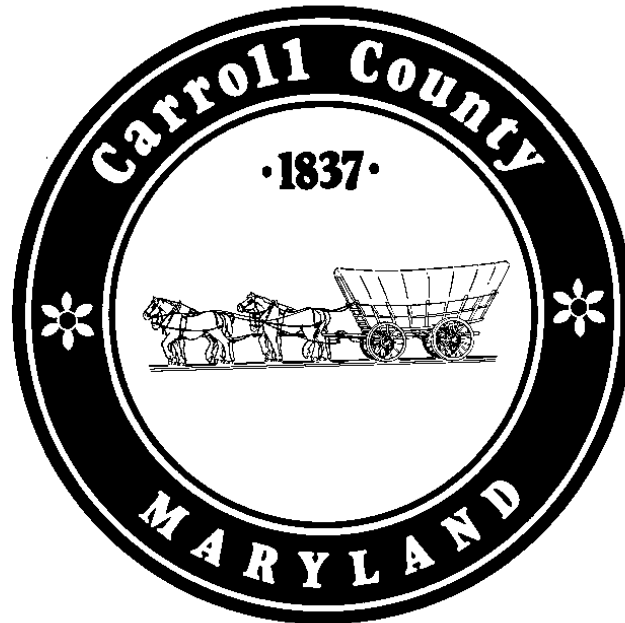


Carroll County Maryland



Department of Management & Budget

Recommended Budget Summary

Operating Budget Fiscal Year 2018
Operating Plan Fiscal Years 2018-2023
And
Capital Budget Fiscal Years 2018-2023

Available online at <http://ccgovernment.carr.org/ccg/budget>



PRODUCED BY

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Special thanks to the staff in Production and Distribution

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Board of County Commissioners



*C. Richard Weaver
President
District 2*



*Dennis E. Frazier
Vice President
District 3*



*Stephen A. Wantz
Secretary
District 1*



*Richard S. Rothschild
District 4*



*J. Douglas Howard
District 5*

Appointed Officials

*Roberta Windham
County Administrator*

*Robert M. Burk
Comptroller*

*Timothy C. Burke
County Attorney*

*Scott R. Campbell
Director of Public Safety*

*Jeffrey D. Castonguay
Director of Public Works*

*Jeff R. Degitz
Director of Recreation and Parks*

*Thomas S. Devilbiss
Director of Land and Resource Management*

*Kimberly L. Frock
Director of Human Resources*

*Philip R. Hager
Director of Comprehensive Planning*

*Christine C. Kay
Director of Citizen Services*

*John T. Lyburn
Director of Economic Development*

*Mark E. Ripper
Director of Technology Services*

*Ted Zaleski, III
Director of Management and Budget*

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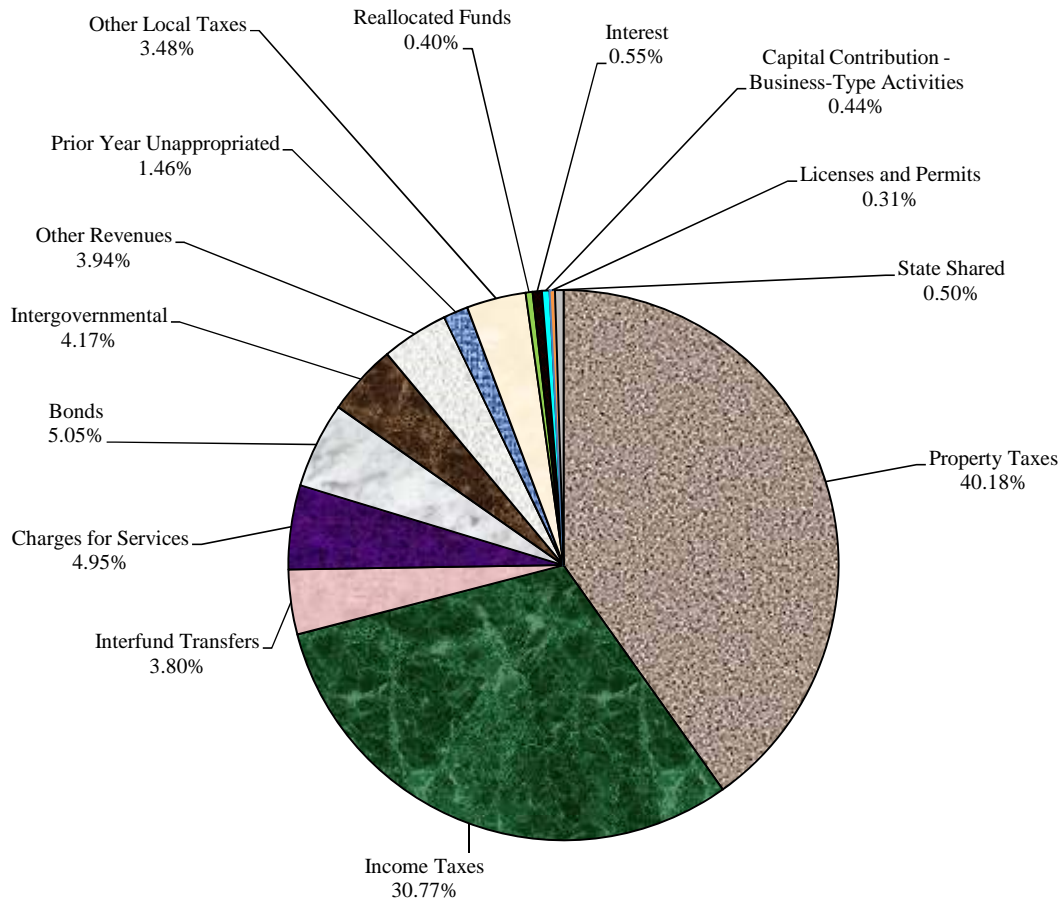
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Total Budget Summary

All Funds Sources - By Category

Fiscal Year 2018 Budget

\$515,160,502

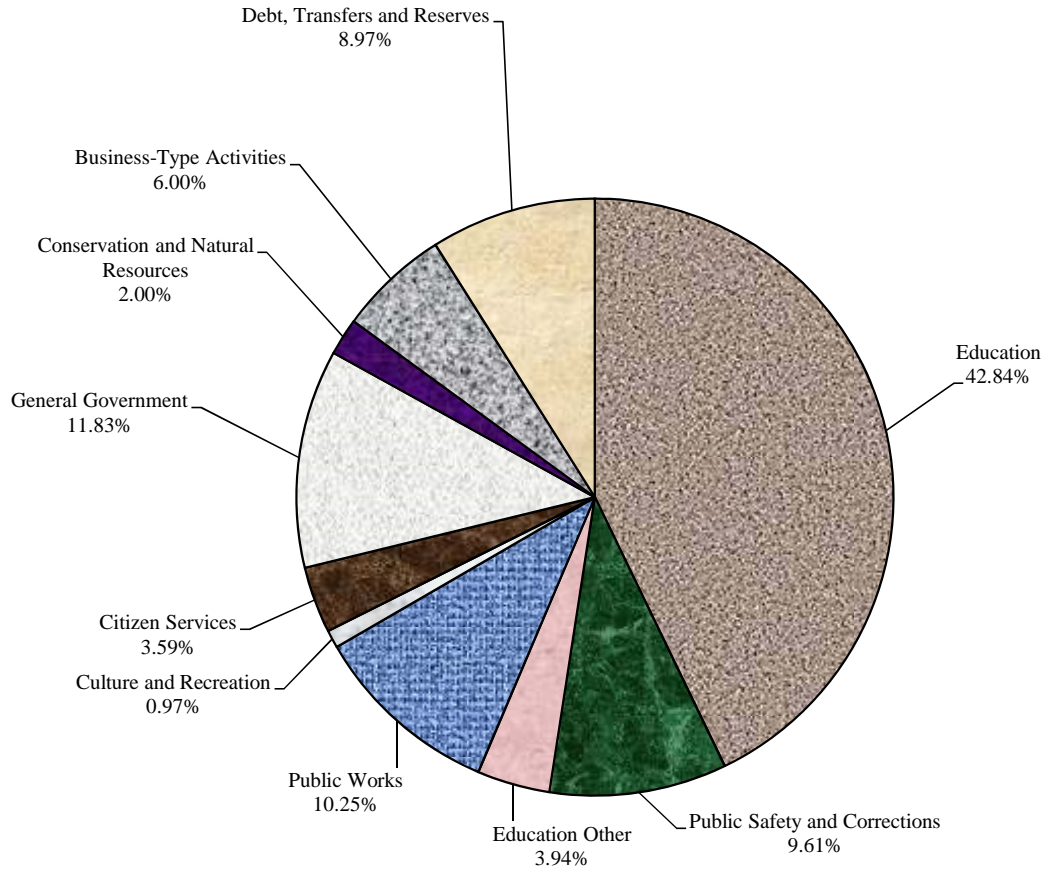


<u>Category</u>	FY 16 Actuals	FY 17 Budget	% Chg from FY 16	FY 18 Budget	% Chg from FY 17
Property Taxes	\$199,378,375	\$200,453,917	0.54%	\$206,983,760	3.26%
Income Taxes	148,005,116	152,106,065	2.77%	158,510,138	4.21%
Interfund Transfers	31,031,991	21,461,266	-30.84%	19,575,359	-8.79%
Charges for Services	22,740,678	25,252,408	11.05%	25,486,027	0.93%
Bonds	37,634,501	28,620,904	-23.95%	25,996,624	-9.17%
Intergovernmental	16,329,483	21,517,178	31.77%	21,493,722	-0.11%
Other Revenues	14,327,582	17,314,254	20.85%	20,286,567	17.17%
Prior Year Unappropriated	14,403,050	9,198,782	100.00%	7,531,800	-18.12%
Other Local Taxes	17,117,986	18,485,712	7.99%	17,951,930	-2.89%
Reallocated Funds	0	1,212,695	100.00%	2,077,525	71.31%
Interest	6,996,291	2,216,420	-68.32%	2,816,280	27.06%
Capital Contribution - Business-Type Activities	0	525,500	0.00%	2,292,000	336.16%
Licenses and Permits	1,507,347	1,642,700	8.98%	1,577,170	-3.99%
State Shared	2,909,283	2,776,965	-4.55%	2,581,600	-7.04%
Total	\$512,381,683	\$502,784,766	-1.87%	\$515,160,502	2.46%

All Funds Uses - By Category

Fiscal Year 2018 Budget

\$512,356,752

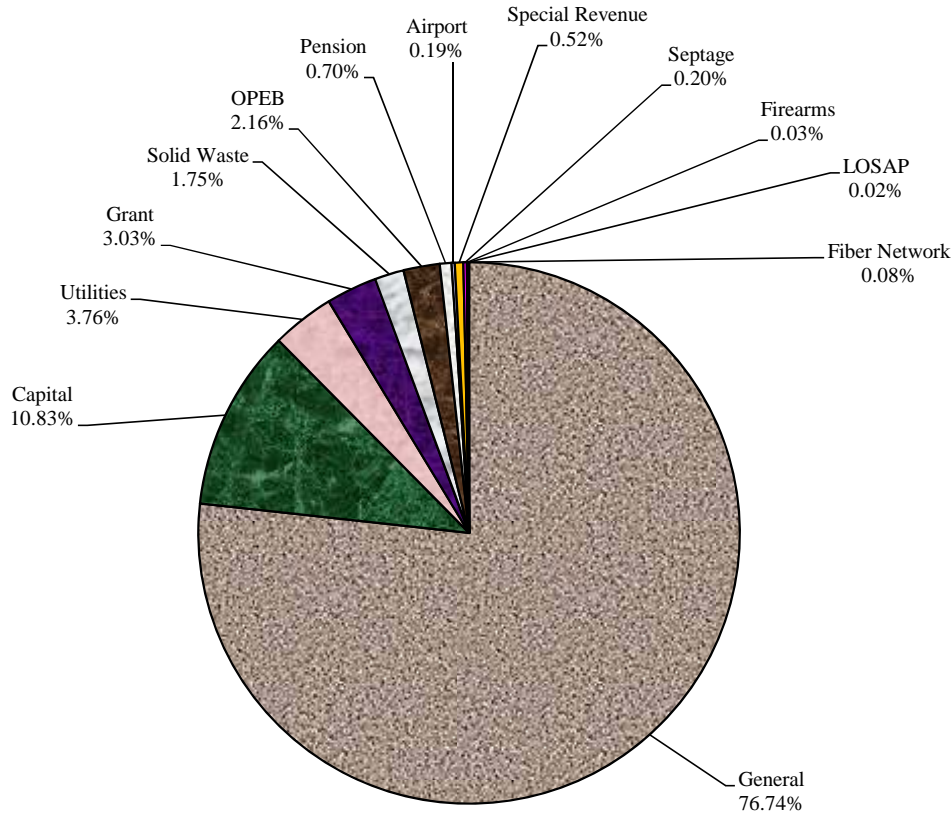


<u>Category</u>	FY 16 Actual	FY 17 Budget	% Chg from FY 16	FY 18 Budget	% Chg from FY 17
Education	\$207,496,702	\$220,611,465	6.32%	\$219,505,348	-0.50%
Public Safety and Corrections	55,678,043	47,335,460	-14.98%	49,216,748	3.97%
Education Other	28,298,480	32,295,250	14.12%	20,186,100	-37.50%
Public Works	40,584,635	56,659,210	39.61%	52,502,249	-7.34%
Culture and Recreation	4,328,326	4,575,340	5.71%	4,956,190	8.32%
Citizen Services	18,446,985	17,616,926	-4.50%	18,403,054	4.46%
General Government	40,726,611	42,046,896	3.24%	60,635,702	44.21%
Conservation and Natural Resources	11,664,880	8,729,958	-25.16%	10,251,010	17.42%
Business-Type Activities	44,871,014	26,038,461	-41.97%	30,752,321	18.10%
Debt, Transfers and Reserves	43,327,747	46,875,800	8.19%	45,948,030	-1.98%
Total	\$495,423,423	\$502,784,766	1.49%	\$512,356,752	1.90%

All Funds Uses - By Fund

Fiscal Year 2018 Budget

\$512,356,752



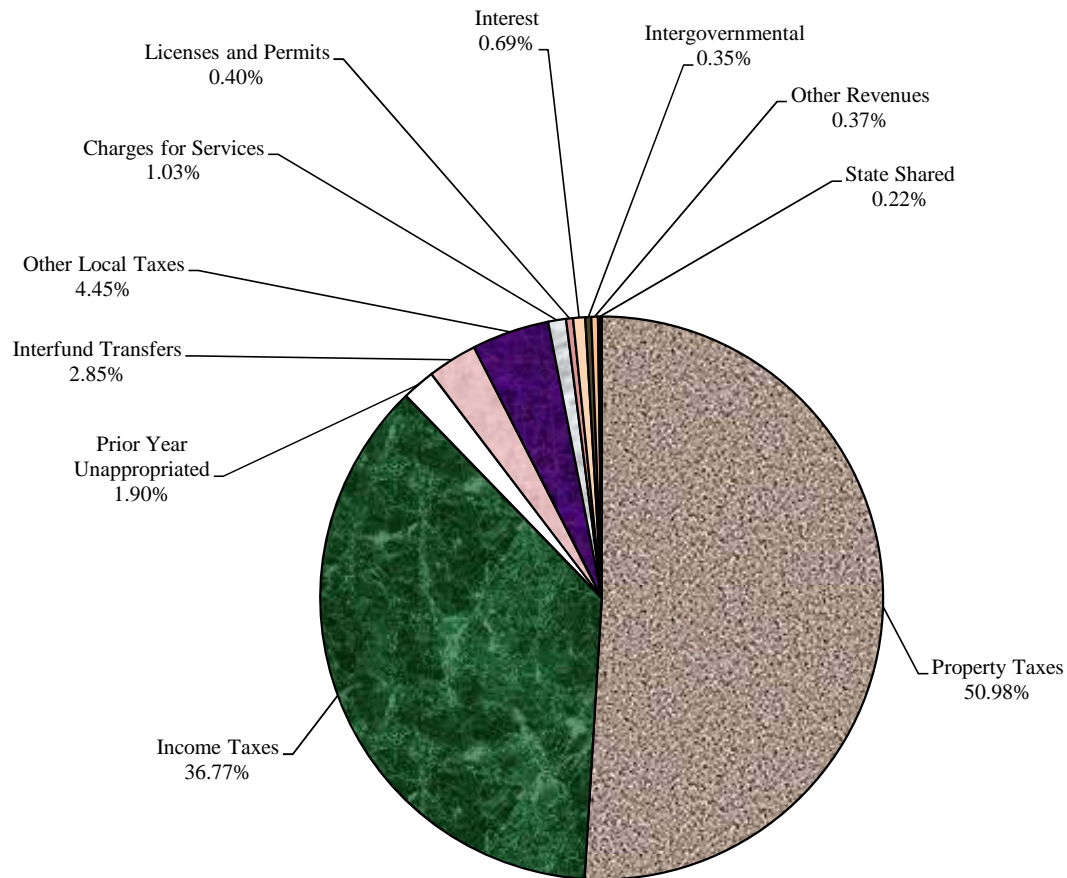
<u>Fund</u>	FY 16 Actual	FY 17 Budget	% Chg from FY 16	FY 18 Budget	% Chg from FY 17
General	\$378,435,671	\$388,407,000	2.63%	\$393,196,250	1.23%
Capital	49,030,519	56,917,665	16.09%	55,497,227	-2.50%
Utilities	31,306,406	14,538,635	-53.56%	19,255,551	32.44%
Grant	15,285,193	14,641,680	-4.21%	15,541,594	6.15%
Solid Waste	10,169,858	8,815,806	-13.31%	8,948,500	1.51%
OPEB	4,111,678	10,578,580	157.28%	11,050,000	4.46%
Pension	1,608,096	3,434,760	113.59%	3,567,880	3.88%
Airport	948,864	954,220	0.56%	970,070	1.66%
Special Revenue	1,383,300	2,666,620	92.77%	2,651,480	-0.57%
Septage	1,139,215	1,173,300	2.99%	1,005,000	-14.34%
Firearms	154,054	155,500	0.94%	155,500	0.00%
Fiber Network	1,152,617	401,000	-65.21%	417,700	4.16%
LOSAP	697,952	100,000	-85.67%	100,000	0.00%
Total	\$495,423,423	\$502,784,766	1.49%	\$512,356,752	1.90%

General Fund Summary

General Fund Sources - By Category

Fiscal Year 2018 Budget

\$396,000,000

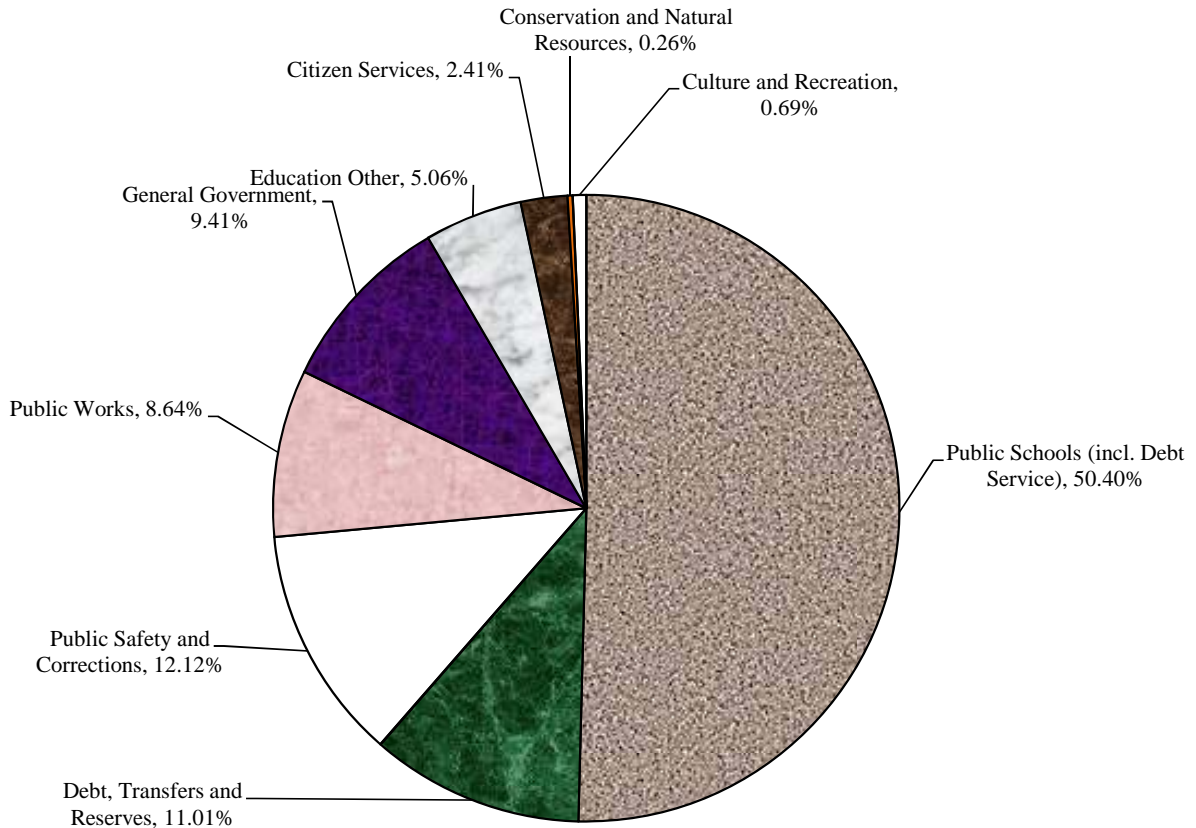


<u>Category</u>	FY 16 Actuals	FY 17 Budget	% Chg from FY 16	FY 18 Budget	% Chg from FY 17
Property Taxes	\$197,552,925	\$199,647,417	1.06%	\$201,879,100	1.12%
Income Taxes	137,512,883	139,692,655	1.59%	145,624,240	4.25%
Prior Year Unappropriated	14,403,050	9,198,782	100.00%	7,531,800	-18.12%
Interfund Transfers	12,272,336	11,904,240	-3.00%	11,267,000	-5.35%
Other Local Taxes	17,117,986	16,423,050	-4.06%	17,611,930	7.24%
Charges for Services	3,886,795	4,009,766	3.16%	4,066,420	1.41%
Licenses and Permits	1,507,347	1,597,700	5.99%	1,577,170	-1.28%
Interest	2,020,489	2,184,020	8.09%	2,723,000	24.68%
Intergovernmental	1,326,093	1,380,350	4.09%	1,389,970	0.70%
Other Revenues	8,705,774	1,604,420	-81.57%	1,450,370	-9.60%
State Shared	826,599	764,600	-7.50%	879,000	14.96%
Bonds/Notes Proceeds	8,044,326	0	-100.00%	0	0.00%
Total	\$405,176,603	\$388,407,000	-4.14%	\$396,000,000	1.95%

General Fund Uses - By Category

Fiscal Year 2018 Budget

\$393,196,250



<u>Category</u>	FY 16 Actuals	FY 17 Budget	% Chg from FY 16	FY 18 Budget	% Chg from FY 17
Public Schools (incl. Debt Service)	\$190,607,652	\$193,889,000	1.72%	\$198,166,450	2.21%
Debt, Transfers and Reserves	41,944,447	44,209,180	5.40%	43,296,550	-2.06%
Public Safety and Corrections	50,557,325	45,857,480	-9.30%	47,669,460	3.95%
Public Works	28,622,555	31,995,250	11.78%	33,955,890	6.13%
General Government	26,130,384	40,779,780	56.06%	36,980,540	-9.32%
Education Other	27,677,507	19,114,600	-30.94%	19,902,060	4.12%
Citizen Services	8,972,305	9,098,520	1.41%	9,469,030	4.07%
Conservation and Natural Resources	1,017,475	964,250	-5.23%	1,031,510	6.98%
Culture and Recreation	2,906,021	2,498,940	0.00%	2,724,760	9.04%
Total	\$378,435,671	\$388,407,000	2.63%	\$393,196,250	1.23%

General Fund Revenues

General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees and investment income. Approximately 88% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 17 Budget	Percent of Total	FY 17 Revised Forecast	Percent of Total	FY 18 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$184.6	47.5%	\$185.0	47.5%	\$186.7	47.1%	47.1%
Railroad and Public Utilities	6.8	1.8%	7.1	1.8%	7.0	1.8%	48.9%
Ordinary Business	8.2	2.1%	8.0	2.1%	8.1	2.0%	51.0%
Total Property	\$199.6	51.4%	\$200.1	51.4%	\$201.8	51.0%	51.0%
Income Tax	139.7	36.0%	139.4	35.8%	145.6	36.8%	87.7%
Recordation Tax	13.5	3.5%	14.1	3.6%	14.5	3.7%	91.4%
Investment	1.3	0.3%	1.0	0.3%	1.9	0.5%	91.9%
Cable Franchise Fee	1.6	0.4%	1.6	0.4%	1.7	0.4%	92.3%
911 Service Fee	1.0	0.3%	1.1	0.3%	1.1	0.3%	92.6%
Building Permits	0.5	0.1%	0.5	0.1%	0.5	0.1%	92.7%
Total Major Revenues	\$357.2	92.0%	\$357.8	91.8%	\$367.1	92.7%	92.7%
Other Annual Revenues	10.1	2.6%	10.7	2.7%	10.1	2.6%	95.3%
Total Annual Revenues	367.3	94.6%	368.5	94.6%	377.2	95.3%	95.3%
Other Revenues	21.1	5.4%	21.1	5.4%	18.8	4.7%	100.0%
Total Revenue	\$388.4	100.0%	\$389.6	100.0%	\$396.0	100.0%	100.0%

Percentages may not add to 100% due to rounding

General Fund Operating Revenues

Revenue	FY 16 Actuals*	FY 17 Budget	FY 18 Budget	Increase (Decrease)	% Change
Real Property Tax	\$182,083,800	\$184,399,190	\$186,637,970	\$2,238,780	1.21%
Property Tax Rebate	(2,521)	0	0	0	0.00%
Taxes - Discounts	(794,936)	(800,000)	(800,000)	0	0.00%
Senior Tax Credit	(8,060)	(20,000)	(20,000)	0	0.00%
Penalty and Interest	903,009	800,000	800,000	0	0.00%
Homestead Tax Credit	(181,147)	(228,073)	(313,870)	(85,797)	37.62%
Personal Property Tax	314,110	250,000	303,000	53,000	21.20%
Railroad and Public Utility	6,934,561	6,850,300	7,045,000	194,700	2.84%
Ordinary Business Tax	6,984,274	7,931,000	7,777,000	(154,000)	-1.94%
Prior Years Taxes Deferred	1,111,124	300,000	300,000	0	0.00%
Heavy Equipment Tax	113,555	100,000	100,000	0	0.00%
Semi-Annual Service Charges	95,156	65,000	50,000	(15,000)	-23.08%
Total Local Property Taxes	\$197,552,925	\$199,647,417	\$201,879,100	\$2,231,683	1.12%
Income Tax	\$137,512,883	\$139,692,655	\$145,624,240	\$5,931,585	4.25%
Admissions	\$387,725	\$306,000	\$315,200	\$9,200	3.01%
PILOT	16,345	25,960	6,730	(19,230)	-74.08%
911 Service Fee	1,092,094	1,030,000	1,090,000	60,000	5.83%
Cable Franchise Fee	1,527,904	1,561,090	1,700,000	138,910	8.90%
Recordation Fee	14,093,918	13,500,000	14,500,000	1,000,000	7.41%
Other Local Taxes	\$17,117,986	\$16,423,050	\$17,611,930	\$1,188,880	7.24%
State Aid - Police Protection	\$826,599	\$764,600	\$879,000	\$114,400	14.96%
Total State Shared Taxes	\$826,599	\$764,600	\$879,000	\$114,400	14.96%
Beer, Wine, Liquor Licenses	\$207,925	\$201,600	\$202,000	\$400	0.20%
Amusements	3,339	5,500	5,670	170	3.09%
Traders Licenses	136,115	130,000	133,900	3,900	3.00%
Mobile Home Licenses	65,673	63,700	65,000	1,300	2.04%
Animal Licenses	68,544	75,000	90,000	15,000	20.00%
Kennel Licenses	18,150	18,000	18,500	500	2.78%
Building Permits	469,398	549,000	525,000	(24,000)	-4.37%
Plumbing Licenses	19,435	45,000	20,000	(25,000)	-55.56%
Marriage Licenses	31,440	32,000	33,000	1,000	3.13%
Electrical Licenses	22,050	45,000	22,000	(23,000)	-51.11%
Utility Construction Permits	33,850	33,000	34,000	1,000	3.03%
Electrical Permits	213,955	175,000	200,000	25,000	14.29%
Grading Permits	18,105	21,500	22,200	700	3.26%
Use and Occupancy Certificates	21,500	25,000	22,500	(2,500)	-10.00%
Zoning Certificates/Ordinances	2,394	2,400	2,400	0	0.00%
Plumbing Permits	167,650	170,000	175,000	5,000	2.94%
Reinspection Fees	7,825	6,000	6,000	0	0.00%
Total Licenses and Permits	\$1,507,348	\$1,597,700	\$1,577,170	(\$20,530)	-1.28%

General Fund Operating Revenues

Revenue	FY 16 Actuals*	FY 17 Budget	FY 18 Budget	Increase (Decrease)	% Change
State Aid - Fire Protection	\$346,759	\$400,000	\$388,000	(\$12,000)	-3.00%
Bond Interest Subsidy	784,628	773,350	768,970	(4,380)	-0.57%
State Aid - Various Reimbursements	455	0	0	0	0.00%
Grand and Petit Jury Reimbursement	40,850	56,000	56,000	0	0.00%
Circuit Court Master Reimbursement	153,401	151,000	177,000	26,000	17.22%
Total Intergovernmental	\$1,326,093	\$1,380,350	\$1,389,970	\$9,620	0.70%
Lien Certification	\$215,207	\$210,000	\$216,500	\$6,500	3.10%
Data Processing Services	3,440	5,500	3,400	(2,100)	-38.18%
Hearing Fees - Board of Zoning Appeals	15,370	12,000	12,400	400	3.33%
Copy Fees	14,583	14,000	14,500	500	3.57%
Health Dept	48,296	61,800	50,000	(11,800)	-19.09%
Hearing Fees - Zoning Administration	11,100	10,000	10,300	300	3.00%
Total General Government	\$307,996	\$313,300	\$307,100	(\$6,200)	-1.98%
Sheriff Salary Recovery	\$10,781	\$1,000	\$1,050	\$50	5.00%
Sheriff Fees	75,363	103,000	105,000	2,000	1.94%
Sheriff - Town Deputy	100,314	102,500	105,000	2,500	2.44%
Detention Center	171,659	171,600	171,600	0	0.00%
Detention Center - Commissary	67,846	43,000	65,350	22,350	51.98%
Detention Center - Home Detention	11,892	15,500	16,000	500	3.23%
Detention Center - Juvenile Transport	36,206	45,000	46,350	1,350	3.00%
Detention Center - Work Release	67,844	80,000	82,400	2,400	3.00%
Citations	7,810	5,000	5,150	150	3.00%
Circuit Court Annex - Rent and Heat	12,994	13,000	13,000	0	0.00%
Inspection Fees - Roads	84,117	150,000	154,500	4,500	3.00%
Inspection Fees - Development Review	20,429	5,000	7,500	2,500	50.00%
Inspection Fees - Fire Safety	5,066	45,000	23,000	(22,000)	-48.89%
Sex Offender Registry	25,200	25,200	25,200	0	0.00%
State Criminal Alien Asst. Program	6,321	8,000	5,680	(2,320)	-29.00%
Total Public Safety	\$703,842	\$812,800	\$826,780	\$13,980	1.72%
Vehicle Maintenance	\$500,004	\$478,850	\$500,000	\$21,150	4.42%
Road Maintenance	108,657	120,000	123,600	3,600	3.00%
Development Review Fees	98,104	100,000	115,000	15,000	15.00%
Flood Plain Review Fees	500	4,000	4,120	120	3.00%
Fuel Recovery	593,146	630,000	630,000	0	0.00%
Stormwater/Environmental Review Fees	27,407	33,500	34,500	1,000	2.99%
Engineering Review Fees	19,140	24,000	25,080	1,080	4.50%
Forest Conservation Review Fees	5,839	26,000	26,780	780	3.00%
Tower Fees	0	0	0	0	0.00%
Stormwater Maintenance Fees	0	0	0	0	0.00%
Weed Control	52,460	45,000	60,000	15,000	33.33%
Total Public Works	\$1,405,257	\$1,461,350	\$1,519,080	\$57,730	3.95%

General Fund Operating Revenues

Revenue	FY 16 Actuals*	FY 17 Budget	FY 18 Budget	Increase (Decrease)	% Change
Hashawha General Public Programs	\$5,258	\$6,000	\$5,000	(\$1,000)	-16.67%
Hashawha Concessions	526	800	800	0	0.00%
Hashawha Fees	202,168	250,000	240,000	(10,000)	-4.00%
Hashawha Outdoor School Meals	146,088	154,000	140,000	(14,000)	-9.09%
Hashawha School Programs	11,003	10,000	10,300	300	3.00%
Bear Branch Programs	15,270	4,000	3,000	(1,000)	-25.00%
Farm Museum Admissions	22,193	30,000	24,000	(6,000)	-20.00%
Farm Museum Concessions	74,336	35,000	50,000	15,000	42.86%
Farm Museum Sponsors	16,150	20,000	15,000	(5,000)	-25.00%
Farm Museum Wine Festival	409,901	390,000	380,000	(10,000)	-2.56%
Piney Run Admissions	174,326	175,000	175,000	0	0.00%
Piney Run Boat Rentals	71,304	60,000	70,000	10,000	16.67%
Piney Run Concessions	10,107	11,500	11,500	0	0.00%
Piney Run Programs	7,968	9,616	7,500	(2,116)	-22.00%
Piney Run Nature Center Concessions	2,119	2,000	2,000	0	0.00%
Piney Run Nature Center Facility	2,069	2,200	2,200	0	0.00%
Piney Run Nature Center Programs	10,182	14,000	14,000	0	0.00%
Piney Run Nature Camp	68,840	58,000	65,000	7,000	12.07%
Pavilion and Facility Rentals	54,356	50,000	55,000	5,000	10.00%
Sports Complex Advertisement	550	0	100	100	100.00%
Sports Complex Concessions	4,129	5,000	2,500	(2,500)	-50.00%
Sports Complex Rent/Lighting	40,236	45,000	46,350	1,350	3.00%
Sports Complex Tournament Fees	15,140	2,000	5,000	3,000	150.00%
Park Facility Rental	7,855	5,400	5,560	160	2.96%
Dog Park Memberships	4,725	4,300	2,700	(1,600)	-37.21%
Bus Trip Revenue	19,824	0	0	0	0.00%
Total Recreation	\$1,396,623	\$1,343,816	\$1,332,510	(\$11,306)	-0.84%
Westminster Senior Center Classes	\$15,037	\$14,500	\$15,000	\$500	3.45%
North Carroll Senior Center Classes	15,538	22,000	22,660	660	3.00%
South Carroll Senior Center Classes	27,853	24,000	24,750	750	3.13%
Taneytown Senior Center Classes	2,040	4,000	4,120	120	3.00%
Mt. Airy Senior Center Classes	12,608	14,000	14,420	420	3.00%
Transportation Tickets	0	0	0	0	0.00%
Total Aging	\$73,076	\$78,500	\$80,950	\$2,450	3.12%
Circuit Court Fines	\$25,470	\$35,000	\$36,000	\$1,000	2.86%
Liquor License Fines	20,850	10,000	10,300	300	3.00%
Animal Violation Fines	8,770	12,000	12,000	0	0.00%
Humane Society Impound Fees	19,860	25,000	20,000	(5,000)	-20.00%
Parking Violations	1,300	1,000	250	(750)	-75.00%
Total Fines and Forfeits	\$76,250	\$83,000	\$78,550	(\$4,450)	-5.36%

General Fund Operating Revenues

Revenue	FY 16 Actuals*	FY 17 Budget	FY 18 Budget	Increase (Decrease)	% Change
Interest - Miscellaneous Loans	\$60,141	\$50,000	\$60,000	\$10,000	20.00%
Interest - Fire Company Loans	346,823	319,020	307,600	(11,420)	-3.58%
Investment Interest	813,583	1,815,000	2,355,400	540,400	29.77%
Unrealized Gains/Losses	799,942	0	0	0	0.00%
Rents and Royalties	7,015,230	180,000	185,400	5,400	3.00%
Cell Tower Rent	44,047	32,000	33,000	1,000	3.13%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Humane Society Refunds	0	0	0	0	0.00%
Advertising - Liquor Licenses	13,000	6,000	6,200	200	3.33%
Phone/Pager Reimbursement	15	0	0	0	0.00%
Jury Duty	279	0	0	0	0.00%
Postage	22,381	20,000	20,600	600	3.00%
Equipment Sales	166,653	135,000	140,000	5,000	3.70%
Woodland Management	7,244	0	0	0	0.00%
Land Sales	94,418	0	0	0	0.00%
Purchasing Card Rebate	37,242	20,000	35,000	15,000	75.00%
Miscellaneous	345,701	230,000	229,210	(790)	-0.34%
Activities - Farm Museum General	82,152	55,000	55,000	0	0.00%
Total Other	\$9,855,451	\$2,868,620	\$3,434,010	\$565,390	19.71%
Health Department	\$5,391	\$6,000	\$6,000	\$0	0.00%
Pension Recovery - Enterprise and Grants	313,681	347,000	357,410	10,410	3.00%
OPEB Recovery - Enterprise and Grants	272,931	280,000	288,400	8,400	3.00%
State Retirement Recovery - Enterprise & Grants	11,257	9,000	9,000	0	0.00%
County Attorney Fees	191,302	194,820	0	(194,820)	-100.00%
Total Cost Recovery	\$794,562	\$836,820	\$660,810	(\$176,010)	-21.03%
Total Annual Revenue	\$370,456,891	\$367,303,978	\$377,201,200	\$9,897,222	2.69%
Prior Year Unappropriated Reserve	\$12,324,400	\$9,002,668	\$7,531,800	(\$1,470,868)	-16.34%
Current Year Surplus	2,078,650	196,114	0	(196,114)	-100.00%
Special Revenue Fund: Hotel Rental Tax	214,246	315,830	326,100	10,270	3.25%
Transfer from Capital Fund	12,058,090	11,588,410	10,940,900	(647,510)	-5.59%
General Obligation Bonds	811,800	0	0	0	0.00%
General Obligation Bond Premium	743,521	0	0	0	0.00%
Refunding Bonds Issued	6,015,081	0	0	0	0.00%
Non-Cash Notes	473,924	0	0	0	0.00%
Total Operating Revenue	\$405,176,603	\$388,407,000	\$396,000,000	\$7,593,000	1.95%

* FY 16 Actual includes Bond Premiums, Refunding, and Non-Cash Notes

Prior Year Unappropriated Reserve Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

Special Revenue Fund: Hotel Rental Tax Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County.

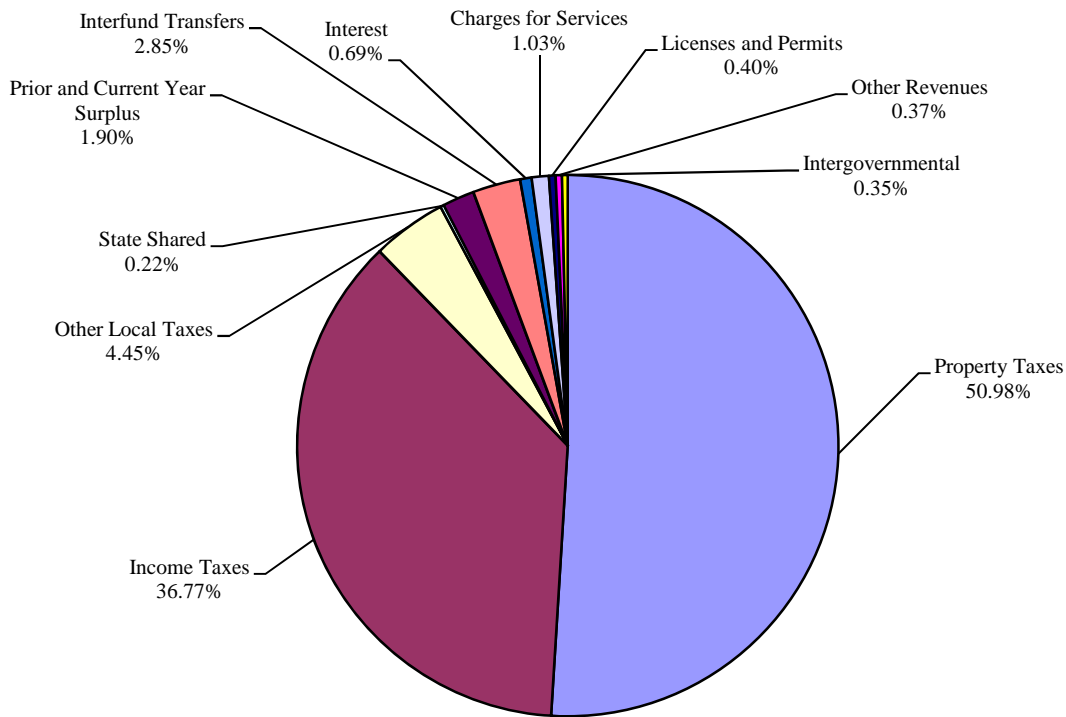
Special Revenue Fund: Cable Franchise Fee Dedicated Cable Franchise Fee revenue transferred into the General Fund to pay expenses related to public service programming on cable television. In FY 16, the County Commissioners converted the Cable Franchise Fee into an unrestricted General Fund

Transfer from Capital Fund Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

Operating Budget Revenues

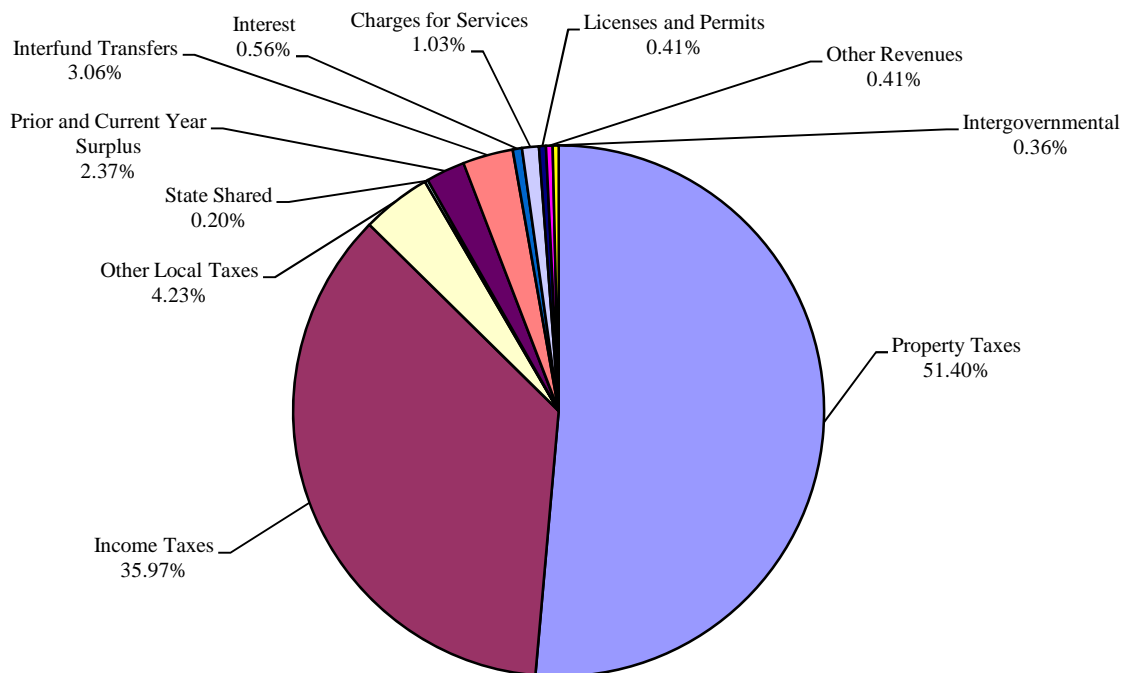
Fiscal Year 2018 Budget

\$396,000,000



Fiscal Year 2017 Budget

\$388,407,000



Operating Plan

SIX-YEAR OPERATING REVENUE

	FY 18 Recomm	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned
Real Property - All Funds	\$191,842,970	\$196,607,167	\$202,519,023	\$208,396,825	\$214,426,271	\$220,675,776
% Change	2.44%	2.48%	3.01%	2.90%	2.89%	2.91%
Property Tax directly in Capital Fund	(2,986,500)	(2,940,700)	(3,091,700)	(3,168,900)	(3,249,600)	(3,334,200)
Property Tax directly in Stormwater Fund	(2,218,160)	(2,585,867)	(2,907,516)	(3,218,642)	(3,465,282)	(3,771,798)
Railroad and Public Utility	7,045,000	7,009,947	6,974,897	6,940,023	6,905,322	6,870,796
% Change	2.84%	-0.50%	-0.50%	-0.50%	-0.50%	-0.50%
Total Business Tax	8,080,000	8,160,800	8,242,408	8,324,832	8,408,080	8,492,161
% Change	-1.23%	1.00%	1.00%	1.00%	1.00%	1.00%
Total Property Tax	\$201,763,310	\$206,251,347	\$211,737,112	\$217,274,138	\$223,024,792	\$228,932,735
% Change	1.11%	2.22%	2.66%	2.62%	2.65%	2.65%
Income Tax	\$145,624,240	\$152,078,128	\$157,943,097	\$165,840,252	\$174,132,265	\$182,838,878
% Change	4.25%	4.43%	3.86%	5.00%	5.00%	5.00%
Recordation	14,500,000	15,000,000	15,600,000	16,100,000	16,700,000	17,250,000
% Change	7.41%	3.45%	4.00%	3.21%	3.73%	3.29%
Cable Franchise Fee	1,700,000	1,785,000	1,874,250	1,968,000	2,066,400	2,169,720
% Change	8.90%	5.00%	5.00%	5.00%	5.00%	5.00%
Building Permits	525,000	540,750	555,621	569,511	582,325	593,972
% Change	-4.37%	3.00%	2.75%	2.50%	2.25%	2.00%
911 Service Fee	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000	1,090,000
% Change	5.83%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Interest	2,355,400	3,257,948	4,159,433	5,106,307	6,024,797	7,009,275
% Change	29.77%	38.32%	27.67%	22.76%	17.99%	16.34%
Total Major Revenues	\$367,557,950	\$380,003,173	\$392,959,512	\$407,948,207	\$423,620,579	\$439,884,581
% Change	2.76%	3.39%	3.41%	3.81%	3.84%	3.84%
Tier 2 Revenues *	\$6,010,410	\$6,440,722	\$6,633,944	\$6,832,962	\$7,037,951	\$7,249,090
% Change	2.95%	7.16%	3.00%	3.00%	3.00%	3.00%
Tier 3 Revenues **	3,631,790	3,740,744	3,852,966	3,968,555	4,087,612	4,210,240
% Change	-3.69%	3.00%	3.00%	3.00%	3.00%	3.00%
Annual Revenues	\$377,200,150	\$390,184,639	\$403,446,422	\$418,749,724	\$434,746,142	\$451,343,910
% Change	2.69%	3.44%	3.40%	3.79%	3.82%	3.82%
Prior Year Unappropriated Reserve	\$7,531,800	\$5,489,388	\$4,206,201	\$2,926,385	\$2,622,402	\$2,303,123
% Change	-16.34%	-27.12%	-23.38%	-30.43%	-10.39%	-12.18%
Current Year Surplus	0	1,201,212	0	0	246,000	680,930
% Change	-100.00%	100.00%	-100.00%	0.00%	100.00%	176.80%
Transfer from Special Revenue Fund	327,150	336,965	347,073	357,486	368,210	379,257
% Change	3.58%	3.00%	3.00%	3.00%	3.00%	3.00%
Transfer from Capital Fund - Income Tax For Debt Service	10,940,900	10,744,167	10,795,728	12,529,961	14,411,163	14,601,483
% Change	-5.59%	-1.80%	0.48%	16.06%	15.01%	1.32%
Total Revenues	\$396,000,000	\$407,956,370	\$418,795,425	\$434,563,555	\$452,393,917	\$469,308,703
% Change	1.95%	3.02%	2.66%	3.77%	4.10%	3.74%

* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

** There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

Operating Plan

Fiscal Years 2018 - 2023

Department/Agency	FY 18 Budget	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned
Public Schools						
Carroll County Public Schools	186,864,400	188,391,000	192,191,500	200,905,000	208,600,000	214,858,000
Carroll County Public Schools Debt Service	11,302,050	11,038,080	10,968,460	12,625,170	14,412,910	14,601,480
Total Public Schools	198,166,450	199,429,080	203,159,960	213,530,170	223,012,910	229,459,480
Education Other						
Cable Regulatory Commission	142,180	149,290	156,750	164,590	172,820	181,460
Carroll Community College	8,779,070	9,042,440	9,313,720	9,593,130	9,880,920	10,177,350
Carroll County Public Library	10,262,890	10,595,520	10,942,430	11,304,270	11,682,190	12,076,860
Community Media Center	717,920	738,000	749,700	787,190	826,550	867,880
Total Education Other	19,902,060	20,525,250	21,162,600	21,849,180	22,562,480	23,303,550
Public Safety and Correction						
Circuit Court	2,244,340	2,314,720	2,399,210	2,475,410	2,554,590	2,636,860
Circuit Court Magistrates	492,300	508,030	524,410	541,450	559,200	577,690
Orphan's Court	60,510	60,820	61,150	61,480	61,820	62,180
Volunteer Community Service Program	206,710	213,390	220,360	227,630	235,210	243,130
Total Courts	3,003,860	3,096,960	3,205,130	3,305,970	3,410,820	3,519,860
Public Safety 911	5,411,560	5,833,110	5,783,510	5,971,560	6,418,440	6,377,440
Total Public Safety 911	5,411,560	5,833,110	5,783,510	5,971,560	6,418,440	6,377,440
Advocacy and Investigation Center	153,660	159,460	165,540	176,900	178,700	185,680
Detention Center	9,746,420	10,123,040	10,536,520	10,969,130	11,422,030	11,896,140
Sheriff's Office	12,075,520	12,564,790	13,081,580	13,617,030	14,171,210	14,752,520
Total Sheriff Services	21,975,600	22,847,290	23,783,640	24,763,060	25,771,940	26,834,340
State's Attorney's Office	3,673,170	3,775,240	3,900,920	4,033,640	4,164,350	4,300,710
Total State's Attorney	3,673,170	3,775,240	3,900,920	4,033,640	4,164,350	4,300,710
Animal Control	992,680	986,120	1,057,770	1,050,710	1,127,000	1,163,700
EMS 24/7 Services	4,351,430	4,481,970	4,616,430	4,754,930	4,897,570	5,044,500
Length of Service Award Program	100,000	150,000	200,000	250,000	300,000	350,000
Volunteer Emergency Services Association	8,161,160	8,406,000	8,658,180	8,917,920	9,185,460	9,461,030
Total Public Safety and Correction Other	13,605,270	14,024,090	14,532,380	14,973,560	15,510,030	16,019,230
Total Public Safety and Correction	47,669,460	49,576,690	51,205,580	53,047,790	55,275,580	57,051,580
Public Works						
Public Works Administration	1,064,680	1,100,520	1,130,970	1,167,240	1,200,280	1,235,450
Building Construction	276,650	285,430	294,560	304,050	313,930	324,200
Engineering Administration	423,890	437,370	451,380	465,960	481,140	496,940
Engineering - Construction Inspection	392,650	405,230	418,340	431,970	446,200	461,020
Engineering - Design	385,350	397,790	410,600	424,080	437,980	452,650
Engineering - Survey	303,600	338,180	323,600	349,320	345,690	357,500
Facilities	11,021,070	11,397,210	11,743,000	12,108,960	12,486,040	12,874,180
Fleet Management	7,563,400	7,986,890	8,233,810	8,483,770	8,746,010	9,015,280
Permits and Inspections	1,596,800	1,652,990	1,699,690	1,755,920	1,822,440	1,876,210
Roads Operations	8,305,110	8,570,020	8,845,970	9,133,160	9,432,340	9,744,010
Storm Emergencies	2,240,220	2,280,200	2,270,550	2,338,760	2,409,010	2,481,310
Traffic Control	382,470	388,260	399,910	411,900	424,260	436,990
Total Public Works	33,955,890	35,240,090	36,222,380	37,375,090	38,545,320	39,755,740
Citizen Services						
Citizen Services Administration	446,280	458,100	472,340	487,150	502,580	518,680
Aging and Disabilities	1,269,300	1,307,560	1,349,520	1,393,280	1,438,970	1,486,660
Recovery Support Services	845,630	877,000	903,310	930,410	958,320	987,070
Total Citizen Services	2,561,210	2,642,660	2,725,170	2,810,840	2,899,870	2,992,410

Operating Plan

Fiscal Years 2018 - 2023

Department/Agency	FY 18 Budget	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	252,740	255,270	257,820	260,400	263,000	265,630
CHANGE, Inc.	252,740	255,270	257,820	260,400	263,000	265,630
Family and Children's Services	369,560	380,650	392,070	403,830	415,940	428,420
Flying Colors of Success	42,300	44,420	46,640	48,970	51,420	53,990
Human Services Program	1,170,040	1,193,440	1,217,310	1,241,660	1,266,490	1,291,820
Mosaic Community Services	106,540	107,610	108,690	109,770	110,870	111,980
Rape Crisis Intervention Services	142,970	150,120	157,620	165,500	173,780	182,470
Target Community and Educational Services	252,740	255,270	257,820	260,400	263,000	265,630
Youth Services Bureau	883,210	975,870	1,070,390	1,166,800	1,265,130	1,290,440
Citizen Services Non - Profits	3,492,840	3,637,920	3,786,180	3,937,730	4,092,630	4,176,010
Health Department	3,394,980	3,496,830	3,601,740	3,709,790	3,821,080	3,935,720
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
Citizen Services State	3,414,980	3,516,830	3,621,740	3,729,790	3,841,080	3,955,720
Total Citizen Services	9,469,030	9,797,410	10,133,090	10,478,360	10,833,580	11,124,140
Culture and Recreation						
Recreation and Parks Administration	378,470	383,290	405,190	413,150	426,490	441,490
Hashawha	868,650	895,420	924,000	953,680	984,540	1,016,660
Piney Run Park	626,780	656,600	677,620	699,480	722,230	745,910
Recreation	537,420	556,250	573,980	592,390	611,560	631,490
Sports Complex	228,440	232,440	239,800	250,420	254,970	266,210
Total Recreation and Parks	2,639,760	2,724,000	2,820,590	2,909,120	2,999,790	3,101,760
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	25,000	20,000	20,000	20,000	20,000	20,000
Total Recreation Other	85,000	80,000	80,000	80,000	80,000	80,000
Total Culture and Recreation	2,724,760	2,804,000	2,900,590	2,989,120	3,079,790	3,181,760
General Government						
Comprehensive Planning	945,360	971,620	1,002,650	1,034,910	1,068,480	1,103,400
Total Comprehensive Planning	945,360	971,620	1,002,650	1,034,910	1,068,480	1,103,400
Comptroller Administration	438,980	453,400	464,970	481,990	497,460	511,960
Accounting	998,910	1,034,800	1,075,900	1,122,990	1,169,700	1,216,030
Bond Issuance Expense	196,760	213,300	236,450	272,110	240,250	253,600
Collections Office	1,583,430	1,909,510	1,981,490	2,056,420	2,134,430	2,215,680
Independent Post Audit	49,180	50,660	52,180	53,740	55,890	58,130
Purchasing	450,190	466,400	479,080	496,450	510,230	528,880
Total Comptroller	3,717,450	4,128,070	4,290,070	4,483,700	4,607,960	4,784,280
County Attorney	746,600	769,960	794,190	819,330	845,410	872,500
Total County Attorney	746,600	769,960	794,190	819,330	845,410	872,500
Economic Development Administration	966,250	996,200	1,027,220	1,059,340	1,092,630	1,127,130
Business Employment and Resource Center	247,170	254,690	262,550	270,760	279,370	288,380
Economic Development Infrastructure and Investments	404,070	2,050,000	2,050,000	2,050,000	2,050,000	2,050,000
Farm Museum	959,670	992,790	1,023,680	1,055,650	1,088,790	1,123,180
Tourism	307,150	316,520	326,210	336,210	346,550	357,240
Total Economic Development	2,884,310	4,610,200	4,689,660	4,771,960	4,857,340	4,945,930
Human Resources Administration	919,180	943,730	974,110	1,005,730	1,038,670	1,072,990
Health and Fringe Benefits	14,313,640	17,411,620	18,718,120	20,213,730	21,829,190	23,574,140
Personnel Services	137,680	142,290	147,130	152,200	157,520	163,100
Total Human Resources	15,370,500	18,497,640	19,839,360	21,371,660	23,025,380	24,810,230
Land and Resource Management Administration	783,610	808,680	834,760	861,930	890,230	919,720
Development Review	533,980	551,120	568,980	587,570	606,960	627,180
Resource Management	802,230	828,790	854,640	881,630	909,840	939,340
Zoning Administration	237,170	244,460	252,360	260,580	269,150	278,090
Total Land and Resource Management	2,356,990	2,433,050	2,510,740	2,591,710	2,676,180	2,764,330

Operating Plan

Fiscal Years 2018 - 2023

Department/Agency	FY 18 Budget	FY 19 Planned	FY 20 Planned	FY 21 Planned	FY 22 Planned	FY 23 Planned
Management and Budget Administration	248,190	255,960	264,020	272,370	281,040	290,040
Budget	608,780	628,120	648,290	669,260	691,100	713,840
Grants Office	152,430	164,020	162,630	174,640	173,680	186,160
Risk Management	2,382,710	2,496,130	2,615,130	2,740,000	2,871,020	3,008,510
Total Management and Budget	3,392,110	3,544,230	3,690,070	3,856,270	4,016,840	4,198,550
Technology Services	4,564,150	4,738,020	5,104,120	5,364,430	5,433,860	5,605,490
Production and Distribution Services	462,290	477,870	492,780	508,210	524,210	540,800
Total Technology Services	5,026,440	5,215,890	5,596,900	5,872,640	5,958,070	6,146,290
Administrative Hearings	93,270	91,770	94,710	97,770	100,960	104,270
Audio Video Production	165,040	170,310	175,800	181,510	175,450	181,290
Board of Elections	1,135,220	1,218,410	1,245,580	1,303,000	1,350,160	1,415,170
Board of License Commissioners	92,230	90,700	93,610	96,630	99,790	103,420
County Commissioners	1,055,020	1,090,370	1,125,330	1,161,690	1,199,550	1,238,960
Total General Government Other	2,540,780	2,661,560	2,735,030	2,840,600	2,925,910	3,043,110
Total General Government	36,980,540	42,832,220	45,148,670	47,642,780	49,981,570	52,668,620
Conservation and Natural Resources						
Extension Office Carroll County	485,970	500,550	515,570	531,030	546,960	563,370
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	451,750	466,260	481,390	497,140	513,560	530,690
Weed Control	63,790	65,700	67,670	69,710	71,800	73,950
Total Conservation and Natural Resources	1,031,510	1,062,510	1,094,630	1,127,880	1,162,320	1,198,010
Debt and Transfers						
Debt Service	26,494,530	25,728,810	26,072,000	24,384,900	22,464,800	22,609,200
Debt Service - Ag Pres.	1,847,110	3,102,500	1,882,000	1,936,300	2,237,500	2,696,800
Intergovernmental Transfers	3,180,180	3,243,780	3,308,660	3,374,830	3,442,330	3,511,180
Debt and Transfers	31,521,820	32,075,090	31,262,660	29,696,030	28,144,630	28,817,180
Reserves						
Reserve for Contingencies	4,042,000	4,161,560	4,269,950	4,427,640	4,605,940	4,775,090
Reserve for Positions	48,540	274,010	512,950	765,990	1,033,750	1,316,890
Reserve for Reclassifications	200,000	506,000	521,180	536,820	552,920	569,510
Total Reserves	4,290,540	4,941,570	5,304,080	5,730,450	6,192,610	6,661,490
Interfund Transfers						
Transfer to Capital Fund	2,729,930	2,952,020	4,161,900	3,657,550	3,613,920	3,523,000
Transfer to Grant Fund - Aging	96,750	99,650	102,640	105,720	108,890	112,160
Transfer to Grant Fund - CCC - Adult Basic Ed.	284,040	284,040	284,040	284,040	284,040	284,040
Transfer to Grant Fund - Circuit Court	86,900	90,380	93,990	97,750	101,660	105,730
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing	30,380	31,900	33,490	35,170	36,930	38,770
Transfer to Grant Fund - Local Management Board	43,850	45,170	46,520	47,920	49,350	50,830
Transfer to Grant Fund - Public Safety	109,080	109,080	109,080	109,080	109,080	109,080
Transfer to Grant Fund - Recreation	8,100	8,100	8,100	8,100	8,100	8,100
Transfer to Grant Fund - Sheriff Services	68,800	71,550	74,410	77,390	80,490	83,710
Transfer to Grant Fund - State's Attorney	55,800	58,030	60,350	62,770	65,280	67,890
Transfer to Grant Fund - Transit	1,339,450	1,375,660	1,442,170	1,511,940	1,585,130	1,661,900
Transfer to Risk Internal Service Fund - Workers Comp	0	0	0	0	0	0
Transfer to Solid Waste Enterprise Fund	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000	2,415,000
Transfer to Utilities Enterprise Fund	212,110	207,720	327,620	269,460	473,090	908,910
Total Interfund Transfers	7,484,190	7,752,300	9,163,310	8,685,890	8,934,960	9,373,120
Projected Revenue	396,000,000	407,956,370	418,795,425	434,563,555	452,393,917	469,308,703
Projected Expenditures	393,196,250	406,036,210	416,757,550	432,152,740	447,725,750	462,594,670
Balance	2,803,750	1,920,160	2,037,875	2,410,815	4,668,167	6,714,033
Balance as a Percent of Revenue	0.71%	0.47%	0.49%	0.55%	1.03%	1.43%

General Fund Appropriations

Carroll County Public Schools Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Carroll County Public Schools	\$171,326,873	\$181,852,000	\$181,852,000	\$186,864,400	2.76%	2.76%
Carroll County Public Schools Debt Service	12,578,779	12,037,000	12,037,000	11,302,050	-6.11%	-6.11%
Teacher Pension	6,702,000	0	0	0	0.00%	0.00%
Total Public Schools	\$190,607,652	\$193,889,000	\$193,889,000	\$198,166,450	2.21%	2.21%

Education Other Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Cable Regulatory Commission	\$128,960	\$135,410	\$135,410	\$142,180	5.00%	5.00%
Carroll Community College	12,843,340	8,523,370	8,523,370	8,779,070	3.00%	3.00%
Carroll County Public Library	14,084,487	9,815,120	9,913,090	10,262,890	4.56%	3.53%
Community Media Center	620,720	640,700	640,700	717,920	12.05%	12.05%
Total Education Other	\$27,677,507	\$19,114,600	\$19,212,570	\$19,902,060	4.12%	3.59%
Total Without Benefits	\$24,150,682	\$17,773,310	\$17,773,310	\$18,362,060	3.31%	3.31%

Note: FY 17 Adjusted reflects a change in OPEB allocations.

Public Safety and Corrections Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Circuit Court	\$2,310,060	\$2,109,970	\$2,156,930	\$2,244,340	6.37%	4.05%
Circuit Court Magistrates	614,617	514,130	470,260	492,300	-4.25%	4.69%
Orphan's Court	56,748	60,510	60,510	60,510	0.00%	0.00%
Volunteer Community Service Program	245,080	195,880	229,600	206,710	5.53%	-9.97%
Total Courts	\$3,226,506	\$2,880,490	\$2,917,300	\$3,003,860	4.28%	2.97%
Total Without Benefits	\$2,235,125	\$2,357,640	\$2,336,230	\$2,402,100	1.89%	2.82%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Public Safety 911	\$4,315,902	\$5,255,220	\$5,257,440	\$5,411,560	2.97%	2.93%
Total Public Safety 911	\$4,315,902	\$5,255,220	\$5,257,440	\$5,411,560	2.97%	2.93%
Total Without Benefits	\$3,241,829	\$4,709,370	\$4,616,910	\$4,709,000	-0.01%	1.99%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Advocacy and Investigation Center	\$183,790	\$144,800	\$148,310	\$153,660	6.12%	3.61%
Detention Center	11,210,575	9,176,590	9,474,790	9,746,420	6.21%	2.87%
Sheriff's Office	14,233,559	11,395,920	11,729,220	12,075,520	5.96%	2.95%
Total Sheriff Services	\$25,627,924	\$20,717,310	\$21,352,320	\$21,975,600	6.07%	2.92%
Total Without Benefits	\$17,521,032	\$16,572,520	\$16,541,280	\$17,085,370	3.09%	3.29%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
State's Attorney's Office	\$3,943,065	\$3,428,410	\$3,581,980	\$3,673,170	7.14%	2.55%
Total State's Attorney's Office	\$3,943,065	\$3,428,410	\$3,581,980	\$3,673,170	7.14%	2.55%
Total Without Benefits	\$2,669,271	\$2,740,940	\$2,738,240	\$2,840,660	3.64%	3.74%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

Public Safety and Corrections Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Animal Control	\$1,100,276	\$914,900	\$942,740	\$992,680	8.50%	5.30%
EMS 24/7 Services	4,121,650	4,224,690	4,224,690	4,351,430	3.00%	3.00%
Volunteer Emergency Services Association	8,172,003	8,336,460	8,336,460	8,161,160	-2.10%	-2.10%
Length of Service Award Program	50,000	100,000	100,000	100,000	0.00%	0.00%
Total Public Safety and Corrections Other	\$13,443,929	\$13,576,050	\$13,603,890	\$13,605,270	0.22%	0.01%
Total Without Benefits	\$13,152,291	\$13,488,750	\$13,488,750	\$13,458,270	-0.23%	-0.23%
Total Public Safety and Corrections	\$50,557,325	\$45,857,480	\$46,712,930	\$47,669,460	3.95%	2.05%
Total Without Benefits	\$38,819,549	\$39,869,220	\$39,721,410	\$40,495,400	1.57%	1.95%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

Public Works Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Public Works Administration	\$826,723	\$921,010	\$1,004,060	\$1,064,680	15.60%	6.04%
Building Construction	224,690	250,050	255,100	276,650	10.64%	8.45%
Engineering Administration	412,854	396,470	401,910	423,890	6.92%	5.47%
Engineering Construction Inspection	477,655	364,320	380,650	392,650	7.78%	3.15%
Engineering Design	475,871	382,520	373,600	385,350	0.74%	3.15%
Engineering Survey	379,750	285,190	293,510	303,600	6.46%	3.44%
Facilities	6,554,955	10,220,200	10,321,490	11,021,070	7.84%	6.78%
Fleet Management	3,722,619	7,243,040	7,285,950	7,563,400	4.42%	3.81%
Permits and Inspections	1,972,621	1,523,970	1,527,910	1,596,800	4.78%	4.51%
Roads Operations	10,860,519	7,946,060	8,101,390	8,305,110	4.52%	2.51%
Storm Emergencies	2,424,835	2,072,600	2,072,600	2,240,220	8.09%	8.09%
Traffic Control	289,464	389,820	389,820	382,470	-1.89%	-1.89%
Total Public Works	\$28,622,555	\$31,995,250	\$32,407,990	\$33,955,890	6.13%	4.78%
Total Without Benefits	\$21,445,715	\$28,509,910	\$28,383,050	\$29,684,660	4.12%	4.59%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

Citizen Services Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Citizen Services Administration	\$493,012	\$380,440	\$394,510	\$446,280	17.31%	13.12%
Aging and Disabilities	1,293,464	1,146,670	1,240,850	1,269,300	10.69%	2.29%
Recovery Support Services	814,608	845,630	845,630	845,630	0.00%	0.00%
Total Citizen Services	\$2,601,085	\$2,372,740	\$2,480,990	\$2,561,210	7.94%	3.23%

Total Without Benefits	\$2,020,333	\$2,067,310	\$2,094,520	\$2,122,050	2.65%	1.31%
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	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc Carroll County	237,860	250,240	250,240	252,740	1.00%	1.00%
CHANGE, Inc.	237,860	250,240	250,240	252,740	1.00%	1.00%
Family and Children's Services	339,380	369,560	369,560	369,560	0.00%	0.00%
Flying Colors of Success	38,370	88,290	88,290	42,300	-52.09%	-52.09%
Human Services Program	1,124,610	1,147,100	1,147,100	1,170,040	2.00%	2.00%
Mosaic Community Services	104,450	105,490	105,490	106,540	1.00%	1.00%
Rape Crisis Intervention Services	90,850	136,160	136,160	142,970	5.00%	5.00%
Target Community and Ed. Services	237,860	250,240	250,240	252,740	1.00%	1.00%
Youth Services Bureau	704,270	792,360	792,360	883,210	11.47%	11.47%
Total Citizen Services Non-Profits	\$3,135,510	\$3,409,680	\$3,409,680	\$3,492,840	2.44%	2.44%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Health Department	\$3,215,710	\$3,296,100	\$3,296,100	\$3,394,980	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
Total Citizen Services State	\$3,235,710	\$3,316,100	\$3,316,100	\$3,414,980	2.98%	2.98%

Total Citizen Services	\$8,972,305	\$9,098,520	\$9,206,770	\$9,469,030	4.07%	2.85%
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Total Without Benefits	\$8,391,553	\$8,793,090	\$8,820,300	\$9,029,870	2.69%	2.38%
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Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

Culture and Recreation Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Recreation and Parks Administration	\$418,536	\$348,590	\$355,230	\$378,470	8.57%	6.54%
Hashawha	868,445	777,000	831,695	868,650	11.80%	4.44%
Piney Run Park	697,442	560,170	589,940	626,780	11.89%	6.24%
Recreation	597,148	509,110	516,820	537,420	5.56%	3.99%
Sports Complex	244,450	214,070	217,170	228,440	6.71%	5.19%
Total Recreation and Parks	\$2,826,021	\$2,408,940	\$2,510,855	\$2,639,760	9.58%	5.13%
Total Without Benefits	\$1,987,824	\$2,020,790	\$2,050,975	\$2,149,780	6.38%	4.82%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Historical Society of Carroll County	\$60,000	\$65,000	\$65,000	\$60,000	-7.69%	-7.69%
Union Mills Homestead	20,000	25,000	25,000	25,000	0.00%	0.00%
Total Recreation Other	\$80,000	\$90,000	\$90,000	\$85,000	-5.56%	-5.56%
Total Culture and Recreation	\$2,906,021	\$2,498,940	\$2,600,855	\$2,724,760	9.04%	4.76%

General Government Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From FY 17 Orig.	% Change From FY 17 Adj.
Comprehensive Planning	\$819,766	\$880,510	\$890,710	\$945,360	7.37%	6.14%
Comprehensive Planning	\$819,766	\$880,510	\$890,710	\$945,360	7.37%	6.14%
Total Without Benefits	\$597,329	\$743,390	\$725,790	\$756,660	1.79%	4.25%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Comptroller Administration	\$432,391	\$392,900	\$415,190	\$438,980	11.73%	5.73%
Accounting	1,076,405	921,540	962,370	998,910	8.40%	3.80%
Bond Issuance Expense	208,529	189,550	189,550	196,760	3.80%	3.80%
Collections Office	1,382,204	1,283,280	1,305,890	1,583,430	23.39%	21.25%
Independent Post Audit	49,318	47,750	47,750	49,180	2.99%	2.99%
Purchasing	459,700	428,680	448,210	450,190	5.02%	0.44%
Total Comptroller	\$3,608,546	\$3,263,700	\$3,368,960	\$3,717,450	13.90%	10.34%
Total Without Benefits	\$2,672,806	\$2,811,430	\$2,831,730	\$3,172,750	12.85%	12.04%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From FY 17 Orig.	% Change From FY 17 Adj.
County Attorney	\$894,261	\$877,850	\$747,920	\$746,600	-14.95%	-0.18%
Total County Attorney	\$894,261	\$877,850	\$747,920	\$746,600	-14.95%	-0.18%
Total Without Benefits	\$671,107	\$742,960	\$595,200	\$608,530	-18.09%	2.24%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Economic Development Administration	\$976,782	\$914,760	\$929,340	\$966,250	5.63%	3.97%
Business and Employment Resource Center	261,941	219,290	231,550	247,170	12.71%	6.75%
ED Infrastructure and Investments	1,583,226	1,504,440	1,504,440	404,070	-73.14%	-73.14%
Farm Museum	1,045,671	939,590	952,890	959,670	2.14%	0.71%
Tourism	214,245	295,900	297,510	307,150	3.80%	3.24%
Total Economic Development	\$4,081,864	\$3,873,980	\$3,915,730	\$2,884,310	-25.55%	-26.34%
Total Without Benefits	\$3,470,607	\$3,573,550	\$3,570,270	\$2,537,400	-28.99%	-28.93%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

General Government Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Human Resources Administration	\$877,323	\$821,700	\$866,940	\$919,180	11.86%	6.03%
Health and Fringe Benefits	3,133,705	18,368,660	16,090,790	14,313,640	-22.08%	-11.04%
Personnel Services	119,016	112,570	133,730	137,680	22.31%	2.95%
Total Human Resources	\$4,130,043	\$19,302,930	\$17,091,460	\$15,370,500	-20.37%	-10.07%
Total Without Benefits	\$678,652	\$16,215,180	\$16,242,070	\$14,544,120	-10.31%	-10.45%

Note: In FY 18, the Health and Fringe Benefits budget was reduced by \$2.0M to rebalance the Internal Service Fund.

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From FY 17 Orig.	% Change From FY 17 Adj.
Land and Resource Management Adm.	\$879,724	\$711,260	\$754,460	\$783,610	10.17%	3.86%
Development Review	625,496	515,080	527,520	533,980	3.67%	1.22%
Resource Management	847,056	710,120	754,590	802,230	12.97%	6.31%
Zoning Administration	329,144	233,930	239,370	237,170	1.39%	-0.92%
Total Land and Resource Management	\$2,681,420	\$2,170,390	\$2,275,940	\$2,356,990	8.60%	3.56%
Total Without Benefits	\$1,676,728	\$1,673,700	\$1,686,560	\$1,740,830	4.01%	3.22%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Management and Budget Administration	\$281,924	\$254,840	\$241,300	\$248,190	-2.61%	2.86%
Budget	683,374	614,190	614,610	608,780	-0.88%	-0.95%
Grants Office	150,000	142,990	154,220	152,430	6.60%	-1.16%
Risk Management	1,724,893	2,241,920	2,253,180	2,382,710	6.28%	5.75%
Total Management and Budget	\$2,840,192	\$3,253,940	\$3,263,310	\$3,392,110	4.25%	3.95%
Total Without Benefits	\$1,490,202	\$2,963,530	\$2,941,760	\$3,058,350	3.20%	3.96%

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From FY 17 Orig.	% Change From FY 17 Adj.
Technology Services	\$4,452,004	\$4,353,110	\$4,399,887	\$4,564,150	4.85%	3.73%
Production and Distribution Services	381,402	465,020	477,970	462,290	-0.59%	-3.28%
Total Technology Services	\$4,833,405	\$4,818,130	\$4,877,857	\$5,026,440	4.32%	3.05%
Total Without Benefits	\$3,741,278	\$4,266,970	\$4,258,407	\$4,373,250	2.49%	2.70%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

General Government Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Administrative Hearings	\$90,125	\$85,040	\$86,690	\$93,270	9.68%	7.59%
Audio Video Production	190,177	160,410	163,244	165,040	2.89%	1.10%
Board of Elections	908,432	1,033,330	1,033,330	1,135,220	9.86%	9.86%
Board of License Commissioners	105,976	87,350	84,030	92,230	5.59%	9.76%
County Commissioners	946,176	972,220	1,016,740	1,055,020	8.52%	3.76%
Total General Government Other	\$2,240,886	\$2,338,350	\$2,384,034	\$2,540,780	8.66%	6.57%
Total Without Benefits	\$1,813,365	\$2,104,260	\$2,108,844	\$2,228,500	5.90%	5.67%
Total General Government	\$26,130,384	\$40,779,780	\$38,815,921	\$36,980,540	-9.32%	-4.73%
Total Without Benefits	\$16,812,075	\$35,094,970	\$34,960,631	\$33,020,390	-5.91%	-5.55%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations.

Conservation and Natural Resources Summary

	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Extension Office of Carroll County	\$468,786	\$474,430	\$482,760	\$485,970	2.43%	0.66%
Gypsy Moth	10,350	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	486,683	418,820	427,130	451,750	7.86%	5.76%
Weed Control	51,655	41,000	41,000	63,790	55.59%	55.59%
Total Conservation and Natural Resources	\$1,017,475	\$964,250	\$980,890	\$1,031,510	6.98%	5.16%
Total Without Benefits	\$843,224	\$877,160	\$885,510	\$922,360	5.15%	4.16%

Note: FY 17 Adjusted Budget reflects a change in OPEB allocations

Debt, Transfers and Reserves Summary

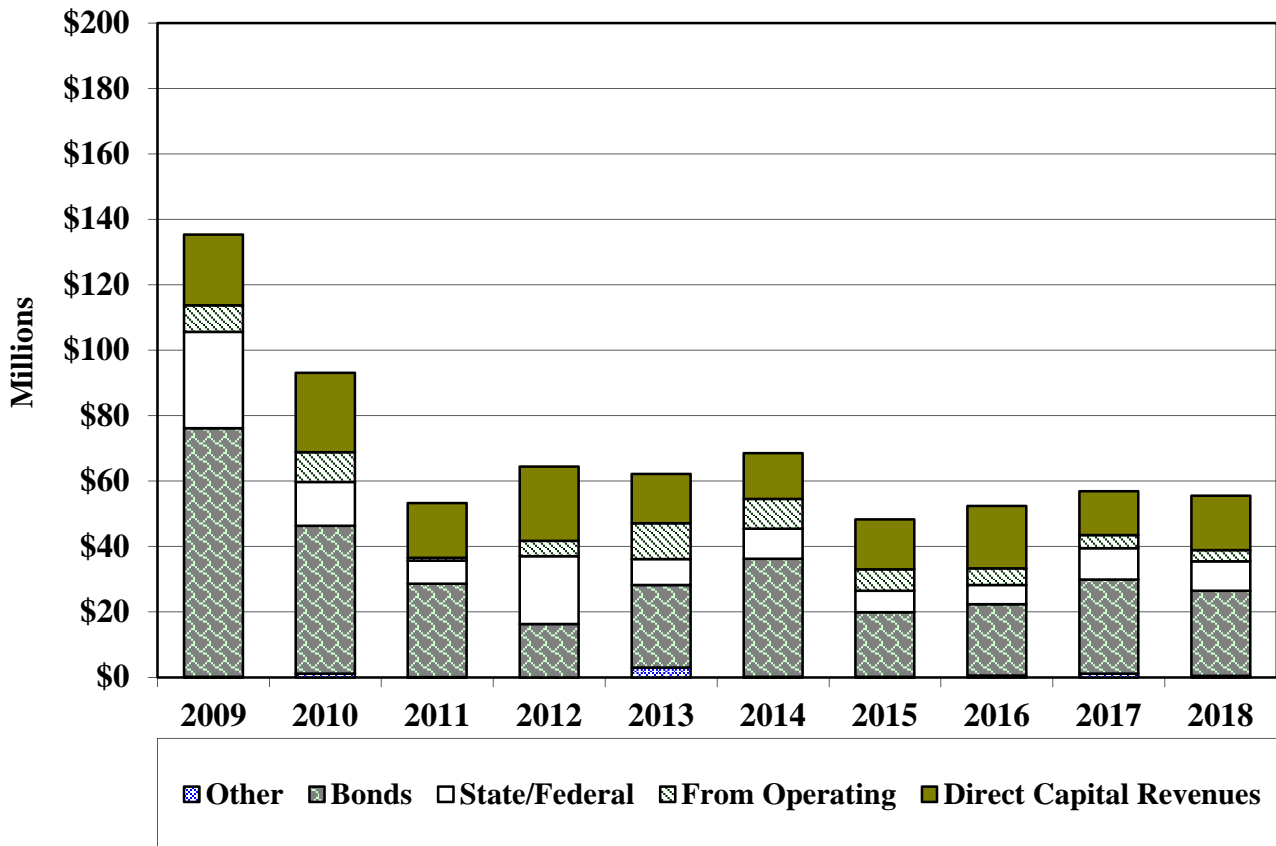
	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Debt Service	\$27,198,116	\$27,395,710	\$27,395,710	\$26,494,530	-3.29%	-3.29%
Debt Service - Ag. Pres.	1,733,879	1,772,200	1,772,200	1,847,110	4.23%	4.23%
Intergovernmental Transfers	3,079,160	3,139,450	3,139,450	3,180,180	1.30%	1.30%
Interfund Transfers	9,933,292	7,681,970	7,683,920	7,484,190	-2.57%	-2.60%
Reserve for Contingencies	0	4,219,850	4,219,850	4,290,540	1.68%	1.68%
Total Debt, Transfer and Reserves	\$41,944,447	\$44,209,180	\$44,211,130	\$43,296,550	-2.06%	-2.07%

Capital Fund Summary

FY 16 - FY 18 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 17 to FY 18
	2016 Budget	2017 Budget	2018 Budget	
Local				
Transfer from General Fund	\$3,136,950	\$2,977,556	\$2,729,930	(\$247,626)
Local Income Tax	12,568,090	12,413,410	12,885,898	472,488
Property Tax	727,220	806,500	2,986,500	2,180,000
Bonds	15,898,480	28,620,904	25,996,624	(2,624,280)
Non-Cash Notes	4,536,851	0	0	0
Reallocated Bonds	5,900,712	177,642	49,907	(127,735)
Reallocated General Fund Transfer	1,932,965	1,035,053	760,000	(275,053)
Land Sales	336,919	0	0	0
Reallocated Property Tax	38,126	0	191,209	191,209
Impact Fee - Parks	450,000	160,670	150,000	(10,670)
Reallocated Impact Fee - Parks	0	0	200,000	200,000
Ag Transfer Tax	425,000	30,000	190,000	160,000
LOCAL TOTAL	\$45,951,313	\$46,221,735	\$46,140,068	(\$81,667)
State				
Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Reallocated Highway User Revenue	0	0	22,409	22,409
School Construction	2,276,000	7,557,000	3,852,750	(3,704,250)
Agriculture Preservation (MALPF)	500,000	0	1,000,000	1,000,000
Highway User Revenue	1,206,008	1,110,000	1,144,000	34,000
Reallocated Program Open Space	0	0	854,000	854,000
Program Open Space	1,598,150	726,365	382,600	(343,765)
STATE TOTAL	\$5,756,158	\$9,569,365	\$7,431,759	(\$2,137,606)
Federal				
Federal Highway/Bridge	\$160,000	\$0	\$1,520,000	\$1,520,000
FEDERAL TOTAL	\$160,000	\$0	\$1,520,000	\$1,520,000
Other				
Municipal	\$516,000	\$871,000	\$405,400	(\$465,600)
Grants	0	255,565	0	(255,565)
OTHER TOTAL	\$516,000	\$1,126,565	\$405,400	(\$721,165)
TOTAL REVENUES	\$52,383,471	\$56,917,665	\$55,497,227	(\$1,420,438)

Capital Fund Revenues



This chart shows the capital budget by revenue source for FY 09 - 18.

From Operating includes current and prior year revenues from local sources transferred to the Capital Fund, including transfers from the General Fund and reallocated General Fund transfers.

State and Federal includes funds from sources such as the State School Construction Program, Program Open Space, Highway User Revenue, Rural Legacy Grants, State Agricultural Preservation (MALPF), and State Highway Administration.

Bonds include new and reallocated general obligation bonds.

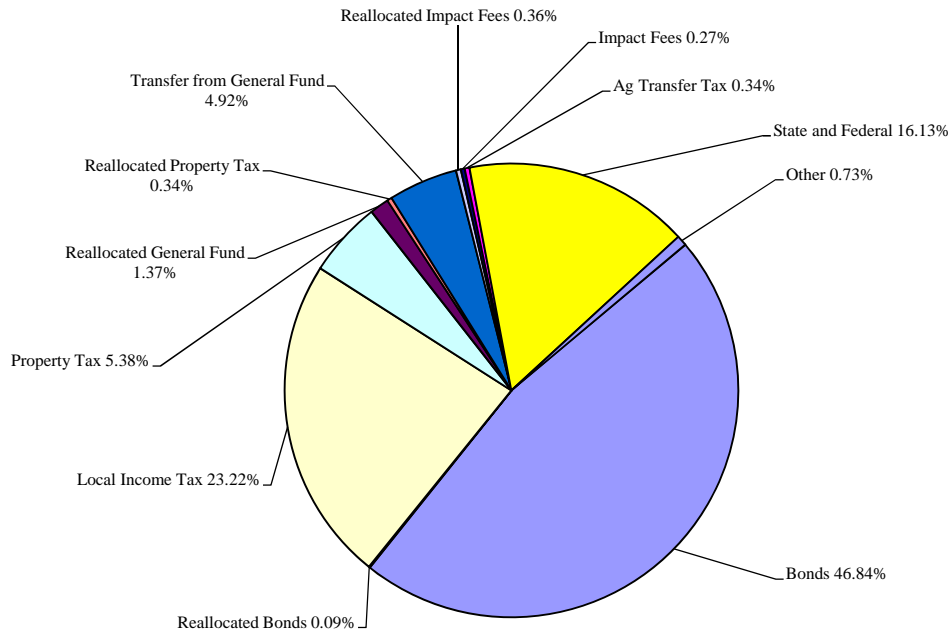
Direct Capital Revenues include funds earmarked by the Commissioners for use in the Capital Fund. These revenues are appropriated directly to the Capital Fund rather than being transferred from the General Fund. While generally 9.09%, in FY 18, 7.59% of Local Income Tax collected is appropriated for school construction. Approximately 2.25% of Real Property Tax is dedicated to agricultural preservation.

Other consists of revenues such as grants, developer contributions, and private, municipal, and community contributions.

Capital Fund Revenues

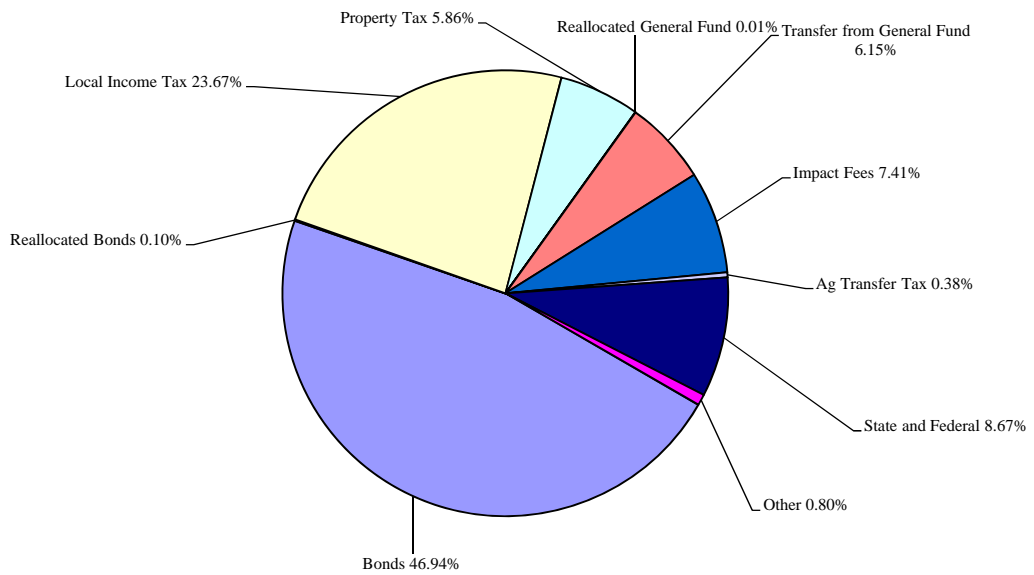
Fiscal Year 2018 Budget

\$55,497,227



Fiscal Year 2017 Budget

\$56,917,665



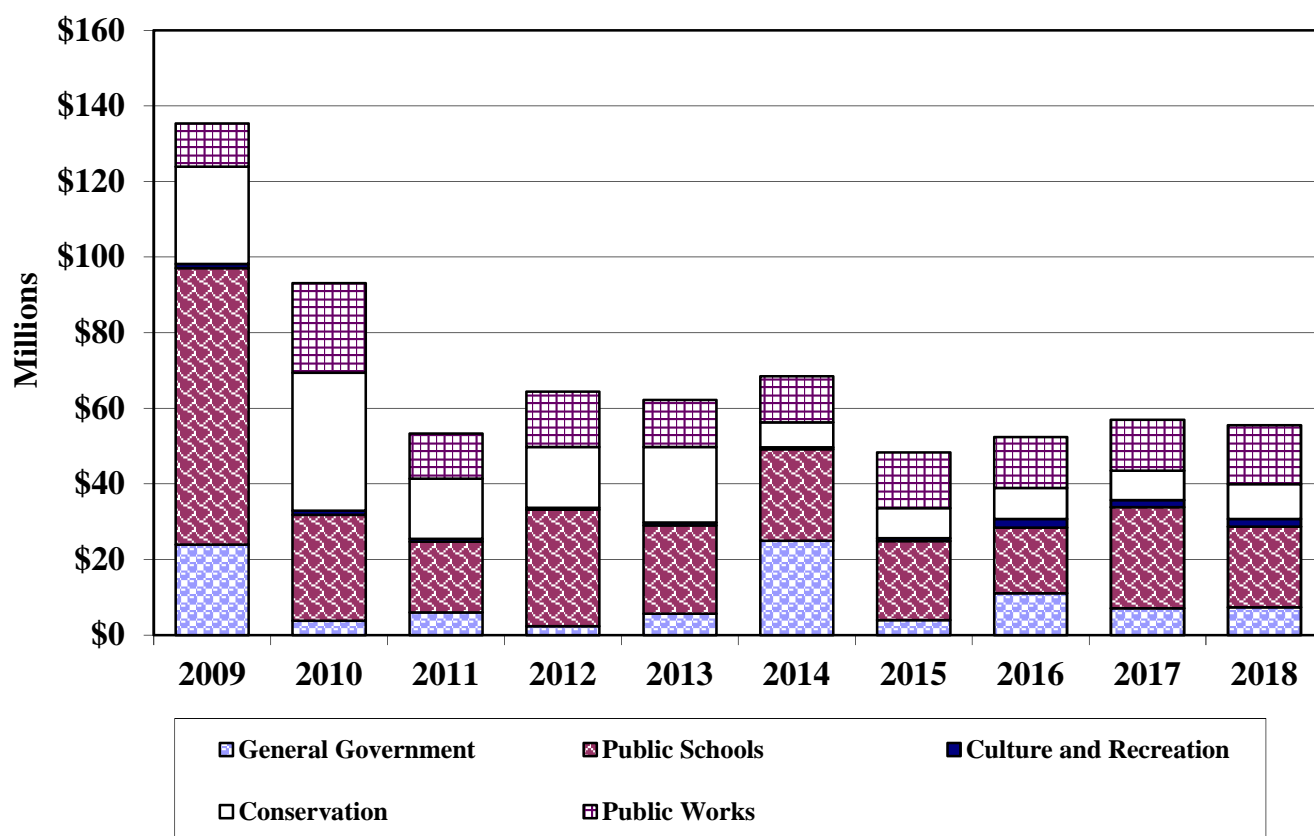
FY 16 - FY 18 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 17 to FY 18
	2016 Budget	2017 Budget	2018 Budget	
Public Schools	\$17,338,090	\$26,722,465	\$21,338,898	(\$5,383,567)
Conservation and Open Space	8,256,520	7,765,708	9,219,500	1,453,792
Public Works	13,412,545	13,393,456	15,543,009	2,149,553
Culture and Recreation	2,307,793	1,891,400	2,046,430	155,030
General Government	11,068,523	7,144,636	7,349,390	204,754
Total Appropriations	\$52,383,471	\$56,917,665	\$55,497,227	(\$1,420,438)

FY 16 - FY 18 Capital Fund Appropriations

Appropriation Area	Fiscal Year			\$ Change FY 17 to FY 18
	2016 Budget	2017 Budget	2018 Budget	
<u>Public Schools</u>	\$17,338,090	\$26,722,465	\$21,338,898	(\$5,383,567)
<u>Conservation and Open Space</u>	\$8,256,520	\$7,765,708	\$9,219,500	\$1,453,792
<u>Public Works</u>				
Roads	\$12,670,245	\$13,102,256	\$13,526,409	\$424,153
Bridges	742,300	291,200	2,016,600	1,725,400
Public Works Total	\$13,412,545	\$13,393,456	\$15,543,009	\$2,149,553
<u>Culture and Recreation</u>	\$2,307,793	\$1,891,400	\$2,046,430	\$155,030
<u>General Government</u>				
County Facilities	\$8,418,523	\$2,145,236	\$3,575,000	\$1,429,764
Criminal Justice/Public Safety	2,060,000	4,499,400	2,224,390	(2,275,010)
Farm Museum	0	0	1,450,000	1,450,000
Carroll Community College	300,000	100,000	0	(100,000)
Libraries/Senior Centers	290,000	400,000	100,000	(300,000)
General Government Total	\$11,068,523	\$7,144,636	\$7,349,390	\$204,754
<u>Total Appropriations</u>	\$52,383,471	\$56,917,665	\$55,497,227	(\$1,420,438)

Capital Fund Appropriations



This chart shows appropriations to the five principal aggregations in the Capital Budget for FY 09 - 18.

Public Schools includes school construction, renovation, and modernization projects.

Conservation includes agricultural preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

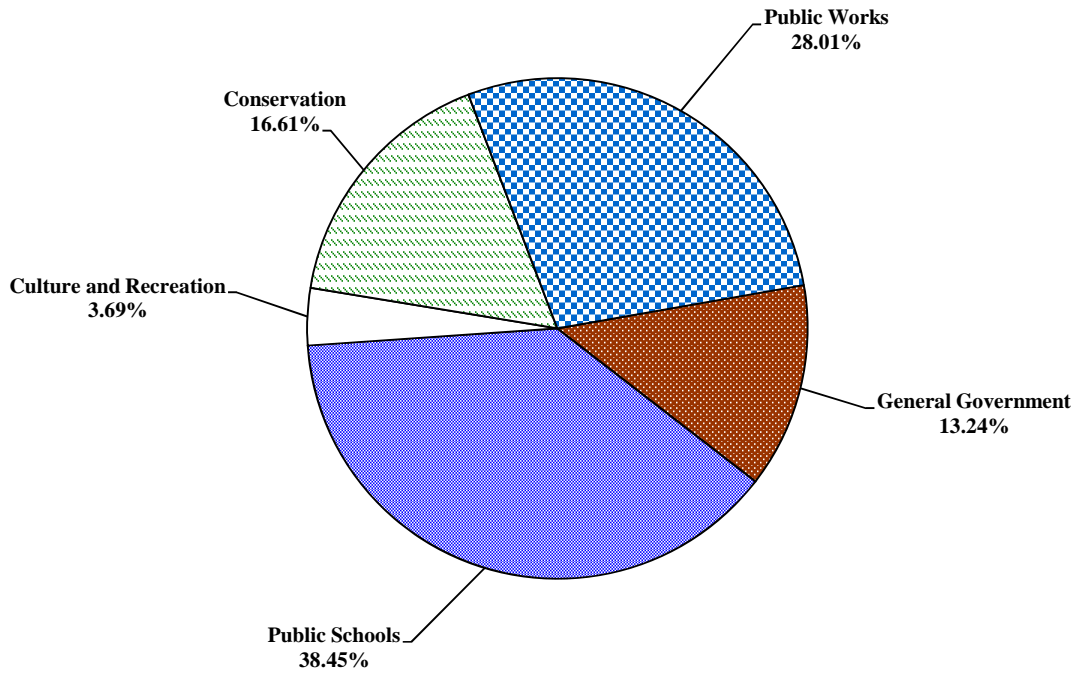
Culture and Recreation includes the purchase of land for parks, development of parks, ballfields, trails, Self-Help projects, park restoration, and Union Mills Homestead.

General Government includes Public Safety 911, Carroll Community College, Carroll County Public Library, Sheriff's Office, State's Attorney, Technology Services, Senior Centers, Farm Museum, and other County facilities.

Capital Fund Appropriations

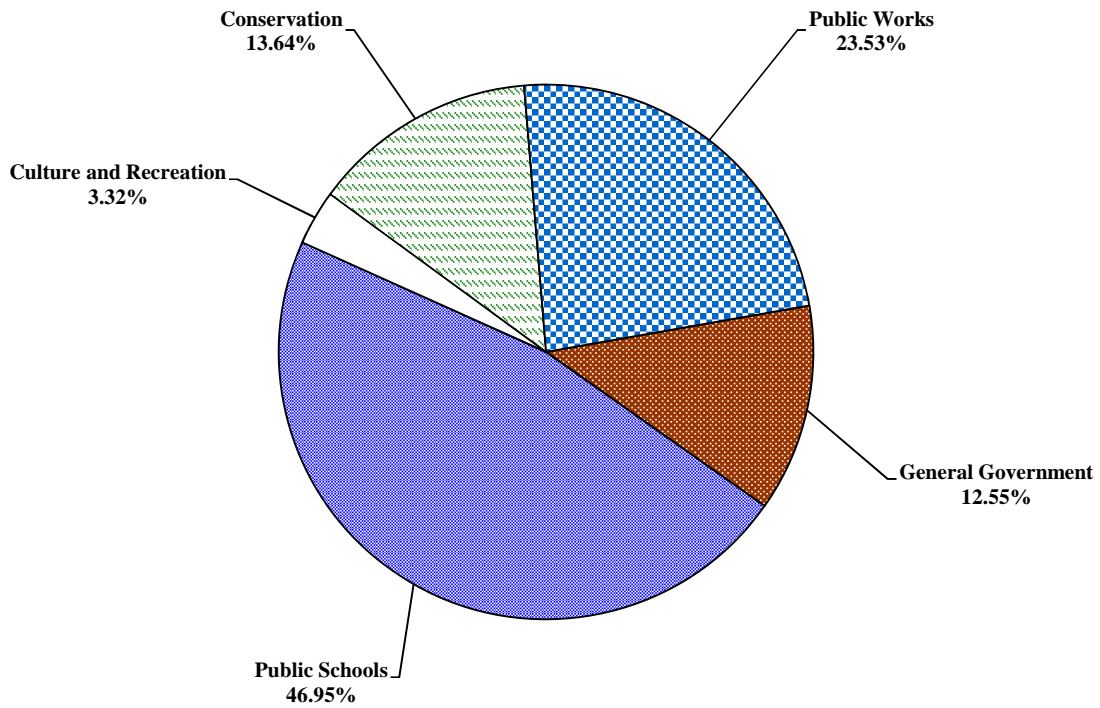
Fiscal Year 2018 Budget

\$55,497,227



Fiscal Year 2017

\$56,917,665



**COMMUNITY INVESTMENT PLAN - Schedule of Reappropriations
Fiscal Year 2018**

Reappropriations may occur when there are unspent budgeted funds from a completed or cancelled project or when there is an unallocated project that holds funds for a future use.

Capital Fund

Project		Amount/Source		
From	To	Current	Bonds	Other
9686 Cleaning and Painting of Existing Bridge Structural Steel	Design Manual Update	\$250,000.00		
9686 Cleaning and Painting of Existing Bridge Structural Steel	County Building Access System Replacement/Installation	100,000.57		
8586 Pavement Preservation 16	8627 Storm Drain Rehabilitation			\$22,409.00
8264 800 MHz and 911	Emergency Services Pagers	280,000.00		
9648 County Technology	Courthouse Facility Improvements MDEC	50,000.00		
8584 Stormwater Facility Renovations FY 16	Stormwater Facility Renovation FY 18		\$49,907.00	
9736 Town Fund	9139 Recreation and Parks Unallocated	30,000.00		
8688 Shipley Arena Indoor Track	8232 Park Restoration	50,000.00		
8175 Westminster Veterans Memorial Park	8701 Deer Park Phase II			1,054,000.00
8485 Piney Run Dam Repairs	Piney Run Dam Temperature Remediation	191,209.00		
	Total	\$951,209.57	\$49,907.00	\$1,076,409.00

COMMUNITY INVESTMENT PLAN FOR FISCAL YEAR 2018

	Total 2018	Source of Funding			
		Local		State	Federal and Other
		Other	Bonds		
PUBLIC SCHOOLS					
High School Science Room Renovations	\$200,000	\$200,000	\$0	\$0	\$0
HVAC System Replacement - East Middle	903,000	0	903,000	0	0
Paving	575,000	575,000	0	0	0
Roof Repairs	170,000	170,000	0	0	0
Roof Replacement - Carrolltowne Elementary	1,612,000	0	833,000	779,000	0
Roof Replacement - Elmer Wolfe Elementary	1,872,000	0	904,000	968,000	0
Roof Replacement - Robert Moton Elementary	2,009,000	0	970,000	1,039,000	0
Roof Replacement - Runnymede Elementary	1,957,000	0	945,250	1,011,750	0
Technology Improvements	1,000,000	1,000,000	0	0	0
Transfer to Operating Budget for BOE Debt Service	10,940,898	10,940,898	0	0	0
Westminster High Electrical Equipment Replacement	100,000	0	100,000	0	0
PUBLIC SCHOOLS TOTAL	\$21,338,898	\$12,885,898	\$4,655,250	\$3,797,750	\$0
CONSERVATION AND OPEN SPACE					
Agricultural Land Preservation	\$5,509,500	\$2,986,500	\$1,333,000	\$1,190,000	\$0
Environmental Compliance	75,000	37,500	37,500	0	0
Stormwater Facility Renovation	335,000	0	335,000	0	0
Watershed Assessment and Improvement (NPDES)	3,300,000	405,400	2,894,600	0	0
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$3,429,400	\$4,600,100	\$1,190,000	\$0
PUBLIC WORKS					
- ROADS -					
Design Manual Update	\$250,000	\$250,000	\$0	\$0	\$0
Highway Safety Improvements	30,000	0	0	30,000	0
Pavement Management Program	11,685,000	800,000	10,709,000	176,000	0
Pavement Preservation	1,050,000	0	0	1,050,000	0
Ramp and Sidewalk Upgrades	75,000	0	75,000	0	0
Small Drainage Structures	115,000	0	115,000	0	0
Storm Drain Rehabilitation	321,409	135,000	100,000	86,409	0
	\$13,526,409	\$1,185,000	\$10,999,000	\$1,342,409	\$0
- BRIDGES -					
Babylon Road over Silver Run	\$126,000	\$0	\$25,200	\$0	\$100,800
Bixlers Church Road over Big Pipe Creek	112,000	0	22,400	0	89,600
Bridge Inspection and Inventory	37,000	37,000	0	0	0
Bridge Maintenance and Structural Repairs	55,900	55,900	0	0	0
Cleaning and Painting of Existing Bridge Structural Steel	218,700	58,700	0	0	160,000
Gaither Road over South Branch Patapsco River	275,000	0	59,000	0	216,000
Hughes Shop Road over Bear Branch	270,000	0	54,000	0	216,000
McKinstry's Mill Road over Sam's Creek	207,000	0	41,400	0	165,600
Stone Chapel Road over Little Pipe Creek	715,000	0	143,000	0	572,000
	\$2,016,600	\$151,600	\$345,000	\$0	\$1,520,000
PUBLIC WORKS TOTAL	\$15,543,009	\$1,336,600	\$11,344,000	\$1,342,409	\$1,520,000
CULTURE AND RECREATION					
Bark Hill Park Improvements	\$250,000	\$150,000	\$0	\$100,000	\$0
Community Self-Help Projects	76,000	76,000	0	0	0
Deer Park Phase II	1,054,000	200,000	0	854,000	0
Park Restoration	163,400	163,400	0	0	0
Recreation and Parks Unallocated	30,000	30,000	0	0	0
Sports Complex Overlay	244,000	24,400	0	219,600	0
Tot Lot Replacement	70,000	7,000	0	63,000	0
Town Fund	9,030	9,030	0	0	0
Union Mills Building Renovations	150,000	0	150,000	0	0
CULTURE AND RECREATION TOTAL	\$2,046,430	\$659,830	\$150,000	\$1,236,600	\$0
GENERAL GOVERNMENT					
Charles Carroll Elementary School Restoration	\$1,110,000	\$0	\$1,110,000	\$0	\$0
County Building Access System Replacements/Additions	276,000	276,000	0	0	0
County Building Systemic Renovations	425,000	0	425,000	0	0
County Technology	910,000	910,000	0	0	0
Courthouse Facility Improvements for MDEC	330,000	50,000	280,000	0	0
Emergency Services Pagers	280,000	280,000	0	0	0
Farm Museum Building Restorations	1,450,000	50,000	1,400,000	0	0
Fleet Lift Replacements	179,000	0	179,000	0	0
Infrastructure Studies	30,000	30,000	0	0	0
Library Technology	100,000	100,000	0	0	0
North Carroll High School Restoration	205,000	0	205,000	0	0
Parking Lot Overlays	110,000	110,000	0	0	0
Piney Run Dam Temperature Remediation	330,000	196,209	133,791	0	0
Public Safety Training Center	1,614,390	0	1,614,390	0	0
GENERAL GOVERNMENT TOTAL	\$7,349,390	\$2,002,209	\$5,347,181	\$0	\$0
GRAND TOTAL	\$55,497,227	\$20,313,937	\$26,096,531	\$7,566,759	\$1,520,000

Capital Budget Summary

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2018	2019	2020	2021	2022	2023			
PUBLIC SCHOOLS:									
<u>New Construction, Additions, Modernizations</u>									
Career and Technology Center	\$0	\$4,000,000	\$55,900,000	\$0	\$0	\$0	\$100,000	\$0	\$60,000,000
High School Science Room Renovations	200,000	1,640,000	1,710,000	0	0	0	0	0	3,550,000
New Construction, Additions, Modernizations Total	\$200,000	\$5,640,000	\$57,610,000	\$0	\$0	\$0	\$100,000	\$0	\$63,550,000
<u>Other Projects</u>									
HVAC Improvements and Replacements	\$0	\$558,800	\$6,635,400	\$7,810,900	\$9,140,300	\$9,688,000	\$0	\$0	\$33,833,400
HVAC System Replacement - East Middle	903,000	12,130,000	0	0	0	0	0	0	13,033,000
HVAC System Replacement - Sandymount Elementary	0	430,540	5,789,630	0	0	0	0	0	6,220,170
Paving	575,000	625,000	675,000	725,000	775,000	825,000	0	0	4,200,000
Relocatable Classroom Removal	0	175,000	0	185,000	0	195,000	325,000	0	880,000
Roof Repairs	170,000	0	180,000	0	190,000	0	0	0	540,000
Roof Replacement - Carrolltowne Elementary	1,612,000	0	0	0	0	0	0	0	1,612,000
Roof Replacement - Elmer Wolfe Elementary	1,872,000	0	0	0	0	0	0	0	1,872,000
Roof Replacement - Robert Moton Elementary	2,009,000	0	0	0	0	0	0	0	2,009,000
Roof Replacement - Runnymede Elementary	1,957,000	0	0	0	0	0	0	0	1,957,000
Roof Replacements	0	3,444,000	4,058,000	4,313,000	4,600,000	4,900,000	0	0	21,315,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,940,898	10,744,167	10,795,728	12,529,961	14,411,163	14,601,483	0	0	74,023,399
Westminster High Electrical Equipment Replacement	100,000	900,000	0	0	0	0	60,000	0	1,060,000
Other Projects Total	\$21,138,898	\$30,007,507	\$29,133,758	\$26,563,861	\$30,116,463	\$31,209,483	\$385,000	\$0	\$168,554,969
PUBLIC SCHOOLS TOTAL	\$21,338,898	\$35,647,507	\$86,743,758	\$26,563,861	\$30,116,463	\$31,209,483	\$485,000	\$0	\$232,104,969
SOURCES OF FUNDING:									
Local Income Tax	\$12,885,898	\$12,544,167	\$12,650,728	\$14,439,961	\$16,376,163	\$16,621,483	\$485,000	\$0	\$86,003,399
Bonds	4,600,250	13,717,540	35,914,392	6,223,177	7,069,959	7,501,140	0	0	75,026,458
State	3,852,750	9,385,800	38,178,638	5,900,723	6,670,341	7,086,860	0	0	71,075,112
PUBLIC SCHOOLS TOTAL	\$21,338,898	\$35,647,507	\$86,743,758	\$26,563,861	\$30,116,463	\$31,209,483	\$485,000	\$0	\$232,104,969

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
CONSERVATION AND OPEN SPACE:									
Agricultural Land Preservation	\$5,509,500	\$4,303,700	\$5,454,700	\$4,531,900	\$5,607,600	\$4,692,200	\$0	\$0	\$30,099,600
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	335,000	335,000	335,000	335,000	335,000	335,000	0	0	2,010,000
Watershed Assessment and Improvement (NPDES)	3,300,000	3,400,000	3,500,000	4,171,000	4,300,000	4,430,000	0	0	23,101,000
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$8,113,700	\$9,364,700	\$9,112,900	\$10,317,600	\$9,532,200	\$0	\$0	\$55,660,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	2,986,500	2,940,700	3,091,700	3,168,900	3,249,600	3,334,200	0	0	18,771,600
Bonds	4,550,193	4,647,500	4,981,900	5,305,500	5,405,500	5,505,500	0	0	30,396,093
Reallocated Bonds	49,907	0	0	0	0	0	0	0	49,907
Ag Transfer Tax	190,000	30,000	30,000	30,000	25,000	25,000	0	0	330,000
Ag. Preservation (MALPF)	1,000,000	0	1,000,000	0	1,000,000	0	0	0	3,000,000
Municipal	405,400	458,000	223,600	571,000	600,000	630,000	0	0	2,888,000
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$8,113,700	\$9,364,700	\$9,112,900	\$10,317,600	\$9,532,200	\$0	\$0	\$55,660,600

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
ROADS:									
Design Manual Update	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Highway Safety Improvements	30,000	31,000	32,000	33,000	34,000	35,000	0	0	195,000
Market Street Extended	0	720,000	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	0	0	77,820,000
Pavement Preservation	1,050,000	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	0	0	6,790,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	115,000	121,000	127,000	133,000	140,000	147,000	0	0	783,000
Storm Drain Rehabilitation	321,409	298,000	347,000	396,000	445,000	494,000	0	0	2,301,409
Transportation/State Projects	0	0	200,000	200,000	200,000	0	100,000	0	700,000
ROADS TOTAL	\$13,526,409	\$14,537,000	\$14,555,000	\$15,104,000	\$15,845,000	\$16,342,000	\$1,371,005	\$0	\$91,280,414
SOURCES OF FUNDING:									
Transfer from General Fund	\$935,000	\$967,000	\$1,199,000	\$1,232,000	\$1,181,000	\$1,016,000	\$100,000	\$0	\$6,630,000
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,999,000	12,250,000	12,036,000	12,552,000	13,344,000	14,006,000	513,000	0	75,700,000
Reallocated Bonds	0	0	0	0	0	0	0	0	0
Reallocated GF Transfer	250,000	0	0	0	0	0	0	0	250,000
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Reallocated Highway User Revenue	22,409	0	0	0	0	0	0	0	22,409
Highway User Revenue	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	0	0	6,864,000
ROADS TOTAL	\$13,526,409	\$14,537,000	\$14,555,000	\$15,104,000	\$15,845,000	\$16,342,000	\$1,371,005	\$0	\$91,280,414

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:									
Babylon Road over Silver Run	\$126,000	\$0	\$0	\$0	\$0	\$0	\$901,999	\$0	\$1,027,999
Bear Run Road over Bear Branch	0	0	0	305,000	0	1,275,000	0	0	1,580,000
Bixlers Church Road over Big Pipe Creek	112,000	0	0	0	0	0	721,000	0	833,000
Bridge Inspection and Inventory	37,000	39,000	41,000	43,000	45,000	47,000	0	0	252,000
Bridge Maintenance and Structural Repairs	55,900	58,700	61,600	64,700	68,000	71,000	0	0	379,900
Cleaning and Painting of Existing Bridge Structural Steel	218,700	229,700	241,300	253,400	266,000	279,200	0	0	1,488,300
Gaither Road over South Branch Patapsco River	275,000	0	0	1,935,000	0	0	0	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	0	255,000	0	0	471,800	726,800
Hollingsworth Road over Unnamed Tributary	0	587,000	0	0	0	0	200,000	0	787,000
Hughes Shop Road over Bear Branch	270,000	0	0	0	0	0	1,428,000	0	1,698,000
McKinstry's Mill Road over Sam's Creek	207,000	0	0	0	0	0	947,000	0	1,154,000
Stone Chapel Road over Little Pipe Creek	715,000	0	0	0	0	0	207,000	0	922,000
BRIDGES TOTAL	\$2,016,600	\$914,400	\$343,900	\$2,601,100	\$634,000	\$1,672,200	\$4,404,999	\$471,800	\$13,058,999
SOURCES OF FUNDING:									
Transfer from General Fund	\$151,600	\$159,400	\$167,400	\$175,800	\$184,500	\$193,100	\$0	\$0	\$1,031,800
Property Tax	0	0	0	0	0	0	36,400	0	36,400
Bonds	345,000	587,000	0	576,000	255,000	255,000	1,001,316	471,800	3,491,116
Highway Administration	0	0	0	0	0	0	8,883	0	8,883
Federal Highway/Bridge	1,520,000	168,000	176,500	1,849,300	194,500	1,224,100	3,358,400	0	8,490,800
BRIDGES TOTAL	\$2,016,600	\$914,400	\$343,900	\$2,601,100	\$634,000	\$1,672,200	\$4,404,999	\$471,800	\$13,058,999

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Bear Branch Nature Center Roof Replacement	0	0	271,000	0	0	0	0	0	271,000
Bennett Cerf Bridge Replacemen	0	0	0	217,000	0	0	0	0	217,000
Community Self-Help Projects	76,000	78,000	80,000	82,000	84,000	86,000	0	0	486,000
Deer Park Phase II	1,054,000	250,000	0	0	0	0	400,000	0	1,704,000
Double Pipe Creek Boat Ramp	0	32,000	150,000	0	0	0	0	0	182,000
Gillis Falls Trail I	0	0	0	0	0	497,000	0	0	497,000
Krimgold Park Phase II	0	0	0	0	310,000	0	0	0	310,000
Northwest Trail Acquisition	0	200,000	0	0	0	0	0	0	200,000
Park Restoration	163,400	167,200	171,200	175,300	179,500	185,400	0	0	1,042,000
Recreation and Parks Unallocated	30,000	0	0	0	0	0	0	0	30,000
Sports Complex Lighting	0	0	270,000	408,000	502,000	0	0	0	1,180,000
Sports Complex Overlay	244,000	0	0	0	0	0	0	0	244,000
Tot Lot Replacement	70,000	72,500	75,000	77,500	80,000	83,000	0	0	458,000
Town Fund	9,030	13,670	14,200	14,700	14,700	14,700	0	0	81,000
Union Mills Building Renovations	150,000	0	0	0	0	0	0	0	150,000
Westminster Veterans Memorial Park Phase	0	250,000	0	0	0	0	2,303,596	0	2,553,596
CULTURE AND RECREATION TOTAL	\$2,046,430	\$1,063,370	\$1,031,400	\$974,500	\$1,170,200	\$866,100	\$2,703,596	\$0	\$9,855,596
SOURCES OF FUNDING:									
Transfer from General Fund	\$229,830	\$266,120	\$300,000	\$342,250	\$286,200	\$294,400	\$100	\$0	\$1,718,900
Bonds	150,000	0	0	0	0	0	80,168	0	230,168
Reallocated GF Transfer	80,000	0	0	0	0	0	0	0	80,000
Impact Fee - Parks	150,000	140,000	155,000	0	285,000	150,000	755,000	0	1,635,000
Reallocated Impact Fee - Parks	200,000	0	0	0	0	0	0	0	200,000
Reallocated Program Open Space	854,000	0	0	0	0	0	200,000	0	1,054,000
Program Open Space	382,600	657,250	576,400	632,250	599,000	421,700	1,668,328	0	4,937,528
CULTURE AND RECREATION TOTAL	\$2,046,430	\$1,063,370	\$1,031,400	\$974,500	\$1,170,200	\$866,100	\$2,703,596	\$0	\$9,855,596

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	Fiscal Year					Prior Allocation	Balance to Complete	Total Project Cost	
	2018	2019	2020	2021	2022				2023
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$0	\$5,284,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$5,434,000
Charles Carroll Elementary School Restoration	1,110,000	0	0	0	0	0	0	0	1,110,000
County Building Access System Replacements/Additions	276,000	276,000	276,000	0	0	0	0	0	828,000
County Building Systemic Renovations	425,000	0	750,000	775,000	800,000	825,000	0	0	3,575,000
County Technology	910,000	1,000,000	1,130,000	788,000	812,000	837,000	0	0	5,477,000
Courthouse Facility Improvements for MDEC	330,000	0	0	0	0	0	0	0	330,000
Emergency Communications Equipment	0	0	800,000	824,000	848,720	874,000	0	0	3,346,720
Emergency Services Pagers	280,000	0	0	0	0	0	0	0	280,000
Farm Museum Building Restorations	1,450,000	0	0	0	0	0	0	0	1,450,000
Fleet Lift Replacements	179,000	0	0	0	212,000	0	0	0	391,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High School Restoration	205,000	0	0	0	0	2,900,000	0	0	3,105,000
Parking Lot Overlays	110,000	116,000	122,000	128,000	134,000	141,000	0	0	751,000
Piney Run Dam Temperature Remediation	330,000	0	0	0	0	0	0	0	330,000
Public Safety Training Center	1,614,390	2,968,800	855,330	440,610	0	0	167,000	0	6,046,130
GENERAL GOVERNMENT TOTAL	\$7,349,390	\$9,774,800	\$4,063,330	\$3,085,610	\$2,936,720	\$5,707,000	\$317,000	\$0	\$33,233,850
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,376,000	\$1,522,000	\$2,458,000	\$1,870,000	\$1,924,720	\$1,982,000	\$0	\$0	\$11,132,720
Bonds	5,352,181	5,610,800	1,605,330	1,215,610	1,012,000	3,725,000	317,000	0	18,837,921
Reallocated GF Transfer	430,000	0	0	0	0	0	0	0	430,000
Reallocated Property Tax	191,209	0	0	0	0	0	0	0	191,209
MD Higher Ed. Comm.	0	2,642,000	0	0	0	0	0	0	2,642,000
GENERAL GOVERNMENT TOTAL	\$7,349,390	\$9,774,800	\$4,063,330	\$3,085,610	\$2,936,720	\$5,707,000	\$317,000	\$0	\$33,233,850

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 to 2023
Capital Fund

	Fiscal Year						Prior Allocation	Balance to Complete	Total Project Cost
	2018	2019	2020	2021	2022	2023			
GRAND TOTAL-USES	\$55,497,227	\$70,050,777	\$116,102,088	\$57,441,971	\$61,019,983	\$65,328,983	\$9,281,600	\$471,800	\$435,194,428
SOURCE OF FUNDING									
-LOCAL-									
Transfer from General Fund	\$2,729,930	\$2,952,020	\$4,161,900	\$3,657,550	\$3,613,920	\$3,523,000	\$100,100	\$0	\$20,738,420
Local Income Tax	12,885,898	12,544,167	12,650,728	14,439,961	16,376,163	16,621,483	485,000	0	86,003,399
Property Tax	2,986,500	2,940,700	3,091,700	3,168,900	3,249,600	3,334,200	794,405	0	19,566,005
Bonds	25,996,624	36,812,840	54,537,622	25,872,287	27,086,459	30,992,640	1,911,484	471,800	203,681,756
Reallocated Bonds	49,907	0	0	0	0	0	0	0	49,907
Reallocated General Fund Transfer	760,000	0	0	0	0	0	0	0	760,000
Reallocated Property Tax	191,209	0	0	0	0	0	0	0	191,209
Impact Fee - Parks	150,000	140,000	155,000	0	285,000	150,000	755,000	0	1,635,000
Reallocated Impact Fee - Parks	200,000	0	0	0	0	0	0	0	200,000
Ag Transfer Tax	190,000	30,000	30,000	30,000	25,000	25,000	0	0	330,000
LOCAL TOTAL	\$46,140,068	\$55,419,727	\$74,626,950	\$47,168,698	\$50,636,142	\$54,646,323	\$4,045,989	\$471,800	\$333,155,696
-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$8,883	\$0	\$1,064,883
MD Higher Education Commission	0	2,642,000	0	0	0	0	0	0	2,642,000
Reallocated Highway User Revenue	22,409	0	0	0	0	0	0	0	22,409
State School Construction	3,852,750	9,385,800	38,178,638	5,900,723	6,670,341	7,086,860	0	0	71,075,112
Ag Preservation (MALPF) / Rural Legacy	1,000,000	0	1,000,000	0	1,000,000	0	0	0	3,000,000
Highway User Revenue	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	0	0	6,864,000
Reallocated Program Open Space	854,000	0	0	0	0	0	200,000	0	1,054,000
Program Open Space	382,600	657,250	576,400	632,250	599,000	421,700	1,668,328	0	4,937,528
STATE TOTAL	\$7,431,759	\$14,005,050	\$41,075,038	\$7,852,973	\$9,589,341	\$8,828,560	\$1,877,211	\$0	\$90,659,932
-FEDERAL-									
Highway/Bridge	\$1,520,000	\$168,000	\$176,500	\$1,849,300	\$194,500	\$1,224,100	\$3,358,400	\$0	\$8,490,800
FEDERAL TOTAL	\$1,520,000	\$168,000	\$176,500	\$1,849,300	\$194,500	\$1,224,100	\$3,358,400	\$0	\$8,490,800
-OTHER-									
Municipal	\$405,400	\$458,000	\$223,600	\$571,000	\$600,000	\$630,000	\$0	\$0	\$2,888,000
OTHER TOTAL	\$405,400	\$458,000	\$223,600	\$571,000	\$600,000	\$630,000	\$0	\$0	\$2,888,000
GRAND TOTAL SOURCES	\$55,497,227	\$70,050,777	\$116,102,088	\$57,441,971	\$61,019,983	\$65,328,983	\$9,281,600	\$471,800	\$435,194,428

Enterprise Funds

Airport Enterprise Fund

Airport Enterprise Fund Summary

Sources of Funding	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Fuel Sales	\$69,005	\$84,500	\$84,500	\$84,500	0.00%	0.00%
Rents	158,274	152,410	152,410	152,410	0.00%	0.00%
Corporate Hanger Rental	536,480	550,700	550,700	571,550	3.79%	3.79%
Pass-Through Utilities/Taxes	107,909	137,930	137,930	137,930	0.00%	0.00%
Federal Aviation	170,714	25,000	25,000	20,000	-20.00%	-20.00%
Maryland Aviation	8,416	0	0	0	0.00%	0.00%
Miscellaneous	41,318	3,680	3,680	3,680	0.00%	0.00%
Total Sources of Funding	\$1,092,116	\$954,220	\$954,220	\$970,070	1.66%	1.66%

Uses of Funding	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Airport Operations	\$726,663	\$799,570	\$802,050	\$821,480	2.74%	2.42%
Capital Contribution	216,114	25,000	25,000	20,000	-20.00%	-20.00%
Revenue in Excess of Expenses	0	129,650	127,170	128,590	-0.82%	1.12%
Total Uses of Funding	\$942,777	\$954,220	\$954,220	\$970,070	1.66%	1.66%

Enterprise Funds budgets are presented based on cash expenses, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
AIRPORT ENTERPRISE:									
Grounds and Maintenance Equipment	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000
AIRPORT ENTERPRISE TOTAL	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000
SOURCES OF FUNDING:									
Enterprise Fund - Airport	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000
AIRPORT ENTERPRISE TOTAL	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$0	\$120,000

Fiber Network Enterprise Fund

Fiber Network Enterprise Fund Summary

Sources of Funding	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Dark Fiber Lease	\$62,400	\$197,000	\$211,000	\$283,000	4.16%	4.16%
Interfund Transfer	207,600	204,000	190,000	134,700	-33.97%	-29.11%
Total Sources of Funding	\$270,000	\$401,000	\$401,000	\$417,700	4.16%	4.16%

Uses of Funding	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Fiber Network	\$1,152,614	\$401,000	\$401,000	\$417,700	4.16%	4.16%
Total Uses of Funding	\$1,152,614	\$401,000	\$401,000	\$417,700	4.16%	4.16%

Enterprise Funds budgets are presented based on cash expenses, depreciation is not included and bond principal has been added.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
FIBER NETWORK ENTERPRISE:									
Equipment Replacement	\$0	\$200,000	\$206,000	\$212,000	\$218,000	\$225,000	\$0	\$0	\$1,061,000
FIBER NETWORK ENTERPRISE TOTAL	\$0	\$200,000	\$206,000	\$212,000	\$218,000	\$225,000	\$0	\$0	\$1,061,000
SOURCES OF FUNDING:									
Enterprise Fund - Fiber	\$0	\$200,000	\$206,000	\$212,000	\$218,000	\$225,000	\$0	\$0	\$1,061,000
FIBER NETWORK ENTERPRISE TOTAL	\$0	\$200,000	\$206,000	\$212,000	\$218,000	\$225,000	\$0	\$0	\$1,061,000

Firearms Enterprise Fund

Firearms Enterprise Fund Summary

Source of Funding	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
User Fees	\$144,470	\$150,000	\$150,000	\$150,000	0.00%	0.00%
Concession Fees	5,617	5,000	5,000	5,000	0.00%	0.00%
Interest Income	1,230	500	500	500	0.00%	0.00%
Total Sources of Funding	\$151,317	\$155,500	\$155,500	\$155,500	0.00%	0.00%

Uses of Funding	Actual FY 16	Original Budget FY 17	Adjusted Budget FY 17	Budget FY 18	% Change From Orig. FY 17	% Change From Adj. FY 17
Firearms Facility Operations	\$153,270	\$147,420	\$149,030	\$124,610	0.00%	0.00%
Revenue in Excess of Expenses	0	8,080	6,470	30,890	282.30%	377.43%
Total Uses of Funding	\$153,270	\$155,500	\$155,500	\$155,500	0.00%	0.00%

Enterprise Funds budgets are presented based on cash expenses, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

Septage Enterprise Fund

Septage Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17		FY 18	From Orig. FY 17
Septage Processing Fee	\$1,134,196	\$1,170,000	\$1,170,000	\$994,500	-17.65%	-17.65%
Interest Income	3,465	500	500	10,500	95.24%	95.24%
Miscellaneous	1,561	3,200	3,200	0	0.00%	0.00%
Total Sources of Funding	\$1,139,222	\$1,173,700	\$1,173,700	\$1,005,000	-16.79%	-16.79%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17		FY 18	From Orig. FY 17
Septage Facility Operations	\$606,137	\$701,490	\$701,490	\$732,075	4.36%	4.36%
Capital - Repair, Replace, Rehabilitate	533,085	471,810	472,210	272,925	-72.87%	-72.87%
Total Uses of Funding	\$1,139,222	\$1,173,300	\$1,173,700	\$1,005,000	-16.75%	-16.75%

Enterprise Funds budgets are presented based on cash expenses, depreciation is not included and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

Solid Waste Enterprise Fund

Solid Waste Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17	FY 18	From Orig. FY 17	From Adj. FY 17
Tipping Fees	\$6,197,502	\$6,080,000	\$6,080,000	\$6,175,000	1.56%	1.56%
County Hauling	3,510	2,300	2,300	5,500	139.13%	139.13%
Interest	25,133	10,000	10,000	48,000	380.00%	380.00%
Rents and Royalties	180,075	160,000	160,000	160,000	0.00%	0.00%
Recycling	170,754	120,000	120,000	125,000	4.17%	4.17%
Miscellaneous	23,962	20,000	20,000	20,000	0.00%	0.00%
Transfer from General Fund	2,415,000	2,415,000	2,415,000	2,415,000	0.00%	0.00%
Total Sources of Funding	\$9,015,936	\$8,807,300	\$8,807,300	\$8,948,500	1.60%	1.60%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17	FY 18	From Orig. FY 17	From Adj. FY 17
Solid Waste Management	\$187,606	\$206,340	\$205,720	\$359,020	73.99%	74.52%
Closed Landfills	175,328	235,830	235,830	228,020	-3.31%	-3.31%
Northern Landfill	2,016,510	2,719,370	2,736,270	2,245,370	-17.43%	-17.94%
Recycling Operations	777,394	796,710	796,690	677,190	-15.00%	-15.00%
Solid Waste Accounting Administration	1,113,512	1,061,360	1,052,300	766,960	-27.74%	-27.12%
Solid Waste Transfer Station	5,354,508	3,144,300	3,144,300	3,144,300	0.00%	0.00%
Revenue in Excess of Expenses	0	643,390	638,990	1,527,640	137.44%	139.07%
Total Uses of Funding	\$9,624,858	\$8,807,300	\$8,810,100	\$8,948,500	1.60%	1.57%

Enterprise Funds budgets are presented based on cash expenses, depreciation is not included and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
SOLID WASTE ENTERPRISE:									
Large Load Drop-Off Area	\$0	\$0	\$62,000	\$570,000	\$0	\$0	\$0	\$0	\$632,000
SOLID WASTE ENTERPRISE TOTAL	\$0	\$0	\$62,000	\$570,000	\$0	\$0	\$0	\$0	\$632,000
SOURCES OF FUNDING:									
Enterprise Fund - Solid Waste	\$0	\$0	\$62,000	\$570,000	\$0	\$0	\$0	\$0	\$632,000
SOLID WASTE ENTERPRISE TOTAL	\$0	\$0	\$62,000	\$570,000	\$0	\$0	\$0	\$0	\$632,000

Utilities Enterprise Fund

Utilities Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17		FY 18	From Orig. FY 17
MES Reimbursement	\$16,717	\$25,000	\$25,000	\$20,000	-20.00%	-20.00%
Water Usage	4,291,350	4,468,385	4,468,385	4,546,000	1.74%	1.74%
Sewer Usage	5,762,555	5,862,166	5,862,166	5,828,000	-0.58%	-0.58%
Lateral/Meter Service	27,121	0	0	10,000	0.00%	0.00%
Interest Income	408,012	18,000	18,000	30,000	66.67%	66.67%
Rents	176,301	146,000	146,000	190,000	30.14%	30.14%
Miscellaneous	2,490,831	95,319	95,319	65,700	-31.07%	-31.07%
Transfer from General Fund	189,350	204,490	204,490	212,110	3.73%	3.73%
Total Sources of Funding	\$13,362,237	\$10,819,360	\$10,819,360	\$10,901,810	0.76%	0.76%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17		FY 18	From Orig. FY 17
BOU Administration	\$1,334,299	\$1,834,190	\$1,833,730	\$1,825,610	-0.47%	-0.44%
Board of Education Facilities	205,514	204,750	207,550	212,110	3.59%	2.20%
Freedom Sewer	3,090,388	2,515,745	2,544,146	2,577,145	2.44%	1.30%
Freedom Water	3,842,760	2,920,035	2,927,905	3,005,214	2.92%	2.64%
Hampstead Sewer	1,061,908	899,260	892,375	893,705	-0.62%	0.15%
Other Water and Sewer	194,946	103,405	104,773	122,013	18.00%	16.45%
Capital - Repair, Replace, Rehabilitate	7,080,101	2,341,975	2,308,881	2,266,013	-3.24%	-1.86%
Total Uses of Funding	\$16,809,916	\$10,819,360	\$10,819,360	\$10,901,810	0.76%	0.76%

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included and bond principal has been added. The line item Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 TO 2023

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
UTILITIES ENTERPRISE:									
Freedom District Relief Sewer No.10 (Sykesville Interceptor)	\$2,055,000	\$0	\$0	\$0	\$0	\$0	\$930,800	\$0	\$2,985,800
Freedom Sewer Rehabilitation	572,885	80,115	163,000	176,000	190,000	204,000	0	0	1,386,000
Freedom WTP Membrane Replacement	163,000	163,000	163,000	163,000	163,000	163,000	0	0	978,000
Freedom Wells and Connections	217,000	820,000	96,000	345,000	228,000	811,000	0	2,545,000	5,062,000
Gravity Sewer Main - Houcksville Rd to Treatment Plant	250,000	0	0	0	0	0	1,980,400	0	2,230,400
Hampstead Sewer Rehabilitation	572,885	5,115	332,000	270,000	283,000	297,000	0	0	1,760,000
Hampstead WWTP Effluent Line	1,968,000	0	0	0	0	0	0	0	1,968,000
Hydrant Replacements	124,000	71,000	17,000	17,000	18,000	19,000	0	0	266,000
North Pump Station Replacement	1,430,000	0	0	0	0	0	830,000	0	2,260,000
Patapsco Valley Pump Station Upgrade	0	0	0	0	0	115,000	0	651,000	766,000
Pleasant Valley WWTP Rehabilitation	0	0	0	0	351,000	0	0	0	351,000
Runnymede SBR Rehabilitation	0	0	0	0	0	297,000	0	0	297,000
Sewer Manhole Rehabilitation	200,000	210,000	221,000	232,000	243,000	255,000	0	0	1,361,000
Sewer Pipe Repair and Replacement	572,885	0	300,115	325,000	346,000	369,000	0	0	1,913,000
South Carroll High WWTP Rehabilitation	0	0	0	0	66,000	380,000	0	0	446,000
Specifications and Design Manual Update	82,500	0	0	0	0	0	0	0	82,500
Standby Generator Replacement	123,200	31,900	146,300	143,000	36,300	0	0	0	480,700
Sykesville Pump Station Replacement	0	0	0	0	0	70,000	0	0	70,000
Tank Painting, Repair and Rehabilitation	265,000	1,150,000	13,000	638,000	14,000	1,225,000	0	0	3,305,000
Town of Sykesville Streetscape Water and Sewer Upgrades	0	0	5,145,000	0	0	0	550,000	0	5,695,000
Town of Sykesville Water and Sewer Upgrades	0	0	0	0	240,000	1,600,000	0	8,855,733	10,695,733
Water Main Loops	352,000	370,000	389,000	300,000	1,282,000	250,000	0	0	2,943,000
Water Main Valve Replacements	306,900	322,300	338,800	353,800	372,900	401,500	0	0	2,096,200
Water Meters	621,500	652,300	685,300	719,400	754,600	792,000	0	0	4,225,100
Water Service Line Replacement	280,000	268,000	319,000	335,000	352,000	376,000	0	0	1,930,000
Water/Sewer Studies	203,000	182,000	0	0	0	0	765,000	0	1,150,000
Waters Edge Pump Station Rehabilitation	260,000	0	0	0	0	0	0	0	260,000
Winfield Pump Station Upgrade	0	0	0	0	181,500	0	0	0	181,500
UTILITIES ENTERPRISE TOTAL	\$10,619,754	\$4,325,731	\$8,328,515	\$4,017,200	\$5,121,300	\$7,624,500	\$5,056,200	\$12,051,733	\$57,144,933
SOURCES OF FUNDING:									
Transfer from General Fund	\$2,055,000	\$2,055,000	\$2,169,114	\$2,169,114	\$2,416,614	\$3,093,614	\$4,024,414	\$4,024,414	\$8,048,828
Reallocated Utilities User Fees	1,881,654	2,044,654	2,207,654	2,370,654	2,533,654	2,696,654	2,696,654	2,696,654	5,393,308
Utilities User Fees	5,233,985	8,739,715	12,253,232	16,250,432	21,002,232	25,778,912	29,904,312	30,222,352	59,654,704
Maintenance Fee	905,795	905,795	6,110,910	6,435,910	7,021,910	8,990,910	9,141,982	17,997,715	31,880,430
Area Connection Charges	2,511,975	3,331,975	3,728,090	4,398,090	4,972,090	6,280,910	7,060,638	9,938,598	24,782,196
Reallocated Area Connection Charges	1,968,000	1,968,000	1,968,000	1,968,000	1,968,000	1,968,000	1,968,000	1,968,000	3,936,000
UTILITIES ENTERPRISE TOTAL	\$20,558,862	\$25,862,592	\$36,969,800	\$43,915,000	\$52,090,300	\$62,906,800	\$70,755,400	\$82,807,133	\$165,614,266

**COMMUNITY INVESTMENT PLAN - Schedule of Reappropriations
Fiscal Year 2018**

Reappropriations may occur when there are unspent budgeted funds from a completed or cancelled project or when there is an unallocated project that holds funds for a future use.

Enterprise Funds

	Project		Amount/Source		
	From	To	Current	Bonds	Other
6421 Sewer Main Rehabilitation		Freedom Sewer Rehabilitation	\$455,950.40		
6421 Sewer Main Rehabilitation		Hampstead Sewer Rehabilitation	455,950.40		
6421 Sewer Main Rehabilitation		Sewer Pipe Repair and Replacement	455,950.40		
6426 West Hampstead Sewer Upgrade		Freedom Sewer Rehabilitation	116,934.23		
6426 West Hampstead Sewer Upgrade		Hampstead Sewer Rehabilitation	116,934.23		
6426 West Hampstead Sewer Upgrade		Sewer Pipe Repair and Replacement	116,934.23		
6430 Hampstead WWTP ENR Upgrade		Hampstead WWTP Effluent Line	1,968,000.00		
		Total	\$3,686,653.89	\$0.00	\$0.00

Grant Fund

Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted ¹	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17	Budget FY 18	From Orig. FY 17	From Adj. FY 17
Federal	\$5,515,750	\$5,350,597	\$5,556,642	\$5,404,542	1.01%	-2.74%
Federal / Pass thru State	3,680,097	4,382,034	5,258,332	4,906,955	11.98%	-6.68%
State	3,244,536	2,750,339	3,017,821	2,912,215	5.89%	-3.50%
Endowments	76,223	30,000	30,000	30,000	0.00%	0.00%
Recreation Program Fees	236,560	176,900	176,900	176,900	0.00%	0.00%
Miscellaneous	190,788	0	0	0	0.00%	0.00%
Donations	145,910	63,000	79,500	92,903	47.47%	16.86%
County Match	1,868,576	1,888,810	1,873,833	2,018,079	6.84%	7.70%
Total Sources of Funding	\$14,958,439	\$14,641,680	\$15,993,028	\$15,541,594	6.15%	-2.82%

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 16	Budget FY 17	Budget FY 17	Budget FY 18	From Orig. FY 17	From Adj. FY 17
Aging and Disabilities	\$2,002,587	\$1,752,046	\$1,958,138	\$1,957,936	11.75%	-0.01%
BERC	896,695	1,539,320	1,716,217	1,452,892	-5.61%	-15.34%
Carroll Community College	300,000	300,000	300,000	284,040	-5.32%	-5.32%
Circuit Court	798,073	632,250	945,201	743,800	17.64%	-21.31%
Citizen Services State	2,491	4,000	4,000	4,000	0.00%	0.00%
Comprehensive Planning	55,740	70,000	70,000	70,000	0.00%	0.00%
Conservation and Natural Resources	6,125	0	0	0	0.00%	0.00%
County Attorney	0	0	195,128	0	0.00%	-100.00%
Emergency Management	565,432	527,520	451,490	454,668	-13.81%	0.70%
Farm Museum	37,923	30,000	35,000	30,000	0.00%	-14.29%
Housing and Community Development	6,301,437	5,606,693	5,616,184	5,767,234	2.86%	2.69%
Local Management Board	1,165,165	1,155,667	1,195,253	1,204,854	4.26%	0.80%
Non-Profits	0	0	204,271	0	0.00%	-100.00%
Public Works Transit	1,753,217	2,485,974	2,487,474	3,003,350	20.81%	20.74%
Recreation	287,655	185,000	185,000	185,000	0.00%	0.00%
Solid Waste	0	0	12,000	0	0.00%	-100.00%
Sheriff Services	324,370	204,610	459,864	237,520	16.08%	-48.35%
State's Attorney's Office	753,228	113,600	122,808	111,300	-2.02%	-9.37%
Tourism	35,057	35,000	35,000	35,000	0.00%	0.00%
Total Uses of Funding	\$15,285,193	\$14,641,680	\$15,993,028	\$15,541,594	6.15%	-2.82%

¹At the time the FY 17 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is a more accurate figure.

FY 18 Program Summary by Function

Function	County Match/Contribution	Grant Funding	Total Program
Aging and Disabilities	\$96,750	\$1,861,186	\$1,957,936
Business and Employment Resource Center	0	1,452,892	1,452,892
Carroll Community College	284,040	0	284,040
Circuit Court	86,900	656,900	743,800
Citizen Services State	4,000	0	4,000
Comprehensive Planning	0	70,000	70,000
Emergency Management	0	454,668	454,668
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	30,380	5,736,854	5,767,234
Local Management Board	43,850	1,161,004	1,204,854
Public Works Transit	1,339,450	1,663,900	3,003,350
Recreation	8,100	176,900	185,000
Sheriff Services	68,800	168,720	237,520
State's Attorney's Office	55,800	55,500	111,300
Tourism	0	35,000	35,000
Total Grants	\$2,018,070	\$13,523,524	\$15,541,594

*OPEB,
Pension Trust,
and
Special Revenue Funds*

Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees. Funds are being accumulated to meet this future liability.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actual	Budget	Budget	(Decrease)
OPEB Contribution - Transfer from General Fund	\$10,103,580	\$10,103,580	\$10,550,000	\$446,420
Retiree Contributions	566,063	475,000	500,000	25,000
Interest	14,294	0	0	0
Unrealized Gain/(Loss)	1,239,312	0	0	0
Total Sources of Funding	\$11,923,249	\$10,578,580	\$11,050,000	\$471,420

Uses of Funding				
Budgeted Employer OPEB Trust Contribution	\$0	\$5,150,000	\$5,150,000	\$0
Audit Fees	5,000	0	0	0
Consulting Fees	6,500	0	0	0
Retiree Health Benefit Payments	4,100,178	5,428,580	5,900,000	471,420
Total Uses of Funding	\$4,111,678	\$10,578,580	\$11,050,000	\$471,420

Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The Plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 in cases where age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. Administrative and oversight functions of the Plan are the responsibility of the Pension Plan Committee, consisting of four individuals as set forth in the Plan document, and two Plan participants selected by the County Commissioners.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actuals	Budget	Budget	(Decrease)
Employer Pension Contribution	\$2,542,100	\$2,636,200	\$2,770,300	\$134,100
Unrealized Gain/(Loss)	1,353,793	0	0	0
Employee Pension Contribution	1,688,103	0	0	0
Total Sources of Funding	\$5,583,996	\$2,636,200	\$2,770,300	\$134,100

Uses of Funding				
Legal Fees	\$1,050	\$0	\$0	\$0
Audit Fees	5,000	0	0	0
Consulting Fees	79,534	0	0	0
Employee Pension Fund Payments	1,299,883	0	0	0
Budgeted Employer Pension Contribution	0	2,636,200	2,770,300	134,100
Total Uses of Funding	\$1,385,467	\$2,636,200	\$2,770,300	\$134,100

Certified Law Officers Pension Trust Fund

The Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. The Plan covers certified law enforcement officers employed by the Carroll County Sheriff's Office. A monthly benefit is provided for officers who attain 25 years of service or who leave employment after age 55 with at least 15 years of service. Officers with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals as set forth in the Plan Document and two Pension plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actual	Budget	Budget	(Decrease)
Employer Pension Contribution	\$680,880	\$798,560	\$797,580	(\$980)
Unrealized Gain/(Loss)	207,569	0	0	0
Employee Pension Contribution	415,820	0	0	0
Total Sources of Funding	\$1,304,269	\$798,560	\$797,580	(\$980)

Uses of Funding				
Audit Fees	\$2,600	\$0	\$0	\$0
Consulting Fees	16,230	0	0	0
Other Miscellaneous Fees	4,723	0	0	0
Certified Law Officers Pension Fund Payments	244,379	0	0	0
Budgeted Employer Pension Contribution	0	798,560	797,580	(980)
Total Uses of Funding	\$267,932	\$798,560	\$797,580	(\$980)

Length of Service Award Program Trust Fund

The Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firemen meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	\$499,976	\$0	\$0	\$0
Transfer from General Fund	50,000	100,000	100,000	0
Total Sources of Funding	\$549,976	\$100,000	\$100,000	\$0

Uses of Funding				
Audit Fees	\$2,600	\$0	\$0	\$0
Consulting Fees	16,075	0	0	0
Other Professional Services	3,535	0	0	0
LOSAP Pension Fund Payments	675,742	0	0	0
Budgeted LOSAP Contribution	0	100,000	100,000	0
Total Uses of Funding	\$697,952	\$100,000	\$100,000	\$0

Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. In FY 16, the Commissioners voted to unrestrict the Cable Franchise Fee and transfer the balance for General Fund use. Also in FY 16, the County reclassified Ag Transfer Tax and Impact Fees to the Capital Fund. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actual	Budget	Budget	(Decrease)
Ag Transfer Tax	\$0	\$0	\$0	\$0
Cable Franchise Fee	0	0	0	0
Hotel Rental Tax	315,319	315,830	327,150	11,320
Impact Fees	0	0	0	0
Interest and Gain/(Loss)	885	0	0	0
Total Sources of Funding	\$316,204	\$315,830	\$327,150	\$11,320

Uses of Funding				
Transfer to Capital	\$0	\$0	\$0	\$0
Transfer to Operating	214,246	315,830	327,150	11,320
Total Uses of Funding	\$214,246	\$315,830	\$327,150	\$11,320

Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities' joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits. The FY 18 Budget increases due to debt service.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actual	Budget	Budget	(Decrease)
Dedicated Property Tax	\$1,098,230	\$1,945,853	\$2,218,160	\$272,307
Fund Balance	0	116,809	0	(116,809)
Town Contributions	50,326	96,858	101,890	5,032
Interest Revenue	1,329	600	4,280	3,680
Total Sources of Funding	\$1,149,885	\$2,160,120	\$2,324,330	\$164,210

Uses of Funding				
Personnel	\$942,097	\$1,021,310	\$1,073,040	\$51,730
Operating	124,999	165,300	165,300	0
Debt Service	0	973,510	1,085,990	112,480
Total Uses of Funding	\$1,067,096	\$2,160,120	\$2,324,330	\$164,210

Internal Service Funds

Fringe Benefits ISF

This Internal Service Fund (ISF) is used to capture the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage.

Sources of Funding	FY 16 Actual	FY 17 Budget	FY 18 Budget	Increase (Decrease)
General Fund	\$15,668,203	\$15,369,600	\$13,640,700	(\$1,728,900)
Grant Fund	826,516	652,000	686,292	34,292
Watershed Protection and Restoration Fund	174,805	187,500	191,100	3,600
Enterprise Funds	995,354	1,012,900	1,039,908	27,008
Interest and Gain/(Loss)	26,483	0	0	0
Total Sources of Funding	\$17,691,361	\$17,222,000	\$15,558,000	(\$1,664,000)

Note: In FY 18, the General Fund transfer to the Fringe Benefits budget was reduced by \$2.0M to rebalance the Internal Service Fund.

Uses of Funding				
Employee Fringe Benefits	\$15,713,956	\$17,222,000	\$15,558,000	(\$1,664,000)
Total Uses of Funding	\$15,713,956	\$17,222,000	\$15,558,000	(\$1,664,000)

Risk Management Auto Damage ISF

This Internal Service Fund (ISF) is used to account for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident. In FY 18, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 16 Actual	FY 17 Budget	FY 18 Budget	Increase (Decrease)
General Fund	\$0	\$0	\$0	\$0
Insurance	61,888	0	0	0
Total Sources of Funding	\$61,888	\$0	\$0	\$0

Uses of Funding				
Vehicle Claims	\$129,223	\$0	\$0	\$0
Total Uses of Funding	\$129,223	\$0	\$0	\$0

Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) is used to account for deductibles paid by the County from property and liability claims. In FY 18, there is sufficient fund balance in this ISF so that no additional funding is required.

	FY 16	FY 17	FY 18	Increase
Sources of Funding	Actual	Budget	Budget	(Decrease)
General Fund	\$0	\$0	\$0	\$0
Total Sources of Funding	\$0	\$0	\$0	\$0

Uses of Funding				
Deductibles	\$3,894	\$0	\$0	\$0
Total Uses of Funding	\$3,894	\$0	\$0	\$0

Risk Management Liability ISF

This Internal Service Fund (ISF) is used to account for and finance the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County. In FY 18, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 16	FY 17	FY 18	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$26,463	\$0	\$0	\$0
Total Sources of Funding	\$26,463	\$0	\$0	\$0

Uses of Funding	FY 16	FY 17	FY 18	Increase
Claims	\$8,350	\$0	\$0	\$0
Total Uses of Funding	\$8,350	\$0	\$0	\$0

Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims. In FY 18 funding from the other Risk Management ISFs is being allocated here to build up an appropriate fund balance.

Sources of Funding	FY 16 Actual	FY 17 Budget	FY 18 Budget	Increase (Decrease)
General Fund	\$998,920	\$1,196,114	\$1,050,000	(\$146,114)
Grant Fund	57,651	0	0	0
Watershed Protection and Restoration Fund	13,090	0	0	0
Enterprise Funds	58,724	0	0	0
Interest and Gain/(Loss)	2,078,650	0	0	0
Total Sources of Funding	\$3,207,035	\$1,196,114	\$1,050,000	(\$146,114)

Uses of Funding				
Claims	\$826,432	\$1,196,114	\$1,050,000	(\$146,114)
Total Uses of Funding	\$826,432	\$1,196,114	\$1,050,000	(\$146,114)

Position Summary

Position Summary

The following pages include a summary of positions in Carroll County government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported apart from the General Fund by charges generated by and restricted to use for a specific service, for example water and sewer charges.
- Special Revenue Fund positions are supported by funds dedicated for a specific purpose, for example Property Tax dedicated to watershed restoration and NPDES Permit efforts.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other number of employees within the department or bureau. In some cases a position may be more than one of these. For example, the Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Detention Center, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY 18 is 1,031.40 FTE, a decrease of 0.60 FTE from the FY 17 Budget.

Authorized Position History By Fund

General Fund	FY 16 Adjusted FTE				FY 17 Budget FTE				FY 17 Adjusted FTE				FY 18 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Cable Regulatory Commission TOTAL	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10	18.00	0.55	16.55	35.10
Circuit Court Magistrates	7.00	---	---	7.00	7.00	---	---	7.00	6.00	---	---	6.00	6.00	---	---	6.00
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Courts TOTAL	28.00	0.55	19.55	48.10	28.00	0.55	19.55	48.10	27.00	0.55	19.55	47.10	27.00	0.55	19.55	47.10
Public Safety 911	39.00	---	2.70	41.70	40.00	---	2.70	42.70	40.00	---	2.45	42.45	39.00	---	2.45	41.45
Public Safety 911 TOTAL	39.00	0.00	2.70	41.70	40.00	0.00	2.70	42.70	40.00	0.00	2.45	42.45	39.00	0.00	2.45	41.45
CC Advocacy and Investigation Center	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Detention Center	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50	109.00	0.50	---	109.50
Sheriff's Office	150.00	---	3.00	153.00	150.00	---	3.00	153.00	150.25	---	3.00	153.25	150.25	---	3.00	153.25
Sheriff Services TOTAL	261.00	0.50	3.00	264.50	261.00	0.50	3.00	264.50	261.25	0.50	3.00	264.75	261.25	0.50	3.00	264.75
State's Attorney's Office	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62
State's Attorney TOTAL	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62	42.00	0.62	1.00	43.62
Public Works Administration	5.60	---	1.00	6.60	5.60	0.50	1.00	7.10	5.45	0.50	1.00	6.95	5.45	0.50	1.00	6.95
Building Construction	2.00	---	---	2.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Design	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	51.00	0.60	0.90	52.50	52.00	0.60	0.90	53.50	54.00	0.60	0.90	55.50	54.00	0.60	0.90	55.50
Fleet Management	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00
Permits and Inspection	23.00	---	---	23.00	24.00	---	---	24.00	24.00	---	---	24.00	24.00	---	---	24.00
Roads Operations	104.00	0.50	2.40	106.90	105.00	0.50	2.40	107.90	104.00	0.50	2.40	106.90	104.00	0.50	2.40	106.90
Public Works TOTAL	229.35	1.10	4.30	234.75	233.35	1.60	4.30	239.25	234.20	1.60	4.30	240.10	234.20	1.60	4.30	240.10
Citizen Services Administration	4.00	---	1.25	5.25	4.00	---	1.88	5.88	4.00	---	1.88	5.88	4.00	---	1.88	5.88
Aging and Disabilities	18.44	---	---	18.44	19.38	---	---	19.38	19.38	---	---	19.38	19.38	---	---	19.38
Citizen Services TOTAL	22.44	0.00	1.25	23.69	23.38	0.00	1.88	25.26	23.38	0.00	1.88	25.26	23.38	0.00	1.88	25.26
Recreation and Parks Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Hashawha	8.00	0.63	1.19	9.82	8.00	0.63	1.19	9.82	8.00	0.63	1.19	9.82	8.00	0.63	1.50	10.13
Piney Run	6.00	---	11.34	17.34	6.00	---	11.34	17.34	6.00	---	11.34	17.34	6.00	---	11.34	17.34
Recreation	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50	5.50	---	3.00	8.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
Recreation and Parks TOTAL	25.50	0.63	16.23	42.36	25.50	0.63	16.23	42.36	25.50	0.63	16.23	42.36	25.50	0.63	16.54	42.67
Comprehensive Planning	9.00	---	1.15	10.15	10.00	---	1.25	11.25	10.00	---	1.15	11.15	10.00	---	1.25	11.25
Comprehensive Planning TOTAL	9.00	0.00	1.15	10.15	10.00	0.00	1.25	11.25	10.00	0.00	1.15	11.15	10.00	0.00	1.25	11.25
Comptroller Administration	4.00	---	0.12	4.12	4.00	---	0.12	4.12	4.00	---	0.12	4.12	4.00	---	0.12	4.12
Accounting	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Comptroller TOTAL	31.00	0.00	0.75	31.75	31.00	0.00	0.75	31.75	31.00	0.00	0.75	31.75	31.00	0.00	0.75	31.75

Authorized Position History By Fund

	FY 16 Adjusted FTE				FY 17 Budget FTE				FY 17 Adjusted FTE				FY 18 Budget FTE			
County Attorney	9.75	---	0.63	10.38	9.75	---	0.63	10.38	6.75	---	0.00	6.75	6.75	---	0.00	6.75
County Attorney TOTAL	9.75	0.00	0.63	10.38	9.75	0.00	0.63	10.38	6.75	0.00	0.00	6.75	6.75	0.00	0.00	6.75
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
BERC	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	1.33	2.32	10.65	7.00	1.33	2.32	10.65	7.00	0.70	3.36	11.06	7.00	0.70	3.36	11.06
Tourism	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.90	2.90	1.00	---	1.90	2.90
Economic Development TOTAL	16.60	1.33	4.22	22.15	16.60	1.33	4.22	22.15	16.60	0.70	5.26	22.56	16.60	0.70	5.26	22.56
Human Resources	10.00	---	---	10.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Personnel Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Human Resources TOTAL	13.00	0.00	0.00	13.00	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00	14.00	0.00	0.00	14.00
Land and Res. Management Administration	9.10	---	---	9.10	9.10	---	---	9.10	9.10	---	---	9.10	9.10	---	0.23	9.33
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	9.90	---	---	9.90	9.90	---	---	9.90	9.90	---	---	9.90	9.90	---	---	9.90
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Land and Resource Management TOTAL	31.00	0.00	0.00	31.00	31.00	0.00	0.00	31.00	31.00	0.00	0.00	31.00	31.00	0.00	0.23	31.23
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15	7.00	---	0.15	7.15
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Risk Management	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
Management and Budget TOTAL	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15	15.00	0.00	0.15	15.15
Technology Services	31.00	---	---	31.00	31.00	---	---	31.00	31.00	---	---	31.00	31.00	---	0.17	31.17
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Technology Services TOTAL	34.00	0.00	0.00	34.00	34.00	0.00	0.00	34.00	34.00	0.00	0.00	34.00	34.00	0.00	0.17	34.17
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	2.00	---	0.63	2.63	2.00	---	0.63	2.63	2.00	---	0.63	2.63	2.00	---	0.63	2.63
Board of Elections	---	---	0.60	0.60	---	---	0.25	0.25	---	---	0.60	0.60	---	---	0.62	0.62
Board of License Commissioners	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38
County Commissioners	6.00	---	8.88	14.88	6.00	---	8.88	14.88	6.00	---	8.88	14.88	8.00	---	6.13	14.13
Gen Government Other TOTAL	10.00	0.00	10.49	20.49	10.00	0.00	10.14	20.14	10.00	0.00	10.49	20.49	12.00	0.00	7.76	19.76
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
Cons. and Natural Resources TOTAL	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63
TOTAL General Fund	822.64	5.36	65.42	893.42	830.58	5.86	65.80	902.24	827.68	5.23	66.21	899.12	828.68	5.23	64.29	898.20

Authorized Position History By Fund

Enterprise Funds	FY 16 Adjusted FTE				FY 17 Budget FTE				FY 17 Adjusted FTE				FY 18 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Solid Waste Management	2.38	---	---	2.38	1.70	---	---	1.70	1.60	---	---	1.60	1.60	---	---	1.60
Northern Landfill	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00	11.00	---	---	11.00
Recycling	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Solid Waste Accounting	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
Solid Waste TOTAL	20.13	0.00	0.00	20.13	19.45	0.00	0.00	19.45	19.35	0.00	0.00	19.35	19.35	0.00	0.00	19.35
BOU Accounting Administration	7.60	---	---	7.60	7.60	---	---	7.60	7.65	---	---	7.65	7.60	---	---	7.60
Board of Education Facilities	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34	1.34	---	---	1.34
Freedom Sewer	7.33	---	---	7.33	7.33	---	---	7.33	7.50	---	---	7.50	7.50	---	---	7.50
Freedom Water	14.34	---	---	14.34	14.34	---	---	14.34	14.50	---	---	14.50	14.50	---	0.15	14.65
Hampstead Sewer	4.33	---	---	4.33	4.33	---	---	4.33	4.00	---	---	4.00	4.00	---	0.15	4.15
Other Water/Sewer	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66	0.66	---	---	0.66
Utilities TOTAL	35.60	0.00	0.00	35.60	35.60	0.00	0.00	35.60	35.65	0.00	0.00	35.65	35.60	0.00	0.30	35.90
Airport	1.35	---	1.00	2.35	2.35	---	1.00	3.35	2.60	---	0.50	3.10	2.60	---	0.50	3.10
Firearms Facility	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	1.00	---	2.00	3.00
Airport/Firearms Facility TOTAL	1.35	0.00	4.00	5.35	2.35	0.00	4.00	6.35	2.60	0.00	3.50	6.10	3.60	0.00	2.50	6.10
TOTAL Enterprise Funds	57.08	0.00	4.00	61.08	57.40	0.00	4.00	61.40	57.60	0.00	3.50	61.10	58.55	0.00	2.80	61.35

Special Revenue Fund	FY 16 Adjusted FTE				FY 17 Budget FTE				FY 17 Adjusted FTE				FY 18 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Watershed Protection and Restoration	11.20	---	---	11.20	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00
TOTAL Special Revenue Fund	11.20	---	---	11.20	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00

Grant Fund	FY 16 Adjusted FTE				FY 17 Budget FTE				FY 17 Adjusted FTE				FY 18 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Aging	19.32	---	0.95	20.27	19.32	---	0.95	20.27	19.02	0.50	2.15	21.67	19.02	0.50	2.15	21.67
BERC	7.90	---	---	7.90	7.90	---	---	7.90	7.90	---	---	7.90	8.90	---	0.90	9.80
Circuit Court	6.00	---	3.50	9.50	6.00	---	2.81	8.81	6.00	---	3.50	9.50	7.00	---	2.81	9.81
Emergency Management	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	4.00	---	---	4.00
Housing and Comm/Development	7.50	---	0.13	7.63	7.50	---	0.13	7.63	6.50	0.69	0.13	7.32	6.50	0.69	0.13	7.32
Local Management Board	2.00	---	0.56	2.56	2.00	---	0.56	2.56	2.00	---	0.56	2.56	2.00	---	---	2.00
Public Works Transit	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Recreation	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50	0.50	---	---	0.50
Sheriff Services	2.50	---	---	2.50	2.50	---	---	2.50	2.75	---	---	2.75	2.75	---	---	2.75
State's Attorney	12.00	---	---	12.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
TOTAL Grant Fund	61.72	0.00	5.14	66.86	50.72	0.00	4.45	55.17	49.67	1.19	6.34	57.20	52.67	1.19	5.99	59.85

TOTAL Government	FY 16 Adjusted FTE				FY 17 Budget FTE				FY 17 Adjusted FTE				FY 18 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
TOTAL General Fund	822.64	5.36	65.42	893.42	830.58	5.86	65.80	902.24	827.68	5.23	66.21	899.12	828.68	5.23	64.29	898.20
TOTAL Enterprise Funds	57.08	0.00	4.00	61.08	57.40	0.00	4.00	61.40	57.60	0.00	3.50	61.10	58.55	0.00	2.80	61.35
TOTAL Special Revenue Fund	11.20	---	---	11.20	12.00	---	---	12.00	12.00	---	---	12.00	12.00	---	---	12.00
TOTAL Grant Fund	61.72	0.00	5.14	66.86	50.72	0.00	4.45	55.17	49.67	1.19	6.34	57.20	52.67	1.19	5.99	59.85
TOTAL FTE	952.64	5.36	74.56	1032.56	950.70	5.86	74.25	1030.81	946.95	6.42	76.05	1029.42	951.90	6.42	73.08	1031.40