attorney <b>Total County Attorney</b> Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism <b>Total Economic Development</b> Human Resources Administration Health and Fringe Benefits Personnel Services	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640 137,680	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 254,690 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620 142,290	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110 18,755,740 147,130	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360 152,200	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550 4,857,340 1,038,670 21,873,080 157,520	1,216,030 253,600 1,527,230 58,880 4,095,830 872,500 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540 163,100
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism Total Economic Development Human Resources Administration Health and Fringe Benefits Personnel Services Total Human Resources	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640 137,680 15,370,500	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 769,960 2,050,000 996,200 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620 142,290 18,532,640	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110 18,755,740 147,130	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360 152,200 21,412,290	1,169,700 240,250 1,472,460 55,890 510,230 3,945,990 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550 4,857,340 1,038,670 21,873,080 157,520 23,069,270	1,216,030 253,600 1,527,230 58,880 4,095,830 872,500 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540 163,100 24,857,630
Bond Issuance Expense Collections Office Independent Post Audit Purchasing <b>Total Comptroller</b> County Attorney <b>Total County Attorney</b> Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism <b>Total Economic Development</b> Human Resources Administration Health and Fringe Benefits Personnel Services <b>Total Human Resources</b> Land and Resource Management Administration	196,760 1,273,770 49,180 450,190 3,407,790 746,600 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640 137,680 15,370,500 783,610	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 996,200 2,54,690 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620 142,290 18,532,640 808,680	1,075,900 236,450 1,369,470 52,180 479,080 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110 18,755,740 147,130 19,876,980 834,760	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360 152,200 221,412,290 861,930	1,169,700 240,250 1,472,460 55,890 510,230 845,410 845,410 1,092,630 2,050,000 1,088,790 346,550 4,857,340 1,038,670 21,873,080 157,520 23,069,270 890,230	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540 163,100 24,857,630 919,720
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism Total Economic Development Human Resources Administration Health and Fringe Benefits Personnel Services Total Human Resources Land and Resources Management Administration Development Review	196,760 1,273,770 49,180 450,190 3,407,790 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640 137,680 15,370,500 783,610 533,980	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 996,200 254,690 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620 142,290 18,532,640 808,680 551,120	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110 18,755,740 147,130 19,876,980 834,760 568,980	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360 152,200 21,412,290 861,930 587,570	1,169,700 240,250 1,472,460 55,890 510,230 845,410 1,092,630 279,370 2,050,030 1,088,790 346,550 4,857,340 1,038,670 21,873,080 157,520 23,069,270 890,230 606,960	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540 163,100 24,857,630 919,720 627,180
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism Total Economic Development Human Resources Administration Health and Fringe Benefits Personnel Services Total Human Resources Land and Resources Land and Resources Resource Management Administration Development Review Resource Management	196,760 1,273,770 49,180 450,190 3,407,790 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640 137,680 15,370,500 783,610 533,980 802,230	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 996,200 254,690 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620 142,290 18,532,640 808,680 551,120 828,790	1,075,900 236,450 1,369,470 52,180 479,080 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110 18,755,740 147,130 19,876,980 834,760 568,980 854,640	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 270,760 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360 152,200 21,412,290 861,930 587,570 881,630	1,169,700 240,250 1,472,460 55,890 510,230 845,410 1,092,630 279,370 2,050,000 1,088,790 346,550 4,857,340 1,038,670 21,873,080 157,520 23,069,270 890,230 606,960 909,840	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540 163,100 24,857,630 919,720 627,180 939,340
Bond Issuance Expense Collections Office Independent Post Audit Purchasing Total Comptroller County Attorney Total County Attorney Economic Development Administration Business Employment and Resource Center Economic Development Infrastructure and Investments Farm Museum Tourism Total Economic Development Human Resources Administration Health and Fringe Benefits Personnel Services Total Human Resources Land and Resources Management Administration Development Review	196,760 1,273,770 49,180 450,190 3,407,790 746,600 966,250 247,170 404,070 959,670 307,150 2,884,310 919,180 14,313,640 137,680 15,370,500 783,610 533,980	1,034,800 213,300 1,321,030 50,660 466,400 3,539,590 769,960 996,200 254,690 2,050,000 992,790 316,520 4,610,200 943,730 17,446,620 142,290 18,532,640 808,680 551,120	1,075,900 236,450 1,369,470 52,180 479,080 3,678,050 794,190 1,027,220 262,550 2,050,000 1,023,680 326,210 4,689,660 974,110 18,755,740 147,130 19,876,980 834,760 568,980	1,122,990 272,110 1,419,910 53,740 496,450 819,330 1,059,340 2,050,000 1,055,650 336,210 4,771,960 1,005,730 20,254,360 152,200 21,412,290 861,930 587,570	1,169,700 240,250 1,472,460 55,890 510,230 845,410 1,092,630 279,370 2,050,030 1,088,790 346,550 4,857,340 1,038,670 21,873,080 157,520 23,069,270 890,230 606,960	1,216,030 253,600 1,527,230 58,130 528,880 4,095,830 872,500 1,127,130 288,380 2,050,000 1,123,180 357,240 4,945,930 1,072,990 23,621,540 163,100 24,857,630 919,720 627,180

## **Operating Plan FY 18 Proposed Budget**

	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
Department/Agency	Budget	Planned	Planned	Planned	Planned	Planned
Management and Budget Administration	248,190	255,960	264,020	272,370	281,040	290,040
Budget	608,780	628,120	648,290	669,260	691,100	713,840
Grants Office	152,430	164,020	162,630	174,640	173,680	186,160
Risk Management	2,382,710	2,496,130	2,615,130	2,740,000	2,871,020	3,008,510
Total Management and Budget	3,392,110	3,544,230	3,690,070	3,856,270	4,016,840	4,198,550
Technology Services	4,513,520	4,681,980	5,046,390	5,337,970	5,373,610	5,543,440
Production and Distribution Services	462,290	477,870	492,780	508,210	524,210	540,800
Total Technology Services	4,975,810	5,159,850	5,539,170	5,846,180	5,897,820	6,084,240
Administrative Hearings	93,270	91,770	94,710	97,770	100,960	104,270
Audio Video Production	165,040	170,310	175,800	181,510	175,450	181,290
Board of Elections	1,135,220	1,218,410	1,245,580	1,303,000	1,350,160	1,415,170
Board of License Commissioners	92,230	90,700	93,610	96,630	99,790	103,420
County Commissioners	1,095,020	1,090,370	1,125,330	1,161,690	1,199,550	1,238,960
Total General Government Other	2,580,780	2,661,560	2,735,030	2,840,600	2,925,910	3,043,110
Total General Government	36,660,250	42,222,700	44,516,540	47,020,440	49,303,240	51,965,520
Conservation and Natural Resources						
Extension Office Carroll County	485,970	500,550	515,570	531,030	546,960	563,370
-		,	30,000			
Gypsy Moth	30,000	30,000	· · · · · ·	30,000	30,000	30,000
Soil Conservation District	451,750 63,790	466,260 65,700	481,390	497,140	513,560 71,800	530,690 73,950
Weed Control		,	67,670	69,710	,	,
Total Conservation and Natural Resources	1,031,510	1,062,510	1,094,630	1,127,880	1,162,320	1,198,010
Debt and Transfers						
Debt Service	26,482,190	25,630,700	25,866,400	24,368,500	22,827,300	23,247,400
Debt Service - Ag Pres.	1,847,110	3,102,500	1,882,000	1,936,300	2,237,500	2,696,800
Intergovernmental Transfers	3,180,180	3,243,780	3,308,660	3,374,830	3,442,330	3,511,180
Debt and Transfers	31,509,480	31,976,980	31,057,060	29,679,630	28,507,130	29,455,380
Reserves	· · · · · · · · ·					
Reserve for Contingencies	4,087,690	4,181,620	4,268,930	4,424,530	4,603,910	4,775,430
Reserve for Positions	700,000	739,010	991,910	1,259,320	1,541,880	1,840,260
Reserve for Reclassifications	200,000	506,000	521,180	536,820	552,920	569,510
Total Reserves	4,987,690	5,426,630	5,782,020	6,220,670	6,698,710	7,185,200
Interfund Transfers						
Transfer to Capital Fund						
*	6 087 130	3 552 020	4 633 400	4 472 600	4 406 570	3 942 300
Transfer to Grant Fund - Aging	6,087,130 96,750	3,552,020	4,633,400	4,472,600	4,406,570	3,942,300
Transfer to Grant Fund - Aging Transfer to Grant Fund - CCC - Adult Basic Ed	96,750	99,650	102,640	105,720	108,890	112,160
Transfer to Grant Fund - CCC - Adult Basic Ed.	96,750 284,040	99,650 284,040	102,640 284,040	105,720 284,040	108,890 284,040	112,160 284,040
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court	96,750 284,040 86,900	99,650 284,040 90,380	102,640 284,040 93,990	105,720 284,040 97,750	108,890 284,040 101,660	112,160 284,040 105,730
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department	96,750 284,040 86,900 4,000	99,650 284,040 90,380 4,000	102,640 284,040 93,990 4,000	105,720 284,040 97,750 4,000	108,890 284,040 101,660 4,000	112,160 284,040 105,730 4,000
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing	96,750 284,040 86,900 4,000 30,380	99,650 284,040 90,380 4,000 31,900	102,640 284,040 93,990 4,000 33,490	105,720 284,040 97,750 4,000 35,170	108,890 284,040 101,660 4,000 36,930	112,160 284,040 105,730 4,000 38,770
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board	96,750 284,040 86,900 4,000 30,380 43,850	99,650 284,040 90,380 4,000 31,900 45,170	102,640 284,040 93,990 4,000 33,490 46,520	105,720 284,040 97,750 4,000 35,170 47,920	108,890 284,040 101,660 4,000 36,930 49,350	112,160 284,040 105,730 4,000 38,770 50,830
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety	96,750 284,040 86,900 4,000 30,380 43,850 409,080	99,650 284,040 90,380 4,000 31,900 45,170 109,080	102,640 284,040 93,990 4,000 33,490 46,520 109,080	105,720 284,040 97,750 4,000 35,170 47,920 109,080	108,890 284,040 101,660 4,000 36,930 49,350 109,080	112,160 284,040 105,730 4,000 38,770 50,830 109,080
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation	96,750 284,040 86,900 4,000 30,380 43,850 409,080 8,100	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100	$102,640 \\ 284,040 \\ 93,990 \\ 4,000 \\ 33,490 \\ 46,520 \\ 109,080 \\ 8,100$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\end{array}$	$108,890 \\ 284,040 \\ 101,660 \\ 4,000 \\ 36,930 \\ 49,350 \\ 109,080 \\ 8,100$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services	$\begin{array}{c} 96,750\\ 284,040\\ 86,900\\ 4,000\\ 30,380\\ 43,850\\ 409,080\\ 8,100\\ 68,800\end{array}$	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\end{array}$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney	$\begin{array}{c} 96,750\\ 284,040\\ 86,900\\ 4,000\\ 30,380\\ 43,850\\ 409,080\\ 8,100\\ 68,800\\ 55,800\end{array}$	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\\ 65,280\end{array}$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit	$\begin{array}{c} 96,750\\ 284,040\\ 86,900\\ 4,000\\ 30,380\\ 43,850\\ 409,080\\ 8,100\\ 68,800\\ 55,800\\ 1,383,450\end{array}$	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030 1,421,860	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880 \end{array}$	$108,890 \\ 284,040 \\ 101,660 \\ 4,000 \\ 36,930 \\ 49,350 \\ 109,080 \\ 8,100 \\ 80,490 \\ 65,280 \\ 1,638,610 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 100 \\ 10$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit Transfer to Grant Fund - Transit	$\begin{array}{c} 96,750\\ 284,040\\ 86,900\\ 4,000\\ 30,380\\ 43,850\\ 409,080\\ 8,100\\ 68,800\\ 55,800\\ 1,383,450\\ 1,000,000\\ \end{array}$	$\begin{array}{c} 99,650\\ 284,040\\ 90,380\\ 4,000\\ 31,900\\ 45,170\\ 109,080\\ 8,100\\ 71,550\\ 58,030\\ 1,421,860\\ 0\end{array}$	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\\ 0\end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880\\ 0\end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\\ 65,280\\ 1,638,610\\ 0\end{array}$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890 1,718,060 0
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit Transfer to Fiber Network Enterprise Fund Transfer to Solid Waste Enterprise Fund	$\begin{array}{c} 96,750\\ 284,040\\ 86,900\\ 4,000\\ 30,380\\ 43,850\\ 409,080\\ 8,100\\ 68,800\\ 55,800\\ 1,383,450\\ 1,000,000\\ 2,415,000\\ \end{array}$	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030 1,421,860 0 2,415,000	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\\ 0\\ 2,415,000\\ \end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880\\ 0\\ 2,415,000\\ \end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\\ 65,280\\ 1,638,610\\ 0\\ 2,415,000 \end{array}$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890 1,718,060 0 2,415,000
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit Transfer to Fiber Network Enterprise Fund Transfer to Solid Waste Enterprise Fund Transfer to Utilities Enterprise Fund	96,750 284,040 86,900 4,000 30,380 43,850 409,080 8,100 68,800 55,800 1,383,450 1,000,000 2,415,000 212,110	$\begin{array}{c} 99,650\\ 284,040\\ 90,380\\ 4,000\\ 31,900\\ 45,170\\ 109,080\\ 8,100\\ 71,550\\ 58,030\\ 1,421,860\\ 0\\ 2,415,000\\ 207,720\\ \end{array}$	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\\ 0\\ 2,415,000\\ 327,620\\ \end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880\\ 0\\ 2,415,000\\ 269,460 \end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\\ 65,280\\ 1,638,610\\ 0\\ 2,415,000\\ 473,090\end{array}$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890 1,718,060 0 2,415,000 908,910
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit Transfer to Fiber Network Enterprise Fund Transfer to Solid Waste Enterprise Fund	$\begin{array}{c} 96,750\\ 284,040\\ 86,900\\ 4,000\\ 30,380\\ 43,850\\ 409,080\\ 8,100\\ 68,800\\ 55,800\\ 1,383,450\\ 1,000,000\\ 2,415,000\\ \end{array}$	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030 1,421,860 0 2,415,000	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\\ 0\\ 2,415,000\\ \end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880\\ 0\\ 2,415,000\\ \end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\\ 65,280\\ 1,638,610\\ 0\\ 2,415,000 \end{array}$	112,160 284,040 105,730 50,830 109,080 8,100 83,710 67,890 1,718,060 0 2,415,000
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - State's Attorney Transfer to Fiber Network Enterprise Fund Transfer to Solid Waste Enterprise Fund Transfer to Utilities Enterprise Fund	96,750 284,040 86,900 4,000 30,380 43,850 409,080 8,100 68,800 55,800 1,383,450 1,000,000 2,415,000 212,110 <b>12,185,390</b>	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030 1,421,860 0 2,415,000 207,720 <b>8,398,500</b>	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\\ 0\\ 2,415,000\\ 327,620\\ 9,683,320\\ \end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880\\ 0\\ 2,415,000\\ 269,460\\ 9,551,880\end{array}$	108,890 284,040 101,660 4,000 36,930 49,350 109,080 8,100 80,490 65,280 1,638,610 0 2,415,000 473,090 <b>9,781,090</b>	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890 1,718,060 0 0 2,415,000 908,910 9,848,580
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit Transfer to Grant Fund - Transit Transfer to Grant Fund - Transit Transfer to Solid Waste Enterprise Fund Transfer to Utilities Enterprise Fund Total Interfund Transfers Projected Revenue	96,750 284,040 86,900 4,000 30,380 43,850 409,080 8,100 68,800 55,800 1,383,450 1,000,000 2,415,000 212,110	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030 1,421,860 0 2,415,000 207,720 <b>8,398,500</b>	$\begin{array}{c} 102,640\\ 284,040\\ 93,990\\ 4,000\\ 33,490\\ 46,520\\ 109,080\\ 8,100\\ 74,410\\ 60,350\\ 1,490,680\\ 0\\ 2,415,000\\ 327,620\\ \end{array}$	$\begin{array}{c} 105,720\\ 284,040\\ 97,750\\ 4,000\\ 35,170\\ 47,920\\ 109,080\\ 8,100\\ 77,390\\ 62,770\\ 1,562,880\\ 0\\ 2,415,000\\ 269,460 \end{array}$	$\begin{array}{c} 108,890\\ 284,040\\ 101,660\\ 4,000\\ 36,930\\ 49,350\\ 109,080\\ 8,100\\ 80,490\\ 65,280\\ 1,638,610\\ 0\\ 2,415,000\\ 473,090\end{array}$	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890 1,718,060 0 2,415,000 908,910
Transfer to Grant Fund - CCC - Adult Basic Ed. Transfer to Grant Fund - Circuit Court Transfer to Grant Fund - Health Department Transfer to Grant Fund - Housing Transfer to Grant Fund - Local Management Board Transfer to Grant Fund - Public Safety Transfer to Grant Fund - Recreation Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - Sheriff Services Transfer to Grant Fund - State's Attorney Transfer to Grant Fund - Transit Transfer to Grant Fund - Transit Transfer to Siber Network Enterprise Fund Transfer to Utilities Enterprise Fund Transfer to Utilities Enterprise Fund Total Interfund Transfers	96,750 284,040 86,900 4,000 30,380 43,850 409,080 8,100 68,800 55,800 1,383,450 1,000,000 2,415,000 2,12,110 <b>12,185,390</b>	99,650 284,040 90,380 4,000 31,900 45,170 109,080 8,100 71,550 58,030 1,421,860 0 2,415,000 207,720 <b>8,398,500</b>	102,640 284,040 93,990 4,000 33,490 46,520 109,080 8,100 74,410 60,350 1,490,680 0 2,415,000 327,620 <b>9,683,320</b> 418,693,397	105,720 284,040 97,750 4,000 35,170 47,920 109,080 8,100 77,390 62,770 1,562,880 0 2,415,000 269,460 9,551,880 434,253,038	108,890 284,040 101,660 4,000 36,930 49,350 109,080 8,100 80,490 65,280 1,638,610 0 2,415,000 473,090 9,781,090	112,160 284,040 105,730 4,000 38,770 50,830 109,080 8,100 83,710 67,890 1,718,060 0 2,415,000 908,910 9,848,580 469,343,251