

FY27 Recommended Budget and FY27 – 32 Plans

Materials Provided to BCC

- Recommended Budget Summary
- Recommended CIP Budget Book
- FY27 Recommended Budget compared to FY26 Adopted without benefit allocations
- FY27 – 32 Recommended Budget with benefit allocations

Core Messages

- The bottom line of the Op Plan has improved.
- Even though the picture is better, we remain overcommitted.
- Blueprint remains a concern.

FY26 Year-End

FY26 Year-End Projection

| | |
|--|----------------|
| Revenues | \$44.2M |
| Reserve for Contingency | 4.5M |
| Unexpended | 2.1M |
| Year-End Balance | \$50.8M |
| Unassigned Fund Balance 6/30/25 | \$36.7M |
| Operational Stability/Stabilization | (3.1M) |
| Planned Carryover to FY28 | (5.4M) |
| Total Projected Unassigned Fund Balance 6/30/26 | \$79.0M |

One-Time Uses of Surplus

- Northern Landfill
- PFAS
- State road improvements
- Revolving loan for volunteer company large equipment purchases

FY27 - 32 Revenue

Revenue Changes from Adopted Plan

| In Millions | FY27 | FY28 | FY29 | FY30 | FY31 |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| Total Property Tax | \$6.3M | \$8.3M | \$12.0M | \$15.0M | \$18.8M |
| Income Tax | 12.0 | 12.5 | 12.9 | 13.4 | 13.1 |
| Investment Income | 2.6 | 2.6 | 2.5 | 2.4 | 2.4 |
| Recordation | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Other | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 |
| Total Annual Revenues | \$22.9M | \$25.6M | \$29.8M | \$33.1M | \$36.5M |

FY27 - 32 Recommended Revenue

| In Millions | FY27 | FY28 | FY29 | FY30 | FY31 | FY32 |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Annual | \$577.9 | \$598.4 | \$618.4 | \$635.6 | \$653.7 | \$670.4 |
| Below the Line | 23.8 | 22.1 | 24.1 | 27.6 | 36.8 | 25.1 |
| Total | \$601.7 | \$620.5 | \$642.5 | \$663.2 | \$690.5 | \$695.5 |

FY27 - 32 Operating Plan

Recommended Op Plan

| FY26-31 Adopted | FY27 | FY28 | FY29 | FY30 | FY31 |
|--------------------|--------|----------|----------|-----------|-----------|
| Balance | \$4.4M | (\$1.2M) | (\$9.8M) | (\$21.4M) | (\$30.9M) |

| FY27-32 Recomm. | FY27 | FY28 | FY29 | FY30 | FY31 |
|--------------------------------|---------|---------|---------|---------|---------|
| Change in Total Revenues | \$22.5M | \$24.4M | \$28.9M | \$33.0M | \$37.0M |
| Change in Expenditures | (0.9) | (1.9) | (4.8) | (4.1) | (3.4) |
| Balance | \$27.8M | \$25.2M | \$23.9M | \$15.7M | \$9.5M |
| Balance as a % of budget | 4.6% | 4.1% | 3.7% | 2.4% | 1.4% |

Still to be Dealt With

- Impacts from Federal changes
- Impacts from State budget changes
- Implementing Blueprint
- Liberty High Modernization
- Changes that emerge from the Proposed discussions
- Full understanding of the costs of Fire/EMS
- Other things you will be asked to fund

Changes From the Adopted FY26 - 31 Op Plan

Decreases From the Op Plan

- FY27 Salary growth included at 3.5%
- BOE Debt Service
 - Timing of planned projects
- Debt Service
 - Timing of projects
- OPEB
 - Reduced to match actuarial study
- Sheriff's Office
 - Pension reduced to match actuarial study

Decreases From the Op Plan

- Recovery Support Services
 - Grant funding for 6 beds
- Recreation and Parks
 - Reduced mowing contract
- Transfer to Solid Waste
 - Budget adjusted to match tonnage
- Transfer to Grants
 - Transit
 - State's Attorney

Decreases From the Op Plan

| (In millions) | FY27 | FY28 | FY29 | FY30 | FY31 |
|-------------------------|-------------|-------------|-------------|-------------|-------------|
| OPEB | (\$3.4) | (\$3.2) | (\$3.0) | (\$2.7) | (\$2.3) |
| Sheriff's Office | (0.9) | (1.1) | (1.2) | (1.2) | (1.2) |
| County DS | (0.4) | (1.4) | (1.6) | (1.1) | (0.9) |
| BOE DS - offset by Rev | (0.5) | (1.2) | (1.1) | (0.4) | 0.3 |
| Transfer to Solid Waste | (1.2) | (1.3) | (1.2) | (1.1) | (0.9) |
| Transfer to Grants | (0.5) | (0.5) | (0.5) | (0.6) | (0.3) |
| RSS | (0.4) | (0.4) | (0.4) | (0.5) | (0.5) |
| Recreation and Parks | (0.1) | (0.1) | (0.2) | (0.2) | (0.2) |
| Intergov. Transfers | (0.1) | (0.1) | (0.1) | (0.1) | (0.1) |

Increases From the Op Plan

- State Cost Shifts
 - Public Schools Pension - More
 - Community College Pension - More
 - MSDE Payments for Private Pre-K – New
 - Library Pension – New
- Comptroller
 - SDAT - More
- Increases in several departments offset by decreases in Department of Fire/EMS

Increases From the Op Plan

- Emergency Management and Communications
 - One-time consultant
 - Overtime costs
- Technology Services
 - Software/storage costs
- Transfer to Capital
 - SCBA Replacements
- Transfer to Utilities
 - FSK Pump Station Rehabilitation

Increases From the Op Plan

| In Millions | FY27 | FY28 | FY29 | FY30 | FY31 |
|-----------------------------|-------|-------|---------|---------|---------|
| Transfer to Capital | \$3.2 | \$1.3 | (\$0.1) | (\$0.1) | (\$0.2) |
| State Pension Cost Shifts | 1.0 | 1.0 | 1.0 | 1.0 | 1.1 |
| MSDE Private Pre-K Payments | 0.7 | 0.7 | 0.8 | 0.8 | 0.8 |
| Emergency Mgmt./Comm. | 0.6 | 0.5 | 0.5 | 0.5 | 0.5 |
| Technology Services | 0.1 | 0.1 | 0.0 | 0.2 | 0.1 |
| SDAT Cost Shift | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 |
| Transfer to Utilities | (0.1) | 0.5 | 0.0 | 0.0 | 0.0 |

Not Included In The Op Plan

- New Federal or State mandates
- Additional Blueprint funding
- Developing the Northern Landfill
- Funding for position requests
- Requests you choose to fund
- Anything else we don't know about yet

Carroll County Public Schools

FY27

Public Schools

- County revenue – \$259.5M, an increase of \$7.6M or 3.0%
- State revenue – \$197.6M, an increase of \$7.2M or 3.4%

School Debt Service

- \$16.2M – increase of \$0.4M or 2.2%
 - Paid with dedicated Income Tax
 - Career and Tech
 - East Middle School replacement
 - Systemics

Carroll Community College and Carroll County Public Library

FY27

Community College

- \$13.8M – increase of \$0.4M or 3.0%
- \$14.9M State – increase of \$1.1M or 7.4%
- \$11.4M Tuition – increase of \$0.2M
- Total Budget – \$43.9M – increase of \$0.6M or 1.4%

Community College

- Adult Basic Education – \$204,040 – flat from FY26
 - State funding \$319,720
 - Total Program \$523,760

Library

- \$12.1M – increase of \$0.5M or 4.0%
- \$1.4M State – increase of \$2,000 or 0.2%
- Total Budget – \$13.9M

State Cost Shifts

- CCPS Pension – \$3.5M – increase of \$0.9M or 37.5%
- MSDE Private Pre-K Payments – \$0.7M – New
- CCC Pension – \$0.2M – increase of \$0.1M or 54.8%
- CCPL Pension – \$34,340 – New

State Cost Shifts

- CCPS Pension – \$3.5M – increase of \$0.9M or 37.5%
- MSDE Private Pre-K Payments – \$0.7M – New
- CCC Pension – \$0.2M – increase of \$0.1M or 54.8%
- CCPL Pension – \$34,340 – New

Public Safety

FY27

Sheriff

- Sheriff Total – \$31.7M – increase of \$1.8M or 6.1%
 - \$16.5M – Law Enforcement
 - \$11.3M – Corrections
 - \$4.3M – Administrative Services
 - \$36,560 – Training Academy (non-personnel)
 - \$20,700 – Advocacy and Investigation Center (non-personnel)

Courts and State's Attorney

- Courts
 - \$3.7M, increase of \$0.1M or 4.0%
- State's Attorney
 - \$5.4M, increase of \$0.2M or 3.4%

VESA

- VESA
 - \$5.0M – increase of \$0.1M or 3.0%
- LOSAP
 - \$0.7M – flat from FY26

Animal Control

- Animal Control – \$1.2M – increase of \$1,400 or 0.1%
 - 3.0% base increase
 - Replacement livestock trailer in FY27 less than FY26 vehicle replacement

Commissioner Agencies

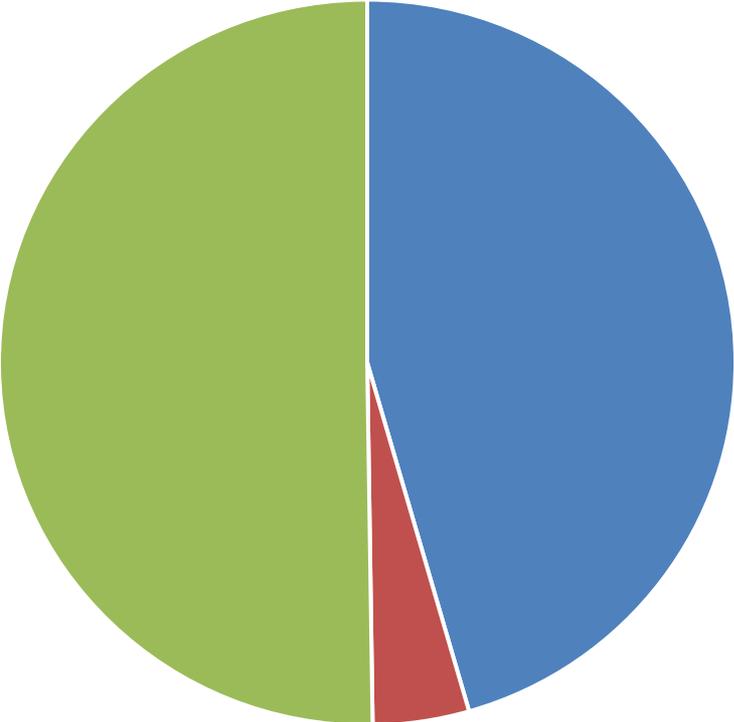
FY27

Fire/EMS Centralized Costs

| In Millions | FY26 Adopted | FY27 Recommended |
|---------------------------------|---------------|------------------|
| Fire/EMS - GF | \$29.7 | \$22.6 |
| EMS Billing Fund | 8.0 | 10.7 |
| Fire/EMS Total | \$37.7 | \$33.3 |
| Risk | 0 | 1.0 |
| Health | 0 | 4.8 |
| Tech. | 0 | 0.2 |
| Fleet | 0 | 0.7 |
| Centralized Budget Total | \$0 | \$6.7 |
| Total | \$37.7 | \$40.0 |

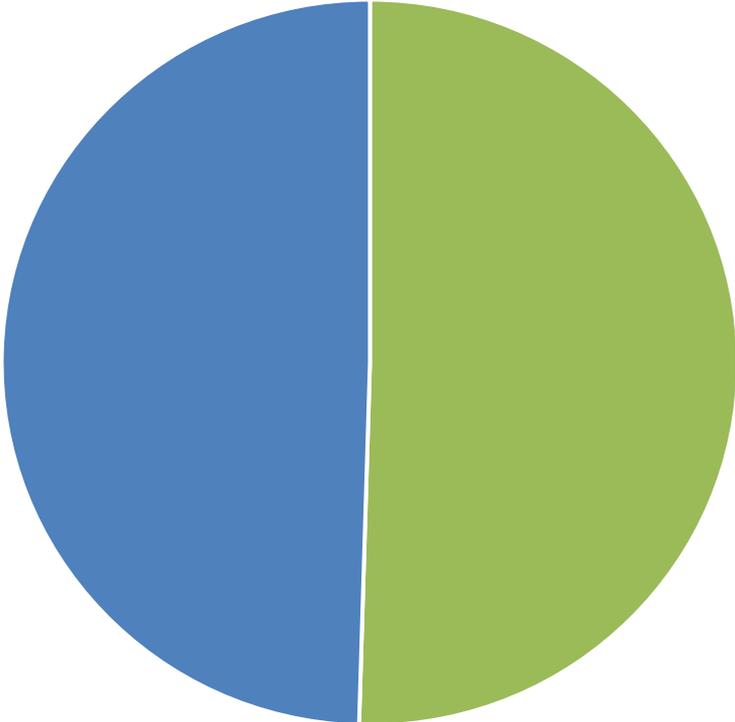
EMS

EMS Revenues



■ EMS Medical Billing ■ ESPP ■ General Fund Tax Dollars

EMS Expenditures



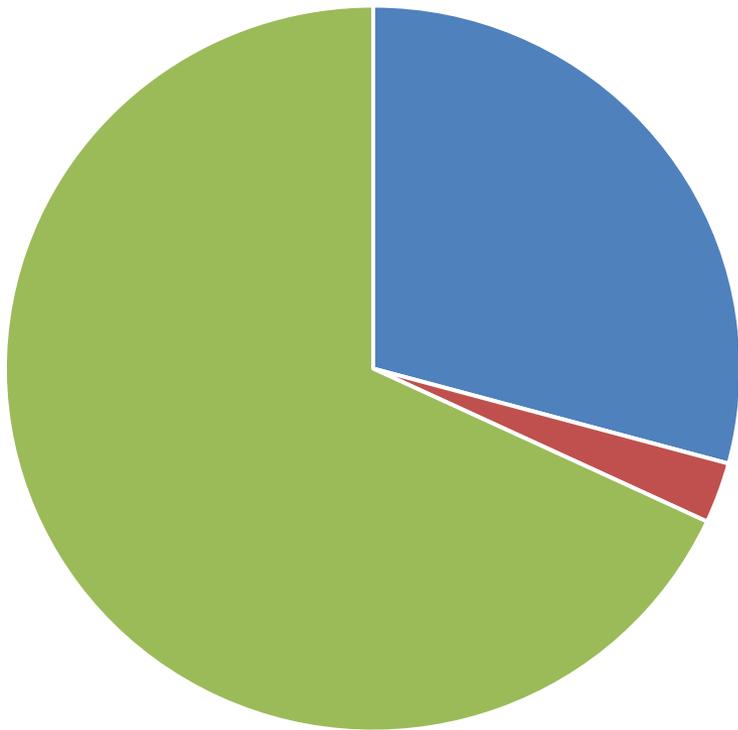
■ General Fund ■ EMS Medical Billing Fund

Total EMS Funding

| In Millions | FY27 Recommended |
|--------------------------|-------------------------|
| General Fund Tax Dollars | \$10.7 |
| EMS Medical Billing | 10.5 |
| Total EMS Funding | \$21.2 |

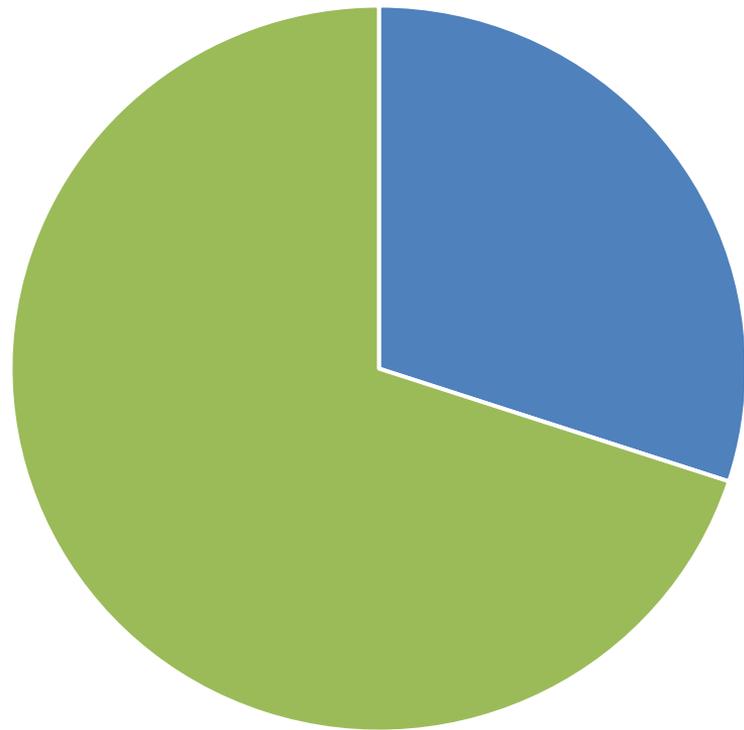
Fire/EMS

Revenues



■ EMS Medical Billing ■ ESPP ■ General Fund Tax Dollars

Expenditures



■ EMS Medical Billing Fund ■ General Fund

Fire and EMS

- Fire and EMS Administration
 - \$6.2M – decrease of \$7.3M
 - Transition of costs to centralized agencies including Health and Fringe, Fleet, Risk, and Technology Services
- EMS
 - \$8.4M – decrease of \$0.2M
- Fire Services
 - \$4.0M – increase of \$0.6M

EMS Billing Revenue Fund

- EMS Billing Revenue – \$10.5M – increase of \$2.5M or 31.7%
 - 53 positions
 - Recommended includes:
 - Salary and Fringes
 - Operating expenses
 - Ambulance replacements

Public Works

- Public Works – \$45.2M – increase of \$3.0M or 7.0%
 - Increased vehicle and equipment replacements
 - Fuel increases due to DFEMS expenses
 - Electricity costs
 - Operating impacts

Public Works

- Facilities Projects
 - Asbestos removal
 - Carpet and painting
 - Piney Run Maintenance Shop Roof Replacement
 - COVE controls conversion
 - Distillery Building chimney repairs
 - CCC N Building front façade restoration

Public Works

- Fleet Equipment Replacements – \$5.3M
 - 17 marked Sheriff vehicles
 - 3 unmarked Sheriff vehicles
 - 2 Detention Center vehicles
 - 5 Heavy trucks
 - 4 Passenger auto
 - 4 Small trucks
 - 1 Gradall
 - 1 Paver
 - 15 Equipment replacements
- Additional Equipment
 - 1 Compact Track Loader

Citizen Services

- Citizen Services Admin/Aging – \$2.1M – increase of \$0.6M or 3.4%
- Recovery Support Services – \$0.2M – decrease of \$0.4M or 64.0%

Recreation and Culture

- Recreation and Parks – \$4.5M – increase of \$29,950 or 0.7%
- Historical Society – \$50,000, flat from FY26
- Union Mills – \$20,000, flat from FY26

Other Commissioner Budgets

- Emergency Management and Communications – \$7.7M – increase of \$0.7M or 9.4%
- Technology Services – \$9.9M – increase of \$1.1M or 11.4%
 - Software increases due to DFEMS expenses
 - Increased cost of software subscriptions
- Human Resources – \$1.6M – increase of \$0.2M or 11.4%

Other Commissioner Budgets

- Health and Fringe Benefits – \$31.2M – increase of \$5.5M or 17.6%
 - DFEMS costs included
 - OPEB decreases to \$1.9M
 - Medical claims growing 6.5%
 - Growth rates planned to increase 0.25% per year

Other Commissioner Budgets

- Comptroller – \$4.5M – increase of \$0.3M or 7.2%
 - SDAT
- Management and Budget – \$5.8M – increase of \$1.9M or 49.3%
- County Attorney – \$1.0M – increase of \$42,110 or 4.3%

Other Commissioner Budgets

- Planning and Land Management – \$4.2M – flat from FY26
- Economic Development – \$3.1M – decrease of \$0.9M or 22.7%

Other Commissioner Budgets

- Watershed Restoration and Protection Fund
\$4.0M – an increase of \$39,970
 - Funding:
 - \$3.9M Real Property Tax
 - \$0.2M Town funding for 2 NPDES positions
 - Expenditures:
 - Salary, fringes, debt service, and operating

Other Commissioner Budgets

- County Commissioners – \$1.3M – increase of \$46,190 or 3.7%
- Not in Carroll – \$0.3M – increase of \$9,840 or 3.0%
- Audio Video Production – \$0.3M – increase of \$8,300 or 3.2%

Citizen Services

Non-Profit Service Providers

Non-Profit Service Providers

- \$4.4M – Increase of \$0.1M or 2.3%

Non-Profit Growth Rates

- Care Healing Center– 5%
- Flying Colors of Success – 5%
- Access Carroll – 3%
- Springboard Community Services – 3%
- The Arc Carroll County – 2%

Non-Profit Growth Rates

- Human Services Program – 2%
- Penn-Mar – 2%
- Sheppard Pratt – 2%
- Target – 2%
- Youth Services Bureau – 2%

Citizen Services - State

- Health Department \$4.3M – increase of \$0.1M or 2.9%
- Social Services \$20,000 – flat from FY26

Other Budgets

Other Budgets

- Cable Regulatory Commission – \$0.2M – increase of \$10,500 or 5.0%
- Community Media Center – \$0.6M – decrease of \$12,000 or 1.9%
 - \$12,000 decrease in base
- Elections – \$2.5M – decrease of \$0.1M or 4.0%

Conservation and Natural Resources

- Extension Office of Carroll County \$0.5M – increase of \$18,240 or 3.7%
 - 3% COLA
- Soil Conservation \$0.5M – decrease of \$0.1M or 9.9%
- Weed Control \$0.1M – decrease of \$500 or 0.6%
- Spongy Moth \$30,000 – flat from FY26

Transfers

- Transfer to Capital – \$9.3M – decrease of \$33.2M
- Transfer to Transit Grant – \$1.9M – decrease of \$0.2M or 7.6%
- Transfer to Airport EF – \$16,000 – flat from FY26
- Transfer to Fiber EF – \$0.4M – decrease of \$9,330 or 2.4%
- Transfer to Solid Waste EF – \$1.9M – decrease of \$1.3M or 41.4%
- Transfer to Utilities EF – \$0.4M – decrease of \$4,150 or 1.0%

Transfers and Reserves

- Intergovernmental Transfer – Town/County – \$4.1M – increase of \$53,970 or 1.3%
- Reserve for Contingencies – \$4.2M – decrease of \$0.3M or 7.6%

Debt Service

- County – \$18.0M – increase of \$1.6M or 9.6%
- Stormwater Debt Service – \$1.8M – decrease of \$9,710 or 0.5%
- IPA Debt Service – \$4.3M – increase of \$1.2M or 39.1%

Pensions and OPEB

- Pensions
 - \$13.8M – decrease of \$0.8M or 5.6%
 - \$5.4M for County Employee Pension Plan – increase of \$1.0M or 22.6%
 - \$8.4M for Public Safety Pension Plan – decrease of \$1.8M or 17.6%
- OPEB
 - \$1.9M - decrease from FY26

Long-Term Liabilities

Long-Term Liabilities

- Bonded debt
- IPAs
- Other debt
- Pensions
- LOSAP
- OPEB

Long-Term Liabilities

- Bonded Debt
 - Well below our debt capacity guidelines but no room for additional debt service
- Pensions
 - Unfunded Liability \$16.0M, down from \$27.3M
 - County Pension from \$13.2M to \$2.2M
 - Public Safety from \$14.1M to \$13.8M

Long-Term Liabilities

- OPEB
 - Unfunded Liability (\$45.6M), down from (\$36.8M)
- LOSAP
 - Unfunded Liability \$3.4M as of 1/1/23, up from \$1.9M 1/1/21

Non-Debt Long-Term Liabilities

| (in Millions) | FY26 | FY27 |
|--------------------------------------|----------|----------|
| OPEB Net Liability | (\$45.6) | (\$45.6) |
| Pensions Unfunded Liability | 27.3 | 16.0 |
| LOSAP Unfunded Liability | 3.4 | 3.4 |
| Total Existing Long-Term Liabilities | (\$14.9) | (\$26.2) |

FY27 CIP

FY27 Capital Budget

| Fund (In Millions) | FY26 Budget | FY27 Recomm | Change |
|-----------------------|----------------|----------------|----------|
| Capital | \$128.3 | \$106.0 | (\$22.3) |
| Airport | 0.0 | 0.0 | 0.0 |
| Fiber | 0.3 | 0.4 | 0.1 |
| Septage | 0.3 | 0.1 | (0.2) |
| Utilities | 2.5 | 5.5 | 3.1 |
| Total | \$131.4 | \$113.0 | (\$18.5) |

FY27 Capital Fund

| Fund (In Millions) | FY26 Budget | FY27 Recomm | Change |
|-----------------------|----------------|----------------|----------|
| Local | \$103.8 | \$65.7 | (\$38.0) |
| State | 21.9 | 30.0 | 8.1 |
| Federal | 2.3 | 1.9 | (0.4) |
| Other | 0.4 | 8.4 | 8.0 |
| Total | \$128.3 | \$106.0 | (\$22.3) |

FY27 Schools

- Schools – \$52.1M
 - HVAC System Replacements
 - Carroll Springs – \$2.3M
 - Carrolltowne Elementary – \$6.0M
 - Friendship Valley Elementary – \$4.6M
 - Northwest Middle – \$4.6M
 - Liberty High Modernization Feasibility Study – \$0.4M
 - Infrastructure Renewal – \$4.0M
 - Paving – \$1.2M

FY27 Schools

– Pre-K Additions

- Elmer Wolfe Elementary – \$1.4M
- Robert Moton Elementary – \$0.9M
- Runnymede Elementary – \$1.1M
- Spring Garden Elementary – \$0.8M
- Westminster Elementary – \$1.4M
- William Winchester Elementary – \$1.3M
- Prekindergarten Additions Design – \$0.2M

FY27 Schools

- Relocatable Classrooms – \$0.3M
- Roof Replacement – Shiloh Middle – \$3.7M
- Technology Improvements – \$2.0M
- Transfer to Operating Budget for BOE Debt Service – \$16.2M

FY27 Conservation

- Conservation and Open Space – \$16.2M
 - Agricultural Land Preservation – \$4.0M
 - Local Program - \$1.0M
 - State Program - \$1.0M
 - State Program Match - \$1.4M
 - Public Safety Training Center Remediation – \$8.0M
 - Water Quality – \$4.1M
 - NPDES - \$3.8M
 - Stormwater Facility Renovation - \$0.3M

FY27 Public Works

- Roads – \$21.0M
 - Pavement Management – \$19.0M
 - Pavement Preservation – \$1.2M

FY27 Public Works

- Bridges – \$3.5M
 - Maintenance Projects – \$0.4M
 - Hawks Hill Road/Little Pipe Creek – \$0.5M
 - Hughes Shop Road/Bear Branch Road – \$0.4M
 - McKinstry's Mill Road/Sams Creek – \$0.3M
 - McKinstry's Mill Road/Tributary to Little Pipe Creek – \$0.1M
 - Old Kays Mill Road/Beaver Run – \$0.8M

FY27 Public Works

- Patapsco Road/E. Branch Patapsco – \$0.1M
- Stem Road/Wolf Pit Branch – \$0.4M
- Stone Chapel Road/Little Pipe Creek – \$0.3M

FY27 Recreation and Culture

- Recreation and Parks – \$2.2M
 - Community Self-Help Projects and Town Fund – \$0.1M
 - Park Restoration – \$0.3M
 - Piney Run Boathouse Replacement – \$0.1M
 - Piney Run Park Pavilion 3 Parking – \$0.3M
 - Piney Run Seawall and Launch Replacement – \$0.1M
 - Sports Complex Field Improvements – \$1.2M

FY27 General Government

- General Government – \$12.1M
 - County Building Systemic Renovations – \$1.8M
 - County Technology – \$1.6M
 - Detention Center Access System Replacement – \$0.1M
 - Elections Pollbooks and Printers – \$0.2M
 - Elections Voting Equipment – \$0.4M
 - Emergency Mgmt. and Communications
 - Dispatch Console Hardware Upgrade – \$2.9M
 - Radio Management – \$0.4M
 - Radios – \$0.8M

FY27 General Government

- General Government –
 - Fire and EMS
 - Public Safety Training Center – \$0.9M
 - Regional Water Supply – \$0.1M
 - Self-Contained Breathing Apparatus Replacement – \$1.8M
 - Generator Replacement – \$0.1M
 - HR and Payroll System Replacement – \$0.5M
 - Library Technology – \$0.1M
 - Parking Lot Overlays – \$0.5M

FY27 – 32 CIP

FY27 - 32 CIP

- Public Schools
 - Freedom Elementary Addition
 - HVAC System Replacements
 - Prekindergarten Additions
 - Relocatable Classrooms
 - Roof Replacements
 - Sykesville Middle Addition
 - Technology Improvements
 - Transfer to Operating Budget for BOE Debt Service

FY27 - 32 CIP

- Bridges

- Bridge Inspection and Inventory
- Bridge Maintenance and Structural Repair
- Brown Road over Roaring Run
- Cleaning and Painting of Bridge Structural Steel
- Gaither Road over South Branch Patapsco
- McKinstry's Mill Road over Little Pipe Creek
- McKinstry's Mill Road over Tributary to Little Pipe Creek
- Niner Road over Middle Run
- Old Kay's Mill Road over Beaver Run
- Woodbine Road over S. Branch Patapsco

FY27 – 32 CIP

- Recreation and Culture
 - Cape Horn Park Field Lighting
 - Community Self-Help Projects
 - Freedom Park Pavilion 1 Replacements
 - Hashawha Raptor Mews Replacements & Improvements
 - Park Restoration
 - Piney Run Park Outdoor Programming Area Improvements
 - Playground Equipment Replacement
 - Town Fund

FY27 – 32 CIP

- General Government
 - Carroll Community College Technology
 - County Building Systemic Renovations
 - County Technology
 - Emergency Mgmt. and Comm. Radio Management
 - Emergency Mgmt. and Comm. Radios
 - Fire and EMS Regional Water Supply
 - Fire and EMS Self-Contained Breathing Apparatus Replacement
 - Fleet Lift Replacements
 - Generator Replacement
 - Library Technology
 - Parking Lot Overlays

FY27 – 32 Enterprise Funds

- Airport
 - Grounds and Maintenance Equipment
- Fiber Network
 - CCPN Equipment Replacement
- Utilities
 - Edgewood Pump Station Rehabilitation
 - Sykesville Pump Station Expansion

Not Included in the
Recommended CIP

Not In

- Roads
 - Arrington Road Extension
 - Hampstead Salt Storage Facility
 - Maintenance Center Salt Storage Replacement
 - Material Storage Facilities – Bark Hill, Hodges, Winfield
 - Prothero Road Extension
 - Slacks Road Improvements

Not In

- Rec and Parks
 - Freedom Park Field Light Replacement
- General Government
 - Carroll Community College
 - Trades, Technology, and Training Complex
 - Courts
 - Courthouse Annex Office and Courtroom Renovations
 - Parking Garage
 - Visitation Center Replacement

Not In

- General Government
 - CCWD ADA Unisex Bathroom
 - CCWD – Elevator
 - Emergency Mgmt. and Comm. Building Improvements
 - Emergency Mgmt. and Comm. Headquarters
 - Facilities Maintenance Building

Not In

- General Government
 - Fire and EMS – Apparatus Building Bathroom Renovation
 - Transportation Building and Parking Lot Expansion
 - Public Library:
 - Eldersburg Library Replacement
 - North Carroll Library - Basement Renovation
 - Westminster Library - Staff Office Space Renovation

Not In

- General Government
 - Senior Centers:
 - Mt. Airy Senior Center/Library Addition
 - Mt. Airy Senior Center - Renovations
 - Taneytown Senior Center Restrooms
 - Westminster Senior Center Porch Enclosure

Not In

- General Government
 - Sheriff's Office:
 - Detention Center Replacement
 - Detention Center Recreation Yard Roof
 - Detention Center Sally Port Roof

Not In

- Enterprise Funds
 - Solid Waste
 - Northern Landfill Western Perimeter Access Road Paving

Special Revenue Funds

Special Revenue Funds

- Opioid Restitution Fund
- Emergency Medical Billing Fund
- Community Reinvestment and Repair Fund
- Hotel Rental Tax Fund

Enterprise Funds

Airport Enterprise Fund

- Operating
 - \$1.4M – increase of \$36,600 or 2.7%
- Capital
 - \$36,000 for Grounds and Maintenance Equipment

Fiber Network EF

- Operating
 - \$0.4M – decrease of \$11,150 or 2.7%
 - Dark Fiber lease revenue increases \$7,230 or 2.2%
- Capital
 - \$0.4M for CCPN Equipment Replacement
 - Phase 3 of network equipment replacements

Firearms Facility EF

- Operating
 - \$307,440 – increase of \$3,440 or 1.1%

Septage Enterprise Fund

- Operating
 - \$0.8M – increase of \$0.1M or 14.0%
- Capital
 - \$0.1M for Westminster Septage Facility Improvements

Solid Waste Enterprise Fund

- Operating
 - \$17.2M – increase of \$1.9M or 13%
 - Transfer Station increase of \$2.5M
 - Transfer tons increased by 33,000, or \$2.4M in increased expense-offset by increased tons in revenue
 - Recycling increase \$0.2M
 - Loading and processing fees increasing by 8.5%

Utilities Enterprise Funds

- Operating
 - \$12.7M – increase of \$0.8M or 6.3%
- Capital
 - \$5.5M included in FY27

Summary of Recommended Budget

Recommended Operating Plan

| In Millions | FY27 | FY28 | FY29 | FY30 | FY31 | FY32 |
|--------------------------|---------|---------|---------|---------|---------|---------|
| Revenues | \$601.7 | \$620.5 | \$641.4 | \$661.4 | \$690.1 | \$695.9 |
| Expenses | 573.8 | 595.4 | 618.6 | 647.5 | 681.0 | 697.7 |
| Balance | \$27.8 | \$25.2 | \$23.9 | \$15.7 | \$9.5 | (\$2.2) |
| Balance as a % of budget | 4.6% | 4.1% | 3.7% | 2.4% | 1.4% | (0.3%) |

Things on My Mind

Things on My Mind

- Federal changes
 - Federal impact on non-profit service providers
 - FEMA
 - HUD
- State budget
- Blueprint implementation
- Income tax

Things on My Mind

- Fire and EMS
- Piney Run Dam
- PFAs
- Northern Landfill
- Infrastructure renewal

Now What?

Now What?

- Agency sessions
 - March 19
 - March 24
- Proposed work sessions
 - March 24 – April 14 (Closed)
- Release Commissioners' Proposed Budget – April 21

Now What?

- Community Budget presentations
 - Dates and locations:
 - 4/22 – Westminster Library 7:00 pm
 - 4/23 – Eldersburg Library 7:00 pm
 - 4/28 – Taneytown Library 7:00 pm
 - 4/29 – North Carroll Library 7:00 pm
 - 4/30 – Mt. Airy Library 7:00 pm

Now What?

- Public Hearing on the Budget May 6
 - Carroll Arts Council 7:00 pm
- Adopted work session May 12
- Adopted work session May 19
- Budget Adoption May 21

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