		Fiscal Year						Balance to	Total
	2016	2017	2018	2019	2020	2021	Prior Allocation	Complete	Project Cost
PUBLIC SCHOOLS: New Construction, Additions, Modernizations						-			
Career and Technology Center - New	\$0	\$0	\$0	\$5,559,000	\$54,441,000	\$0	\$0	\$0	\$60,000,000
High School Science Room Renovations	0	0	3,480,000	1,820,000	0	0	0	0	5,300,000
New Construction, Additions, Modernizations Total	\$0	\$0	\$3,480,000	\$7,379,000	\$54,441,000	\$0	\$0	\$0	\$65,300,000
Other Projects Total									
Career and Technology Center Roof Replacement	\$2,468,000	\$0	\$0	\$0	\$0	\$0	\$151,000	\$0	\$2,619,000
Francis Scott Key High Roof Replacement	0	274.050	3,734,850	0	0	0	0	0	4,008,900
HVAC - Improvements and Replacements	0	0	0	2,155,000	2,200,000	2,245,000	0	0	6,600,000
Paving	350,000	360,000	370,000	380,000	390,000	400,000	0	0	2.250.000
Relocatable Classroom Removal	160,000	0	170,000	0	180,000	0	0	0	510,000
Roof Repairs	0	165,000	0	175,000	0	185,000	0	0	525,000
Roof Replacements	0	0	0	790,850	2,700,000	2,800,000	0	0	6,290,850
Sandymount Elementary Roof Replacement	0	0	132,300	1,809,150	0	0	0	0	1,941,450
South Carroll High Roof Replacement	283,000	3,999,450	0	0	0	0	0	0	4,282,450
Transfer to Operating Budget for BOE Debt Service	12,058,090	11.574.720	10,975,150	10,536,860	10,407,170	11.635.820	0	0	67.187.810
Westminster Elementary Roof Replacement	1,755,000	0	0	0	0	0	0	0	1,755,000
Westminster High Roof Replacement	264,000	3,777,900	0	0	0	0	0	0	4,041,900
Other Projects Total	\$17,338,090	\$20,151,120	\$15,382,300	\$15,846,860	\$15,877,170	\$17,265,820	\$151,000	\$0	\$102,012,360
PUBLIC SCHOOLS TOTAL	\$17,338,090	\$20,151,120	\$18,862,300	\$23,225,860	\$70,318,170	\$17,265,820	\$151,000	\$0	\$167,312,360
SOURCES OF FUNDING:									
Local Income Tax	\$12,568,090	\$12,099,720	\$11,515,150	\$11,091,860	\$10,977,170	\$12,220,820	\$0	\$0	\$70,472,810
Bonds	2,494,000	3,734,970	3,544,308	8,823,752	26,644,000	2,267,000	151,000	0	47,659,030
State	2,276,000	4,316,430	3,802,842	3,310,248	32,697,000	2,778,000	0	0	49,180,520
PUBLIC SCHOOLS TOTAL	\$17,338,090	\$20,151,120	\$18,862,300	\$23,225,860	\$70,318,170	\$17,265,820	\$151,000	\$0	\$167,312,360

	***		Fiscal Y				Prior	Balance to	Total
	2016	2017	2018	2019	2020	2021	Allocation	Complete	Project Cost
CONSERVATION AND OPEN SPACE:									
Agricultural Land Preservation	\$2,985,520	\$1,994,360	\$4,922,280	\$3,923,440	\$5,039,300	\$4,132,820	\$0	\$0	\$22,997,720
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	280,000	300,000	330,000	290,000	440,000	310,000	0	0	1,950,000
Watershed Assessment and Improvement (NPDES)	4,916,000	5,848,000	3,838,000	3,470,000	2,770,000	1,750,000	0	0	22,592,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,256,520	\$8,217,360	\$9,165,280	\$7,758,440	\$8,324,300	\$6,267,820	\$0	\$0	\$47,989,720
SOURCES OF FUNDING:									
SOURCES OF FUNDING.									
Transfer from General Fund	\$325,300	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$512,800
Property Tax	727,220	631,060	2,558,980	2,560,140	2,681,000	2,774,520	0	0	11,932,920
Bonds	5,763,000	6,647,800	5,133,400	4,672,800	4,357,200	3,430,800	0	0	30,005,000
Ag Transfer Tax	425,000	30,000	30,000	30,000	25,000	25,000	0	0	565,000
Ag. Preservation (MALPF)	500,000	0	1,000,000	0	1,000,000	0	0	0	2,500,000
Municipal	516,000	871,000	405,400	458,000	223,600	0	0	0	2,474,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,256,520	\$8,217,360	\$9,165,280	\$7,758,440	\$8,324,300	\$6,267,820	\$0	\$0	\$47,989,720

		Fiscal Year			Prior	Balance to	Total		
	2016	2017	2018	2019	2020	2021	Allocation	Complete	Project Cost
ROADS:									
Johnsville Road Sidewalk	\$29,200	\$189,800	\$0	\$0	\$0	\$0	\$0	\$0	\$219,000
Market Street Extension	0	0	0	0	0	63,000	1,208,005	996,450	2,267,455
Pavement Management Program	10,675,000	11,168,000	11,680,000	12,207,000	12,658,000	13,110,000	0	0	71,498,000
Pavement Preservation	1,110,000	1,150,000	1,220,000	1,300,000	1,350,000	1,400,000	0	0	7,530,000
Public Works Unallocated	375,045	0	0	0	0	0	0	0	375,045
Ramp and Sidewalk Upgrades	0	120,000	120,000	144,000	144,000	144,000	0	0	672,000
Small Drainage Structures	81,000	84,000	87,000	90,000	93,000	95,000	0	0	530,000
Storm Drain Inspection	0	0	0	180,000	180,000	180,000	0	0	540,000
Unpaved Roads	400,000	0	0	0	0	0	0	0	400,000
ROADS TOTAL	\$12,670,245	\$12,711,800	\$13,107,000	\$13,921,000	\$14,425,000	\$14,992,000	\$1,208,005	\$996,450	\$84,031,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$800,000	\$850,000	\$920,000	\$1,180,000	\$1,230,000	\$1,280,000	\$0	\$0	\$6,260,000
Property Tax	0	0	0	0	0	0	758,005	0	758,005
Bonds	6,312,480	10,410,600	10,911,000	11,465,000	11,919,000	12,436,000	450,000	996,450	64,900,530
Reallocated Bonds	3,400,712	0	0	0	0	0	0	0	3,400,712
Reallocated GF Transfer	400,000	0	0	0	0	0	0	0	400,000
Land Sales	336,919	0	0	0	0	0	0	0	336,919
Reallocated Property Tax	38,126	0	0	0	0	0	0	0	38,126
Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	1,206,008	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0	0	6,706,008
Grants (MDE, CDBG)	0	175,200	0	0	0	0	0	0	175,200
ROADS TOTAL	\$12,670,245	\$12,711,800	\$13,107,000	\$13,921,000	\$14,425,000	\$14,992,000	\$1,208,005	\$996,450	\$84,031,500

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		Fiscal Year						Balance to	Total
<u>_</u>	2016	2017	2018	2019	2020	2021	Allocation	Complete	Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$0	\$0	\$0	\$0	\$0	\$240,000	\$0	\$1,300,000	\$1,540,000
Bridge Inspection and Inventory	33,600	33,600	37,000	37,000	37,500	42,000	0	0	220,700
Bridge Maintenance and Structural Repairs	50,700	53,200	55,900	58,700	61,600	64,700	0	0	344,800
Cape Horn Road over Unnamed Stream	372,000	0	0	0	0	0	129,000	0	501,000
Cleaning and Painting of Existing Bridge Structural Steel	79,000	81,800	84,700	87,700	92,100	96,800	0	0	522,100
Gaither Road over South Branch Patapsco River	0	0	230,000	0	1,898,000	0	0	0	2,128,000
Hollingsworth Road over Unnamed Tributary	0	0	0	0	230,000	649,000	0	0	879,000
Stone Chapel Road over Little Pipe Creek	207,000	0	729,000	0	0	0	0	0	936,000
BRIDGES TOTAL	\$742,300	\$168,600	\$1,136,600	\$183,400	\$2,319,200	\$1,092,500	\$129,000	\$1,300,000	\$7,071,600
SOURCES OF FUNDING:									
Transfer from General Fund	\$163,300	\$168,600	\$177,600	\$183,400	\$191,200	\$203,500	\$0	\$0	\$1,087,600
Bonds	419,000	0	237,600	0	673,600	697,000	129,000	260,000	2,416,200
Federal Highway/Bridge	160,000	0	721,400	0	1,454,400	192,000	0	1,040,000	3,567,800
BRIDGES TOTAL	\$742,300	\$168,600	\$1,136,600	\$183,400	\$2,319,200	\$1,092,500	\$129,000	\$1,300,000	\$7,071,600

			Fiscal Y				Prior	Balance to	Total	
	2016	2017	2018	2019	2020	2021	Allocation	Complete	Project Cost	
CULTURE AND RECREATION:										
Bark Hill Park Improvements	\$0	\$0	\$473,800	\$0	\$0	\$0	\$0	\$0	\$473,800	
Bear Branch Tot Lot	0	116,700	0	0	0	0	0	0	116,700	
Community Self-Help Projects	72,000	74,000	76,000	78,000	80,000	82,000	0	0	462,000	
Deer Park Tennis and Basketball Court Resurfacing	0	82,400	0	0	0	0	0	0	82,400	
Double Pipe Creek Boat Ramp	0	0	0	113,300	0	0	0	0	113,300	
Gillis Falls Trail I	0	0	0	0	375,000	0	0	0	375,000	
Gillis Falls Trail II	0	0	0	0	0	460,000	0	0	460,000	
Park Restoration	106,000	109,600	113,400	117,200	121,200	125,300	0	0	692,700	
Recreation and Parks Unallocated	6,293	0	0	0	0	0	0	0	6,293	
Sandymount Tennis and Basketball Court Replacement	0	134,200	0	0	0	0	0	0	134,200	
Sports Complex Lighting	0	0	300,000	250,000	405,750	0	0	0	955,750	
Sports Complex Overlay	0	215,000	0	0	0	0	0	0	215,000	
Tot Lot Replacement	53,500	55,000	56,600	58,300	60,000	61,800	0	0	345,200	
Town Fund	10,000	10,000	10,000	10,000	10,000	10,000	0	0	60,000	
Westminster Veterans Memorial Park	2,000,000	400,000	0	500,000	0	0	1,407,596	0	4,307,596	
Union Mills - Ongoing Restoration	60,000	25,000	25,000	25,000	25,000	25,000	188,900	0	373,900	
CULTURE AND RECREATION TOTAL	\$2,307,793	\$1,221,900	\$1,054,800	\$1,151,800	\$1,076,950	\$764,100	\$1,596,496	\$0	\$9,173,839	
SOURCES OF FUNDING:										
Transfer from General Fund	\$253,350	\$279,260	\$230,060	\$236,029	\$242,200	\$248,480	\$189,000	\$0	\$1,678,379	
Bonds	0	0	0	0	0	0	80,168	0	80,168	
Reallocated GF Transfer	6,293	0	30,000	0	0	0	0	0	36,293	
Impact Fee - Parks	450,000	250,000	200,000	255,000	235,400	160,000	155,000	0	1,705,400	
Program Open Space	1,598,150	692,640	594,740	660,771	599,350	355,620	1,172,328	0	5,673,599	
CULTURE AND RECREATION TOTAL	\$2,307,793	\$1,221,900	\$1,054,800	\$1,151,800	\$1,076,950	\$764,100	\$1,596,496	\$0	\$9,173,839	

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	2016	2017	Fiscal 5	2019	2020	2021	Prior Allocation	Balance to Complete	Total Project Cost
GENERAL GOVERNMENT:	2010	2017	2010	2017	2020	2021	rinocation	Complete	1 Toject Cost
Army Reserve Renovation	\$1,800,000 0	\$4,200,000	\$0 2,470,000	\$0 0	\$0 0	\$0 0	\$0 50,000	\$0 0	\$6,000,000
Carroll Community College - Systemic Renovations Carroll Community College - Technology	300,000	0	2,470,000	0	0	0	50,000	0	2,520,000 300,000
Carroli Community College - Technology	300,000	Ü	U	U	Ü	U	U	U	300,000
County Building Systemic Renovations	700,000	700,000	0	425,000	750,000	775,000	0	0	3,350,000
County Phone System Replacement	100,000	0	0	0	0	0	850,000	0	950,000
County Technology	850,000	700,000	721,000	743,000	765,000	788,000	0	0	4,567,000
Courthouse Annex Renovation	210,000	0	0	0	0	0	0	0	210,000
Energy Performance Phase III	4,536,851	0	0	0	0	0	0	0	4,536,851
Fleet Lift Replacements	0	0	0	0	166,000	0	0	0	166,000
General Government Unallocated	96,672	0	0	0	0	0	0	0	96,672
Information Technology System Replacement	300,000	0	0	0	0	0	2,620,666	0	2,920,666
Infrastructure Planning Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library - Technology Replacements	100,000	100,000	100,000	100,000	100,000	100.000	0	0	600,000
Maintenance Center Vehicle Wash	700,000	0	0	0	0	0	0	0	700,000
Parking Lot Overlays	75,000	79,000	82,000	85,000	89,000	92,000	0	0	502,000
Payroll/Human Resources System Replacement	1.000.000	0	0	0	0	0	0	0	1,000,000
Public Safety - Emergency Crisis Management	50,000	0	0	0	0	0	225,000	0	275,000
Records Management	30,000	0	0	0	0	0	406,000	0	436,000
Taneytown Senior Center Additional Parking	190,000	0	0	0	0	0	162,000	0	352,000
Transportation Building Addition	0	64,000	630,000	0	0	0	0	0	694,000
GENERAL GOVERNMENT TOTAL	\$11,068,523	\$5,873,000	\$4,033,000	\$1,383,000	\$1,900,000	\$1,785,000	\$4,313,666	\$0	\$30,356,189
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SOURCES OF FUNDING:									
SOURCES OF FUNDING.									
Transfer from General Fund	\$1,595,000	\$909,000	\$933,000	\$958,000	\$984,000	\$1,010,000	\$3,360,832	\$0	\$9,749,832
Property Tax	0	0	0	0	0	0	740,834	0	740,834
Bonds	910,000	4,906,400	1,298,000	425,000	916,000	775,000	131,000	0	9,361,400
Non-Cash Note	4,536,851	0	0	0	0	0	0	0	4,536,851
Reallocated Bonds	2,500,000	0	0	0	0	0	0	0	2,500,000
Reallocated GF Transfer	1,526,672	0	0	0	0	0	0	0	1,526,672
MD Higher Ed. Comm.	0	0	1,235,000	0	0	0	0	0	1,235,000
Grants (MDE, CDBG)	0	57,600	567,000	0	0	0	81,000	0	705,600
GENERAL GOVERNMENT TOTAL	\$11,068,523	\$5,873,000	\$4,033,000	\$1,383,000	\$1,900,000	\$1,785,000	\$4,313,666	\$0	\$30,356,189

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2016 to 2021 Capital Fund

	-		Fiscal '	Year			Prior	Balance to	Total
	2016	2017	2018	2019	2020	2021	Allocation	Complete	Project Cost
GRAND TOTAL-USES	\$52,383,471	\$48,343,780	\$47,358,980	\$47,623,500	\$98,363,620	\$42,167,240	\$7,398,167	\$2,296,450	\$345,935,208
SOURCE OF FUNDING									
-LOCAL-									
Transfer from General Fund	\$3,136,950	\$2,244,360	\$2,298,160	\$2,594,929	\$2,684,900	\$2,779,480	\$3,549,832	\$0	\$19,288,611
Local Income Tax	12,568,090	12,099,720	11,515,150	11,091,860	10,977,170	12,220,820	1 409 920	0	70,472,810 13,431,759
Property Tax	727,220	631,060	2,558,980	2,560,140	2,681,000	2,774,520	1,498,839	U	13,431,739
Bonds	15,898,480	25,699,770	21,124,308	25,386,552	44,509,800	19,605,800	941,168	1,256,450	154,422,328
Non-Cash Note Reallocated Bonds	4,536,851 5,900,712	0	0	0	0	0	0	0	4,536,851 5,900,712
Reanocated Bonus	3,900,712	Ü	U	U	U	U	U	U	3,900,712
Reallocated General Fund Transfer	1,932,965	0	30,000	0	0	0	0	0	1,962,965
Land Sales Reallocated Property Tax	336,919 38,126	0	0	0	0	0	0	0	336,919 38,126
Reallocated Froperty Tax	36,120	· ·	· ·	O	O	O			36,120
Impact Fee - Parks	450,000	250,000	200,000	255,000	235,400	160,000	155,000	0	1,705,400
Ag Transfer Tax	425,000	30,000	30,000	30,000	25,000	25,000	0	0	565,000
LOCAL TOTAL	\$45,951,313	\$40,954,910	\$37,756,598	\$41,918,481	\$61,113,270	\$37,565,620	\$6,144,839	\$1,256,450	\$272,661,481
-STATE-									
Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
School Construction	2,276,000	4,316,430	3,802,842	3,310,248	32,697,000	2,778,000	0	0	49,180,520
Ag Preservation (MALPF) / Rural Legacy	500,000	0	1,000,000	0	1,000,000	0	0	0	2,500,000
Highway User Revenue	1,206,008	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	0	0	6,706,008
Program Open Space	1,598,150	692,640	594,740	660,771	599,350	355,620	1,172,328	0	5,673,599
	05.755.150	0.5.205.050	#T 000 50 2	05.245.010	#25 FF2 250	D. 100 520	01.170.000	40	0.55.051.105
STATE TOTAL	\$5,756,158	\$6,285,070	\$7,908,582	\$5,247,019	\$35,572,350	\$4,409,620	\$1,172,328	\$0	\$66,351,127
-FEDERAL-									
Highway/Bridge	\$160,000	\$0	\$721,400	\$0	\$1,454,400	\$192,000	\$0	\$1,040,000	\$3,567,800
	-		· · · · · ·			· · · · ·	·		
FEDERAL TOTAL	\$160,000	\$0	\$721,400	\$0	\$1,454,400	\$192,000	\$0	\$1,040,000	\$3,567,800
-OTHER-									
Municipal	\$516,000	\$871,000	\$405,400	\$458,000	\$223,600	\$0	\$0	\$0	\$2,474,000
Grants	0	232,800	567,000	0	0	0	81,000	0	880,800
OTHER TOTAL	\$516,000	\$1,103,800	\$972,400	\$458,000	\$223,600	\$0	\$81,000	\$0	\$3,354,800
GRAND TOTAL SOURCES	\$52,383,471	\$48,343,780	\$47,358,980	\$47,623,500	\$98,363,620	\$42,167,240	\$7,398,167	\$2,296,450	\$345,935,208