



General Order

Department of Fire & EMS

G.O. #: 10-3-23

Subject: Rescheduling of Mandatory Holdover Days

Date: October 25, 2023

Authority: Michael Stoner, Assistant Chief

In order to assure consistent delivery of quality emergency services in a timely and efficient manner, mandatory hold-over (MHO) days shall be assigned to all field personnel at and below the rank of Station Lieutenant. This will allow Carroll County and the Department of Fire & EMS the ability to maintain consistent staffing levels across the county.

An updated MHO schedule has been developed to eliminate consecutive holdovers. This schedule is based on 4 classifications: Station Lieutenant, FADO, Paramedic (FF/PM, PM & Chase PM), & FF/EMT. Each classification was subdivided further based on the total number of members in each classification. No more than 3 Station Lieutenants, 3 FADOs, 4 Paramedics, & 4 FF/EMTs will be held over on a single day.

6 FADO positions were allocated for each shift to encompass current members. Those 6 positions were further subdivided into 2 groups of 3. Each group of 3 names creates the holdover list for the assigned day. Each group of 3 names will rotate in an ascending manner (bottom of list to top of list).

Example:

11/2/2023	11/6/2023	11/10/2023	11/14/2023	11/18/2023	11/22/2023
Stull, D	Hammond, J	Gursky, J	Troutman, C	Howell, C	Hoopengardner, B
Gursky, J	Troutman, C	Howell, C	Hoopengardner, B	Stull, D	Hammond, J
Howell, C	Hoopengardner, B	Stull, D	Hammond, J	Gursky, J	Troutman, C

15 Paramedic positions were allocated for each shift to encompass current and future members. Those 15 positions were further subdivided into 3 groups of 5. Each group of 5 names creates the holdover list for the assigned day with the name at the bottom being removed to maintain a list of 4 names. Each group of 5 names will rotate in an ascending manner (bottom of list to top of list).

Example:

11/2/2023	11/6/2023	11/10/2023	11/14/2023	11/18/2023	11/22/2023
Blevins, M	Halterman, R	Nickey, M.	Deras, J	VACANT	Lovin, S
Deras, J	VACANT	Lovin, S	VACANT	Britcher, B	Plaut, M
VACANT	Britcher, B	Plaut, M	Piccardi, C	Veach, E	VACANT
Piccardi, C	Veach, E	VACANT	Burrell, E	Reed, A	Sheppard, D
Burrell, E	Reed, A	Sheppard, D	Blevins, M	Halterman, R	Nickey, M.

FF/EMTs precepting for the position of Firefighter Paramedic will be part of the Paramedic holdover group. If held over, they will fill the role of FF/EMT on a down-graded unit.

12 Firefighter-EMT positions were allocated for each shift to encompass current members. Those 12 positions were further subdivided into 3 groups of 4. Each group of 4 names creates the holdover list for the assigned day. Each group of 4 names will rotate in an ascending manner (bottom of list to top of list).

Example:

11/2/2023	11/6/2023	11/10/2023	11/14/2023	11/18/2023	11/22/2023
Petry, Chad	Swann, K	Borgmann, M	Reese, C	Fralin, R	Lowman, M
Reese, C	Fralin, R	Lowman, M	Stull, Z	Ruhlman, D	Roth, B
Stull, Z	Ruhlman, D	Roth, B	Custer, C	Evans, J	Silman, C
Custer, C	Evans, J	Silman, C	Petry, Chad	Swann, K	Borgmann, M

The hold-over day is assignment to the staffing position and not the individual. Station Lieutenants shall be assigned a Lieutenant MHO, FADOs a FADO MHO, and so forth. In the event of transfers, the holdover day will be passed to the individual assuming that assignment and not follow any individual to their next assignment. As additional positions are staffed across the department, additional hold-over positions will be added.

Attachment:

1. Station Lieutenant Schedule
2. FADO Schedule
3. Paramedic Schedule
4. FF/EMT Schedule
5. 2023 Overall Schedule



HOLDOVER SCHEDULE

2023

Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover	
11/2/23		11/3/23		11/4/23		11/5/23		11/6/23		11/7/23		11/8/23	
LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M
LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S
LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R
FADO	Stull, D	FADO	Warner, T	FADO	Royer, E	FADO	Logue-Ruckman, L	FADO	Hammond, J	FADO	Totaro, C	FADO	Saulter, D
FADO	Gursky, J	FADO	Krausz, Z	FADO	Ray, T	FADO	Agrawal, V	FADO	Troutman, C	FADO	Bowers, L	FADO	Moore, M
FADO	Howell, C	FADO	Wilhelm, P	FADO	Stull, K	FADO	Jeffery, P	FADO	Hoopengardner, B	FADO	Adams, Z	FADO	VACANT
PM	Blevins, M	PM	VACANT	PM	Rudisill, J	PM	Townsend, C	PM	Halterman, R	PM	Jones, D	PM	Zaney, E
PM	Deras, J	PM	Firestone, L	PM	VACANT	PM	Jackman, J	PM	VACANT	PM	Smith, E	PM	Myers, J
PM	VACANT	PM	Kuntz, R	PM	Mohlhenrich, G	PM	Runyon, A	PM	Britcher, B	PM	Hazel, D	PM	Lasner, S
PM	Piccardi, C	PM	Lebair, D	PM	McCoy, M	PM	VACANT	PM	Veach, E	PM	McFadden, S	PM	VACANT
FF	Petry, Chad	FF	Moser, R	FF	Burroughs, B	FF	Picket, S	FF	Swann, K	FF	Steinburg, D	FF	Cool, E
FF	Reese, C	FF	Erdman, M	FF	Bombach, L	FF	Rollinson, J	FF	Fralin, R	FF	Cole, J	FF	Boyer, H
FF	Stull, Z	FF	Lange, T	FF	Saloka, J	FF	Dewan, J	FF	Ruhlman, D	FF	Swann, D	FF	Lust, D
FF	Custer, C	FF	Breukman, A	FF	Hensley, T	FF	Petry, Chris	FF	Evans, J	FF	Waltemyer, A	FF	Stiffler, C
Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover	
11/9/23		11/10/23		11/11/23		11/12/23		11/13/23		11/14/23		11/15/23	
LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT
LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B
LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M
FADO	Westbrook, D	FADO	Gursky, J	FADO	Krausz, Z	FADO	Moore, M	FADO	Yingling, J	FADO	Troutman, C	FADO	Bowers, L
FADO	Yingling, J	FADO	Howell, C	FADO	Wilhelm, P	FADO	VACANT	FADO	Ruch, R	FADO	Hoopengardner, B	FADO	Adams, Z
FADO	Ruch, R	FADO	Stull, D	FADO	Warner, T	FADO	Saulter, D	FADO	Westbrook, D	FADO	Hammond, J	FADO	Totaro, C
PM	Smith, S	PM	Nickey, M.	PM	Weikert, B	PM	Kuntz, W	PM	VACANT	PM	Deras, J	PM	Firestone, L
PM	Natividad, C	PM	Lovin, S	PM	Yingling, D	PM	Ulrich	PM	Sullivan, P	PM	VACANT	PM	Kuntz, R
PM	Kidd, V	PM	Plaut, M	PM	Goodwin, E	PM	McCarthy	PM	Cavanaugh, A	PM	Piccardi, C	PM	Lebair, D
PM	McHenry	PM	VACANT	PM	Boblitz, E	PM	Liszewski, J	PM	Breitman, D	PM	Burrell, E	PM	Darby, K
FF	Lynott, J	FF	Borgmann, M	FF	Fuller, T	FF	Black, C	FF	Jaworski, T	FF	Reese, C	FF	Erdman, M

FF	Vosburgh, M	FF	Lowman, M	FF	Erpenstien, M	FF	Young, N	FF	VACANT	FF	Stull, Z	FF	Lange, T
FF	Lookingbill, B	FF	Roth, B	FF	VACANT	FF	Miles, A	FF	Muccioli, S	FF	Custer, C	FF	Breukman, A
FF	Robinson, Z	FF	Silman, C	FF	Sensing, R	FF	Behringer, M	FF	Robb, C	FF	Petry, Chad	FF	Moser, R
Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover	
11/16/23		11/17/23		11/18/23		11/19/23		11/20/23		11/21/23		11/22/23	
LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D
LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J
LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T
FADO	Moore, M	FADO	Yingling, J	FADO	Howell, C	FADO	Wilhelm, P	FADO	Stull, K	FADO	Jeffery, P	FADO	Hoopengardner, B
FADO	VACANT	FADO	Ruch, R	FADO	Stull, D	FADO	Warner, T	FADO	Royer, E	FADO	Logue-Ruckman, L	FADO	Hammond, J
FADO	Saulter, D	FADO	Westbrook, D	FADO	Gursky, J	FADO	Krausz, Z	FADO	Ray, T	FADO	Agrawal, V	FADO	Troutman, C
PM	VACANT	PM	Jackman, J	PM	VACANT	PM	Smith, E	PM	Myers, J	PM	Natividad, C	PM	Lovin, S
PM	Mohlhenrich, G	PM	Runyon, A	PM	Britcher, B	PM	Hazel, D	PM	Lasner, S	PM	Kidd, V	PM	Plaut, M
PM	McCoy, M	PM	VACANT	PM	Veach, E	PM	McFadden, S	PM	VACANT	PM	McHenry	PM	VACANT
PM	Herbert, J	PM	Stull, B	PM	Reed, A	PM	Green, V	PM	Smith, C	PM	Schorn, D	PM	Sheppard, D
FF	Bombach, L	FF	Rollinson, J	FF	Fralin, R	FF	Cole, J	FF	Boyer, H	FF	Vosburgh, M	FF	Lowman, M
FF	Saloka, J	FF	Dewan, J	FF	Ruhlman, D	FF	Swann, D	FF	Lust, D	FF	Lookingbill, B	FF	Roth, B
FF	Hensley, T	FF	Petry, Chris	FF	Evans, J	FF	Waltemyer, A	FF	Stiffler, C	FF	Robinson, Z	FF	Silman, C
FF	Burroughs, B	FF	Picket, S	FF	Swann, K	FF	Steinburg, D	FF	Cool, E	FF	Lynott, J	FF	Borgmann, M
Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover	
11/23/23		11/24/23		11/25/23		11/26/23		11/27/23		11/28/23		11/29/23	
LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B
LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M
LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E
FADO	Adams, Z	FADO	VACANT	FADO	Ruch, R	FADO	Stull, D	FADO	Warner, T	FADO	Royer, E	FADO	Logue-Ruckman, L
FADO	Totaro, C	FADO	Saulter, D	FADO	Westbrook, D	FADO	Gursky, J	FADO	Krausz, Z	FADO	Ray, T	FADO	Agrawal, V
FADO	Bowers, L	FADO	Moore, M	FADO	Yingling, J	FADO	Howell, C	FADO	Wilhelm, P	FADO	Stull, K	FADO	Jeffery, P
PM	Yingling, D	PM	Ulrich	PM	Sullivan, P	PM	VACANT	PM	Kuntz, R	PM	Mohlhenrich, G	PM	Runyon, A
PM	Goodwin, E	PM	McCarthy	PM	Cavanaugh, A	PM	Piccardi, C	PM	Lebair, D	PM	McCoy, M	PM	VACANT
PM	Boblitz, E	PM	Liszewski, J	PM	Breitman, D	PM	Burrell, E	PM	Darby, K	PM	Herbert, J	PM	Stull, B
PM	Rife, R	PM	VACANT	PM	Stiffler, L.	PM	Blevins, M	PM	VACANT	PM	Rudisill, J	PM	Townsend, C
FF	Erpenstien, M	FF	Young, N	FF	VACANT	FF	Stull, Z	FF	Lange, T	FF	Saloka, J	FF	Dewan, J
FF	VACANT	FF	Miles, A	FF	Muccioli, S	FF	Custer, C	FF	Breukman, A	FF	Hensley, T	FF	Petry, Chris
FF	Sensing, R	FF	Behringer, M	FF	Robb, C	FF	Petry, Chad	FF	Moser, R	FF	Burroughs, B	FF	Picket, S
FF	Fuller, T	FF	Black, C	FF	Jaworski, T	FF	Reese, C	FF	Erdman, M	FF	Bombach, L	FF	Rollinson, J

Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover	
11/30/23		12/1/23		12/2/23		12/3/23		12/4/23		12/5/23		12/6/23	
LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S
LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R
LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M
FADO	Hammond, J	FADO	Totaro, C	FADO	Saulter, D	FADO	Westbrook, D	FADO	Gursky, J	FADO	Krausz, Z	FADO	Ray, T
FADO	Troutman, C	FADO	Bowers, L	FADO	Moore, M	FADO	Yingling, J	FADO	Howell, C	FADO	Wilhelm, P	FADO	Stull, K
FADO	Hoopengardner, B	FADO	Adams, Z	FADO	VACANT	FADO	Ruch, R	FADO	Stull, D	FADO	Warner, T	FADO	Royer, E
PM	Britcher, B	PM	Hazel, D	PM	Lasner, S	PM	Kidd, V	PM	Plaut, M	PM	Goodwin, E	PM	McCarthy
PM	Veach, E	PM	McFadden, S	PM	VACANT	PM	McHenry	PM	VACANT	PM	Boblitz, E	PM	Liszewski, J
PM	Reed, A	PM	Green, V	PM	Smith, C	PM	Schorn, D	PM	Sheppard, D	PM	Rife, R	PM	VACANT
PM	Halterman, R	PM	Jones, D	PM	Zaney, E	PM	Smith, S	PM	Nickey, M.	PM	Weikert, B	PM	Kuntz, W
FF	Ruhlman, D	FF	Swann, D	FF	Lust, D	FF	Lookingbill, B	FF	Roth, B	FF	VACANT	FF	Miles, A
FF	Evans, J	FF	Waltemyer, A	FF	Stiffler, C	FF	Robinson, Z	FF	Silman, C	FF	Sensening, R	FF	Behringer, M
FF	Swann, K	FF	Steinburg, D	FF	Cool, E	FF	Lynott, J	FF	Borgmann, M	FF	Fuller, T	FF	Black, C
FF	Fralin, R	FF	Cole, J	FF	Boyer, H	FF	Vosburgh, M	FF	Lowman, M	FF	Erpenstien, M	FF	Young, N
Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover	
12/7/23		12/8/23		12/9/23		12/10/23		12/11/23		12/12/23		12/13/23	
LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B
LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M
LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT
FADO	Agrawal, V	FADO	Troutman, C	FADO	Bowers, L	FADO	Moore, M	FADO	Yingling, J	FADO	Howell, C	FADO	Wilhelm, P
FADO	Jeffery, P	FADO	Hoopengardner, B	FADO	Adams, Z	FADO	VACANT	FADO	Ruch, R	FADO	Stull, D	FADO	Warner, T
FADO	Logue-Ruckman, L	FADO	Hammond, J	FADO	Totaro, C	FADO	Saulter, D	FADO	Westbrook, D	FADO	Gursky, J	FADO	Krausz, Z
PM	Cavanaugh, A	PM	Piccardi, C	PM	Lebair, D	PM	McCoy, M	PM	VACANT	PM	Veach, E	PM	McFadden, S
PM	Breitman, D	PM	Burrell, E	PM	Darby, K	PM	Herbert, J	PM	Stull, B	PM	Reed, A	PM	Green, V
PM	Stiffler, L.	PM	Blevins, M	PM	VACANT	PM	Rudisill, J	PM	Townsend, C	PM	Halterman, R	PM	Jones, D
PM	VACANT	PM	Deras, J	PM	Firestone, L	PM	VACANT	PM	Jackman, J	PM	VACANT	PM	Smith, E
FF	Muccioli, S	FF	Custer, C	FF	Breukman, A	FF	Hensley, T	FF	Petry, Chris	FF	Evans, J	FF	Waltemyer, A
FF	Robb, C	FF	Petry, Chad	FF	Moser, R	FF	Burroughs, B	FF	Picket, S	FF	Swann, K	FF	Steinburg, D
FF	Jaworski, T	FF	Reese, C	FF	Erdman, M	FF	Bombach, L	FF	Rollinson, J	FF	Fralin, R	FF	Cole, J
FF	VACANT	FF	Stull, Z	FF	Lange, T	FF	Saloka, J	FF	Dewan, J	FF	Ruhlman, D	FF	Swann, D
Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover	

12/14/23		12/15/23		12/16/23		12/17/23		12/18/23		12/19/23		12/20/23	
LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J
LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T
LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D
FADO	Stull, K	FADO	Jeffery, P	FADO	Hoopengardner, B	FADO	Adams, Z	FADO	VACANT	FADO	Ruch, R	FADO	Stull, D
FADO	Royer, E	FADO	Logue-Ruckman, L	FADO	Hammond, J	FADO	Totaro, C	FADO	Saulter, D	FADO	Westbrook, D	FADO	Gursky, J
FADO	Ray, T	FADO	Agrawal, V	FADO	Troutman, C	FADO	Bowers, L	FADO	Moore, M	FADO	Yingling, J	FADO	Howell, C
PM	VACANT	PM	McHenry	PM	VACANT	PM	Boblitz, E	PM	Liszewski, J	PM	Breitman, D	PM	Burrell, E
PM	Smith, C	PM	Schorn, D	PM	Sheppard, D	PM	Rife, R	PM	VACANT	PM	Stiffler, L.	PM	Blevins, M
PM	Zaney, E	PM	Smith, S	PM	Nickey, M.	PM	Weikert, B	PM	Kuntz, W	PM	VACANT	PM	Deras, J
PM	Myers, J	PM	Natividad, C	PM	Lovin, S	PM	Yingling, D	PM	Ulrich	PM	Sullivan, P	PM	VACANT
FF	Stiffler, C	FF	Robinson, Z	FF	Silman, C	FF	Sensening, R	FF	Behringer, M	FF	Robb, C	FF	Petry, Chad
FF	Cool, E	FF	Lynott, J	FF	Borgmann, M	FF	Fuller, T	FF	Black, C	FF	Jaworski, T	FF	Reese, C
FF	Boyer, H	FF	Vosburgh, M	FF	Lowman, M	FF	Erpenstien, M	FF	Young, N	FF	VACANT	FF	Stull, Z
FF	Lust, D	FF	Lookingbill, B	FF	Roth, B	FF	VACANT	FF	Miles, A	FF	Muccioli, S	FF	Custer, C

Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover	
12/21/23		12/22/23		12/23/23		12/24/23		12/25/23		12/26/23		12/27/23	
LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M
LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E
LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B
FADO	Warner, T	FADO	Royer, E	FADO	Logue-Ruckman, L	FADO	Hammond, J	FADO	Totaro, C	FADO	Saulter, D	FADO	Westbrook, D
FADO	Krausz, Z	FADO	Ray, T	FADO	Agrawal, V	FADO	Troutman, C	FADO	Bowers, L	FADO	Moore, M	FADO	Yingling, J
FADO	Wilhelm, P	FADO	Stull, K	FADO	Jeffery, P	FADO	Hoopengardner, B	FADO	Adams, Z	FADO	VACANT	FADO	Ruch, R
PM	Darby, K	PM	Herbert, J	PM	Stull, B	PM	Reed, A	PM	Green, V	PM	Smith, C	PM	Schorn, D
PM	VACANT	PM	Rudisill, J	PM	Townsend, C	PM	Halterman, R	PM	Jones, D	PM	Zaney, E	PM	Smith, S
PM	Firestone, L	PM	VACANT	PM	Jackman, J	PM	VACANT	PM	Smith, E	PM	Myers, J	PM	Natividad, C
PM	Kuntz, R	PM	Mohlhenrich, G	PM	Runyon, A	PM	Britcher, B	PM	Hazel, D	PM	Lasner, S	PM	Kidd, V
FF	Moser, R	FF	Burroughs, B	FF	Picket, S	FF	Swann, K	FF	Steinburg, D	FF	Cool, E	FF	Lynott, J
FF	Erdman, M	FF	Bombach, L	FF	Rollinson, J	FF	Fralin, R	FF	Cole, J	FF	Boyer, H	FF	Vosburgh, M
FF	Lange, T	FF	Saloka, J	FF	Dewan, J	FF	Ruhlman, D	FF	Swann, D	FF	Lust, D	FF	Lookingbill, B
FF	Breukman, A	FF	Hensley, T	FF	Petry, Chris	FF	Evans, J	FF	Waltmyer, A	FF	Stiffler, C	FF	Robinson, Z

Thursday		Friday		Saturday		Sunday		Monday		Tuesday		Wednesday	
C-Shift Holdover		D-Shift Holdover		A-Shift Holdover		B-Shift Holdover		C-Shift Holdover		D-Shift Holdover		A-Shift Holdover	
12/28/23		12/29/23		12/30/23		12/31/23		1/1/24		1/2/24		1/3/24	
LT	Olson, D	LT	Hess, M	LT	Borgmann, S	LT	Bostian, E	LT	Carroll, J	LT	VACANT	LT	Dyson, R
LT	Carroll, J	LT	VACANT	LT	Dyson, R	LT	Ballard, B	LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M

LT	Kowalczyk, T	LT	Bonita, B	LT	Moser, M	LT	Karolenko, M	LT	Olson, D	LT	Hess, M	LT	Borgmann, S
FADO	Gursky, J	FADO	Krausz, Z	FADO	Ray, T	FADO	Agrawal, V	FADO	Troutman, C	FADO	Bowers, L	FADO	Moore, M
FADO	Howell, C	FADO	Wilhelm, P	FADO	Stull, K	FADO	Jeffery, P	FADO	Hoopengardner, B	FADO	Adams, Z	FADO	VACANT
FADO	Stull, D	FADO	Warner, T	FADO	Royer, E	FADO	Logue-Ruckman, L	FADO	Hammond, J	FADO	Totaro, C	FADO	Saulter, D
PM	Sheppard, D	PM	Rife, R	PM	VACANT	PM	Stiffler, L.	PM	Blevins, M	PM	VACANT	PM	Rudisill, J
PM	Nickey, M.	PM	Weikert, B	PM	Kuntz, W	PM	VACANT	PM	Deras, J	PM	Firestone, L	PM	VACANT
PM	Lovin, S	PM	Yingling, D	PM	Ulrich	PM	Sullivan, P	PM	VACANT	PM	Kuntz, R	PM	Mohlhenrich, G
PM	Plaut, M	PM	Goodwin, E	PM	McCarthy	PM	Cavanaugh, A	PM	Piccardi, C	PM	Lebair, D	PM	McCoy, M
FF	Borgmann, M	FF	Fuller, T	FF	Black, C	FF	Jaworski, T	FF	Reese, C	FF	Erdman, M	FF	Bombach, L
FF	Lowman, M	FF	Erpenstien, M	FF	Young, N	FF	VACANT	FF	Stull, Z	FF	Lange, T	FF	Saloka, J
FF	Roth, B	FF	VACANT	FF	Miles, A	FF	Muccioli, S	FF	Custer, C	FF	Breukman, A	FF	Hensley, T
FF	Silman, C	FF	Sensing, R	FF	Behringer, M	FF	Robb, C	FF	Petry, Chad	FF	Moser, R	FF	Burroughs, B