			Fiscal	Prior	Balance to	Total			
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
PUBLIC SCHOOLS: New Construction, Additions, Modernizations									
Career and Technology Center Replacement High School Science Room Renovations	\$100,000 0	\$0 1,740,000	\$4,000,000 1,820,000	\$55,100,000 0	\$0 0	\$0 0	\$0 0	\$0 0	\$59,200,000 3,560,000
New Construction, Additions, Modernizations Total	\$100,000	\$1,740,000	\$5,820,000	\$55,100,000	\$0	\$0	\$0	\$0	\$62,760,000
Other Projects									
Francis Scott Key High Roof Replacement	\$3,818,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,818,000
Friendship Valley Elementary Roof Replacement	112,000	1,602,300	0	0	0	0	0	0	1,714,300
HVAC Improvements and Replacements	0	340,000	5,100,000	6,700,000	6,600,000	665,000	0	0	19,405,000
Paving	500,000	550,000	600,000	650,000	700,000	750,000	0	0	3,750,000
Piney Ridge Elementary Roof Replacement	79,000	1,127,700	0	0	0	0	0	0	1,206,700
Relocatable Classroom Removal	165,000	0	175,000	0	185,000	0	160,000	0	685,000
Roof Repairs	0	170,000	0	180,000	0	190,000	0	0	540,000
Roof Replacements	0	250,000	3,600,000	4,100,000	2,500,000	2,500,000	0	0	12,950,000
South Carroll High Roof Replacement	3,999,450	0	0	0	0	0	283,000	0	4,282,450
Transfer to Operating Budget for BOE Debt Service	11,588,410	11,064,790	10,711,500	10,539,800	11,907,200	13,497,930	0	0	69,309,630
Westminster High Electrical Equipment Replacement	60,000	100,000	900,000	0	0	0	0	0	1,060,000
Westminster High Roof Replacement	3,778,000	0	0	0	0	0	264,000	0	4,042,000
Other Projects Total	\$24,099,860	\$15,204,790	\$21,086,500	\$22,169,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$122,763,080
PUBLIC SCHOOLS TOTAL	\$24,199,860	\$16,944,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,523,080
SOURCES OF FUNDING:									
Local Income Tax	\$12,413,410	\$11.784.790	\$11,486,500	\$11,369,800	\$12,792,200	\$14.437.930	\$160,000	\$0	\$74,444,630
Bonds	5,595,755	2,779,850	9,519,000	31,968,000	4,100,000	1,865,000	547,000	\$0 0	56,374,605
State	6,190,695	2,380,150	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,703,845
PUBLIC SCHOOLS TOTAL	\$24,199,860	\$16,944,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,523,080

CONSERVATION AND OPEN SPACE:	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
							**	**	*****
Agricultural Land Preservation	\$2,169,800	\$5,163,700	\$4,210,000	\$5,361,300	\$4,448,300	\$5,511,100	\$0	\$0	\$26,864,200
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	331,500	331,500	331,500	331,500	331,500	331,500	0	0	1,989,000
Watershed Assessment and Improvement (NPDES)	5,189,408	4,445,770	3,405,000	2,260,000	3,010,000	3,010,000	0	0	21,320,178
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,623,378
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	0	0	15,684,400
Bonds	5,899,090	5,742,670	4,649,300	3,738,700	4,712,300	4,712,300	0	0	29,454,360
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Ag. Preservation (MALPF)	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Municipal	871,000	405,400	458,000	223,600	0	0	0	0	1,958,000
CONSERVATION AND OPEN SPACE TOTAL	\$7,765,708	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,623,378

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
ROADS:					•				
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Johnsville Road Sidewalk	290,256	0	0	0	0	0	29,200	0	319,456
Market Street Extended	63,000	0	861,900	0	0	0	1,208,005	0	2,132,905
Pavement Management Program	11,180,000	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	0	0	74,625,000
Pavement Preservation	1,080,000	1,130,000	1,220,000	1,250,000	1,280,000	1,320,000	0	0	7,280,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	84,000	87,000	90,000	93,000	95,000	98,000	0	0	547,000
Storm Drain Rehabilitation	200,000	0	180,000	180,000	180,000	300,000	0	0	1,040,000
Transportation/State Projects	100,000	0	0	200,000	200,000	200,000	0	0	700,000
ROADS TOTAL	\$13,102,256	\$13,007,000	\$14,666,900	\$14,488,000	\$14,980,000	\$15,793,000	\$1,237,205	\$0	\$87,274,361
SOURCES OF FUNDING:									
Transfer from General Fund	\$334,691	\$850,000	\$1,120,000	\$1,350,000	\$1,380,000	\$1,290,000	\$22,045	\$0	\$6,346,736
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,240,359	10,871,000	12,260,900	11,852,000	12,314,000	13,217,000	457,155	0	71,212,414
Reallocated Bonds	56,024	0	0	0	0	0	0	0	56,024
Reallocated GF Transfer	929,617	0	0	0	0	0	0	0	929,617
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	6,660,000
Grants (MDE, CDBG)	255,565	0	0	0	0	0	0	0	255,565
ROADS TOTAL	\$13,102,256	\$13,007,000	\$14,666,900	\$14,488,000	\$14,980,000	\$15,793,000	\$1,237,205	\$0	\$87,274,361

-	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$1,300,000	\$1,540,000
Bridge Inspection and Inventory	38,000	40,000	42,000	44,000	46,000	48,000	0	0	258,000
Bridge Maintenance and Structural Repairs	53,200	55,900	58,700	61,600	64,700	68,000	0	0	362,100
Cleaning and Painting of Existing Bridge Structural Steel	0	84,700	87,700	92,100	96,800	100,200	0	0	461,500
Gaither Road over South Branch Patapsco River	0	230,000	0	1,898,000	0	0	0	0	2,128,000
Hollingsworth Road over Unnamed Tributary	200,000	0	587,000	0	0	0	0	0	787,000
Stone Chapel Road over Little Pipe Creek	0	709,000	0	0	0	0	207,000	0	916,000
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$91,200	\$180,600	\$188,400	\$197,700	\$207,500	\$216,200	\$0	\$0	\$1,081,600
Bonds	200,000	187,800	587,000	443,600	48,000	0	47,000	260,000	1,773,400
Federal Highway/Bridge	0	751,200	0	1,454,400	192,000	0	160,000	1,040,000	3,597,600
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600

	-						Prior	Balance to	Total
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$0	\$486,000	\$0	\$0	\$0	\$0	\$0	\$0	\$486,000
Bear Branch Nature Center Roof Replacement	0	0	0	0	278,400	0	0	0	278,400
Bear Branch Tot Lot	116,700	0	0	0	0	0	0	0	116,700
Community Self-Help Projects	74,000	76,000	78,000	80,000	82,000	84,000	0	0	474,000
Deer Park and Sandymount Court Resurfacings	223,150	0	0	0	0	0	0	0	223,150
Double Pipe Creek Boat Ramp	0	0	176,600	0	0	0	0	0	176,600
Gillis Falls Trail I	0	0	0	457,000	0	0	0	0	457,000
Mayeski Park Road Overlay	90,000	0	0	0	0	0	0	0	90,000
Northwest County Trail Acquisition	0	0	0	0	200,000	0	0	0	200,000
Park Restoration	309,600	163,400	167,200	171,200	175,300	179,500	0	0	1,166,200
Recreation and Parks Unallocated	25,000	0	0	0	0	0	0	0	25,000
Sports Complex Lighting	0	0	0	370,000	320,000	523,500	0	0	1,213,500
Sports Complex Overlay	0	244,000	0	0	0	0	0	0	244,000
Tot Lot Replacement	55,000	57,750	60,650	63,670	66,850	70,200	0	0	374,120
Town Fund	7,950	10,030	12,200	12,800	13,300	13,800	0	0	70,080
Union Mills Buildings Renovations	0	150,000	0	0	0	0	0	0	150,000
Union Mills Main House Renovations	510,000	0	0	0	0	0	0	0	510,000
Westminster Veterans Memorial Park	300,000	0	500,000	0	0	0	3,407,596	0	4,207,596
CULTURE AND RECREATION TOTAL	\$1,711,400	\$1,187,180	\$994,650	\$1,154,670	\$1,135,850	\$871,000	\$3,407,596	\$0	\$10,462,346
SOURCES OF FUNDING:									
Transfer from General Fund	\$619,365	\$279,605	\$263,465	\$307,367	\$305,125	\$284,320	\$100	\$0	\$2,059,347
Bonds	330,000	150,000	0	0	0	0	80,168	0	560,168
Reallocated GF Transfer	95,000	0	0	0	0	0	0	0	95,000
Impact Fee - Parks	160,670	184,000	159,000	160,000	180,000	130,000	605,000	0	1,578,670
Program Open Space	506,365	573,575	572,185	687,303	650,725	456,680	2,722,328	0	6,169,161
CULTURE AND RECREATION TOTAL	\$1,711,400	\$1,187,180	\$994,650	\$1,154,670	\$1,135,850	\$871,000	\$3,407,596	\$0	\$10,462,346

		Fiscal Year						Balance to	Total
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
GENERAL GOVERNMENT:									
Carroll Community College Systemic Renovations	\$100,000	\$0	\$2,654,000	\$0	\$0	\$0	\$50,000	\$0	\$2,804,000
County Building Systemic Renovation	700,000	425,000	0	750,000	775,000	800,000	0	0	3,450,000
County Phone System Replacemen	300,000	0	0	0	0	0	950,000	0	1,250,000
County Technology	1,000,000	721,000	993,000	765,000	788,000	812,000	0	0	5,079,000
Courthouse Annex Renovation	32,400	0	0	0	0	0	210,000	0	242,400
Fleet Lift Replacements	0	0	0	166,000	0	196,000	0	0	362,000
Indoor Track - Shipley Arena	50,000	0	0	0	0	0	0	0	50,000
Infrastructure Planning Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Law Enforcement Facility Renovation	4,300,000	0	0	0	0	0	1,800,000	0	6,100,000
Library Technology Replacements	400,000	100,000	100,000	100,000	100,000	100,000	0	0	900,000
Parking Lot Overlays	79,000	82,000	85,000	89,000	92,000	97,000	0	0	524,000
Public Safety Training Center Improvements	167,000	1,614,390	2,968,800	855,330	440,610	0	7,025,000	0	13,071,130
Records Management	25,800	0	0	0	0	0	436,000	0	461,800
GENERAL GOVERNMENT TOTAL	\$7,184,200	\$2,972,390	\$6,830,800	\$2,755,330	\$2,225,610	\$2,035,000	\$10,471,000	\$0	\$34,474,330
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,984,800	\$933,000	\$1,208,000	\$984,000	\$1,010,000	\$1,039,000	\$2,133,754	\$0	\$9,292,554
Property Tax	0	0	0	0	0	0	677,246	0	677,246
Bonds	5,199,400	2,039,390	4,295,800	1,771,330	1,215,610	996,000	5,760,000	0	21,277,530
Reallocated Bonds	0	0	0	0	0	0	1,800,000	0	1,800,000
Reallocated GF Transfer	0	0	0	0	0	0	100,000	0	100,000
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000
GENERAL GOVERNMENT TOTAL	\$7,184,200	\$2,972,390	\$6,830,800	\$2,755,330	\$2,225,610	\$2,035,000	\$10,471,000	\$0	\$34,474,330

# COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 to 2022 Capital Fund $\,$

			Fiscal	Year			Prior	Balance to	Total
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
GRAND TOTAL-USES	\$54,254,624	\$45,246,930	\$58,195,750	\$105,791,300	\$48,545,960	\$45,445,730	\$16,029,801	\$1,300,000	\$374,810,095
SOURCE OF FUNDING									
-LOCAL-				855,330					
T 6 6 G 15 1	40.057.555	#2 200 T05	#2.01 <b>7.</b> 255	00.004.540	#2.040.125	42.057.020	42.155.000	40	010 005 225
Transfer from General Fund Local Income Tax	\$3,067,556 12,413,410	\$2,280,705 11,784,790	\$2,817,365 11,486,500	\$2,876,567 11,369,800	\$2,940,125 12,792,200	\$2,867,020 14,437,930	\$2,155,899 160,000	\$0 0	\$19,005,237 74,444,630
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	1,435,251	0	17,119,651
Troperty Tax	800,300	2,800,400	2,840,700	2,998,000	3,083,000	3,147,800	1,433,231	Ü	17,119,031
Bonds	27,464,604	21,770,710	31,312,000	49,773,630	22,389,910	20,790,300	6,891,323	260,000	180,652,477
Reallocated Bonds	177,642	0	0	0	0	0	1,800,000	0	1,977,642
Reallocated General Fund Transfer	1,024,617	0	0	0	0	0	100,000	0	1,124,617
Impact Fee - Parks	160,670	184,000	159,000	160,000	180,000	130,000	605,000	0	1,578,670
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	005,000	0	180,000
Ag Hansier Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	100,000
LOCAL TOTAL	\$45,144,999	\$38,850,605	\$48,651,565	\$67,207,997	\$41,417,235	\$41,403,050	\$13,147,473	\$260,000	\$296,082,924
-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000
State School Construction	6,190,695	2,380,150	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,703,845
Ag Preservation (MALPF) / Rural Legacy	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Highway User Revenue	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	6,660,000
Program Open Space	506,365	573,575	572,185	687,303	650,725	456,680	2,722,328	0	6,169,161
STATE TOTAL	\$7,983,060	\$5,239,725	\$9,086,185	\$36,905,303	\$6,936,725	\$4,042,680	\$2,722,328	\$0	\$72,916,006
-FEDERAL-									
H: 1	¢0	#751 200	40	£1 454 400	¢102.000	\$0	£1.60.000	¢1.040.000	#2.507.600
Highway/Bridge	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600
FEDERAL TOTAL	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600
TEDERAL TOTAL	- 50	\$731,200	Ψ0	\$1,434,400	\$172,000	90	\$100,000	\$1,040,000	ψ3,377,000
-OTHER-									
Municipal	\$871,000	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$1,958,000
Grants	255,565	0	0	0	0	0	0	0	255,565
OTHER TOTAL	\$1,126,565	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$2,213,565
GRAND TOTAL SOURCES	\$54,254,624	\$45,246,930	\$58,195,750	\$105,791,300	\$48,545,960	\$45,445,730	\$16,029,801	\$1,300,000	\$374,810,095