## FY 18-23 Preliminary Recommended CIP and FY 18 Bond Authorization January 12, 2017

## Preliminary Recommended Community Investment Plan (CIP)

FY 18-23

## What is the Preliminary Recommended CIP?

- A first look
- Fiscally feasible
- Consistent with Commissioner goals
- A continuation of existing plans
- A starting point for Commissioner discussion and decisions

## What the Preliminary Recommended CIP is NOT

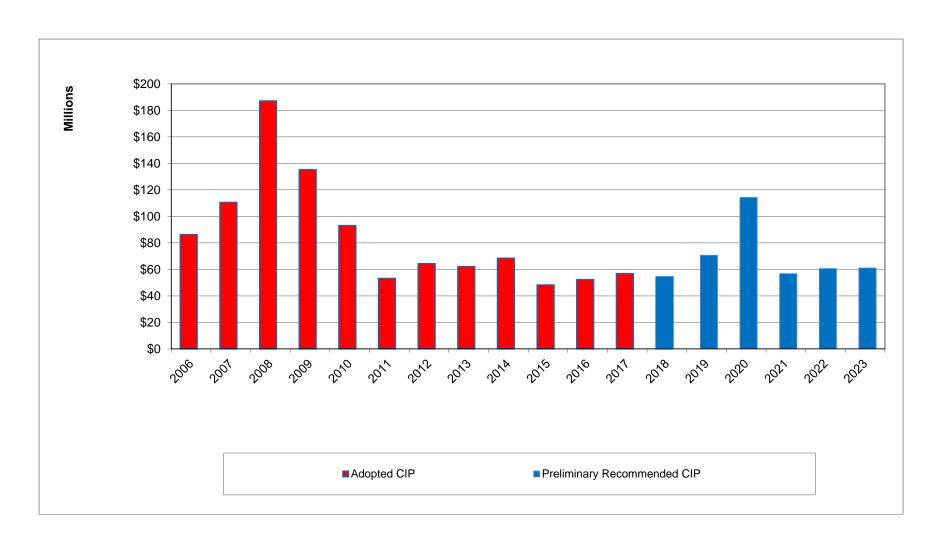
- The final CIP
- The end of analysis
- A commitment to project funding, timing or revenue mix

### Three Big Ideas

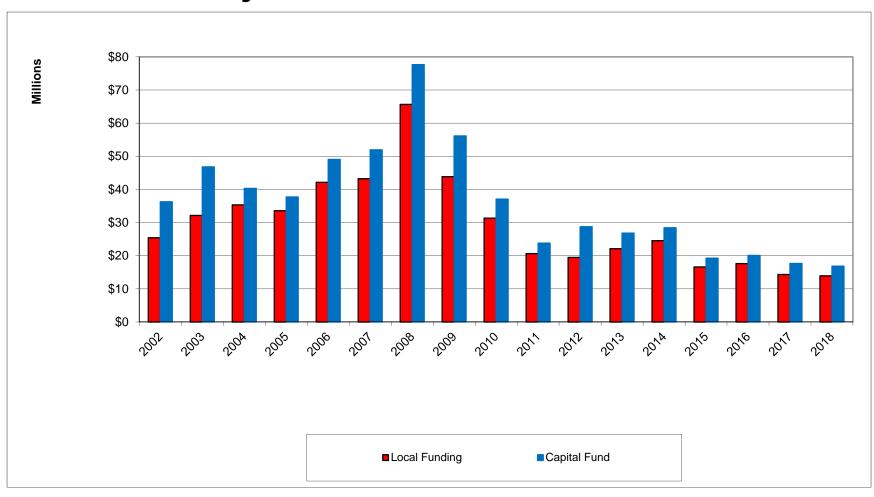
- The CIP is almost entirely dedicated to maintenance of existing infrastructure
- There are other needs to be considered
- There is a backlog of school projects

## Capital Fund

## Capital Fund History and Plan



# Capital Fund History and Plan Adjusted for Inflation



## Outstanding Bonded Debt

| in Millions | New Debt<br>Issued | Principal Paid Outstanding Down Debt |         | % Debt<br>Reduction<br>Since FY 11 |
|-------------|--------------------|--------------------------------------|---------|------------------------------------|
| FY 11       | \$22.0             | \$24.5                               | \$331.1 |                                    |
| FY 12       | 18.3               | 29.1                                 | 320.3   | 3.3%                               |
| FY 13       | 20.7               | 27.6                                 | 313.4   | 5.3%                               |
| FY 14       | 26.3               | 28.9                                 | 310.8   | 6.1%                               |
| FY 15       | 15.0               | 31.1                                 | 294.7   | 11.0%                              |
| FY 16       | 27.5               | 29.9                                 | 292.3   | 11.7%                              |
| FY 17       | 20.4               | 37.2                                 | 275.5   | 16.8%                              |
| Total       | \$150.2            | \$208.3                              |         |                                    |

## Projected Outstanding Bonds

| in Millions | New Debt to<br>be Issued | Principal to be Paid Down | Projected<br>Outstanding<br>Debt | % Debt<br>Reduction<br>Since FY 11 |
|-------------|--------------------------|---------------------------|----------------------------------|------------------------------------|
| FY 18       | 25.1                     | 29.4                      | 271.2                            | 18.1%                              |
| FY 19       | 29.7                     | 28.6                      | 272.3                            | 17.8%                              |
| FY 20       | 38.3                     | 28.6                      | 282.0                            | 14.8%                              |
| FY 21       | 54.9                     | 27.2                      | 309.7                            | 6.4%                               |
| FY 22       | 25.5                     | 26.4                      | 308.8                            | 6.8%                               |
| FY 23       | 27.0                     | 26.8                      | 309.0                            | 6.7%                               |
| Total       | \$200.5                  | \$167.0                   |                                  |                                    |

### **Unsold Bond Balance**

In Millions Current

| County including BOE                                       | \$74.1 |  |
|--|--------|--|
| Planned to be sold in FY 18                                | 21.3   |  |
| Planned to be sold in FY 19-23                             | 21.2   |  |
| Projects with no plans to sell debt in the next six years: | \$31.6 |  |
| Water Development/Compliance                               | 11.5   |  |
| Board of Education Projects                                | 8.8    |  |
| Land Bank  | 4.8    |  |
| Government Complex   | 3.6    |  |
| Roads – Londontown Boulevard                               | 1.7    |  |
| Other  | 1.2    |  |

## What's In the Preliminary Recommended CIP?

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- Maintaining infrastructure
- Maintaining efforts in Ag Pres and water quality
- Market Street Extension
- Public Safety Training Center Future Phases

## What's In the Preliminary Recommended CIP

- Westminster Veterans Memorial Park
- Deer Park Phase II
- Krimgold Park Phase II
- Transportation/State Projects
- Water Resource Element Plan Update
- Public Works Design Manual Update

## Maintaining Infrastructure

- Roads and bridges
- HVAC, roofs, paving
- Parks
- Technology
- Stormwater ponds

### Maintaining Infrastructure

- Water and Sewer
- Schools
  - Career and Technology
  - High school science classroom upgrades
  - HVAC replacements
  - Roof replacements
  - Technology

## Maintaining Effort

- Agricultural land preservation
- Water quality

## **BOE** Projects

- Career and Technology
- Roof Replacements
  - Carrolltowne Elementary
  - Elmer Wolfe Elementary
  - Robert Moton Elementary
  - Runnymede Elementary
- High School Science Rooms
- Westminster High Electrical Equipment Replacement

## **BOE** Projects

- HVAC Replacements
  - East Middle School
  - Sandymount Elementary
- Increased funding for HVACs
- Technology

### New Projects FY 18-23

- Hawks Hill Road over Little Pipe Creek
   Tributary Bridge
- CCC Exterior Brick Restoration and Roof Replacement
- Building Access Control System replacements/additions
- Water Resource Element Plan Update
- Public Works Design Manual Update
- Farm Museum Building Restoration

### New Projects FY 18-23

- Deer Park Phase II
- Krimgold Park Phase II
- Bennett Cerf Bridge Replacement
- Courthouse Facility Improvements for MDEC
- Emergency Communications Equipment
- Emergency Services Pagers

## What's Not In the Preliminary Recommended CIP?

#### BOE

- 4 Kindergarten Additions
  - Cranberry Station
  - Friendship Valley and PRIDE program
  - Sandymount
  - Taneytown
- West Middle Modernization
- Barrier Free Modifications
- Electrical System Upgrade
- Security Improvements
- Window Replacements

#### Roads

- Bark Hill Additional Vehicle and Equipment Storage
- Cape Horn Salt Storage Facility
- Dickenson Road Extended
- Freedom Avenue Sidewalk
- Hodges Vehicle and Equipment Storage
- Transportation Initiatives of Critical Concern
- Winfield Vehicle and Equipment Storage

- Culture and Recreation
  - Cape Horn Dog Park
  - Quaker Hill Ballfields
  - Trail Development
- General Government
  - Central Air Conditioning for BERC Building
  - Countywide Transportation Master Plan

- General Government
  - Fleet Floor Replacement
  - Maintenance Center Additional Parking
  - Maintenance Center Perimeter Fencing
  - Maintenance Center Renovation and Addition
  - Maintenance Center Septage Upgrade

- General Government
  - Permits and Inspections Office Renovation
  - Public Works Infrastructure and Planning Studies
  - Taneytown Senior Center Addition
  - Westminster Senior Center Expansion

- General Government Courts
  - Carroll County Parking Garage
  - Courthouse Annex Renovation
- General Government Election Board
  - Facility Renovations

- General Government Public Library
  - Eldersburg Library Branch Renovation
  - Westminster Library Branch Basement
     Improvements
  - Additional Future Technology Funding
- General Government Community College
  - Technology

- General Government Sheriff's Office
  - Day Reporting Center
  - Eldersburg Precinct
  - New Detention Center
  - North Carroll Precinct
  - Patrol Area Renovation

## Capital Fund

|                     | FY 18  | FY 17  | Change  | FY 18-23 | FY 17-22 | Change |
|---------------------|--------|--------|---------|----------|----------|--------|
| Total               | \$53.6 | \$56.9 | (\$3.3) | \$419.5  | \$357.4  | \$62.1 |
| Local               | 44.2   | 46.2   | (2.0)   | 322.6    | 282.5    | 40.1   |
| State/Fed/<br>Other | 9.4    | 10.7   | (1.3)   | 96.9     | 74.9     | 22.0   |

## Enterprise Funds

## EF Projects FY 18-23

#### Utilities

- Sykesville Water and Sewer Upgrades
- four Pump Station Rehabilitations
- One Relief Sewer
- Two Wastewater Treatment Plant Improvements
- Hampstead Gravity Sewer Main
- Freedom Wells and Connections
- Freedom Water Treatment Plant Membrane Replacements
- Water/Sewer Studies

## EF Projects FY 18-23

- Solid Waste
  - Large Load Drop-Off Area
- Airport
  - Grounds Maintenance Equipment
- Fiber Network
  - Equipment Replacement

## Enterprise Funds

| In Millions | FY 18 | FY 17 | Change | FY 18-23 | FY 17-22 | Change |
|-------------|-------|-------|--------|----------|----------|--------|
| Total       | \$9.2 | \$6.1 | \$3.1  | \$40.4   | \$35.1   | \$5.3  |

## **Big Questions**

- BOE
  - Modernizations
  - Career and Technology Facility
  - Additional School Closures
  - Closed Schools
- Space Needs for Sheriff and State's Attorney
- Infrastructure
- Road Development
- Detention Center capacity and operations

### **Bond Authorization**

# Developing the Bond Authorization Request

- The Capital Budget drives the bond authorization request.
- Difficult timing:
  - Interdependence of the Capital Budget and the authorization request
  - General Assembly schedule
  - Our budget schedule

### **Definitions**

- Appropriated revenues and expenditures adopted in a budget
- Authorized potential bonding that has been approved by the General Assembly
- Issued actual bond sales
- Planned revenues and expenditures included in the Community Investment Plan (CIP), but not yet appropriated

# The FY 18 Authorization Request

- The Preliminary Recommended CIP includes approximately \$18.5 million of new bond funding.
- Other considerations:
  - Changes during the budget process
  - Changes in estimated project costs
  - Bonds for fire companies

### FY 18 Authorization Request

- Recommendation \$18.5 million
- Bond authorization is enabling.
- Bond authorization does not obligate the County to spend money or issue bonds.

#### The Rest of the Process

- March Overview and Recommended Budget
- April Commissioner/Agency Hearings
- April End of General Assembly Session
- April Proposed Budget
- May Public hearing on the Budget
- May Budget Adoption