		Fiscal Year							Total
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
PUBLIC SCHOOLS: New Construction, Additions, Modernizations									
Career and Technology Center	\$0	\$4,000,000	\$55,900,000	\$0	\$0	\$0	\$100,000	\$0	\$60,000,000
High School Science Room Renovations	200,000	1,640,000	1,710,000	0	0	0	0	0	3,550,000
New Construction, Additions, Modernizations Total	\$200,000	\$5,640,000	\$57,610,000	\$0	\$0	\$0	\$100,000	\$0	\$63,550,000
Other Projects									
HVAC Improvements and Replacements	\$0	\$558,800	\$6,635,400	\$7,810,900	\$9,140,300	\$9,688,000	\$0	\$0	\$33,833,400
HVAC System Replacement - East Middle	903,000	12,130,000	0	0	0	0	0	0	13,033,000
HVAC System Replacement - Sandymount Elementary	0	430,540	5,789,630	0	0	0	0	0	6,220,170
Paving	575,000	625,000	675,000	725,000	775,000	825,000	0	0	4,200,000
Relocatable Classroom Removal	0	175,000	0	185,000	0	195,000	325,000	0	880,000
Roof Repairs	170,000	0	180,000	0	190,000	0	0	0	540,000
Roof Replacement - Carrolltowne Elementary	1,612,000	0	0	0	0	0	0	0	1,612,000
Roof Replacement - Elmer Wolfe Elementary	1,872,000	0	0	0	0	0	0	0	1,872,000
Roof Replacement - Robert Moton Elementary	2,009,000	0	0	0	0	0	0	0	2,009,000
Roof Replacement - Runnymede Elementary	1,957,000	0	0	0	0	0	0	0	1,957,000
Roof Replacements	0	3,444,000	4,058,000	4,313,000	4,600,000	4,900,000	0	0	21,315,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,940,898	10,744,167	10,795,728	12,529,961	14,411,163	14,601,483	0	0	74,023,399
Westminster High Electrical Equipment Replacement	100,000	900,000	0	0	0	0	60,000	0	1,060,000
Other Projects Total	\$21,138,898	\$30,007,507	\$29,133,758	\$26,563,861	\$30,116,463	\$31,209,483	\$385,000	\$0	\$168,554,969
PUBLIC SCHOOLS TOTAL	\$21,338,898	\$35,647,507	\$86,743,758	\$26,563,861	\$30,116,463	\$31,209,483	\$485,000	\$0	\$232,104,969
SOURCES OF FUNDING:									
Local Income Tax	\$12,885,898	\$12,544,167	\$12,650,728	\$14,439,961	\$16,376,163	\$16,621,483	\$485,000	\$0	\$86,003,399
Bonds	4,600,250	13,717,540	35,914,392	6,223,177	7,069,959	7,501,140	0	0	75,026,458
State	3,852,750	9,385,800	38,178,638	5,900,723	6,670,341	7,086,860	0	0	71,075,112
PUBLIC SCHOOLS TOTAL	\$21,338,898	\$35,647,507	\$86,743,758	\$26,563,861	\$30,116,463	\$31,209,483	\$485,000	\$0	\$232,104,969

CONSERVATION AND OPEN SPACE:	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
Agricultural Land Preservation	\$5,509,500	\$4,303,700	\$5,454,700	\$4,531,900	\$5,607,600	\$4,692,200	\$0	\$0	\$30,099,600
Environmental Compliance	75,000	75,000	75.000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	335,000	335,000	335,000	335,000	335,000	335,000	0	0	2,010,000
Watershed Assessment and Improvement (NPDES)	3,300,000	3,400,000	3,500,000	4,171,000	4,300,000	4,430,000	0	0	23,101,000
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$8,113,700	\$9,364,700	\$9,112,900	\$10,317,600	\$9,532,200	\$0	\$0	\$55,660,600
SOURCES OF FUNDING: Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax Bonds	2,986,500 4,550,193	2,940,700 4,647,500	3,091,700 4,981,900	3,168,900 5,305,500	3,249,600 5,405,500	3,334,200 5,505,500	0	0	18,771,600 30,396,093
Reallocated Bonds	49,907	0	0	0	0	0	0	0	49,907
Ag Transfer Tax	190,000	30,000	30,000	30,000	25,000	25,000	0	0	330,000
Ag. Preservation (MALPF)	1,000,000	0	1,000,000	0	1,000,000	0	0	0	3,000,000
Municipal	405,400	458,000	223,600	571,000	600,000	630,000	0	0	2,888,000
CONSERVATION AND OPEN SPACE TOTAL	\$9,219,500	\$8,113,700	\$9,364,700	\$9,112,900	\$10,317,600	\$9,532,200	\$0	\$0	\$55,660,600

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
ROADS:	2016	2019	2020	2021	2022	2023	Allocation	Complete	Floject Cost
Design Manual Update	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Highway Safety Improvements	30,000	31,000	32,000	33,000	34,000	35,000	0	0	195,000
Market Street Extended	0	720,000	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	0	0	77,820,000
Pavement Preservation	1,050,000	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	0	0	6,790,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	115,000	121,000	127,000	133,000	140,000	147,000	0	0	783,000
Storm Drain Rehabilitation	321,409	298,000	347,000	396,000	445,000	494,000	0	0	2,301,409
Transportation/State Projects	0	0	200,000	200,000	200,000	0	100,000	0	700,000
ROADS TOTAL	\$13,526,409	\$14,537,000	\$14,555,000	\$15,104,000	\$15,845,000	\$16,342,000	\$1,371,005	\$0	\$91,280,414
SOURCES OF FUNDING:									
	000,000	00.00					4400 000		# c c c c c c c c c c c c c c c c c c c
Transfer from General Fund Property Tax	\$935,000 0	\$967,000 0	\$1,199,000 0	\$1,232,000 0	\$1,181,000 0	\$1,016,000 0	\$100,000 758,005	\$0 0	\$6,630,000 758,005
Bonds	10,999,000	12,250,000	12,036,000	12,552,000	13,344,000	14,006,000	513,000	0	75,700,000
Reallocated Bonds	0	0	0	0	0	0	0	0	0
Reallocated GF Transfer	250,000	0	0	0	0	0	0	0	250,000
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Reallocated Highway User Revenue	22,409	0	0	0	0	0	0	0	22,409
Reallocated Highway User Revenue Highway User Revenue	22,409 1,144,000	0 1,144,000	0 1,144,000	0 1,144,000	0 1,144,000	0 1,144,000	0	0	22,409 6,864,000

	2018	2019	2020	2021	2022	2023	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:					-				
Babylon Road over Silver Run	\$126,000	\$0	\$0	\$0	\$0	\$0	\$901,999	\$0	\$1,027,999
Bear Run Road over Bear Branch	0	0	0	305,000	0	1,275,000	0	0	1,580,000
Bixlers Church Road over Big Pipe Creek	112,000	0	0	0	0	0	721,000	0	833,000
Bridge Inspection and Inventory	37,000	39,000	41,000	43,000	45,000	47,000	0	0	252,000
Bridge Maintenance and Structural Repairs	55,900	58,700	61,600	64,700	68,000	71,000	0	0	379,900
Cleaning and Painting of Existing Bridge Structural Steel	218,700	229,700	241,300	253,400	266,000	279,200	0	0	1,488,300
Gaither Road over South Branch Patapsco River	275,000	0	0	1,935,000	0	0	0	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	0	255,000	0	0	471,800	726,800
Hollingsworth Road over Unnamed Tributary	0	587,000	0	0	0	0	200,000	0	787,000
Hughes Shop Road over Bear Branch	270,000	0	0	0	0		1,428,000	0	1,698,000
McKinstrys Mill Road over Sam's Creek	207,000	0	0	0	0	0	947,000	0	1,154,000
Stone Chapel Road over Little Pipe Creek	715,000	0	0	0	0	0	207,000	0	922,000
BRIDGES TOTAL	\$2,016,600	\$914,400	\$343,900	\$2,601,100	\$634,000	\$1,672,200	\$4,404,999	\$471,800	\$13,058,999
SOURCES OF FUNDING:									
Transfer from General Fund	\$151,600	\$159,400	\$167,400	\$175,800	\$184,500	\$193,100	\$0	\$0	\$1,031,800
Property Tax	0	0	0	0	0	0	36,400	0	36,400
Bonds	345,000	587,000	0	576,000	255,000	255,000	1,001,316	471,800	3,491,116
Highway Administration	0	0	0	0	0	0	8,883	0	8,883
Federal Highway/Bridge	1,520,000	168,000	176,500	1,849,300	194,500	1,224,100	3,358,400	0	8,490,800
BRIDGES TOTAL	\$2,016,600	\$914,400	\$343,900	\$2,601,100	\$634,000	\$1,672,200	\$4,404,999	\$471,800	\$13,058,999

							Prior	Balance to	Total
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Bear Branch Nature Center Roof Replacement	0	0	271,000	0	0	0	0	0	271,000
Bennett Cerf Bridge Replacemen	0	0	0	217,000	0	0	0	0	217,000
Community Self-Help Projects	76,000	78,000	80,000	82,000	84,000	86,000	0	0	486,000
Deer Park Phase II	1,054,000	250,000	0	0	0	0	400,000	0	1,704,000
Double Pipe Creek Boat Ramp	0	32,000	150,000	0	0	0	0	0	182,000
Gillis Falls Trail I	0	0	0	0	0	497,000	0	0	497,000
Krimgold Park Phase II	0	0	0	0	310,000	0	0	0	310,000
Northwest Trail Acquisition	0	200,000	0	0	0	0	0	0	200,000
Park Restoration	163,400	167,200	171,200	175,300	179,500	185,400	0	0	1,042,000
Recreation and Parks Unallocated	30,000	0	0	0	0	0	0	0	30,000
Sports Complex Lighting	0	0	270,000	408,000	502,000	0	0	0	1,180,000
Sports Complex Overlay	244,000	0	0	0	0	0	0	0	244,000
Tot Lot Replacement	70,000	72,500	75,000	77,500	80,000	83,000	0	0	458,000
Town Fund	9,030	13,670	14,200	14,700	14,700	14,700	0	0	81,000
Union Mills Building Renovations	150,000	0	0	0	0	0	0	0	150,000
Westminster Veterans Memorial Park Phase	0	250,000	0	0	0	0	2,303,596	0	2,553,596
CULTURE AND RECREATION TOTAL	\$2,046,430	\$1,063,370	\$1,031,400	\$974,500	\$1,170,200	\$866,100	\$2,703,596	\$0	\$9,855,596
SOURCES OF FUNDING:									
Transfer from General Fund	\$229,830	\$266,120	\$300,000	\$342,250	\$286,200	\$294,400	\$100	\$0	\$1,718,900
Bonds	150,000	0	0	0	0	0	80,168	0	230,168
Reallocated GF Transfer	80,000	0	0	0	0	0	0	0	80,000
Impact Fee - Parks	150,000	140,000	155,000	0	285,000	150,000	755,000	0	1,635,000
Reallocated Impact Fee - Parks	200,000	0	0	0	0	0	0	0	200,000
Reallocated Program Open Space	854,000	0	0	0	0	0	200,000	0	1,054,000
Program Open Space	382,600	657,250	576,400	632,250	599,000	421,700	1,668,328	0	4,937,528
CULTURE AND RECREATION TOTAL	\$2,046,430	\$1,063,370	\$1,031,400	\$974,500	\$1,170,200	\$866,100	\$2,703,596	\$0	\$9,855,596

		-	Prior	Balance to	Total				
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$0	\$5,284,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$5,434,000
Charles Carroll Elementary School Restoration	1,110,000	0	0	0	0	0	0	0	1,110,000
County Building Access System Replacements/Additions	276,000	276,000	276,000	0	0	0	0	0	828,000
County Building Systemic Renovations	425,000	0	750,000	775,000	800,000	825,000	0	0	3,575,000
County Technology	910,000	1,000,000	1,130,000	788,000	812,000	837,000	0	0	5,477,000
Courthouse Facility Improvements for MDEC	330,000	0	0	0	0	0	0	0	330,000
Emergency Communications Equipment	0	0	800,000	824,000	848,720	874,000	0	0	3,346,720
Emergency Services Pagers	280,000	0	0	0	0	0	0	0	280,000
Farm Museum Building Restorations	1,450,000	0	0	0	0	0	0	0	1,450,000
Fleet Lift Replacements	179,000	0	0	0	212,000	0	0	0	391,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High School Restoration	205,000	0	0	0	0	2,900,000	0	0	3,105,000
Parking Lot Overlays	110,000	116,000	122,000	128,000	134,000	141,000	0	0	751,000
Piney Run Dam Temperature Remediation	330,000	0	0	0	0	0	0	0	330,000
Public Safety Training Center	1,614,390	2,968,800	855,330	440,610	0	0	167,000	0	6,046,130
GENERAL GOVERNMENT TOTAL	\$7,349,390	\$9,774,800	\$4,063,330	\$3,085,610	\$2,936,720	\$5,707,000	\$317,000	\$0	\$33,233,850
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,376,000	\$1,522,000	\$2,458,000	\$1,870,000	\$1,924,720	\$1,982,000	\$0	\$0	\$11,132,720
Bonds	5,352,181	5,610,800	1,605,330	1,215,610	1,012,000	3,725,000	317,000	0	18,837,921
Reallocated GF Transfer	430,000	0	0	0	0	0	0	0	430,000
Reallocated Property Tax	191,209	0	0	0	0	0	0	0	191,209
MD Higher Ed. Comm.	0	2,642,000	0	0	0	0	0	0	2,642,000
GENERAL GOVERNMENT TOTAL	\$7,349,390	\$9,774,800	\$4,063,330	\$3,085,610	\$2,936,720	\$5,707,000	\$317,000	\$0	\$33,233,850

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2018 to 2023 Capital Fund $\,$

			Fiscal `	Year			Prior	Balance to	Total
	2018	2019	2020	2021	2022	2023	Allocation	Complete	Project Cost
GRAND TOTAL-USES	\$55,497,227	\$70,050,777	\$116,102,088	\$57,441,971	\$61,019,983	\$65,328,983	\$9,281,600	\$471,800	\$435,194,428
SOURCE OF FUNDING									
-LOCAL-									
Transfer from General Fund	\$2,729,930	\$2,952,020	\$4,161,900	\$3,657,550	\$3,613,920	\$3,523,000	\$100,100	\$0	\$20,738,420
Local Income Tax	12,885,898	12,544,167	12,650,728	14,439,961	16,376,163	16,621,483	485,000	0	86,003,399
Property Tax	2,986,500	2,940,700	3,091,700	3,168,900	3,249,600	3,334,200	794,405	0	19,566,005
Bonds	25,996,624	36,812,840	54,537,622	25,872,287	27,086,459	30,992,640	1,911,484	471,800	203,681,756
Reallocated Bonds	49,907	0	0	0	0	0	0	0	49,907
Reallocated General Fund Transfer	760,000	0	0	0	0	0	0	0	760,000
Reallocated Property Tax	191,209	0	0	0	0	0	0	0	191,209
Impact Fee - Parks	150,000	140,000	155,000	0	285,000	150,000	755,000	0	1,635,000
Reallocated Impact Fee - Parks	200,000	0	0	0	0	0	0	0	200,000
Ag Transfer Tax	190,000	30,000	30,000	30,000	25,000	25,000	0	0	330,000
LOCAL TOTAL	\$46,140,068	\$55,419,727	\$74,626,950	\$47,168,698	\$50,636,142	\$54,646,323	\$4,045,989	\$471,800	\$333,155,696
-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$8,883	\$0	\$1,064,883
MD Higher Education Commission	0	2,642,000	0	0	0	0	0	0	2,642,000
Reallocated Highway User Revenue	22,409	0	0	0	0	0	0	0	22,409
State School Construction	3,852,750	9,385,800	38,178,638	5,900,723	6,670,341	7,086,860	0	0	71,075,112
Ag Preservation (MALPF) / Rural Legacy	1,000,000	0	1,000,000	0	1,000,000	0	0	0	3,000,000
Highway User Revenue	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	1,144,000	0	0	6,864,000
Reallocated Program Open Space	854,000	0	0	0	0	0	200,000	0	1,054,000
Program Open Space	382,600	657,250	576,400	632,250	599,000	421,700	1,668,328	0	4,937,528
STATE TOTAL	\$7,431,759	\$14,005,050	\$41,075,038	\$7,852,973	\$9,589,341	\$8,828,560	\$1,877,211	\$0	\$90,659,932
-FEDERAL-									
Highway/Bridge	\$1,520,000	\$168,000	\$176,500	\$1,849,300	\$194,500	\$1,224,100	\$3,358,400	\$0	\$8,490,800
FEDERAL TOTAL	\$1,520,000	\$168,000	\$176,500	\$1,849,300	\$194,500	\$1,224,100	\$3,358,400	\$0	\$8,490,800
-OTHER-									
Municipal	\$405,400	\$458,000	\$223,600	\$571,000	\$600,000	\$630,000	\$0	\$0	\$2,888,000
OTHER TOTAL	\$405,400	\$458,000	\$223,600	\$571,000	\$600,000	\$630,000	\$0	\$0	\$2,888,000
GRAND TOTAL SOURCES	\$55,497,227	\$70,050,777	\$116,102,088	\$57,441,971	\$61,019,983	\$65,328,983	\$9,281,600	\$471,800	\$435,194,428