			Fiscal	Prior	Balance to	Total			
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
PUBLIC SCHOOLS: New Construction, Additions, Modernizations									
Career and Technology Center Replacement	\$0	\$65,000	\$4,000,000	\$55,100,000	\$0	\$0	\$0	\$0	\$59,165,000
High School Science Room Renovations	0	1,740,000	1,820,000	0	0	0	0	0	3,560,000
New Construction, Additions, Modernizations Total	\$0	\$1,805,000	\$5,820,000	\$55,100,000	\$0	\$0	\$0	\$0	\$62,725,000
Other Projects Total									
Francis Scott Key High Roof Replacement	\$3,818,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,818,000
Friendship Valley Elementary Roof Replacement	112,000	1,602,300	0	0	0	0	0	0	1,714,300
HVAC Improvements and Replacements	0	340,000	5,100,000	6,700,000	6,600,000	665,000	0	0	19,405,000
Paving	500,000	550,000	600,000	650,000	700,000	750,000	0	0	3,750,000
Piney Ridge Elementary Roof Replacement	79,000	1,127,700	0	0	0	0	0	0	1,206,700
Relocatable Classroom Removal	165,000	0	175,000	0	185,000	0	160,000	0	685,000
Roof Repairs	0	170,000	0	180,000	0	190,000	0	0	540,000
Roof Replacements	0	250,000	3,600,000	4,100,000	2,500,000	2,500,000	0	0	12,950,000
South Carroll High Roof Replacement	3,999,450	0	0	0	0	0	283,000	0	4,282,450
Transfer to Operating Budget for BOE Debt Service	11,588,410	11,064,790	10,711,500	10,539,800	11,907,200	13,497,930	0	0	69,309,630
Westminster High Electrical Equipment Replacement	60,000	100,000	900,000	0	0	0	0	0	1,060,000
Westminster High Roof Replacement	3,778,000	0	0	0	0	0	264,000	0	4,042,000
Other Projects Total	\$24,099,860	\$15,204,790	\$21,086,500	\$22,169,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$122,763,080
PUBLIC SCHOOLS TOTAL	\$24,099,860	\$17,009,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,488,080
SOURCES OF FUNDING:									
Local Income Tax	\$12,313,410	\$11,849,790	\$11,486,500	\$11,369,800	\$12,792,200	\$14,437,930	\$160,000	\$0	\$74,409,630
Bonds	5,595,755	2,779,850	9,519,000	31,968,000	4,100,000	1,865,000	547,000	0	56,374,605
State	6,190,695	2,380,150	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,703,845
PUBLIC SCHOOLS TOTAL	\$24,099,860	\$17,009,790	\$26,906,500	\$77,269,800	\$21,892,200	\$17,602,930	\$707,000	\$0	\$185,488,080

CONSERVATION AND OPEN SPACE:	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
Agricultural Land Preservation	\$2,169,800	\$5,163,700	\$4,210,000	\$5,361,300	\$4,448,300	\$5,511,100	\$0	\$0	\$26,864,200
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	331,500	331,500	331,500	331,500	331,500	331,500	0	0	1,989,000
Watershed Assessment and Improvement (NPDES)	5,067,790	4,445,770	3,405,000	2,260,000	3,010,000	3,010,000	0	0	21,198,560
CONSERVATION AND OPEN SPACE TOTAL	\$7,644,090	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,501,760
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	0	0	15,684,400
Bonds	5,899,090	5,742,670	4,649,300	3,738,700	4,712,300	4,712,300	0	0	29,454,360
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Ag. Preservation (MALPF)	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Municipal	871,000	405,400	458,000	223,600	0	0	0	0	1,958,000
CONSERVATION AND OPEN SPACE TOTAL	\$7,644,090	\$10,015,970	\$8,021,500	\$8,027,800	\$7,864,800	\$8,927,600	\$0	\$0	\$50,501,760

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
ROADS:								•	
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Johnsville Road Sidewalk	290,256	0	0	0	0	0	29,200	0	319,456
Market Street Extended	63,000	0	861,900	0	0	0	1,208,005	0	2,132,905
Pavement Management Program	11,180,000	11,685,000	12,210,000	12,660,000	13,120,000	13,770,000	0	0	74,625,000
Pavement Preservation	1,080,000	1,130,000	1,220,000	1,250,000	1,280,000	1,320,000	0	0	7,280,000
Ramp and Sidewalk Upgrades	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Small Drainage Structures	84,000	87,000	90,000	93,000	95,000	98,000	0	0	547,000
Storm Drain Rehabilitation	1,100,000	0	180,000	180,000	180,000	300,000	0	0	1,940,000
ROADS TOTAL	\$13,902,256	\$13,007,000	\$14,666,900	\$14,288,000	\$14,780,000	\$15,593,000	\$1,237,205	\$0	\$87,474,361
SOURCES OF FUNDING:									
Transfer from General Fund	\$34,691	\$850,000	\$1,120,000	\$1,150,000	\$1,180,000	\$1,090,000	\$22,045	\$0	\$5,446,736
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	10,240,359	10,871,000	12,260,900	11,852,000	12,314,000	13,217,000	457,155	0	71,212,414
Reallocated Bonds	56,024	0	0	0	0	0	0	0	56,024
Reallocated GF Transfer	929,617	0	0	0	0	0	0	0	929,617
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	2,210,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	0	0	7,760,000
Grants (MDE, CDBG)	255,565	0	0	0	0	0	0	0	255,565
ROADS TOTAL	\$13,902,256	\$13,007,000	\$14,666,900	\$14,288,000	\$14,780,000	\$15,593,000	\$1,237,205	\$0	\$87,474,361

	2017	2018	2019	2020	2021	2022	Prior Allocation	Balance to Complete	Total Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$0	\$0	\$0	\$0	\$240,000	\$0	\$0	\$1,300,000	\$1,540,000
Bridge Inspection and Inventory	38,000	40,000	42,000	44,000	46,000	48,000	0	0	258,000
Bridge Maintenance and Structural Repairs	53,200	55,900	58,700	61,600	64,700	68,000	0	0	362,100
Cleaning and Painting of Existing Bridge Structural Steel	0	84,700	87,700	92,100	96,800	100,200	0	0	461,500
Gaither Road over South Branch Patapsco River	0	230,000	0	1,898,000	0	0	0	0	2,128,000
Hollingsworth Road over Unnamed Tributary	200,000	0	587,000	0	0	0	0	0	787,000
Stone Chapel Road over Little Pipe Creek	0	709,000	0	0	0	0	207,000	0	916,000
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$91,200	\$180,600	\$188,400	\$197,700	\$207,500	\$216,200	\$0	\$0	\$1,081,600
Bonds	200,000	187,800	587,000	443,600	48,000	0	47,000	260,000	1,773,400
Federal Highway/Bridge	0	751,200	0	1,454,400	192,000	0	160,000	1,040,000	3,597,600
BRIDGES TOTAL	\$291,200	\$1,119,600	\$775,400	\$2,095,700	\$447,500	\$216,200	\$207,000	\$1,300,000	\$6,452,600

							Prior	Balance to	Total
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
CULTURE AND RECREATION:									
Bark Hill Park Improvements	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Bear Branch Nature Center Roof Replacement	0	0	0	0	0	287,000	0	0	287,000
Bear Branch Tot Lot	0	119,000	0	0	0	0	0	0	119,000
Community Self-Help Projects	74,000	76,000	78,000	80,000	82,000	84,000	0	0	
Deer Park and Sandymount Court Resurfacings	223,150	0	0	0	0	0	0	0	.,
Double Pipe Creek Boat Ramp	0	0	0	182,000	0	0	0	0	182,000
Gillis Falls Trail I	0	0	0	0	470,500	0	0	0	470,500
Northwest County Trail Acquisition	0	0	0	0	200,000	0	0	0	,
Park Restoration	109,600	113,400	117,200	121,200	125,300	129,500	0	0	716,200
Recreation and Parks Unallocated	25,000	0	0	0	0	0	0	0	25,000
Sports Complex Lighting	0	0	0	370,000	320,000	523,500	0	0	1,213,500
Sports Complex Overlay	0	244,000	0	0	0	0	0	0	244,000
Tot Lot Replacement	55,000	57,750	60,650	63,670	66,850	70,200	0	0	374,120
Town Fund	5,600	6,200	12,200	12,800	13,300	13,800	0	0	63,900
Union Mills Buildings Renovations	0	150,000	0	0	0	0	0	0	150,000
Union Mills Main House Renovations	510,000	0	0	0	0	0	0	0	510,000
Westminster Veterans Memorial Park	420,000	0	500,000	0	0	0	3,407,596	0	4,327,596
CULTURE AND RECREATION TOTAL	\$1,422,350	\$766,350	\$1,268,050	\$829,670	\$1,277,950	\$1,108,000	\$3,407,596	\$0	\$10,079,966
SOURCES OF FUNDING:									
Transfer from General Fund	\$327,015	\$225,775	\$213,465	\$257,367	\$227,285	\$263,020	\$100	\$0	\$1,514,027
Bonds	330,000	150,000	0	0	0	0	80,168	0	560,168
Reallocated GF Transfer	95,000	0	0	0	0	0	0	0	95,000
Impact Fee - Parks	220,000	60,000	349,000	90,000	330,000	130,000	605,000	0	1,784,000
Program Open Space	450,335	330,575	705,585	482,303	720,665	714,980	2,722,328	0	6,126,771
CULTURE AND RECREATION TOTAL	\$1,422,350	\$766,350	\$1,268,050	\$829,670	\$1,277,950	\$1,108,000	\$3,407,596	\$0	\$10,079,966

			Prior	Balance to	Total				
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
GENERAL GOVERNMENT:									
Army Reserve Renovation	\$4,200,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$0	\$6,000,000
Carroll Community College Systemic Renovations	100,000	0	2,654,000	0	0	0	50,000	0	2,804,000
County Building Systemic Renovation	700,000	425,000	0	750,000	775,000	800,000	0	0	3,450,000
County Phone System Replacement	300,000	0	0	0	0	0	950,000	0	1,250,000
County Technology	1,000,000	721,000	993,000	765,000	788,000	812,000	0	0	5,079,000
Courthouse Annex Renovation	32,400	0	0	0	0	0	210,000	0	242,400
Fleet Lift Replacements	0	0	0	166,000	0	196,000	0	0	362,000
Infrastructure Planning Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology Replacements	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Parking Lot Overlays	79,000	82,000	85,000	89,000	92,000	97,000	0	0	524,000
Records Management	25,800	0	0	0	0	0	436,000	0	461,800
GENERAL GOVERNMENT TOTAL	\$6,567,200	\$1,358,000	\$3,862,000	\$1,900,000	\$1,785,000	\$2,035,000	\$3,446,000	\$0	\$20,953,200
SOURCES OF FUNDING:									
Transfer from General Fund	\$1,534,800	\$933,000	\$1,208,000	\$984,000	\$1,010,000	\$1,039,000	\$608,754	\$0	\$7,317,554
Property Tax	0	0	0	0	0	0	677,246	0	677,246
Bonds	5,032,400	425,000	1,327,000	916,000	775,000	996,000	260,000	0	9,731,400
Reallocated Bonds	0	0	0	0	0	0	1,800,000	0	1,800,000
Reallocated GF Transfer	0	0	0	0	0	0	100,000	0	100,000
MD Higher Ed. Comm.	0	0	1,327,000	0	0	0	0	0	1,327,000
GENERAL GOVERNMENT TOTAL	\$6,567,200	\$1,358,000	\$3,862,000	\$1,900,000	\$1,785,000	\$2,035,000	\$3,446,000	\$0	\$20,953,200

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2017 to 2022 Capital Fund $\,$

			Fiscal	Year			Prior	Balance to	Total
	2017	2018	2019	2020	2021	2022	Allocation	Complete	Project Cost
GRAND TOTAL-USES	\$53,926,956	\$43,276,710	\$55,500,350	\$104,410,970	\$48,047,450	\$45,482,730	\$9,004,801	\$1,300,000	\$360,949,967
SOURCE OF FUNDING									
-LOCAL-									
Transfer from General Fund	\$2,025,206	\$2,226,875	\$2,767,365	\$2,626,567	\$2,662,285	\$2,645,720	\$630,899	\$0	\$15,584,917
Local Income Tax	12,313,410	11,849,790	11,486,500	11,369,800	12,792,200	14,437,930	160,000	0	74,409,630
Property Tax	806,500	2,800,400	2,846,700	2,998,000	3,085,000	3,147,800	1,435,251	0	17,119,651
Bonds	27,297,604	20,156,320	28,343,200	48,918,300	21,949,300	20,790,300	1,391,323	260,000	169,106,347
Reallocated Bonds	56,024	0	0	0	0	0	1,800,000	0	1,856,024
Reallocated General Fund Transfer	1,024,617	0	0	0	0	0	100,000	0	1,124,617
Impact Fee - Parks	220,000	60,000	349,000	90,000	330,000	130,000	605,000	0	1,784,000
Ag Transfer Tax	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
LOCAL TOTAL	\$43,773,361	\$37,123,385	\$45,822,765	\$66,032,667	\$40,848,785	\$41,181,750	\$6,122,473	\$260,000	\$281,165,186
-STATE-									
Highway Administration MD Higher Ed. Comm.	\$176,000 0	\$176,000 0	\$176,000 1,327,000	\$176,000 0	\$176,000 0	\$176,000 0	\$0 0	\$0 0	\$1,056,000 1,327,000
State School Construction	6,190,695	2,380,150	5,901,000	33,932,000	5,000,000	1,300,000	0	0	54,703,845
Ag Preservation (MALPF) / Rural Legacy	0	1,000,000	0	1,000,000	0	1,000,000	0	0	3,000,000
Highway User Revenue Program Open Space	2,210,000 450,335	1,110,000 330,575	1,110,000 705,585	1,110,000 482,303	1,110,000 720,665	1,110,000 714,980	0 2,722,328	0	7,760,000 6,126,771
Program Open Space	450,555	330,373	705,585	482,303	720,003	/14,980	2,722,328	0	0,120,771
STATE TOTAL	\$9,027,030	\$4,996,725	\$9,219,585	\$36,700,303	\$7,006,665	\$4,300,980	\$2,722,328	\$0	\$73,973,616
-FEDERAL-									
Highway/Bridge	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600
FEDERAL TOTAL	\$0	\$751,200	\$0	\$1,454,400	\$192,000	\$0	\$160,000	\$1,040,000	\$3,597,600
		,	•						
-OTHER-									
Municipal	\$871,000	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$1,958,000
Grants	255,565	0	0	0	0	0	0	0	255,565
OTHER TOTAL	\$1,126,565	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$0	\$2,213,565
GRAND TOTAL SOURCES	\$53,926,956	\$43,276,710	\$55,500,350	\$104,410,970	\$48,047,450	\$45,482,730	\$9,004,801	\$1,300,000	\$360,949,967
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