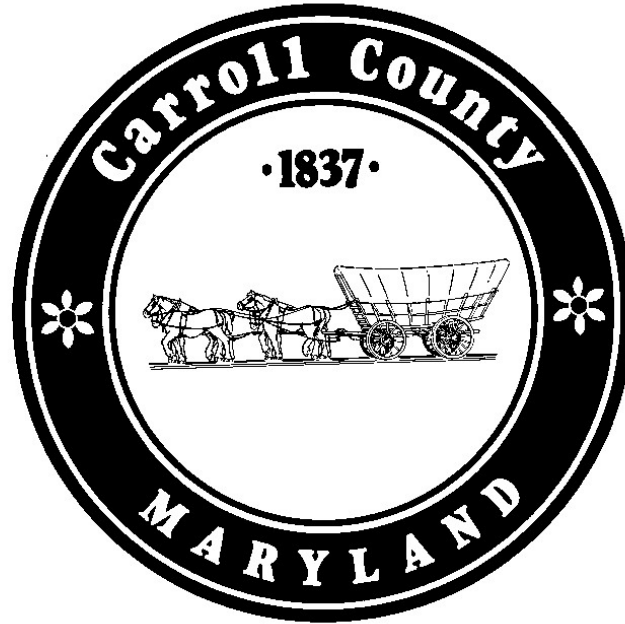


# Carroll County Maryland



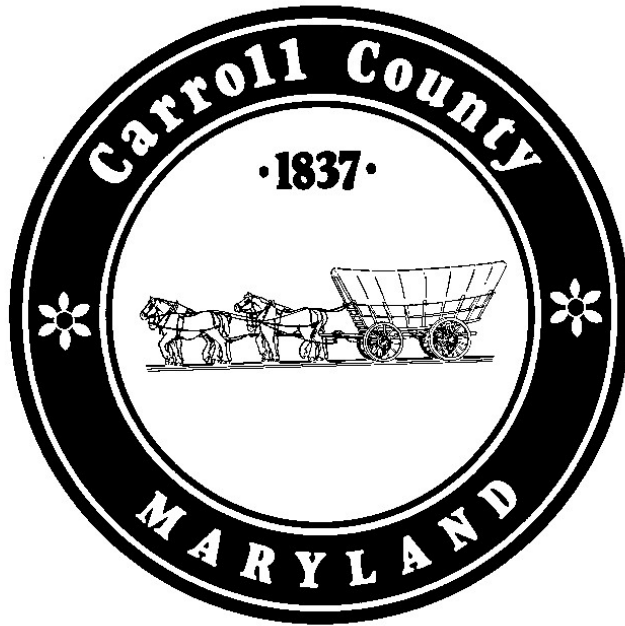
## Recommended Budget Summary

Operating Budget Fiscal Year 2024  
Operating Plan Fiscal Years 2024-2029  
And  
Capital Budget Fiscal Years 2024-2029

**Available online at:**

<https://www.carrollcountymd.gov/government/directory/management-budget/bureau-of-budget/budget-documents/>





**PRODUCED BY**

Department of Management and Budget

Ted Zaleski..... Director  
Deborah Effingham..... Chief, Bureau of Budget  
Taylor Hockensmith..... Management and Budget Project Coordinator  
Heidi Pepin ..... Management and Budget Project Coordinator  
Ashleigh Smith..... Senior Management and Budget Analyst  
Ryan Nowicki... Management and Budget Analyst  
Lydia Rogers..... Management and Budget Analyst  
Jacob Dellinger..... Budget Assistant  
Kerri Bonanno... Administrative Assistant

Special thanks to the staff in Production and Distribution

**Accessibility**

The Americans with Disabilities Act applies to the Carroll County Government and its programs, services, activities, and facilities. If you have questions, suggestions, or complaints, please contact at 410-386-3600 or MD Relay 711/ (800) 735-2258 or email <mailto:ADA@carrollcountymd.gov>. The mailing address is: 10 Distillery Drive, Suite 101, Westminster, Maryland 21157.





*Board of County Commissioners*



**Joseph Vigliotti  
District 1**



**Kenneth Kiler  
District 2**



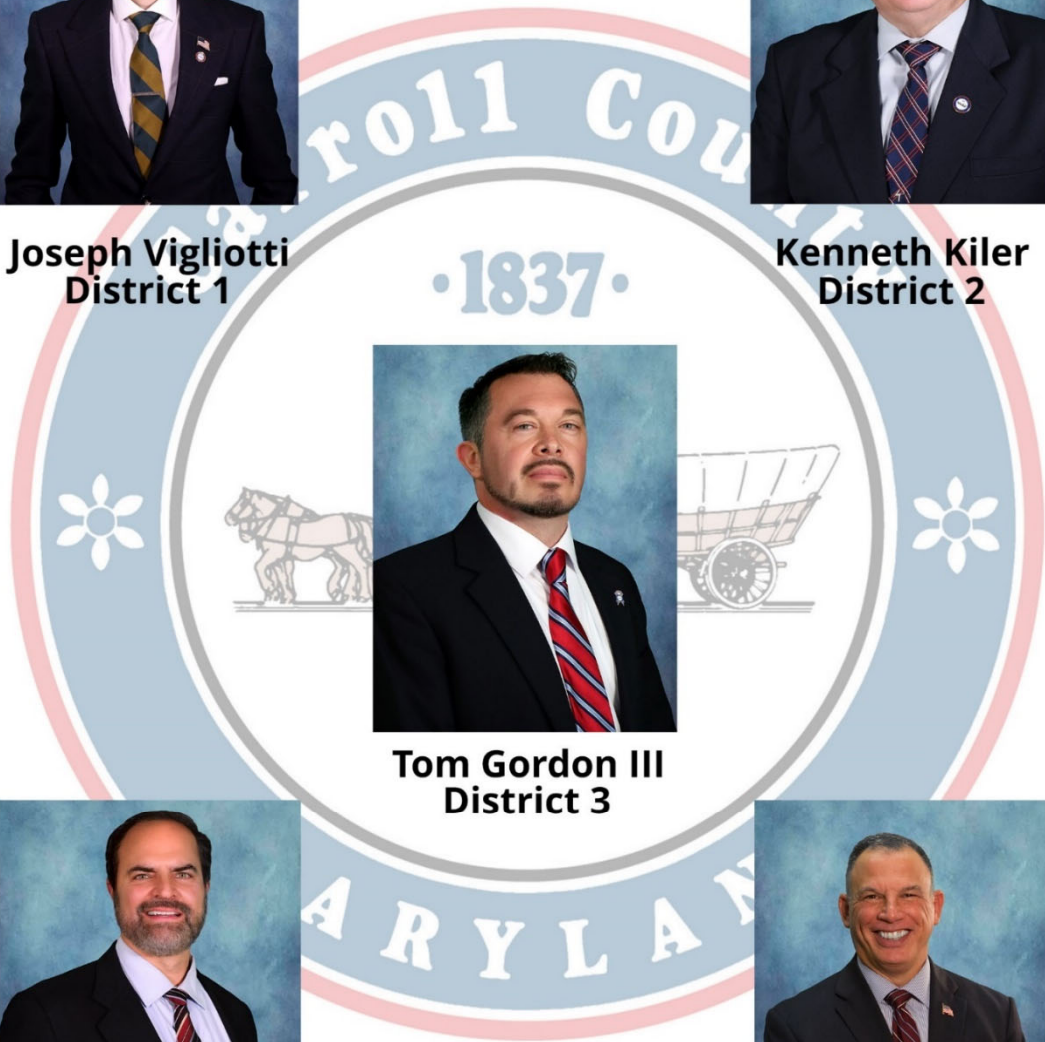
**Tom Gordon III  
District 3**



**Michael Guerin  
District 4**



**Edward C. Rothstein  
(COL. Ret.),  
President  
District 5**



## *Appointed Officials*

*Roberta Windham  
County Administrator*

*Celene E. Steckel  
Director of Citizen Services*

*Lynda D. Eisenberg  
Director of Comprehensive Planning*

*Jennifer D. Hobbs  
Comptroller*

*Timothy C. Burke  
County Attorney*

*John T. Lyburn  
Director of Economic Development*

*Michael W. Robinson  
Chief of Fire/EMS*

*Kristy L. Bixler  
Director of Human Resources*

*Christopher Heyn  
Director of Land and Resource Management*

*Ted Zaleski, III  
Director of Management and Budget*

*Valerie D. Hawkins  
Acting Director of Public Safety*

*Bryan Bokey  
Director of Public Works*

*Jeff R. Degitz  
Director of Recreation and Parks*

*Mark E. Ripper  
Director of Technology Services*

# Table of Contents

<b>Total Budget Summary Title Page</b> .....	1
All Funds Sources – by Category .....	3
All Funds Uses – by Category .....	4
All Funds Uses – by Fund.....	5
<b>General Fund Summary Title Page</b> .....	7
General Fund Sources – by Category .....	9
General Fund Uses – by Category .....	10
<b>General Fund Revenues Title Page</b> .....	11
Six-Year Operating Revenue .....	13
General Fund Revenue Analysis.....	14
General Fund Operating Revenues .....	15
General Fund Operating Revenues Chart .....	19
<b>Operating Plan Title Page</b> .....	21
Recommended Operating Plan .....	23
Operating Plan – State Mandated Agencies.....	26
<b>General Fund Appropriations Title Page</b> .....	27
Public Schools Summary .....	29
Education Other Summary.....	30
Public Safety and Corrections Summary .....	31
Public Works Summary .....	33
Citizen Services Summary.....	34
Recreation and Culture Summary.....	35
General Government Summary .....	36
Conservation and Natural Resources Summary .....	39
Debt, Transfers and Reserves Summary.....	40
<b>Capital Fund Summary Title Page</b> .....	41
FY 22 – FY 24 Capital Fund Revenues .....	43
Capital Fund Revenues – Charts.....	44
FY 22 – FY 24 Capital Fund Appropriations .....	45
Capital Fund Appropriations – Charts .....	46
FY 24 Schedule of Reappropriations.....	47
Community Investment Plan for Fiscal Year 24.....	48
<b>Capital Budget Summary Title Page</b> .....	49
FY 24 – FY 29 Community Investment Plan .....	51
<b>Enterprise Funds Title Page</b> .....	59
Airport Enterprise Fund Title Page.....	61
Airport Summary .....	63
Airport Community Investment Plan FY 24 – FY 29.....	64

Fiber Network Enterprise Fund Title Page .....	65
Fiber Network Summary.....	67
Fiber Network Community Investment Plan FY 24 – FY 29.....	68
Firearms Enterprise Fund Title Page .....	69
Firearms Summary.....	71
Septage Enterprise Fund Title Page.....	73
Septage Summary .....	75
Solid Waste Enterprise Fund Title Page .....	77
Solid Waste Summary.....	79
Solid Waste Community Investment Plan FY 24 – FY 29.....	80
Utilities Enterprise Fund Title Page.....	81
Utilities Summary .....	83
Utilities Community Investment Plan FY 24 – FY 29 .....	84
FY 24 Enterprise Funds Schedule of Reappropriations.....	85
<b>Grant Fund Title Page.....</b>	<b>87</b>
Grant Fund Summary.....	89
FY 24 Program Summary by Function.....	90
<b>OPEB, Pension Trust and Special Revenue Funds Title Page .....</b>	<b>91</b>
Other Post-Employment Benefits .....	93
Pension Trust Fund .....	94
Public Safety Pension Trust Fund.....	95
Length of Service Award Program Trust Fund.....	96
Special Revenue Fund.....	97
Watershed Protection and Restoration Fund.....	98
<b>Internal Service Funds Title Page .....</b>	<b>99</b>
Fringe Benefits Internal Service Fund .....	101
Risk Management Auto Damage Internal Service Fund .....	102
Risk Management Insurance Deductible Internal Service Fund .....	103
Risk Management Liability Internal Service Fund.....	104
Risk Management Workers Compensation Internal Service Fund.....	105
<b>Position Summary Title Page.....</b>	<b>107</b>
Position Summary.....	109
Authorized Position History .....	111

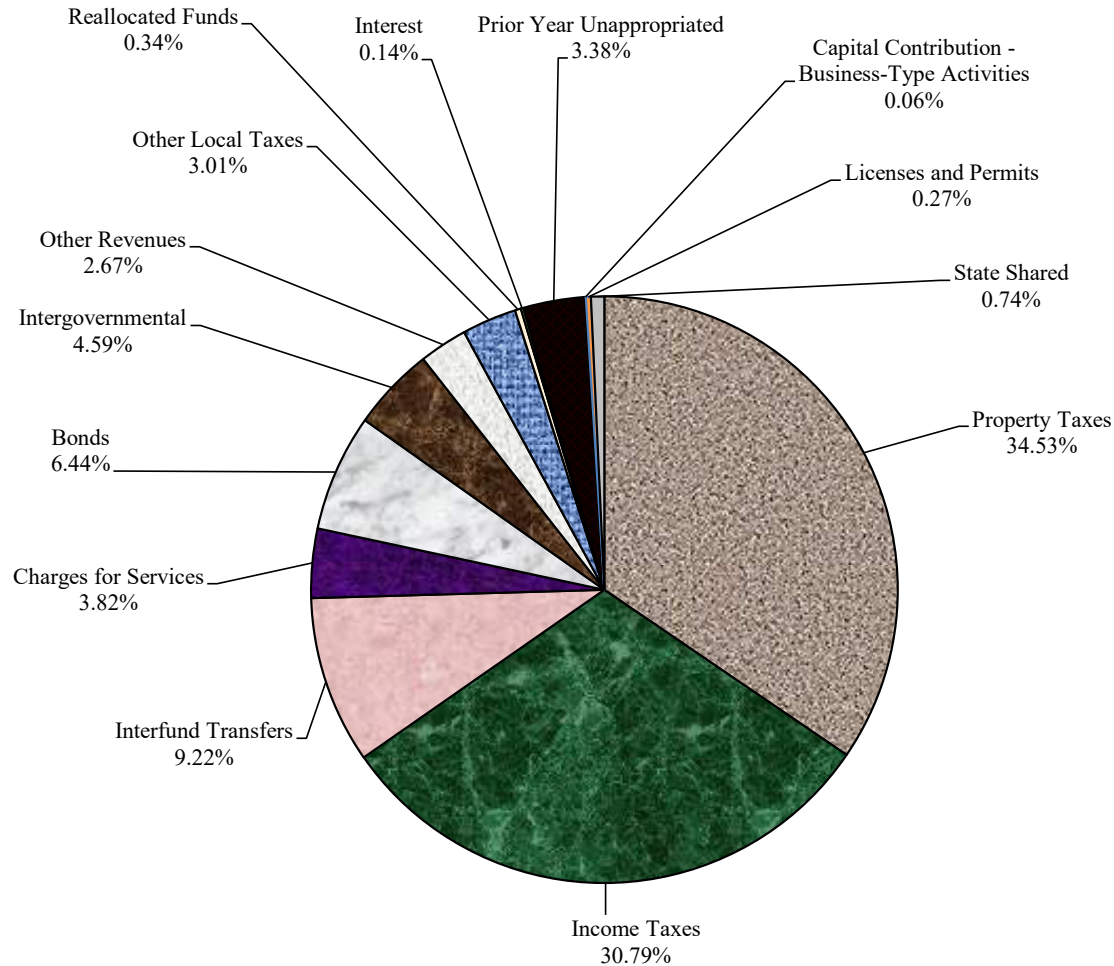
# *Total Budget Summary*



# All Funds Sources - By Category

**Fiscal Year 2024 Budget**

**\$725,699,249**

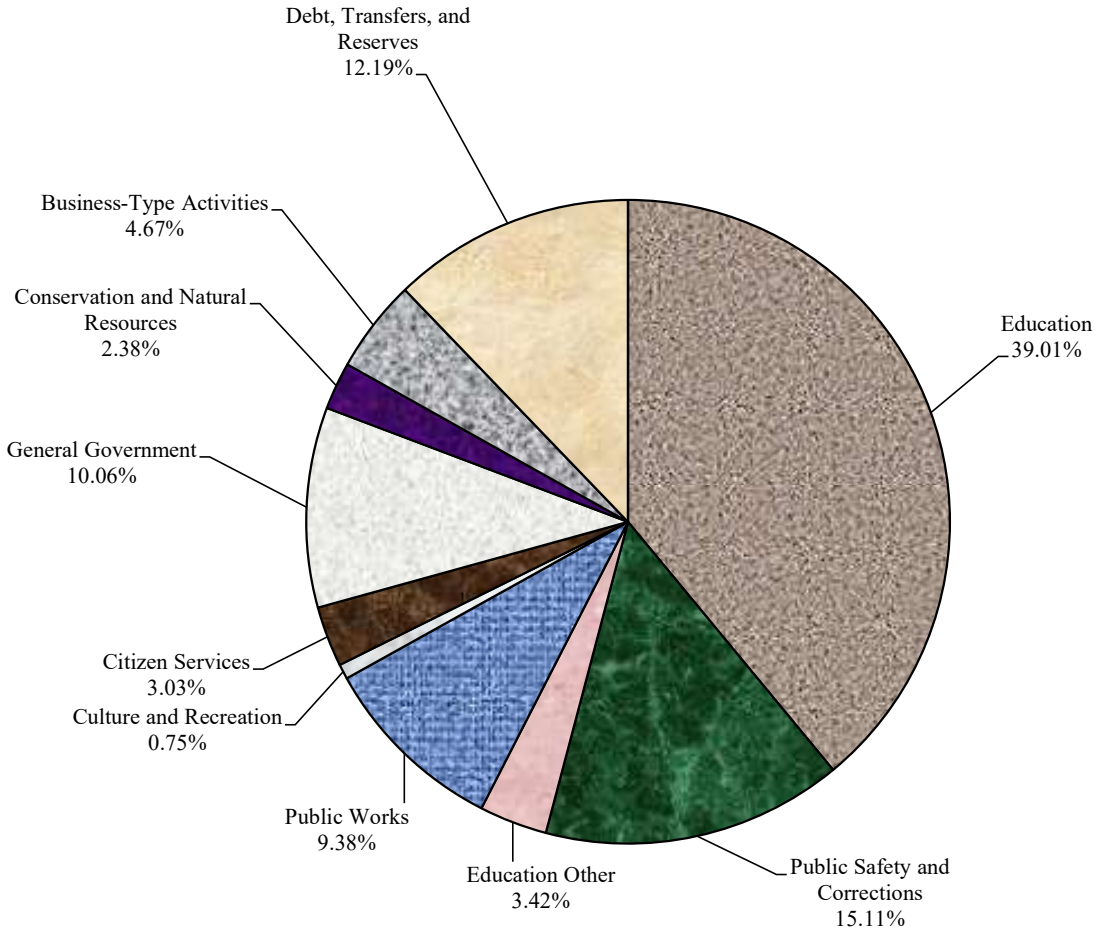


<u>Category</u>	FY 22 Actuals	FY 23 Budget	Change from FY 22	FY 24 Budget	Change from FY 23
Property Taxes	\$238,429,409	\$239,494,360	0.4%	\$250,583,849	4.6%
Income Taxes	206,514,335	195,746,970	-5.2%	223,439,839	14.1%
Interfund Transfers	70,273,124	52,376,060	-25.5%	66,935,820	27.8%
Charges for Services	27,777,055	27,989,532	0.8%	27,695,979	-1.0%
Bonds	0	28,449,945	100.0%	46,768,342	64.4%
Intergovernmental	29,661,235	48,782,323	64.5%	33,323,513	-31.7%
Other Revenues	31,955,452	22,827,621	-28.6%	19,358,188	-15.2%
Other Local Taxes	29,111,206	22,576,047	-22.4%	21,845,000	-3.2%
Reallocated Funds	13,482,753	3,944,718	-70.7%	2,438,561	-38.2%
Interest	-36,063,213	592,140	-101.6%	1,049,670	77.3%
Prior Year Unappropriated	45,698,551	41,990,320	-8.1%	24,532,029	-41.6%
Capital Contribution - Business-Type Activities	2,833,418	9,677,500	241.5%	435,000	-95.5%
Licenses and Permits	-357,485	2,113,270	-691.2%	1,936,100	-8.4%
State Shared	953,711	4,185,400	338.9%	5,357,360	28.0%
<b>Total</b>	<b>\$660,269,551</b>	<b>\$700,746,206</b>	<b>6.1%</b>	<b>\$725,699,249</b>	<b>3.6%</b>

# All Funds Uses - By Category

Fiscal Year 2024 Budget

\$724,261,162



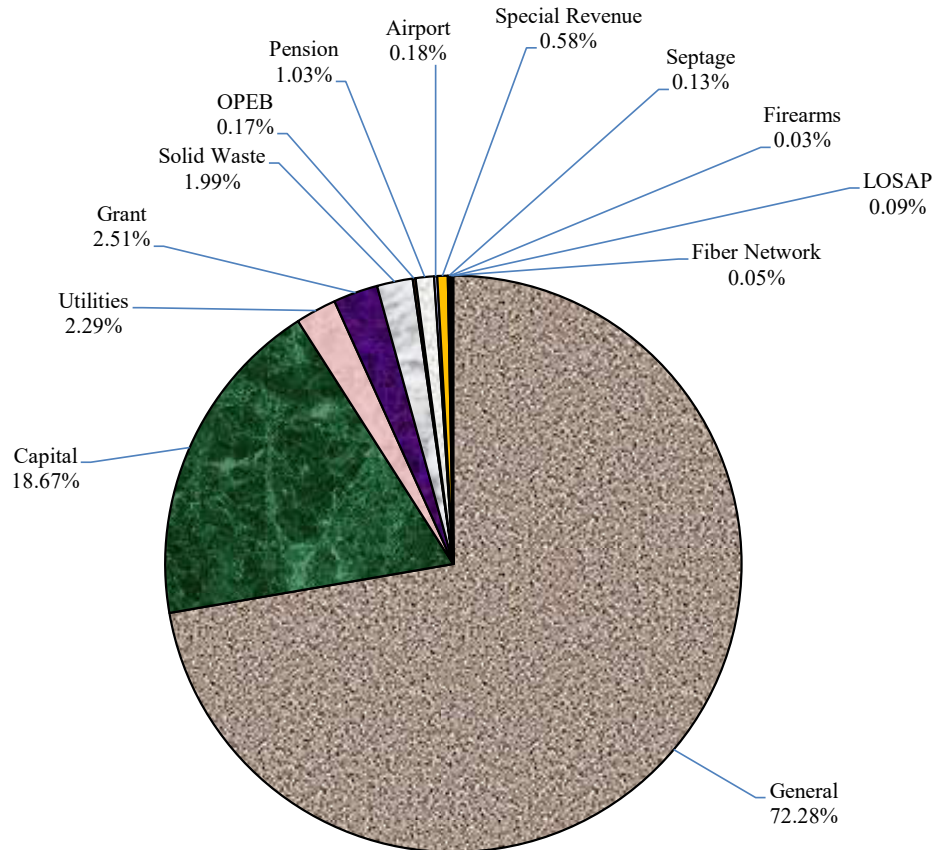
Category	FY 22 Actual	FY 23 Budget	Change from FY 22	FY 24 Budget	Change from FY 23
Education	\$270,161,371	\$267,702,517	-0.9%	\$282,524,203	5.5%
Public Safety and Corrections	74,988,941	77,366,430	3.2%	109,402,820	41.4%
Education Other	35,103,755	33,261,790	-5.2%	24,770,960	-25.5%
Public Works	43,048,146	58,073,200	34.9%	67,963,490	17.0%
Culture and Recreation	6,198,167	6,410,400	3.4%	5,407,040	-15.7%
Citizen Services	26,950,819	21,221,087	-21.3%	21,938,980	3.4%
General Government	46,488,195	93,193,739	100.5%	72,852,830	-21.8%
Conservation and Natural Resources	8,951,162	13,996,249	56.4%	17,263,450	23.3%
Business-Type Activities	62,982,485	45,871,214	-27.2%	33,847,289	-26.2%
Debt, Transfers, and Reserves	78,001,439	83,649,580	7.2%	88,290,100	5.5%
Unallocated	501,102	0	-100.0%	0	100.0%
<b>Total</b>	<b>\$653,375,582</b>	<b>\$700,746,206</b>	<b>7.3%</b>	<b>\$724,261,162</b>	<b>3.4%</b>



# All Funds Uses - By Fund

Fiscal Year 2024 Budget

\$724,261,162



<u>Fund</u>	FY 22 Actual	FY 23 Budget	Change from FY 22	FY 24 Budget	Change from FY 23
General	\$470,018,683	\$501,286,560	6.7%	\$523,529,400	4.4%
Capital	82,045,780	113,067,126	37.8%	135,215,513	19.6%
Utilities	23,458,122	26,532,434	13.1%	16,549,939	-37.6%
Grant	22,626,074	18,405,636	-18.7%	18,154,280	-1.4%
Solid Waste	36,975,994	16,350,510	-55.8%	14,433,220	-11.7%
OPEB	7,173,908	12,308,080	71.6%	1,200,000	-90.3%
Pension	3,803,290	4,956,450	30.3%	7,436,630	50.0%
Airport	1,148,350	1,228,480	7.0%	1,289,130	4.9%
Special Revenue	3,629,099	4,191,140	15.5%	4,218,050	0.6%
Septage	746,414	1,137,500	52.4%	942,500	-17.1%
Firearms	227,205	216,950	-4.5%	240,870	11.0%
Fiber Network	426,400	405,340	-4.9%	391,630	-3.4%
LOSAP	1,096,263	660,000	-39.8%	660,000	0.0%
<b>Total</b>	<b>\$653,375,582</b>	<b>\$700,746,206</b>	<b>7.3%</b>	<b>\$724,261,162</b>	<b>3.4%</b>



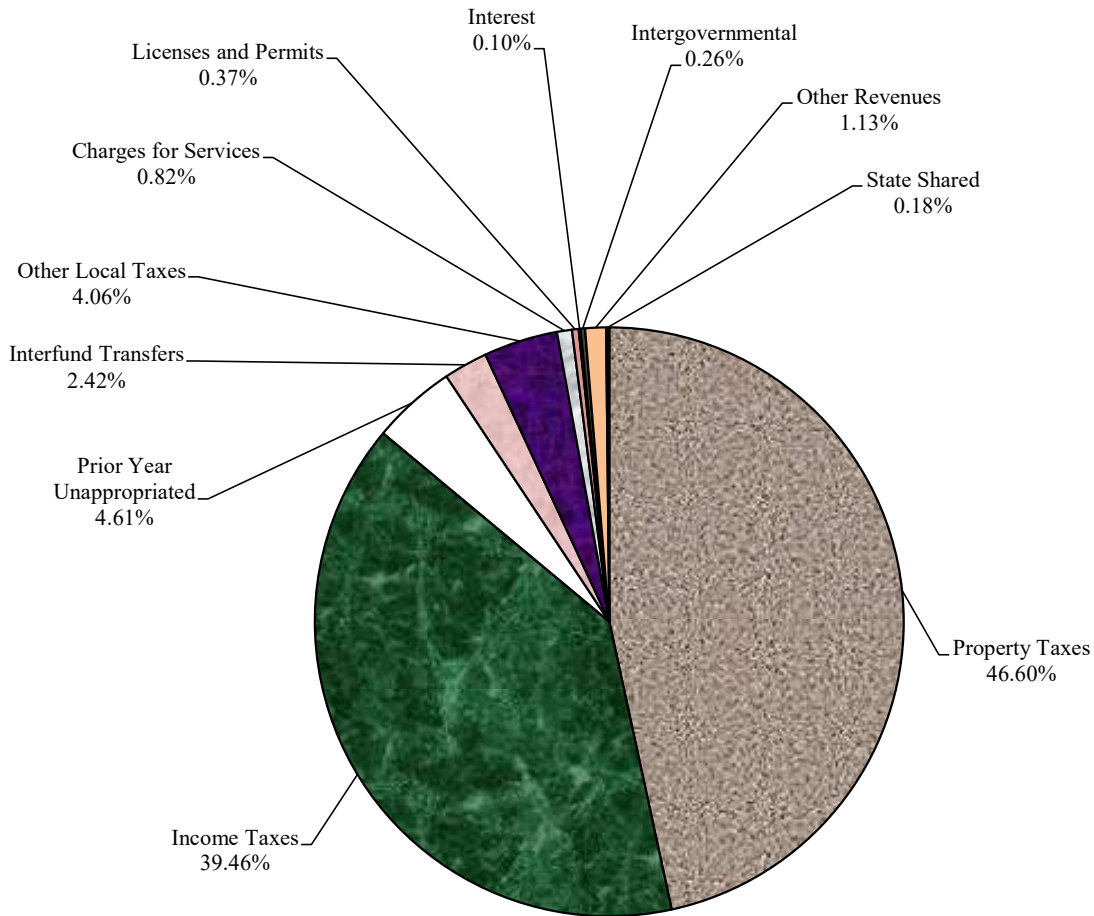
# *General Fund Summary*



# General Fund Sources - By Category

## Fiscal Year 2024 Budget

**\$525,339,008**



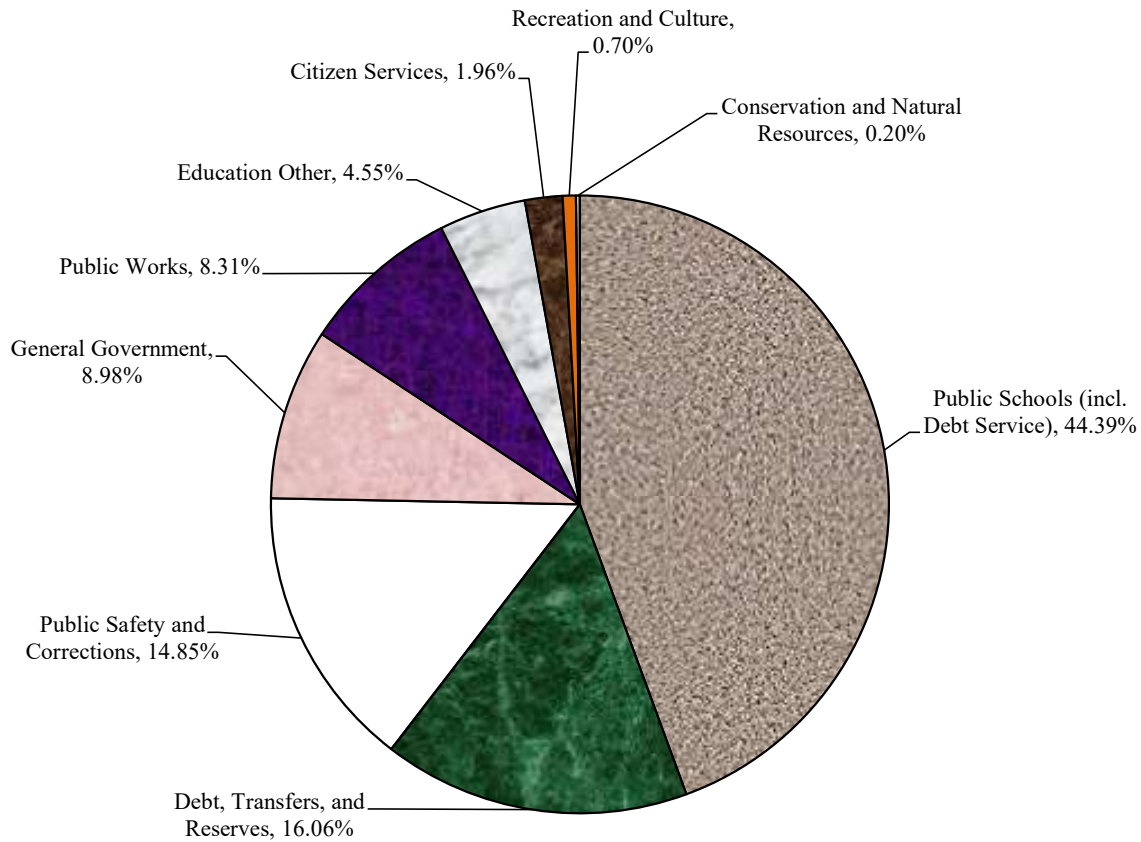
<u>Category</u>	FY 22 Actuals	FY 23 Budget	Change from FY 22	FY 24 Budget	Change from FY 23
Property Taxes	\$233,221,613	\$233,393,540	0.1%	\$244,804,271	4.9%
Income Taxes	187,740,305	183,144,810	-2.4%	207,306,839	13.2%
Prior Year Unappropriated	44,894,160	41,990,320	-6.5%	24,220,089	-42.3%
Interfund Transfers	10,318,385	10,582,160	2.6%	12,721,000	20.2%
Other Local Taxes	28,117,665	21,840,000	-22.3%	21,330,000	-2.3%
Charges for Services	3,778,072	3,981,860	5.4%	4,299,160	8.0%
Licenses and Permits	2,328,393	2,113,270	-9.2%	1,936,100	-8.4%
Interest	-826,547	528,360	-163.9%	513,080	-2.9%
Intergovernmental	549,220	603,600	9.9%	1,348,600	123.4%
Other Revenues	9,825,153	2,208,640	-77.5%	5,934,870	168.7%
State Shared	953,711	900,000	-5.6%	925,000	2.8%
<b>Total</b>	<b>\$520,900,128</b>	<b>\$501,286,560</b>	<b>-3.8%</b>	<b>\$525,339,008</b>	<b>4.8%</b>

# General Fund Uses - By Category

---

**Fiscal Year 2024 Budget**

**\$523,529,400**



<u>Category</u>	FY 22 Actuals	FY 23 Budget	Change from FY 22	FY 24 Budget	Change from FY 23
Public Schools (incl. Debt Service)	\$216,896,632	\$225,604,560	4.0%	\$232,411,000	3.0%
Debt, Transfers, and Reserves	74,372,340	79,458,440	6.8%	84,072,050	5.8%
Public Safety and Corrections	71,709,580	66,832,820	-6.8%	77,769,320	16.4%
General Government	25,479,718	54,723,200	114.8%	47,001,840	-14.1%
Public Works	30,832,700	37,545,700	21.8%	43,497,020	15.9%
Education Other	33,453,791	23,091,310	-31.0%	23,820,960	3.2%
Citizen Services	12,520,091	10,123,170	-19.1%	10,259,130	1.3%
Recreation and Culture	3,525,996	2,923,300	-17.1%	3,666,940	25.4%
Conservation and Natural Resources	1,227,835	984,060	-19.9%	1,031,140	4.8%
<b>Total</b>	<b>\$470,018,683</b>	<b>\$501,286,560</b>	<b>6.7%</b>	<b>\$523,529,400</b>	<b>4.4%</b>

# *General Fund Revenues*





## Six-Year Operating Revenue

	FY 24 Budget	FY 25 Planned	FY 26 Planned	FY 27 Planned	FY 28 Planned	FY 29 Planned
<b>Real Property Tax</b>	\$233,283,851 <i>4.39%</i>	\$243,272,605 <i>4.28%</i>	\$251,394,215 <i>3.34%</i>	\$258,505,367 <i>2.83%</i>	\$265,169,854 <i>2.58%</i>	\$272,139,160 <i>2.63%</i>
<b>Property Tax directly to Capital Fund</b>	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)
<b>Property Tax directly to Stormwater Fund</b>	(3,279,580)	(4,073,340)	(4,817,915)	(5,324,820)	(5,581,100)	(5,869,790)
<b>Railroad and Public Utility</b>	9,200,000 <i>0.00%</i>	9,200,000 <i>0.00%</i>	9,200,000 <i>0.00%</i>	9,200,000 <i>0.00%</i>	9,200,000 <i>0.00%</i>	9,200,000 <i>0.00%</i>
<b>Total Business Tax</b>	8,100,000 <i>7.01%</i>	8,181,000 <i>1.00%</i>	8,262,810 <i>1.00%</i>	8,345,438 <i>1.00%</i>	8,428,892 <i>1.00%</i>	8,513,181 <i>1.00%</i>
<b>Total Property Tax</b>	<b>\$244,804,271</b> <i>4.58%</i>	<b>\$254,080,265</b> <i>3.79%</i>	<b>\$261,539,110</b> <i>2.94%</i>	<b>\$268,225,985</b> <i>2.56%</i>	<b>\$274,717,647</b> <i>2.42%</i>	<b>\$281,482,551</b> <i>2.46%</i>
<b>Income Tax</b>	\$207,306,839 <i>13.19%</i>	\$215,621,715 <i>4.01%</i>	\$224,310,760 <i>4.03%</i>	\$233,390,812 <i>4.05%</i>	\$242,879,467 <i>4.07%</i>	\$252,795,111 <i>4.08%</i>
<b>Recordation</b>	15,500,000 <i>-6.06%</i>	14,400,000 <i>-7.10%</i>	14,600,000 <i>1.39%</i>	14,600,000 <i>0.00%</i>	14,600,000 <i>0.00%</i>	14,600,000 <i>0.00%</i>
<b>Cable Franchise Fee</b>	1,700,000 <i>2.10%</i>	1,700,000 <i>0.00%</i>	1,700,000 <i>0.00%</i>	1,700,000 <i>0.00%</i>	1,700,000 <i>0.00%</i>	1,700,000 <i>0.00%</i>
<b>Building Permits</b>	700,000 <i>-13.60%</i>	710,500 <i>1.50%</i>	721,158 <i>1.50%</i>	731,975 <i>1.50%</i>	742,954 <i>1.50%</i>	754,099 <i>1.50%</i>
<b>911 Service Fee</b>	3,800,000 <i>11.76%</i>	3,800,000 <i>0.00%</i>	3,800,000 <i>0.00%</i>	3,800,000 <i>0.00%</i>	3,800,000 <i>0.00%</i>	3,800,000 <i>0.00%</i>
<b>Investment Income</b>	3,833,970 <i>1940.00%</i>	3,910,650 <i>2.00%</i>	3,191,090 <i>-18.40%</i>	3,254,920 <i>2.00%</i>	3,320,010 <i>2.00%</i>	3,386,410 <i>2.00%</i>
<b>Total Major Revenues</b>	<b>\$477,645,080</b> <i>8.60%</i>	<b>\$494,223,130</b> <i>3.47%</i>	<b>\$509,862,117</b> <i>3.16%</i>	<b>\$525,703,692</b> <i>3.11%</i>	<b>\$541,760,078</b> <i>3.05%</i>	<b>\$558,518,171</b> <i>3.09%</i>
<b>Other Revenues ***</b>	\$484,080 <i>-6.61%</i>	\$417,120 <i>-13.83%</i>	\$339,180 <i>-18.69%</i>	\$284,530 <i>-16.11%</i>	\$141,560 <i>-50.25%</i>	\$135,350 <i>-4.39%</i>
<b>Tier 2 Revenues *</b>	5,365,650 <i>5.16%</i>	5,546,620 <i>3.37%</i>	5,713,018 <i>3.00%</i>	5,884,409 <i>3.00%</i>	6,060,941 <i>3.00%</i>	6,242,769 <i>3.00%</i>
<b>Tier 3 Revenues **</b>	4,246,110 <i>6.36%</i>	4,309,802 <i>1.50%</i>	4,374,449 <i>1.50%</i>	4,440,065 <i>1.50%</i>	4,506,666 <i>1.50%</i>	4,574,266 <i>1.50%</i>
<b>Annual Revenues</b>	<b>\$487,740,920</b> <i>8.53%</i>	<b>\$504,496,671</b> <i>3.44%</i>	<b>\$520,288,764</b> <i>3.13%</i>	<b>\$536,312,695</b> <i>3.08%</i>	<b>\$552,469,245</b> <i>3.01%</i>	<b>\$569,470,556</b> <i>3.08%</i>
<b>Prior Year Unappropriated Reserve</b>	\$23,212,165 <i>-43.82%</i>	\$6,317,641 <i>-72.78%</i>	\$4,877,409 <i>-22.80%</i>	\$5,044,967 <i>3.44%</i>	\$5,202,888 <i>3.13%</i>	\$5,363,127 <i>3.08%</i>
<b>Current Year Surplus</b>	1,007,924 <i>48.02%</i>	2,179,934 <i>116.28%</i>	1,346,000 <i>-38.26%</i>	2,584,000 <i>91.98%</i>	0 <i>-100.00%</i>	107,290 <i>100.00%</i>
<b>Transfer from Capital Fund - Income Tax For Debt Service</b>	12,721,000 <i>20.21%</i>	14,669,967 <i>15.32%</i>	16,905,311 <i>15.24%</i>	19,634,780 <i>16.15%</i>	20,699,908 <i>5.42%</i>	21,732,658 <i>4.99%</i>
<b>Transfer from Utilities Enterprise Fund</b>	657,000 <i>100.00%</i>	0 <i>-100.00%</i>	0 <i>0.00%</i>	0 <i>0.00%</i>	0 <i>0.00%</i>	0 <i>0.00%</i>
<b>Total Revenues</b>	<b>\$525,339,008</b>	<b>\$527,664,213</b>	<b>\$543,417,484</b>	<b>\$563,576,442</b>	<b>\$578,372,040</b>	<b>\$596,673,631</b>
<i>Overall % Change</i>	<i>4.65%</i>	<i>0.44%</i>	<i>2.99%</i>	<i>3.71%</i>	<i>2.63%</i>	<i>3.16%</i>

Percentages shown above represent % Change.

\* There are approximately 15 Tier 2 revenues. They generally fall between \$200,000 and \$800,000 on an annual basis.

\*\* There are approximately 80 Tier 3 revenues. They generally are below \$200,000 on an annual basis.

\*\*\* Other Revenues include Fire Co Loan Interest and IPA Interest.

# General Fund Revenue Analysis

Carroll County's General Fund receives revenues from over 120 sources including taxes, permit fees, State aid, user fees, and investment income. 86.1% of revenue comes from Total Property and Income Taxes.

Revenue In Millions	FY 22 Budget	Percent of Total	FY 23 Budget	Percent of Total	FY 24 Budget	Percent of Total	Cumulative Percent of Total
Real Property	\$209.7	44.2%	\$217.3	43.4%	\$227.5	43.3%	43.3%
Railroad and Public Utilities	8.0	1.7%	8.5	1.7%	\$9.2	1.8%	45.1%
Total Business	7.5	1.6%	7.6	1.5%	\$8.1	1.5%	46.6%
<b>Total Property</b>	<b>225.2</b>	<b>47.5%</b>	<b>233.4</b>	<b>46.6%</b>	<b>244.8</b>	<b>46.6%</b>	<b>46.6%</b>
Income Tax	165.0	34.8%	183.1	36.5%	207.3	39.5%	86.1%
Recordation Tax	13.5	2.8%	16.5	3.3%	15.5	3.0%	89.0%
Investment Income	0.2	0.0%	0.2	0.0%	3.8	0.7%	89.7%
Cable Franchise Fee	1.7	0.4%	1.7	0.3%	1.7	0.3%	90.1%
911 Service Fee	3.4	0.7%	3.4	0.7%	3.8	0.7%	90.8%
Building Permits	0.8	0.2%	0.8	0.2%	0.7	0.1%	90.9%
<b>Total Major Revenues</b>	<b>409.8</b>	<b>86.4%</b>	<b>439.1</b>	<b>87.6%</b>	<b>477.6</b>	<b>90.9%</b>	<b>90.9%</b>
Other Annual Revenues	9.2	1.9%	9.6	1.9%	10.1	1.9%	92.8%
<b>Total Annual Revenue</b>	<b>419.0</b>	<b>88.3%</b>	<b>448.7</b>	<b>89.5%</b>	<b>487.7</b>	<b>92.8%</b>	<b>92.8%</b>
Other Revenues	55.3	11.7%	52.6	10.5%	37.6	7.2%	100.0%
<b>Total Revenue</b>	<b>\$474.3</b>	<b>100.0%</b>	<b>\$501.3</b>	<b>100.0%</b>	<b>\$525.3</b>	<b>100.0%</b>	<b>100.0%</b>

Percentages may not add to 100% due to rounding

# General Fund Operating Revenues

Revenue	FY 22 Actuals	FY 23 Budget	FY 24 Budget	Increase (Decrease)	% Change
Real Property Tax	\$210,368,284	\$217,964,310	\$228,144,691	\$10,180,381	4.67%
Homestead Tax Credit	(689,923)	(1,000,420)	(1,000,420)	0	0.00%
Senior Tax Credit	0	(10,000)	(10,000)	0	0.00%
Taxes - Discounts	(925,718)	(880,000)	(880,000)	0	0.00%
Penalty and Interest	752,685	600,000	600,000	0	0.00%
Semi-Annual Service Charges	45,833	250,000	250,000	0	0.00%
Prior Years Taxes Deferred	1,801,836	400,000	400,000	0	0.00%
Real Property Tax - Prior Year	(815,475)	0	0	0	0.00%
Railroad and Public Utility	9,231,667	8,500,000	9,200,000	700,000	8.24%
Personal Property Tax	272,932	350,000	350,000	0	0.00%
Ordinary Business Tax	13,179,491	7,219,650	7,750,000	530,350	7.35%
<b>Total Local Property Taxes</b>	<b>\$233,221,613</b>	<b>\$233,393,540</b>	<b>\$244,804,271</b>	<b>\$11,410,731</b>	<b>4.89%</b>
<b>Income Tax</b>	<b>\$187,740,305</b>	<b>\$183,144,810</b>	<b>\$207,306,839</b>	<b>\$24,162,029</b>	<b>13.19%</b>
Recordation Fee	\$21,794,375	\$16,500,000	\$15,500,000	(\$1,000,000)	-6.06%
Cable Franchise Fee	2,153,835	1,665,000	1,700,000	35,000	2.10%
911 Service Fee	3,840,055	3,400,000	3,800,000	400,000	11.76%
Admissions	329,400	275,000	330,000	55,000	20.00%
<b>Other Local Taxes</b>	<b>\$28,117,665</b>	<b>\$21,840,000</b>	<b>\$21,330,000</b>	<b>(\$510,000)</b>	<b>-2.34%</b>
State Aid - Police Protection	\$953,711	\$900,000	\$925,000	\$25,000	2.78%
<b>Total State Shared Taxes</b>	<b>\$953,711</b>	<b>\$900,000</b>	<b>\$925,000</b>	<b>\$25,000</b>	<b>2.78%</b>
Heavy Equipment Tax	\$116,716	\$100,000	\$105,000	\$5,000	5.00%
Beer, Wine, Liquor Licenses	245,685	215,000	220,000	5,000	2.33%
Traders Licenses	132,928	100,000	100,000	0	0.00%
Mobile Home Licenses	63,995	70,000	70,000	0	0.00%
Animal Licenses	45,644	45,000	45,000	0	0.00%
Building Permits	846,205	810,170	700,000	(110,170)	-13.60%
Plumbing Licenses	53,633	35,000	56,000	21,000	60.00%
Marriage Licenses	33,440	32,000	32,000	0	0.00%
Electrical Licenses	60,835	40,000	62,000	22,000	55.00%
Utility Construction Permits	20,460	34,000	35,000	1,000	2.94%
Electrical Permits	325,670	355,000	300,000	(55,000)	-15.49%
Grading Permits	30,512	26,000	18,000	(8,000)	-30.77%
Use and Occupancy Certificates	32,025	31,000	16,000	(15,000)	-48.39%
Zoning Certificates/Ordinances	2,425	2,100	2,100	0	0.00%
Plumbing Permits	288,350	190,000	150,000	(40,000)	-21.05%
Reinspection Fees	13,300	10,000	10,000	0	0.00%
Kennel Licenses	16,570	18,000	15,000	(3,000)	-16.67%
<b>Total Licenses and Permits</b>	<b>\$2,328,393</b>	<b>\$2,113,270</b>	<b>\$1,936,100</b>	<b>(\$177,170)</b>	<b>-8.38%</b>
State Aid - Fire Protection	\$384,518	\$388,600	\$388,600	\$0	0.00%
State Aid - Various Reimbursements	(82,176)	0	0	0	0.00%
Grand and Petit Jury Reimbursements	47,405	20,000	108,000	88,000	440.00%
Circuit Court Master Reimbursement	199,473	195,000	195,000	0	0.00%
<b>Total Intergovernmental</b>	<b>\$549,220</b>	<b>\$603,600</b>	<b>\$691,600</b>	<b>\$88,000</b>	<b>14.58%</b>

# General Fund Operating Revenues

Revenue	FY 22 Actuals	FY 23 Budget	FY 24 Budget	Increase (Decrease)	% Change
Lien Certification	\$225,347	\$200,000	\$225,000	\$25,000	12.50%
Data Processing Services	2,551	2,200	2,400	200	9.09%
Hearing Fees - Board of Zoning Appeals	25,800	15,000	15,000	0	0.00%
Copy Fees	13,335	12,500	13,200	700	5.60%
Health Department	52,597	44,000	45,000	1,000	2.27%
Hearing Fees - Zoning Administration	(600)	11,000	11,000	0	0.00%
<b>Total General Government</b>	<b>\$319,029</b>	<b>\$284,700</b>	<b>\$311,600</b>	<b>\$26,900</b>	<b>9.45%</b>
Sheriff Salary Recovery	(\$13,984)	\$62,000	\$40,000	(\$22,000)	-35.48%
Sheriff Fees	52,930	80,000	80,000	0	0.00%
Detention Center	64,666	185,000	185,000	0	0.00%
Inspection Fees - Roads	8,493	50,000	10,000	(40,000)	-80.00%
Inspection Fees - Development Review	50,700	50,000	30,000	(20,000)	-40.00%
Detention Center - Commissary	77,464	50,000	70,000	20,000	40.00%
Detention Center - Work Release	9,723	10,000	10,000	0	0.00%
Detention Center - Home Detention	9,734	13,000	13,000	0	0.00%
Citations	18,400	14,000	14,000	0	0.00%
Inspection Fees - Fire Safety	25,189	72,000	100,000	28,000	38.89%
Detention Center - Juvenile Transport	307	5,500	1,500	(4,000)	-72.73%
Sex Offender Registry	73,000	17,000	18,500	1,500	8.82%
Sheriff Training Academy	36,000	50,000	36,000	(14,000)	-28.00%
Sheriff Academy Recovery (Housing)	35,469	22,000	40,000	18,000	81.82%
Circuit Court Annex - Rent and Heat	10,249	13,000	10,250	(2,750)	-21.15%
<b>Total Public Safety</b>	<b>\$458,340</b>	<b>\$693,500</b>	<b>\$658,250</b>	<b>(\$35,250)</b>	<b>-5.08%</b>
Vehicle Maintenance	\$343,991	\$310,000	\$367,500	\$57,500	18.55%
Road Maintenance	55,320	100,000	107,000	7,000	7.00%
Development Review Fees	433,184	488,740	400,000	(88,740)	-18.16%
Fuel Recovery	674,897	400,000	750,750	350,750	87.69%
Stormwater/Environmental Review Fees	141,003	66,000	180,000	114,000	172.73%
Engineering Review Fees	61,782	45,000	45,000	0	0.00%
Flood Plain Review Fees	2,700	2,000	3,000	1,000	50.00%
Forest Conservation Review Fees	40,292	12,000	50,000	38,000	316.67%
Weed Control	55,308	120,000	80,000	(40,000)	-33.33%
<b>Total Public Works</b>	<b>\$1,808,476</b>	<b>\$1,543,740</b>	<b>\$1,983,250</b>	<b>\$439,510</b>	<b>28.47%</b>
Bear Branch Programs	\$34,328	\$15,000	\$30,000	\$15,000	100.00%
Dog Park Memberships	14,420	15,000	15,000	0	0.00%
Farm Museum Admissions	7,435	15,000	15,000	0	0.00%
Farm Museum Concessions	44,861	25,000	30,000	5,000	20.00%
Farm Museum Special Events	52,639	35,000	50,000	15,000	42.86%
Farm Museum Sponsors	24,350	30,000	30,000	0	0.00%
Farm Museum Weddings	12,250	34,000	36,000	2,000	5.88%
Farm Museum Wine Festival	256,749	255,000	122,200	(132,800)	-52.08%
Hashawha Concessions	610	1,500	750	(750)	-50.00%
Hashawha Fees	46,868	200,000	200,000	0	0.00%
Hashawha General Public Programs	140	12,020	0	(12,020)	-100.00%
Hashawha Outdoor School Meals	93,075	100,000	100,000	0	0.00%
Hashawha School Programs	5,921	7,500	10,000	2,500	33.33%
Park Facility Rental	20,194	10,000	15,000	5,000	50.00%
Pavilion and Facility Rentals	77,655	60,000	77,000	17,000	28.33%

# General Fund Operating Revenues

Revenue	FY 22 Actuals	FY 23 Budget	FY 24 Budget	Increase (Decrease)	% Change
Piney Run Admissions	190,152	250,000	220,000	(30,000)	-12.00%
Piney Run Boat Rentals	61,324	100,000	100,000	0	0.00%
Piney Run Concessions	7,498	9,200	7,600	(1,600)	-17.39%
Piney Run Council Sponsorship	(2,158)	1,000	12,000	11,000	1100.00%
Piney Run Nature Camp	81,115	50,000	81,000	31,000	62.00%
Piney Run Nature Center Concessions	388	800	800	0	0.00%
Piney Run Nature Center Facility Rental	800	1,500	800	(700)	-46.67%
Piney Run Nature Center Programs	6,456	3,500	6,500	3,000	85.71%
Piney Run Programs	8,373	10,000	8,500	(1,500)	-15.00%
Piney Run School Groups	6,041	2,500	3,960	1,460	58.40%
Recreation and Parks Program Fees	0	18,000	0	(18,000)	-100.00%
Sports Complex Advertisement	0	5,000	2,000	(3,000)	-60.00%
Sports Complex Concessions	55	1,800	1,800	0	0.00%
Sports Complex Rent/Lighting	39,940	64,000	48,000	(16,000)	-25.00%
Sports Complex Tournament Fees	18,675	31,500	28,000	(3,500)	-11.11%
<b>Total Recreation</b>	<b>\$1,110,153</b>	<b>\$1,363,820</b>	<b>\$1,251,910</b>	<b>(\$111,910)</b>	<b>-8.21%</b>
Westminster Senior Center Classes	\$10,233	\$5,000	\$5,100	\$100	2.00%
North Carroll Senior Center Classes	14,470	22,000	17,900	(4,100)	-18.64%
South Carroll Senior Center Classes	27,509	30,000	29,900	(100)	-0.33%
Taneytown Senior Center Classes	4,440	2,500	5,100	2,600	104.00%
Mt. Airy Senior Center Classes	11,238	12,600	12,150	(450)	-3.57%
Senior Center Bus Trips	14,183	24,000	24,000	0	0.00%
<b>Total Aging</b>	<b>\$82,072</b>	<b>\$96,100</b>	<b>\$94,150</b>	<b>(\$1,950)</b>	<b>-2.03%</b>
Circuit Court Fines	\$20,627	\$25,000	\$25,000	\$0	0.00%
Liquor License Fines	10,500	7,500	7,500	0	0.00%
Animal Violation Fines	9,850	8,000	8,000	0	0.00%
Humane Society Impound Fees	22,560	19,500	19,500	0	0.00%
Parking Violations	280	0	0	0	0.00%
<b>Total Fines and Forfeits</b>	<b>\$63,817</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>0.00%</b>
Interest - Miscellaneous Loans	\$40,659	\$10,000	\$29,000	\$19,000	190.00%
Interest - Fire Company Loans	216,530	86,900	72,937	(13,963)	-16.07%
Investment Income	294,221	187,940	3,833,970	3,646,030	1940.00%
Investment Income - IPA	459,544	431,460	411,143	(20,317)	-4.71%
Unrealized Gains/Losses	(1,837,501)	0	0	0	0.00%
Rents and Royalties	6,164,860	408,600	408,600	0	0.00%
Cell Tower Rent	51,411	50,000	51,000	1,000	2.00%
Rent - Family Law	6,600	6,600	6,600	0	0.00%
Advertising - Liquor Licenses	9,950	8,500	10,000	1,500	17.65%
Jury Duty	109	0	0	0	0.00%
Postage	21,315	24,000	25,000	1,000	4.17%
Equipment Sales	230,579	430,000	275,000	(155,000)	-36.05%
Purchasing Card Rebate	47,213	60,000	60,000	0	0.00%
Recovery Support Services Provider	819	0	0	0	0.00%
Miscellaneous	2,028,526	225,000	524,700	299,700	133.20%
Land Sales	494,205	0	0	0	0.00%
<b>Total Other</b>	<b>\$8,229,038</b>	<b>\$1,929,000</b>	<b>\$5,707,950</b>	<b>\$3,778,950</b>	<b>195.90%</b>

# General Fund Operating Revenues

Revenue	FY 22 Actuals	FY 23 Budget	FY 24 Budget	Increase (Decrease)	% Change
Pension Recovery - Enterprise and Grants	\$321,942	\$295,000	\$293,000	(\$2,000)	-0.68%
OPEB Recovery - Enterprise and Grants	349,554	420,000	350,000	(70,000)	-16.67%
State Retirement Recovery - Enterprise and Grants	7,390	3,000	7,000	4,000	133.33%
Health Department Water/Sewer	2,063	5,000	5,000	0	0.00%
Westminster Motorola Revenue Recovery	24,801	25,000	25,000	0	0.00%
<b>Total Cost Recovery</b>	<b>\$705,750</b>	<b>\$748,000</b>	<b>\$680,000</b>	<b>(\$68,000)</b>	<b>-9.09%</b>
<b>Total Annual Revenue</b>	<b>\$465,687,582</b>	<b>\$448,714,080</b>	<b>\$487,740,920</b>	<b>\$39,026,840</b>	<b>8.70%</b>
Prior Year Unappropriated Reserve	\$41,361,254	\$41,309,390	\$23,212,165	(\$18,097,226)	-43.81%
Current Year Surplus	3,532,906	680,930	1,007,924	326,994	48.02%
Special Revenue Fund: Hotel Rental Tax	354,685	0	0	0	0.00%
Capital Lease Agreements	5,890,557	0	0	0	0.00%
Transfer from Capital Fund	9,963,700	10,582,160	12,721,000	2,138,840	20.21%
Transfer from Utilities Enterprise Fund	0	0	657,000	657,000	100.00%
<b>Total Operating Revenue</b>	<b>\$526,790,684</b>	<b>\$501,286,560</b>	<b>\$525,339,008</b>	<b>\$24,052,448</b>	<b>4.80%</b>

Prior Year Unappropriated Reserve                      Consists of revenues in excess of budget and unspent appropriated dollars. These funds are carried over to the next budget following the completion of an independent audit.

Special Revenue Fund: Hotel Rental Tax                      Dedicated Hotel Tax revenue transferred into the General Fund for tourism and promotion of the County. Starting in FY 23, the Special Revenue Fund will capture the expenses and revenue for the Tourism operations.

Transfer from Capital Fund                      Dedicated Local Income Tax revenue for Public School construction transferred into the General Fund to pay debt service on school construction.

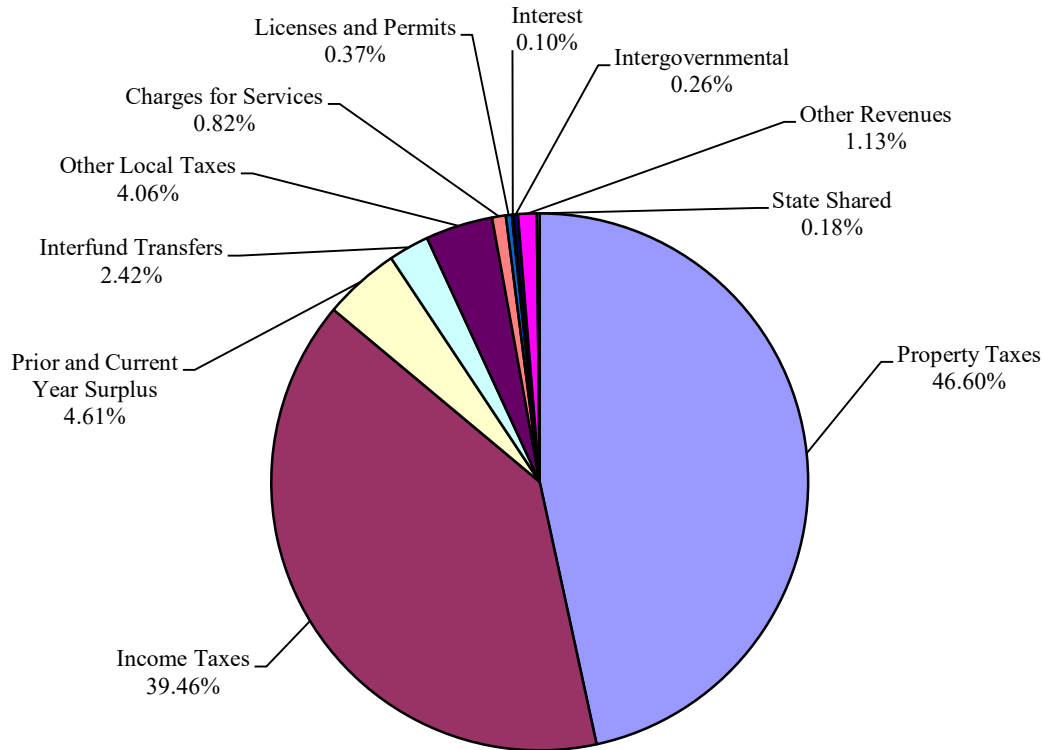
Transfer from Utilities Enterprise Fund                      Funding being transferred back from the Utilities Enterprise Fund due to scope changes for Board of Education Facilities projects.

# Operating Budget Revenues

---

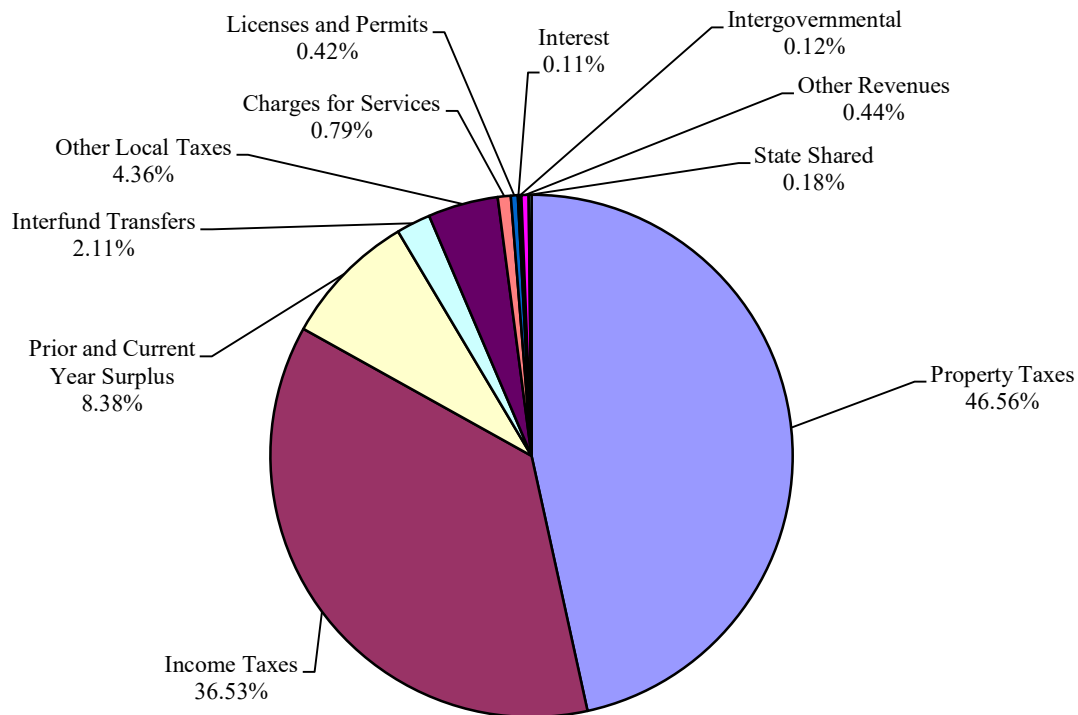
**Fiscal Year 2024 Budget**

**\$525,339,008**



**Fiscal Year 2023 Budget**

**\$501,286,560**







# *Operating Plan*



# Operating Plan

## Fiscal Years 2024 - 2029

Department/Agency	FY 24 Budget	FY 25 Planned	FY 26 Planned	FY 27 Planned	FY 28 Planned	FY 29 Planned
<b>Public Schools</b>						
Carroll County Public Schools	219,690,000	226,566,300	233,363,290	240,364,180	247,575,110	255,002,360
Carroll County Public Schools Debt Service	12,721,000	14,669,970	16,905,310	19,634,780	20,699,910	21,732,660
<b>Total Public Schools</b>	<b>232,411,000</b>	<b>241,236,270</b>	<b>250,268,600</b>	<b>259,998,960</b>	<b>268,275,020</b>	<b>276,735,020</b>
<b>Education Other</b>						
Cable Regulatory Commission	190,540	200,070	210,070	220,570	231,600	243,180
Carroll Community College	11,839,230	12,194,410	12,560,240	12,937,050	13,325,160	13,724,910
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	284,040	284,040
Carroll Community College - Entrepreneurship Program	120,200	123,810	127,520	131,350	135,290	139,340
Carroll County Public Library	10,666,950	10,986,950	11,316,540	11,656,030	12,005,680	12,365,850
Community Media Center	720,000	700,000	680,000	680,000	680,000	680,000
<b>Total Education Other</b>	<b>23,820,960</b>	<b>24,489,280</b>	<b>25,178,410</b>	<b>25,909,040</b>	<b>26,661,770</b>	<b>27,437,320</b>
<b>Public Safety and Corrections</b>						
Circuit Court	2,678,760	2,820,780	2,956,160	3,098,900	3,250,030	3,416,590
Circuit Court Magistrates	494,870	522,150	548,100	575,350	603,950	633,980
Orphans Court	61,840	61,900	61,960	62,020	62,260	62,520
Volunteer Community Service Program	218,780	230,790	242,230	254,240	266,840	280,070
<b>Total Courts</b>	<b>3,454,250</b>	<b>3,635,620</b>	<b>3,808,450</b>	<b>3,990,510</b>	<b>4,183,080</b>	<b>4,393,160</b>
Public Safety 911	7,332,000	7,443,930	7,721,970	8,066,160	8,407,350	8,766,380
<b>Total Public Safety 911</b>	<b>7,332,000</b>	<b>7,443,930</b>	<b>7,721,970</b>	<b>8,066,160</b>	<b>8,407,350</b>	<b>8,766,380</b>
Administrative Services	4,140,670	4,305,090	4,476,770	4,655,390	4,840,330	5,033,350
Advocacy and Investigation Center	20,570	21,190	25,320	22,580	23,260	23,960
Corrections	10,806,020	11,254,140	11,663,750	12,129,490	12,616,640	13,200,720
Law Enforcement	16,947,850	17,640,160	18,425,610	19,067,310	19,820,820	20,629,740
Training Academy	72,080	74,240	76,470	78,760	81,130	83,560
<b>Total Sheriff's Office</b>	<b>31,987,190</b>	<b>33,294,820</b>	<b>34,667,920</b>	<b>35,953,530</b>	<b>37,382,180</b>	<b>38,971,330</b>
State's Attorney's Office	4,732,650	4,987,980	5,233,100	5,490,910	5,760,360	6,043,720
<b>Total State's Attorney's Office</b>	<b>4,732,650</b>	<b>4,987,980</b>	<b>5,233,100</b>	<b>5,490,910</b>	<b>5,760,360</b>	<b>6,043,720</b>
Animal Control	1,025,980	1,120,410	1,154,020	1,151,120	1,224,300	1,261,030
EMS 24/7 Services	2,651,600	2,731,150	2,813,080	2,897,470	2,984,400	3,073,930
Fire and EMS Administration	7,603,340	7,869,920	8,148,110	8,436,750	8,736,260	9,047,660
Length of Service Award Program	660,000	660,000	660,000	660,000	660,000	660,000
Net New Funding for Fire and EMS	13,300,720	18,804,680	19,790,830	21,082,640	22,361,220	23,866,790
Volunteer Emergency Services Association	5,021,590	5,172,240	5,327,400	5,487,230	5,651,840	5,821,400
<b>Total Public Safety and Corrections Other</b>	<b>30,263,230</b>	<b>36,358,400</b>	<b>37,893,440</b>	<b>39,715,210</b>	<b>41,618,020</b>	<b>43,730,810</b>
<b>Total Public Safety and Corrections</b>	<b>77,769,320</b>	<b>85,720,750</b>	<b>89,324,880</b>	<b>93,216,320</b>	<b>97,350,990</b>	<b>101,905,400</b>
<b>Public Works</b>						
Public Works Administration	835,750	879,610	928,560	967,950	1,015,100	1,064,720
Building Construction	504,290	527,220	553,090	580,240	608,730	639,830
Engineering Administration	616,990	685,730	716,030	747,720	782,100	815,590
Engineering - Construction Inspection	472,160	498,640	522,520	548,500	575,770	604,410
Engineering - Design	411,050	433,640	455,150	477,720	501,420	526,290
Engineering - Survey	317,780	320,310	360,230	352,740	370,270	388,480
Facilities	14,083,800	14,976,430	15,541,550	16,460,240	17,052,000	17,724,710
Fleet Management	11,885,050	11,979,240	11,773,980	12,165,730	11,884,590	12,283,600
Permits and Inspections	1,936,050	2,050,240	2,144,310	2,250,810	2,370,910	2,480,230
Roads Operations	8,955,230	9,398,610	9,813,800	10,255,070	10,716,210	11,199,620
Storm Emergencies	2,816,340	2,954,400	3,101,120	3,255,180	3,416,940	3,586,780
Traffic Control	482,200	496,670	511,560	526,920	551,520	608,890
Transit Administration	44,150	174,760	182,180	189,940	198,030	206,500
Veteran Transit Services	136,180	142,990	150,140	157,650	165,530	173,800
<b>Total Public Works</b>	<b>43,497,020</b>	<b>45,518,490</b>	<b>46,754,220</b>	<b>48,936,410</b>	<b>50,209,120</b>	<b>52,303,450</b>
<b>Citizen Services</b>						
Citizen Services Administration	501,120	528,340	554,270	581,490	610,060	640,040
Aging and Disabilities	1,555,150	1,633,010	1,714,530	1,792,500	1,881,880	1,967,860
Recovery Support Services	70,730	441,400	578,840	596,210	614,100	632,520
<b>Total Citizen Services</b>	<b>2,127,000</b>	<b>2,602,750</b>	<b>2,847,640</b>	<b>2,970,200</b>	<b>3,106,040</b>	<b>3,240,420</b>

# Operating Plan

## Fiscal Years 2024 - 2029

Department/Agency	FY 24 Budget	FY 25 Planned	FY 26 Planned	FY 27 Planned	FY 28 Planned	FY 29 Planned
Access Carroll	20,000	20,000	20,000	20,000	20,000	20,000
The Arc Carroll County	287,380	293,130	298,990	304,970	311,070	317,290
Flying Colors of Success	53,990	56,690	59,520	62,500	65,630	68,910
Human Services of Program	1,291,820	1,317,660	1,344,010	1,370,890	1,398,310	1,426,270
Penn-Mar Human Services	281,800	287,440	293,180	299,050	305,030	311,130
Rape Crisis Intervention Service	195,210	204,970	215,220	225,980	237,280	249,140
Sheppard Pratt	116,480	118,810	121,190	123,610	126,080	128,600
Springboard Community Services	428,430	441,280	454,520	468,160	482,200	496,670
Target Community and Educational Services	287,380	293,130	298,990	304,970	311,070	317,290
Youth Services Bureau	1,213,940	1,238,220	1,262,980	1,288,240	1,314,010	1,340,290
<b>Citizen Services Non - Profits</b>	<b>4,176,430</b>	<b>4,271,330</b>	<b>4,368,600</b>	<b>4,468,370</b>	<b>4,570,680</b>	<b>4,675,590</b>
Health Department	3,935,700	4,053,770	4,175,380	4,300,650	4,429,670	4,562,550
Social Services	20,000	20,000	20,000	20,000	20,000	20,000
<b>Citizen Services State</b>	<b>3,955,700</b>	<b>4,073,770</b>	<b>4,195,380</b>	<b>4,320,650</b>	<b>4,449,670</b>	<b>4,582,550</b>
<b>Total Citizen Services</b>	<b>10,259,130</b>	<b>10,947,850</b>	<b>11,411,620</b>	<b>11,759,220</b>	<b>12,126,390</b>	<b>12,498,560</b>
<b>Recreation and Culture</b>						
Recreation and Parks Administration	694,170	727,330	763,400	803,700	873,800	948,070
Hashawha	1,058,010	1,098,630	1,142,410	1,190,420	1,240,540	1,293,650
Piney Run Park	951,590	1,025,510	1,072,960	1,122,690	1,174,770	1,229,340
Recreation	626,560	652,660	649,410	647,420	676,730	707,420
Sports Complex	256,610	268,060	279,190	290,810	302,940	315,620
<b>Total Recreation and Parks</b>	<b>3,586,940</b>	<b>3,772,190</b>	<b>3,907,370</b>	<b>4,055,040</b>	<b>4,268,780</b>	<b>4,494,100</b>
Historical Society of Carroll County	60,000	60,000	60,000	60,000	60,000	60,000
Union Mills Homestead	20,000	20,000	20,000	20,000	20,000	20,000
<b>Total Culture</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
<b>Total Recreation and Culture</b>	<b>3,666,940</b>	<b>3,852,190</b>	<b>3,987,370</b>	<b>4,135,040</b>	<b>4,348,780</b>	<b>4,574,100</b>
<b>General Government</b>						
Comprehensive Planning	1,271,780	1,153,270	1,182,600	1,238,790	1,297,710	1,359,480
<b>Total Comprehensive Planning</b>	<b>1,271,780</b>	<b>1,153,270</b>	<b>1,182,600</b>	<b>1,238,790</b>	<b>1,297,710</b>	<b>1,359,480</b>
Comptroller Administration	418,950	439,850	457,110	481,770	503,230	523,210
Accounting	1,380,660	1,453,750	1,521,550	1,598,660	1,676,420	1,754,890
Bond Issuance Expense	349,730	381,790	429,160	331,410	274,960	264,930
Collections Office	1,391,540	1,457,340	1,522,290	1,589,780	1,661,120	1,735,300
Independent Post Audit	75,000	77,250	79,570	81,950	84,410	86,950
Office of Procurement	472,380	497,230	520,990	545,900	572,030	599,430
<b>Total Comptroller</b>	<b>4,088,260</b>	<b>4,307,210</b>	<b>4,530,670</b>	<b>4,629,470</b>	<b>4,772,170</b>	<b>4,964,710</b>
County Attorney	797,320	837,120	875,380	915,440	957,400	1,001,330
<b>Total County Attorney</b>	<b>797,320</b>	<b>837,120</b>	<b>875,380</b>	<b>915,440</b>	<b>957,400</b>	<b>1,001,330</b>
Economic Development Administration	1,020,420	1,068,690	1,115,370	1,164,190	1,215,230	1,268,610
Carroll County Workforce Development	256,300	270,110	283,280	297,110	311,610	326,820
Economic Dev. Infrastructure and Investments	850,000	850,000	850,000	850,000	850,000	850,000
Farm Museum	1,014,400	1,058,170	1,102,580	1,148,730	1,196,920	1,247,250
<b>Total Economic Development</b>	<b>3,141,120</b>	<b>3,246,970</b>	<b>3,351,230</b>	<b>3,460,030</b>	<b>3,573,760</b>	<b>3,692,680</b>
Human Resources Administration	1,902,520	1,497,160	1,568,400	1,642,130	1,724,800	1,806,090
Health and Fringe Benefits	16,667,790	17,460,710	27,659,500	29,292,790	31,497,320	33,592,780
Personnel Services	141,000	148,830	156,270	164,080	172,280	180,900
<b>Total Human Resources</b>	<b>18,711,310</b>	<b>19,106,700</b>	<b>29,384,170</b>	<b>31,099,000</b>	<b>33,394,400</b>	<b>35,579,770</b>
Land and Resource Management Administration	1,160,860	1,218,130	1,273,250	1,330,960	1,109,990	1,164,790
Development Review	608,910	642,040	673,860	707,270	742,330	779,140
Resource Management	1,152,610	1,104,220	1,157,620	1,214,590	1,275,380	1,323,860
Zoning Administration	315,850	332,530	348,970	366,230	384,350	403,360
<b>Total Land and Resource Management</b>	<b>3,238,230</b>	<b>3,296,920</b>	<b>3,453,700</b>	<b>3,619,050</b>	<b>3,512,050</b>	<b>3,671,150</b>

# Operating Plan

## Fiscal Years 2024 - 2029

Department/Agency	FY 24 Budget	FY 25 Planned	FY 26 Planned	FY 27 Planned	FY 28 Planned	FY 29 Planned
Management and Budget Administration	339,620	358,100	375,700	394,180	413,570	433,920
Budget	760,590	802,470	842,330	884,170	928,090	974,200
Grants Office	206,420	217,720	236,780	248,500	260,790	273,690
Risk Management	2,582,470	2,722,630	2,858,680	3,017,350	3,168,120	3,326,450
<b>Total Management and Budget</b>	<b>3,889,100</b>	<b>4,100,920</b>	<b>4,313,490</b>	<b>4,544,200</b>	<b>4,770,570</b>	<b>5,008,260</b>
Technology Services	7,077,020	7,499,540	7,770,190	8,237,740	8,447,750	8,727,450
Production and Distribution Services	425,330	441,370	457,320	473,880	491,090	508,960
<b>Total Technology Services</b>	<b>7,502,350</b>	<b>7,940,910</b>	<b>8,227,510</b>	<b>8,711,620</b>	<b>8,938,840</b>	<b>9,236,410</b>
Administrative Hearings	107,410	112,670	117,740	123,050	128,600	134,410
Audio Video Production	257,520	270,450	283,300	296,760	310,880	325,680
Board of Elections	2,138,730	2,245,010	2,357,240	2,495,080	2,613,400	2,730,280
Board of License Commissioners	111,600	117,500	123,140	129,060	135,270	141,770
County Commissioners	1,428,840	1,506,820	1,580,210	1,666,430	1,738,160	1,822,950
Not in Carroll	318,270	327,820	337,650	347,780	358,220	368,960
<b>Total General Government Other</b>	<b>4,362,370</b>	<b>4,580,270</b>	<b>4,799,280</b>	<b>5,058,160</b>	<b>5,284,530</b>	<b>5,524,050</b>
<b>Total General Government</b>	<b>47,001,840</b>	<b>48,570,290</b>	<b>60,118,030</b>	<b>63,275,760</b>	<b>66,501,430</b>	<b>70,037,840</b>
<b>Conservation and Natural Resources</b>						
Extension Office of Carroll County	465,880	479,860	494,250	509,080	524,350	540,080
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	456,810	543,140	504,370	528,730	554,290	581,100
Weed Control	78,450	79,460	81,850	85,640	86,830	89,440
<b>Total Conservation and Natural Resources</b>	<b>1,031,140</b>	<b>1,132,460</b>	<b>1,110,470</b>	<b>1,153,450</b>	<b>1,195,470</b>	<b>1,240,620</b>
<b>Debt and Transfers</b>						
Debt Service	17,558,030	18,502,180	21,395,190	22,817,970	24,438,850	26,340,850
Debt Service - Ag Pres.	2,957,570	4,076,600	3,222,880	4,461,290	1,788,020	1,944,450
Intergovernmental Transfers	3,848,820	3,964,280	4,083,210	4,205,710	4,331,880	4,461,840
<b>Total Debt and Transfers</b>	<b>24,364,420</b>	<b>26,543,060</b>	<b>28,701,280</b>	<b>31,484,970</b>	<b>30,558,750</b>	<b>32,747,140</b>
<b>Reserves</b>						
Reserve for Contingencies	5,277,410	5,464,970	5,643,890	5,826,180	6,010,890	6,205,220
Reserve for Positions	987,100	1,041,880	1,093,980	1,148,680	1,206,110	1,266,420
<b>Total Reserves</b>	<b>6,264,510</b>	<b>6,506,850</b>	<b>6,737,870</b>	<b>6,974,860</b>	<b>7,217,000</b>	<b>7,471,640</b>
<b>Interfund Transfers</b>						
Transfer to Capital Fund	46,611,700	21,304,900	4,522,000	4,689,400	5,227,700	5,413,300
Transfer to Grant Fund - Aging and Disabilities	442,320	467,750	493,250	519,880	547,950	577,540
Transfer to Grant Fund - Circuit Court	63,550	67,360	71,400	75,690	80,230	85,040
Transfer to Grant Fund - Comprehensive Planning	12,000	12,540	13,100	13,690	14,310	14,950
Transfer to Grant Fund - Health Department	4,000	4,000	4,000	4,000	4,000	4,000
Transfer to Grant Fund - Housing & Community Dev.	38,790	40,730	42,770	44,900	47,150	49,510
Transfer to Grant Fund - Local Management Board	56,310	59,440	62,410	65,530	68,800	72,240
Transfer to Grant Fund - Public Safety	125,040	125,040	125,040	125,040	125,040	125,040
Transfer to Grant Fund - Recreation	9,100	9,100	9,100	9,100	9,100	9,100
Transfer to Grant Fund - Sheriff's Office	128,300	134,720	141,450	148,520	155,950	163,750
Transfer to Grant Fund - State's Attorney's Office	103,010	112,280	121,260	130,960	141,440	152,760
Transfer to Grant Fund - Transit	371,100	2,061,100	2,213,220	2,383,400	2,562,130	2,746,710
Transfer to Airport Enterprise Fund	16,000	16,000	16,000	16,000	16,000	16,000
Transfer to Fiber Network Enterprise Fund	250,240	292,550	359,650	317,110	1,506,950	343,170
Transfer to Solid Waste Enterprise Fund	4,699,120	4,106,840	4,603,970	5,360,680	5,801,560	6,258,440
Transfer to Utilities Enterprise Fund	512,540	347,010	359,160	321,590	333,000	344,850
<b>Total Interfund Transfers</b>	<b>53,443,120</b>	<b>29,161,360</b>	<b>13,157,780</b>	<b>14,225,490</b>	<b>16,641,310</b>	<b>16,376,400</b>
Projected Revenue	525,339,008	527,664,213	543,417,484	563,576,442	578,372,040	596,673,631
Projected Expenditures	523,529,400	523,678,850	536,750,530	561,069,520	581,086,030	603,327,490
<b>Balance</b>	<b>1,809,608</b>	<b>3,985,363</b>	<b>6,666,954</b>	<b>2,506,922</b>	<b>(2,713,990)</b>	<b>(6,653,859)</b>

# Operating Plan – State Mandated Agencies

The following represents mandated functions in state law. In addition to direct funding detailed below, the County also provides in-kind support, which may include health benefits, public safety support, vehicles and maintenance, technology services and support, insurance coverage, and other types of support. In some cases, funding exceeds what is legally required.

<b>Funding to State Mandated Agencies</b>						
<b>Fiscal Years 2024 - 2029</b>						
	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>FY 29</b>
	<b>Budget</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>	<b>Planned</b>
Carroll County Public Schools	219,690,000	226,566,300	233,363,290	240,364,180	247,575,110	255,002,360
Carroll County Public Schools Debt Service	12,721,000	14,669,970	16,905,310	19,634,780	20,699,910	21,732,660
Carroll Community College	11,839,230	12,194,410	12,560,240	12,937,050	13,325,160	13,724,910
Carroll County Public Library	10,666,950	10,986,950	11,316,540	11,656,030	12,005,680	12,365,850
Circuit Court	2,678,760	2,820,780	2,956,160	3,098,900	3,250,030	3,416,590
Circuit Court Magistrates	494,870	522,150	548,100	575,350	603,950	633,980
Orphans Court	61,840	61,900	61,960	62,020	62,260	62,520
Volunteer Community Service Program	218,780	230,790	242,230	254,240	266,840	280,070
State's Attorney's Office	4,732,650	4,987,980	5,233,100	5,490,910	5,760,360	6,043,720
Health Department	3,935,700	4,053,770	4,175,380	4,300,650	4,429,670	4,562,550
Board of Elections	2,138,730	2,245,010	2,357,240	2,495,080	2,613,400	2,730,280
Extension Office of Carroll County	465,880	479,860	494,250	509,080	524,350	540,080
Gypsy Moth	30,000	30,000	30,000	30,000	30,000	30,000
Soil Conservation District	456,810	543,140	504,370	528,730	554,290	581,100
Weed Control	78,450	79,460	81,850	85,640	86,830	89,440
<b>Total Funding to State Mandated Agencies</b>	<b>270,209,650</b>	<b>280,472,470</b>	<b>290,830,020</b>	<b>302,022,640</b>	<b>311,787,840</b>	<b>321,796,110</b>

# ***General Fund Appropriations***





# Public Schools Summary

---

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Carroll County Public Schools	\$207,407,073	\$215,022,400	\$215,022,400	\$219,690,000	2.17%	2.17%
Carroll County Public Schools Debt Service	9,489,559	10,582,160	10,582,160	12,721,000	20.21%	20.21%
<b>Total Public Schools</b>	<b>\$216,896,632</b>	<b>\$225,604,560</b>	<b>\$225,604,560</b>	<b>\$232,411,000</b>	<b>3.02%</b>	<b>3.02%</b>

# Education Other Summary

---

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Cable Regulatory Commission	\$172,830	\$181,470	\$181,470	\$190,540	5.00%	5.00%
Carroll Community College	15,822,326	11,494,400	11,494,400	11,839,230	3.00%	3.00%
Carroll Community College - Adult Basic Education	284,040	284,040	284,040	284,040	0.00%	0.00%
Carroll Community College - Entrepreneurship Program	113,300	116,700	116,700	120,200	3.00%	3.00%
Carroll County Public Library	16,411,295	10,354,700	10,354,700	10,666,950	3.02%	3.02%
Community Media Center	650,000	660,000	660,000	720,000	9.09%	9.09%
<b>Total Education Other</b>	<b>\$33,453,791</b>	<b>\$23,091,310</b>	<b>\$23,091,310</b>	<b>\$23,820,960</b>	<b>3.16%</b>	<b>3.16%</b>
<b>Total Without Benefits</b>	<b>\$29,073,946</b>	<b>\$23,091,310</b>	<b>\$23,091,310</b>	<b>\$23,820,960</b>	<b>3.16%</b>	<b>3.16%</b>

# Public Safety and Corrections Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Circuit Court	\$2,927,667	\$2,446,720	\$2,445,680	\$2,678,760	9.48%	9.53%
Circuit Court Magistrates	593,875	452,960	457,820	494,870	9.25%	8.09%
Orphans Court	58,032	61,630	61,630	61,840	0.34%	0.34%
Volunteer Community Service Program	303,290	204,840	204,860	218,780	6.81%	6.79%
<b>Total Courts</b>	<b>\$3,882,864</b>	<b>\$3,166,150</b>	<b>\$3,169,990</b>	<b>\$3,454,250</b>	<b>9.10%</b>	<b>8.97%</b>

<b>Total Without Benefits</b>	<b>\$2,709,240</b>	<b>\$2,846,400</b>	<b>\$2,849,980</b>	<b>\$3,067,550</b>	<b>7.77%</b>	<b>7.63%</b>
-------------------------------	--------------------	--------------------	--------------------	--------------------	--------------	--------------

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Public Safety 911	\$6,670,420	\$6,501,350	\$6,935,760	\$7,332,000	12.78%	5.71%
<b>Total Public Safety</b>	<b>\$6,670,420</b>	<b>\$6,501,350</b>	<b>\$6,935,760</b>	<b>\$7,332,000</b>	<b>12.78%</b>	<b>5.71%</b>

<b>Total Without Benefits</b>	<b>\$5,062,787</b>	<b>\$6,130,240</b>	<b>\$6,533,780</b>	<b>\$6,796,850</b>	<b>10.87%</b>	<b>4.03%</b>
-------------------------------	--------------------	--------------------	--------------------	--------------------	---------------	--------------

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Administrative Services	\$4,387,045	\$3,768,140	\$3,879,610	\$4,140,670	9.89%	6.73%
Advocacy and Investigation Center	19,500	20,470	20,470	20,570	0.49%	0.49%
Corrections	11,879,222	10,240,940	9,963,350	10,806,020	5.52%	8.46%
Law Enforcement	22,612,301	15,453,850	15,701,350	16,947,850	9.67%	7.94%
Training Academy	62,595	71,800	71,800	72,080	0.39%	0.39%
<b>Total Sheriff's Office</b>	<b>\$38,960,663</b>	<b>\$29,555,200</b>	<b>\$29,636,580</b>	<b>\$31,987,190</b>	<b>8.23%</b>	<b>7.93%</b>

<b>Total Without Benefits</b>	<b>\$27,627,533</b>	<b>\$25,228,300</b>	<b>\$25,315,040</b>	<b>\$26,536,860</b>	<b>5.19%</b>	<b>4.83%</b>
-------------------------------	---------------------	---------------------	---------------------	---------------------	--------------	--------------

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
State's Attorney's Office	\$5,125,724	\$4,413,910	\$4,413,910	\$4,732,650	7.22%	7.22%
<b>Total State's Attorney's Office</b>	<b>\$5,125,724</b>	<b>\$4,413,910</b>	<b>\$4,413,910</b>	<b>\$4,732,650</b>	<b>7.22%</b>	<b>7.22%</b>

<b>Total Without Benefits</b>	<b>\$3,386,483</b>	<b>\$3,893,160</b>	<b>\$3,893,160</b>	<b>\$4,082,550</b>	<b>4.86%</b>	<b>4.86%</b>
-------------------------------	--------------------	--------------------	--------------------	--------------------	--------------	--------------

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Animal Control	\$1,302,518	\$1,134,040	\$1,134,040	\$1,025,980	-9.53%	-9.53%
Length of Service Award Program	0	660,000	660,000	660,000	0.00%	0.00%
<b>Total Public Safety and Corrections Other</b>	<b>\$1,302,518</b>	<b>\$1,794,040</b>	<b>\$1,794,040</b>	<b>\$1,685,980</b>	<b>-6.02%</b>	<b>-6.02%</b>

<b>Total Without Benefits</b>	<b>\$970,016</b>	<b>\$1,134,040</b>	<b>\$1,134,040</b>	<b>\$1,025,980</b>	<b>-9.53%</b>	<b>-9.53%</b>
-------------------------------	------------------	--------------------	--------------------	--------------------	---------------	---------------

# Public Safety and Corrections Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
EMS 24/7 Services	\$4,796,900	\$5,324,570	\$5,324,570	\$2,651,600	-50.20%	-50.20%
Volunteer Emergency Services Association	10,813,845	6,846,970	6,846,970	5,021,590	-26.66%	-26.66%
Fire and EMS Administration	156,647	2,611,580	4,041,590	7,603,340	191.14%	88.13%
Net New Funding for Fire and EMS	0	6,463,570	6,463,570	13,300,720	105.78%	105.78%
<b>Total Fire and Emergency Services</b>	<b>\$15,767,392</b>	<b>\$21,246,690</b>	<b>\$22,676,700</b>	<b>\$28,577,250</b>	<b>34.50%</b>	<b>26.02%</b>
<b>Total Without Benefits</b>	<b>\$13,900,838</b>	<b>\$20,902,200</b>	<b>\$22,230,590</b>	<b>\$27,853,730</b>	<b>33.26%</b>	<b>25.29%</b>
<b>Total Public Safety and Corrections</b>	<b>\$71,709,580</b>	<b>\$66,677,340</b>	<b>\$68,626,980</b>	<b>\$77,769,320</b>	<b>16.64%</b>	<b>13.32%</b>
<b>Total Without Benefits</b>	<b>\$53,656,897</b>	<b>\$60,134,340</b>	<b>\$61,956,590</b>	<b>\$69,363,520</b>	<b>15.35%</b>	<b>11.96%</b>

# Public Works Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Public Works Administration	\$1,300,631	\$673,580	\$754,180	\$835,750	24.08%	10.82%
Building Construction	394,665	344,490	398,660	504,290	46.39%	26.50%
Engineering Administration	633,487	551,170	571,390	616,990	11.94%	7.98%
Engineering - Construction Inspection	553,148	391,040	433,090	472,160	20.74%	9.02%
Engineering - Design	486,402	360,400	449,150	411,050	14.05%	-8.48%
Engineering - Survey	243,624	264,310	293,970	317,780	20.23%	8.10%
Facilities	9,655,514	11,974,010	12,434,850	14,083,800	17.62%	13.26%
Fleet Management	3,012,691	10,579,460	10,798,260	11,885,050	12.34%	10.06%
Permits and Inspections	2,055,224	1,590,210	1,780,480	1,936,050	21.75%	8.74%
Roads Operations	10,690,509	7,733,250	8,446,700	8,955,230	15.80%	6.02%
Storm Emergencies	1,318,445	2,397,590	2,397,590	2,816,340	17.47%	17.47%
Traffic Control	304,518	517,400	517,400	482,200	-6.80%	-6.80%
Transit Administration	50,061	35,010	40,560	44,150	26.11%	8.85%
Veterans Transit Services	133,780	133,780	133,780	136,180	1.79%	1.79%
<b>Total Public Works</b>	<b>\$30,832,700</b>	<b>\$37,545,700</b>	<b>\$39,450,060</b>	<b>\$43,497,020</b>	<b>15.85%</b>	<b>10.26%</b>
<b>Total Without Benefits</b>	<b>\$22,636,824</b>	<b>\$35,829,230</b>	<b>\$37,597,890</b>	<b>\$41,059,500</b>	<b>14.60%</b>	<b>9.21%</b>

# Citizen Services Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Citizen Services Administration	\$555,813	\$357,640	\$457,790	\$501,120	40.12%	9.47%
Aging and Disabilities	4,177,613	1,321,840	1,444,930	1,555,150	17.65%	7.63%
Recovery Support Services	63,315	439,840	439,840	70,730	-83.92%	-83.92%
<b>Total Citizen Services</b>	<b>\$4,796,741</b>	<b>\$2,119,320</b>	<b>\$2,342,560</b>	<b>\$2,127,000</b>	<b>0.36%</b>	<b>-9.20%</b>

<b>Total Without Benefits</b>	<b>\$3,887,567</b>	<b>\$1,948,140</b>	<b>\$2,155,510</b>	<b>\$1,876,230</b>	<b>-3.69%</b>	<b>-12.96%</b>
-------------------------------	--------------------	--------------------	--------------------	--------------------	---------------	----------------

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Access Carroll	\$20,000	\$20,000	\$20,000	\$20,000	0.00%	0.00%
The Arc of Carroll County	276,220	310,400	310,400	287,380	-7.42%	-7.42%
Flying Colors of Success	48,970	51,420	51,420	53,990	5.00%	5.00%
Human Services Program	1,241,660	1,266,490	1,266,490	1,291,820	2.00%	2.00%
Penn-Mar Human Services	270,850	276,270	276,270	281,800	2.00%	2.00%
Rape Crisis Intervention Service	177,060	185,910	185,910	195,210	5.00%	5.00%
Sheppard Pratt	111,960	114,200	114,200	116,480	2.00%	2.00%
Springboard Community Services	403,830	415,950	415,950	428,430	3.00%	3.00%
Target Community and Educational Services	276,220	281,740	281,740	287,380	2.00%	2.00%
Youth Services Bureau	1,166,800	1,240,400	1,240,400	1,213,940	-2.13%	-2.13%
<b>Total Citizen Services Non-Profits</b>	<b>\$3,993,570</b>	<b>\$4,162,780</b>	<b>\$4,162,780</b>	<b>\$4,176,430</b>	<b>0.33%</b>	<b>0.33%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Health Department	\$3,709,780	\$3,821,070	\$3,821,070	\$3,935,700	3.00%	3.00%
Social Services	20,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Citizen Services State</b>	<b>\$3,729,780</b>	<b>\$3,841,070</b>	<b>\$3,841,070</b>	<b>\$3,955,700</b>	<b>2.98%</b>	<b>2.98%</b>

<b>Total Citizen Services</b>	<b>\$12,520,091</b>	<b>\$10,123,170</b>	<b>\$10,346,410</b>	<b>\$10,259,130</b>	<b>1.34%</b>	<b>-0.84%</b>
-------------------------------	---------------------	---------------------	---------------------	---------------------	--------------	---------------

<b>Total Without Benefits</b>	<b>\$11,610,917</b>	<b>\$9,951,990</b>	<b>\$10,159,360</b>	<b>\$10,008,360</b>	<b>0.57%</b>	<b>-1.49%</b>
-------------------------------	---------------------	--------------------	---------------------	---------------------	--------------	---------------

# Recreation and Culture Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Recreation and Parks Administration	\$639,181	\$503,710	\$575,020	\$694,170	37.81%	20.72%
Hashawha	948,077	867,330	943,910	1,058,010	21.98%	12.09%
Piney Run Park	727,808	715,860	823,190	951,590	32.93%	15.60%
Recreation	573,129	517,370	541,630	626,560	21.10%	15.68%
Sports Complex	228,907	219,030	238,820	256,610	17.16%	7.45%
<b>Total Recreation and Parks</b>	<b>\$3,117,101</b>	<b>\$2,823,300</b>	<b>\$3,122,570</b>	<b>\$3,586,940</b>	<b>27.05%</b>	<b>14.87%</b>
<b>Total Without Benefits</b>	<b>\$2,173,821</b>	<b>\$2,610,240</b>	<b>\$2,888,260</b>	<b>\$3,279,480</b>	<b>25.64%</b>	<b>13.55%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Historical Society of Carroll County	\$80,000	\$80,000	\$80,000	\$60,000	-25.00%	-25.00%
Union Mills Homestead	20,000	20,000	20,000	20,000	0.00%	0.00%
<b>Total Culture</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$80,000</b>	<b>-20.00%</b>	<b>-20.00%</b>
<b>Total Recreation and Culture</b>	<b>\$3,217,101</b>	<b>\$2,923,300</b>	<b>\$3,222,570</b>	<b>\$3,666,940</b>	<b>25.44%</b>	<b>13.79%</b>
<b>Total Without Benefits</b>	<b>\$2,273,821</b>	<b>\$2,710,240</b>	<b>\$2,988,260</b>	<b>\$3,359,480</b>	<b>23.96%</b>	<b>12.42%</b>

# General Government Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Comprehensive Planning	\$1,034,846	\$1,212,400	\$1,328,920	\$1,271,780	4.90%	-4.30%
<b>Total Comprehensive Planning</b>	<b>\$1,034,846</b>	<b>\$1,212,400</b>	<b>\$1,328,920</b>	<b>\$1,271,780</b>	<b>4.90%</b>	<b>-4.30%</b>
<b>Total Without Benefits</b>	<b>\$698,071</b>	<b>\$1,124,770</b>	<b>\$1,233,010</b>	<b>\$1,142,650</b>	<b>1.59%</b>	<b>-7.33%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Comptroller Administration	\$345,379	\$353,730	\$362,360	\$418,950	18.44%	15.62%
Accounting	1,355,670	1,166,340	1,312,790	1,380,660	18.38%	5.17%
Bond Issuance Expense	149,677	283,410	283,410	349,730	23.40%	23.40%
Collections Office	1,312,356	1,250,850	1,305,900	1,391,540	11.25%	6.56%
Independent Post Audit	41,355	60,300	60,300	75,000	24.38%	24.38%
Office of Procurement	410,967	383,830	442,110	472,380	23.07%	6.85%
<b>Total Comptroller</b>	<b>\$3,615,404</b>	<b>\$3,498,460</b>	<b>\$3,766,870</b>	<b>\$4,088,260</b>	<b>16.86%</b>	<b>8.53%</b>
<b>Total Without Benefits</b>	<b>\$2,620,467</b>	<b>\$3,238,310</b>	<b>\$3,487,680</b>	<b>\$3,728,530</b>	<b>15.14%</b>	<b>6.91%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
County Attorney	\$676,052	\$669,980	\$746,530	\$797,320	19.01%	6.80%
<b>Total County Attorney</b>	<b>\$676,052</b>	<b>\$669,980</b>	<b>\$746,530</b>	<b>\$797,320</b>	<b>19.01%</b>	<b>6.80%</b>
<b>Total Without Benefits</b>	<b>\$459,387</b>	<b>\$610,910</b>	<b>\$682,020</b>	<b>\$710,360</b>	<b>16.28%</b>	<b>4.16%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 24	% Change From Adj. FY. 24
Economic Development Administration	\$1,008,885	\$882,650	\$982,980	\$1,020,420	15.61%	3.81%
Carroll County Workforce Development	312,186	207,070	236,370	256,300	23.77%	8.43%
Economic Dev. Infrastructure and Investments	(30,719)	850,000	850,000	850,000	0.00%	0.00%
Farm Museum	1,018,705	925,630	1,037,290	1,014,400	9.59%	-2.21%
<b>Total Economic Development</b>	<b>\$2,309,057</b>	<b>\$2,865,350</b>	<b>\$3,106,640</b>	<b>\$3,141,120</b>	<b>9.62%</b>	<b>1.11%</b>
<b>Total Without Benefits</b>	<b>\$1,701,250</b>	<b>\$2,724,250</b>	<b>\$2,953,170</b>	<b>\$2,943,250</b>	<b>8.04%</b>	<b>-0.34%</b>



# General Government Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Human Resources Administration	\$1,175,943	\$1,706,030	\$1,814,410	\$1,902,520	11.52%	4.86%
Health and Fringe Benefits	885,878	28,691,060	28,691,060	16,667,790	-41.91%	-41.91%
Personnel Services	117,661	119,830	129,930	141,000	17.67%	8.52%
<b>Total Human Resources</b>	<b>\$2,179,483</b>	<b>\$30,516,920</b>	<b>\$30,635,400</b>	<b>\$18,711,310</b>	<b>-38.69%</b>	<b>-38.92%</b>
<b>Total Without Benefits</b>	<b>\$1,035,208</b>	<b>\$18,147,800</b>	<b>\$18,257,850</b>	<b>\$17,998,710</b>	<b>-0.82%</b>	<b>-1.42%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Land and Resource Management Administration	\$934,738	\$754,980	\$860,190	\$1,160,860	53.76%	34.95%
Development Review	675,116	511,820	577,070	608,910	18.97%	5.52%
Resource Management	1,262,566	1,142,680	1,364,230	1,152,610	0.87%	-15.51%
Zoning Administration	369,388	250,860	288,420	315,850	25.91%	9.51%
<b>Total Land and Resource Management</b>	<b>\$3,241,807</b>	<b>\$2,660,340</b>	<b>\$3,089,910</b>	<b>\$3,238,230</b>	<b>21.72%</b>	<b>4.80%</b>
<b>Total Without Benefits</b>	<b>\$2,068,691</b>	<b>\$2,396,210</b>	<b>\$2,795,240</b>	<b>\$2,836,280</b>	<b>18.37%</b>	<b>1.47%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Management and Budget Administration	\$596,922	\$261,630	\$312,150	\$339,620	29.81%	8.80%
Budget	724,962	647,950	703,640	760,590	17.38%	8.09%
Grants Office	217,404	169,650	192,530	206,420	21.67%	7.21%
Risk Management	1,812,405	2,601,390	2,653,820	2,582,470	-0.73%	-2.69%
<b>Total Management and Budget</b>	<b>\$3,351,693</b>	<b>\$3,680,620</b>	<b>\$3,862,140</b>	<b>\$3,889,100</b>	<b>5.66%</b>	<b>0.70%</b>
<b>Total Without Benefits</b>	<b>\$2,132,417</b>	<b>\$3,483,770</b>	<b>\$3,652,390</b>	<b>\$3,621,960</b>	<b>3.97%</b>	<b>-0.83%</b>

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Technology Services	\$5,518,217	\$5,330,740	\$5,961,650	\$7,077,020	32.76%	18.71%
Production and Distribution Services	395,755	430,850	416,600	425,330	-1.28%	2.10%
<b>Total Technology Services</b>	<b>\$5,913,972</b>	<b>\$5,761,590</b>	<b>\$6,378,250</b>	<b>\$7,502,350</b>	<b>30.21%</b>	<b>17.62%</b>
<b>Total Without Benefits</b>	<b>\$4,616,276</b>	<b>\$5,427,200</b>	<b>\$6,000,040</b>	<b>\$6,979,190</b>	<b>28.60%</b>	<b>16.32%</b>

# General Government Summary

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Administrative Hearings	\$112,538	\$89,600	\$101,080	\$107,410	19.88%	6.26%
Audio Video Production	271,359	188,460	217,580	257,520	36.64%	18.36%
Board of Elections	1,344,673	2,152,340	2,152,340	2,138,730	-0.63%	-0.63%
Board of License Commissioners	88,160	93,060	102,100	111,600	19.92%	9.30%
County Commissioners	1,040,673	957,730	1,250,040	1,428,840	49.19%	14.30%
Not in Carroll	300,002	309,000	309,000	318,270	3.00%	3.00%
<b>Total General Government Other</b>	<b>\$3,157,405</b>	<b>\$3,790,190</b>	<b>\$4,132,140</b>	<b>\$4,362,370</b>	<b>15.10%</b>	<b>5.57%</b>
<b>Total Without Benefits</b>	<b>\$2,649,216</b>	<b>\$3,654,070</b>	<b>\$3,971,710</b>	<b>\$4,126,340</b>	<b>12.92%</b>	<b>3.89%</b>
<b>Total General Government</b>	<b>\$25,479,718</b>	<b>\$54,655,850</b>	<b>\$57,046,800</b>	<b>\$47,001,840</b>	<b>-14.00%</b>	<b>-17.61%</b>
<b>Total Without Benefits</b>	<b>\$17,980,982</b>	<b>\$40,807,290</b>	<b>\$43,033,110</b>	<b>\$44,087,270</b>	<b>8.04%</b>	<b>2.39%</b>

# Conservation and Natural Resources Summary

---

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Extension Office of Carroll County	\$502,742	\$449,320	\$449,320	\$465,880	3.69%	3.69%
Gypsy Moth	8,891	30,000	30,000	30,000	0.00%	0.00%
Soil Conservation District	597,615	428,660	428,660	456,810	6.57%	6.57%
Weed Control	118,587	76,080	76,080	78,450	3.12%	3.12%
<b>Total Conservation and Natural Resources</b>	<b>\$1,227,835</b>	<b>\$984,060</b>	<b>\$984,060</b>	<b>\$1,031,140</b>	<b>4.78%</b>	<b>4.78%</b>
<b>Total Without Benefits</b>	<b>\$984,958</b>	<b>\$922,420</b>	<b>\$922,420</b>	<b>\$964,700</b>	<b>4.58%</b>	<b>4.58%</b>

# Debt, Transfers, and Reserves Summary

---

	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Debt Service	\$20,600,397	\$17,908,550	\$17,908,550	\$17,558,030	-1.96%	-1.96%
Debt Service - Ag Pres.	2,210,296	2,677,620	2,677,620	2,957,570	10.46%	10.46%
Interfund Transfers	48,308,377	41,134,590	41,134,590	53,443,120	29.92%	29.92%
Intergovernmental Transfers	3,253,270	3,566,140	3,566,140	3,848,820	7.93%	7.93%
Reserve for Contingencies	0	14,171,540	7,121,250	6,264,830	-55.79%	-12.03%
<b>Total Debt, Transfers, and Reserves</b>	<b>\$74,372,340</b>	<b>\$79,458,440</b>	<b>\$72,408,150</b>	<b>\$84,072,370</b>	<b>5.81%</b>	<b>16.11%</b>

# *Capital Fund Summary*



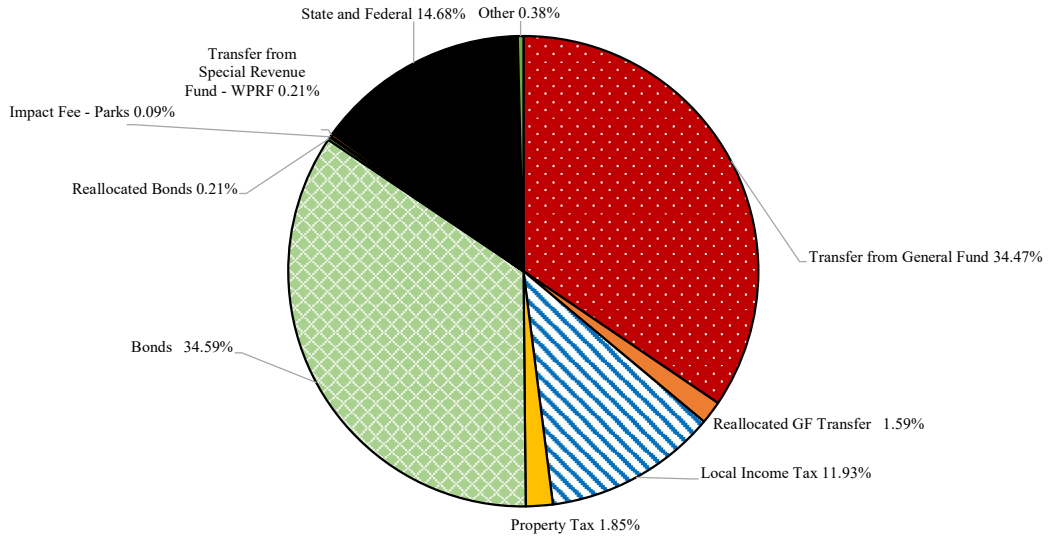
# FY 22 - FY 24 Capital Fund Revenues

Revenue Source	Fiscal Year			\$ Change FY 23 to FY 24
	2022 Budget	2023 Budget	2024 Budget	
<b>Local</b>				
Transfer from General Fund	\$13,458,687	\$30,861,080	\$46,611,700	\$15,750,620
Reallocated GF Transfer	104,533	240,673	2,150,603	1,909,930
Local Income Tax	12,118,700	12,602,160	16,133,000	3,530,840
Property Tax	2,539,900	2,456,972	2,500,000	43,028
Bonds	48,448,990	28,449,945	46,768,342	18,318,397
Reallocated Bonds	3,870,210	2,918,913	287,958	(2,630,954)
Impact Fee - Parks	175,000	236,047	115,000	(121,047)
Reallocated Impact Fee - Parks	163,900	63,953	0	(63,953)
Transfer from Special Revenue Fund - WPRF	252,490	264,710	278,150	13,440
<b>LOCAL TOTAL</b>	<b>\$81,132,410</b>	<b>\$78,094,452</b>	<b>\$114,844,753</b>	<b>\$36,750,300</b>
<b>State</b>				
State Highway Administration	\$176,000	\$176,000	\$176,000	\$0
Highway User Revenue	1,359,000	2,200,000	3,200,000	1,000,000
Reallocated Highway User Revenue	0	710,680	0	(710,680)
Program Open Space	1,119,000	909,400	914,300	4,900
Ag. Preservation (MALPF)	500,000	500,000	1,000,000	500,000
Ag Transfer Tax	300,000	500,000	400,000	(100,000)
State School Construction	11,397,106	19,848,797	12,736,203	(7,112,594)
MD Higher Education Commission	0	3,119,000	0	(3,119,000)
State	1,550,000	500,000	0	(500,000)
State Miscellaneous Grants	1,000,000	3,250,000	0	(3,250,000)
<b>STATE TOTAL</b>	<b>\$17,401,106</b>	<b>\$31,713,877</b>	<b>\$18,426,503</b>	<b>(\$13,287,374)</b>
<b>Federal</b>				
Federal Highway/Bridge	\$1,872,150	\$1,402,600	\$1,424,000	\$21,400
Department of Agriculture	0	1,342,000	0	(1,342,000)
<b>FEDERAL TOTAL</b>	<b>\$1,872,150</b>	<b>\$2,744,600</b>	<b>\$1,424,000</b>	<b>(\$1,320,600)</b>
<b>Other</b>				
Developer Contribution	\$172,407	\$172,407	\$172,407	\$0
Reallocated Developer Contribution	0	10,500	0	(10,500)
Municipal	315,510	331,290	347,850	16,560
<b>OTHER TOTAL</b>	<b>\$487,917</b>	<b>\$514,197</b>	<b>\$520,257</b>	<b>\$6,060</b>
<b>TOTAL REVENUES</b>	<b>\$100,893,583</b>	<b>\$113,067,126</b>	<b>\$135,215,513</b>	<b>\$22,148,386</b>

# Capital Fund Revenues

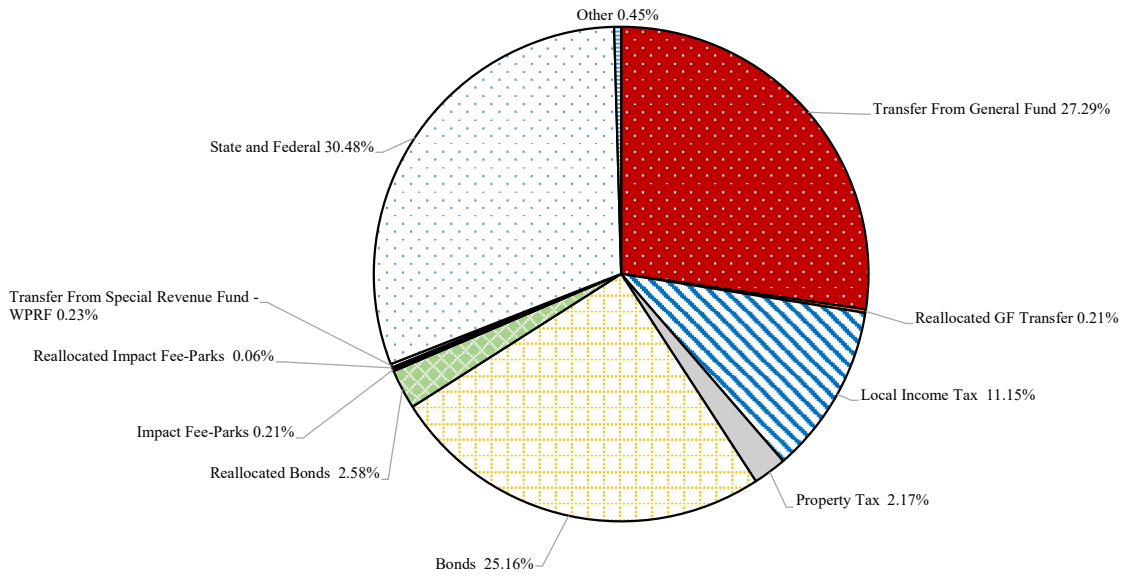
Fiscal Year 2024 Budget

\$135,215,513



Fiscal Year 2023 Budget

\$113,067,126





# FY 22 - FY 24 Capital Fund Appropriations

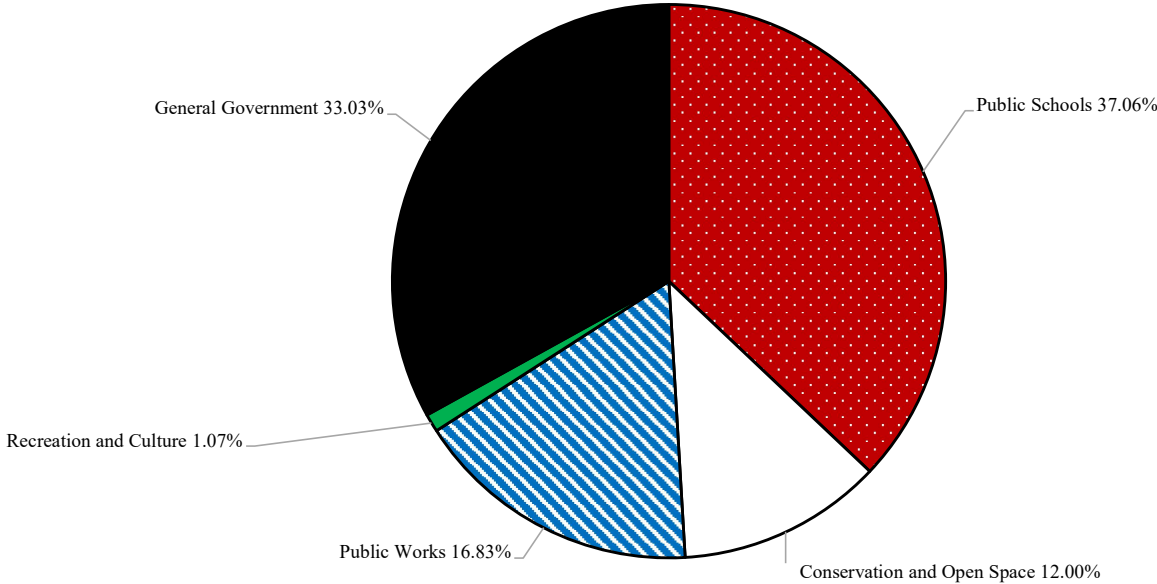
---

Appropriation Area	Fiscal Year			\$ Change FY 23 to FY 24
	2022 Budget	2023 Budget	2024 Budget	
<b><u>Public Schools</u></b>	<b>\$55,294,806</b>	<b>\$42,097,957</b>	<b>\$50,113,203</b>	<b>\$8,015,246</b>
<b><u>Conservation and Open Space</u></b>	<b>10,379,427</b>	<b>13,012,189</b>	<b>16,232,310</b>	<b>3,220,120</b>
<b><u>Public Works</u></b>				
Roads	21,835,000	18,632,500	20,452,000	1,819,500
Bridges	2,694,850	1,895,000	2,309,000	414,000
<b>Public Works Total</b>	<b>24,529,850</b>	<b>20,527,500</b>	<b>22,761,000</b>	<b>2,233,500</b>
<b><u>Recreation and Culture</u></b>	<b>3,374,350</b>	<b>2,744,000</b>	<b>1,448,000</b>	<b>(1,296,000)</b>
<b><u>General Government</u></b>				
County Facilities/Infrastructure	1,716,400	7,490,000	15,428,000	7,938,000
Criminal Justice/Public Safety	3,732,750	8,450,000	28,283,000	19,833,000
Farm Museum	0	575,000	0	(575,000)
Carroll Community College	700,000	8,988,000	850,000	(8,138,000)
Libraries/Senior Centers	1,166,000	1,182,480	100,000	(1,082,480)
Unallocated/Other	0	8,000,000	0	(8,000,000)
<b>General Government Total</b>	<b>7,315,150</b>	<b>34,685,480</b>	<b>44,661,000</b>	<b>9,975,520</b>
<b>Total Appropriations</b>	<b>\$100,893,583</b>	<b>\$113,067,126</b>	<b>\$135,215,513</b>	<b>\$22,148,386</b>

# Capital Fund Appropriations

Fiscal Year 2024 Budget

\$135,215,513



This chart shows appropriations to the five principal groupings in the Capital Fund.

Public Schools includes Board of Education construction, renovation, and modernization projects.

Conservation includes agricultural land preservation and easement programs, NPDES compliance projects, water development, and acquisition of property for other County uses, which may include future roadway easements and public facilities.

Public Works includes projects for the maintenance and construction of roads and bridges.

Recreation and Culture includes the purchase of park land, development and restoration of parks, and preservation of Union Mills Homestead.

General Government includes projects for Public Safety, Carroll Community College, Carroll County Public Library, State's Attorney's Office, Technology Services, Senior Centers, Farm Museum, Board of Elections, Sheriff's Office, and other County needs and improvements.

**Community Investment Plan - Schedule of Reappropriations**  
**Fiscal Year 2024**

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

**Capital Fund**

<b>Project</b>		<b>Source/Amount</b>		
<b>From</b>	<b>To</b>	<b>Local</b>	<b>Bonds</b>	<b>Other</b>
8713 Roof Replacement Elmer Wolfe Elementary	Roof Replacement - Spring Garden Elementary		\$384.37	
8727 Charles Carroll Community Center	9920 Water Assessment and Improvement (NPDES)	\$2,000,602.50		
8589 Courthouse Annex Renovation	8943 Sheriff's Office - Headquarters		154,574.12	
8727 Charles Carroll Community Center	8328 Environmental Compliance	150,000.00		
8940 Piney Run Dam Rehabilitation	8943 Sheriff's Office - Headquarters		133,000.00	
<b>Total</b>		<b>\$2,150,602.50</b>	<b>\$287,958.49</b>	<b>\$0.00</b>

**Community Investment Plan For Fiscal Year 2024**

	<b>Total</b>
	<b>FY 24</b>
<b><u>PUBLIC SCHOOLS</u></b>	
Career and Technology Center	\$9,746,000
East Middle School Replacement	2,990,203
HVAC System Replacement - Carroll Springs	2,809,000
HVAC System Replacement - Carrolltowne Elementary	4,890,000
HVAC System Replacement - Mount Airy Elementary	4,956,000
HVAC System Replacement - Northwest Middle	7,113,000
Kindergarten and PreK Addition - Cranberry Station Elem.	245,000
Kindergarten and PreK/PRIDE Addition - Friendship Valley Elem.	364,000
Kindergarten and PreK Addition - Sandymount Elementary	245,000
Kindergarten and PreK Addition - Taneytown Elementary	288,000
Paving	875,000
Prekindergarten Additions	200,000
Relocatable Classrooms	195,000
Roof Replacement - Spring Garden Elementary	1,476,000
Technology Improvements	1,000,000
Transfer to Operating Budget for BOE Debt Service	12,721,000
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$50,113,203</b>

<b><u>CONSERVATION AND OPEN SPACE</u></b>	
Agricultural Land Preservation	\$5,233,300
Environmental Compliance	150,000
PFAS Remediation	5,000,000
Stormwater Facility Renovation	300,000
Watershed Assessment and Improvement (NPDES)	5,549,010
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$16,232,310</b>

<b><u>PUBLIC WORKS</u></b>	
- ROADS -	
Georgetown Boulevard Extension	\$575,000
Highway Safety Improvements	37,000
Klees Mill Road Slope Repair	850,000
Monroe Avenue Extension	365,000
Pavement Management Program	16,525,000
Pavement Preservation	1,215,000
Ramp and Sidewalk Upgrades	92,000
Slacks Road Improvements	100,000
Small Drainage Structures	266,000
Storm Drain Rehabilitation	266,000
Storm Drain Video Inspection	161,000
	<u>\$20,452,000</u>
- BRIDGES -	
Bridge Inspection and Inventory	\$33,000
Bridge Maintenance and Structural Repair	85,000
Brown Road over Roaring Run	530,000
Cleaning and Painting of Bridge Structural Steel	258,000
Hawks Hill Road over Little Pipe Creek Tributary	19,000
Stem Road over Wolf Pit Branch	288,000
Upper Beckleysville Road over Murphy Run	1,096,000
	<u>\$2,309,000</u>
<b>PUBLIC WORKS TOTAL</b>	<b>\$22,761,000</b>

<b><u>RECREATION AND CULTURE</u></b>	
Cape Horn Park Field Lighting Phase II	\$300,000
Community Self-Help Projects	89,000
Land Acquisition	342,000
Park Restoration	238,000
Piney Run Paving	355,000
Tot Lot Replacement	92,000
Town Fund	32,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$1,448,000</b>

<b><u>GENERAL GOVERNMENT</u></b>	
Carroll Community College Distributed Antenna System	\$500,000
Carroll Community College Technology	350,000
County Building Systemic Renovations	1,001,000
County Technology	2,368,000
Courtroom #6 Expansion	2,300,000
Fire and EMS - Self-Contained Breathing Apparatus Replacement	273,000
Fleet Lift Replacements	255,000
Generator Replacement	168,000
Historic Courthouse Holding Area Renovation	110,000
Library Technology	100,000
Parking Lot Overlays	436,000
Piney Run Dam Rehabilitation	11,200,000
Public Safety Emergency Communication Radios	900,000
Public Safety Radio Circuit and Microwave Network Replacement	2,800,000
Sheriff's Office - Headquarters	21,900,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$44,661,000</b>

<b>GRAND TOTAL</b>	<b>\$135,215,513</b>
--------------------	----------------------

# *Capital Budget Summary*



COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>PUBLIC SCHOOLS</b>									
Career and Technology Center	\$9,746,000	\$0	\$0	\$0	\$0	\$0	\$64,100,000	\$0	\$73,846,000
East Middle School Replacement	2,990,203	0	0	0	0	0	62,612,797	0	65,603,000
HVAC Improvements and Replacements	0	11,452,000	20,805,000	21,212,000	22,632,000	33,950,000	0	0	110,051,000
HVAC System Replacement - Carroll Springs	2,809,000	3,117,000	0	0	0	0	0	0	5,926,000
HVAC System Replacement - Carrolltowne Elementary	4,890,000	5,429,000	0	0	0	0	0	0	10,319,000
HVAC System Replacement - Mount Airy Elementary	4,956,000	5,502,000	0	0	0	0	0	0	10,458,000
HVAC System Replacement - Northwest Middle	7,113,000	7,910,000	0	0	0	0	0	0	15,023,000
Kindergarten and PreK Addition - Cranberry Station Elem.	245,000	0	0	0	0	0	0	2,672,000	2,917,000
Kindergarten and PreK/PRIDE Addition - Friendship Valley Elem.	364,000	0	0	0	0	0	0	4,544,000	4,908,000
Kindergarten and PreK Addition - Sandymount Elementary	245,000	0	0	0	0	0	0	2,672,000	2,917,000
Kindergarten and PreK Addition - Taneystown Elementary	288,000	0	0	0	0	0	0	3,148,000	3,436,000
Paving	875,000	1,000,000	1,050,000	1,102,500	1,158,000	1,215,900	0	0	6,401,400
Prekindergarten Additions	200,000	0	0	0	0	0	0	0	200,000
Relocatable Classrooms	195,000	0	205,000	0	215,500	0	0	0	615,500
Roof Repairs	0	200,000	0	210,000	0	220,000	0	0	630,000
Roof Replacements	0	2,918,000	7,747,000	7,628,000	3,957,000	816,000	0	0	23,066,000
Roof Replacement - Spring Garden Elementary	1,476,000	1,913,000	0	0	0	0	0	0	3,389,000
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	12,721,000	14,670,000	16,905,300	19,634,800	20,700,000	21,732,660	0	0	106,363,760
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$50,113,203</b>	<b>\$55,111,000</b>	<b>\$47,712,300</b>	<b>\$50,787,300</b>	<b>\$49,662,500</b>	<b>\$58,934,560</b>	<b>\$126,712,797</b>	<b>\$13,036,000</b>	<b>\$452,069,660</b>
<b>SOURCES OF FUNDING:</b>									
Local Income Tax	\$16,133,000	\$16,870,000	\$19,160,300	\$21,947,300	\$23,073,500	\$24,168,560	\$100,000	\$0	\$121,452,660
Bonds	21,243,616	14,370,000	13,981,000	15,000,000	11,746,000	23,144,000	59,979,288	6,741,000	166,204,904
Reallocated Bonds	384	0	0	0	0	0	11,729,712	0	11,730,096
State School Construction	12,736,203	23,871,000	14,571,000	13,840,000	14,843,000	11,622,000	54,903,797	6,295,000	152,682,000
<b>PUBLIC SCHOOLS TOTAL</b>	<b>\$50,113,203</b>	<b>\$55,111,000</b>	<b>\$47,712,300</b>	<b>\$50,787,300</b>	<b>\$49,662,500</b>	<b>\$58,934,560</b>	<b>\$126,712,797</b>	<b>\$13,036,000</b>	<b>\$452,069,660</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>CONSERVATION AND OPEN SPACE</b>									
Agricultural Land Preservation	\$5,233,300	\$4,983,300	\$4,983,400	\$4,983,300	\$4,983,300	\$4,983,400	\$0	\$0	\$30,150,000
Environmental Compliance	150,000	0	0	0	0	0	0	0	150,000
PFAS Remediation	5,000,000	0	0	0	0	0	0	0	5,000,000
Stormwater Facility Renovation	300,000	300,000	300,000	300,000	300,000	300,000	0	0	1,800,000
Watershed Assessment and Improvement (NPDES)	5,549,010	3,557,010	3,690,010	3,824,500	3,960,720	4,125,000	0	0	24,706,250
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$16,232,310</b>	<b>\$8,840,310</b>	<b>\$8,973,410</b>	<b>\$9,107,800</b>	<b>\$9,244,020</b>	<b>\$9,408,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$61,806,250</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000
Reallocated GF Transfer	2,150,603	0	0	0	0	0	0	0	2,150,603
Property Tax	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0	15,000,000
Bonds	4,383,300	4,533,300	4,633,400	4,733,300	4,833,300	4,959,650	0	0	28,076,250
Special Revenue Fund Transfer	278,150	291,760	306,500	321,820	337,910	354,800	0	0	1,890,940
Ag. Preservation (MALPF)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Ag Transfer Tax	400,000	150,000	150,000	150,000	150,000	150,000	0	0	1,150,000
Developer Contribution	172,407	0	0	0	0	0	0	0	172,407
Municipal	347,850	365,250	383,510	402,680	422,810	443,950	0	0	2,366,050
<b>CONSERVATION AND OPEN SPACE TOTAL</b>	<b>\$16,232,310</b>	<b>\$8,840,310</b>	<b>\$8,973,410</b>	<b>\$9,107,800</b>	<b>\$9,244,020</b>	<b>\$9,408,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$61,806,250</b>



COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>ROADS</b>									
Georgetown Boulevard Extension	\$575,000	\$1,970,000	\$0	\$0	\$0	\$0	\$0	\$0	\$2,545,000
Highway Safety Improvements	37,000	38,000	40,000	42,000	44,000	47,000	0	0	248,000
Klees Mill Road Slope Repair	850,000	0	0	0	0	0	0	0	850,000
Monroe Avenue Extension	365,000	0	1,187,000	0	0	0	32,240	0	1,584,240
Pavement Management Program	16,525,000	16,578,000	17,723,000	18,970,000	20,319,000	21,666,000	0	0	111,781,000
Pavement Preservation	1,215,000	1,178,000	1,222,000	1,271,000	1,322,000	1,375,000	0	0	7,583,000
Ramp and Sidewalk Upgrades	92,000	96,000	103,000	109,000	114,000	119,500	0	0	633,500
Slacks Road Improvements	100,000	0	0	0	0	0	0	0	100,000
Small Drainage Structures	266,000	279,000	293,000	308,000	323,000	340,000	0	0	1,809,000
Storm Drain Rehabilitation	266,000	279,000	293,000	308,000	323,000	340,000	0	0	1,809,000
Storm Drain Video Inspection	161,000	169,000	177,000	186,000	195,000	205,000	0	0	1,093,000
<b>ROADS TOTAL</b>	<b>\$20,452,000</b>	<b>\$20,587,000</b>	<b>\$21,038,000</b>	<b>\$21,194,000</b>	<b>\$22,640,000</b>	<b>\$24,092,500</b>	<b>\$32,240</b>	<b>\$0</b>	<b>\$130,035,740</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$1,686,000	\$17,955,000	\$1,027,000	\$1,075,000	\$1,125,000	\$1,179,000	\$0	\$0	\$24,047,000
Bonds	15,390,000	1,256,000	18,623,000	18,719,000	20,103,000	21,489,500	0	0	95,580,500
State Highway Administration	176,000	176,000	176,000	176,000	176,000	176,000	0	0	1,056,000
Highway User Revenue	3,200,000	1,200,000	1,212,000	1,224,000	1,236,000	1,248,000	0	0	9,320,000
Developer Contribution	0	0	0	0	0	0	32,240	0	32,240
<b>ROADS TOTAL</b>	<b>\$20,452,000</b>	<b>\$20,587,000</b>	<b>\$21,038,000</b>	<b>\$21,194,000</b>	<b>\$22,640,000</b>	<b>\$24,092,500</b>	<b>\$32,240</b>	<b>\$0</b>	<b>\$130,035,740</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>BRIDGES</b>									
Bridge Inspection and Inventory	\$33,000	\$34,000	\$35,000	\$36,000	\$37,000	\$38,000	\$0	\$0	\$213,000
Bridge Maintenance and Structural Repair	85,000	89,000	94,000	99,000	104,000	110,000	0	0	581,000
Brown Road over Roaring Run	530,000	0	0	2,112,000	0	0	0	0	2,642,000
Cleaning and Painting of Bridge Structural Steel	258,000	271,000	284,000	298,000	313,000	329,000	0	0	1,753,000
Gaither Road over South Branch Patapsco	0	464,000	0	0	2,420,000	0	0	0	2,884,000
Hawks Hill Road over Little Pipe Creek Tributary	19,000	0	847,000	0	0	0	283,000	0	1,149,000
Hughes Shop Road over Bear Branch Road	0	703,000	0	0	0	0	1,698,000	0	2,401,000
McKinstry's Mill Road over Little Pipe Creek	0	0	480,000	0	2,091,000	0	0	0	2,571,000
McKinstry's Mill Road over Sams Creek	0	511,000	0	0	0	0	1,154,000	0	1,665,000
McKinstry's Mill Road over Tributary to Little Pipe Creek	0	0	301,000	0	0	971,000	0	0	1,272,000
Old Kays Mill Road over Beaver Run	0	0	0	570,000	0	2,233,000	0	0	2,803,000
Patapsco Road over E. Branch Patapsco	0	1,596,000	0	0	0	0	603,000	0	2,199,000
Stem Road over Wolf Pit Branch	288,000	0	956,000	0	0	0	0	0	1,244,000
Stone Chapel Road over Little Pipe Creek	0	712,000	0	0	0	0	922,000	0	1,634,000
Upper Beckleysville Road over Murphy Run	1,096,000	0	0	0	0	0	580,000	0	1,676,000
<b>BRIDGES TOTAL</b>	<b>\$2,309,000</b>	<b>\$4,380,000</b>	<b>\$2,997,000</b>	<b>\$3,115,000</b>	<b>\$4,965,000</b>	<b>\$3,681,000</b>	<b>\$5,240,000</b>	<b>\$0</b>	<b>\$26,687,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$170,000	\$177,000	\$186,000	\$198,000	\$204,000	\$214,000	\$0	\$0	\$1,149,000
Property Tax	0	0	0	0	0	0	36,400	0	36,400
Bonds	715,000	1,037,600	2,200,000	695,100	1,241,600	1,581,900	984,400	0	8,455,600
Reallocated Bonds	0	0	0	0	0	0	264,600	0	264,600
Federal Highway/Bridge	1,424,000	3,165,400	611,000	2,221,900	3,519,400	1,885,100	3,954,600	0	16,781,400
<b>BRIDGES TOTAL</b>	<b>\$2,309,000</b>	<b>\$4,380,000</b>	<b>\$2,997,000</b>	<b>\$3,115,000</b>	<b>\$4,965,000</b>	<b>\$3,681,000</b>	<b>\$5,240,000</b>	<b>\$0</b>	<b>\$26,687,000</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>RECREATION AND CULTURE</b>									
Cape Horn Park Field Lighting Phase II	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
Community Self-Help Projects	89,000	92,000	95,000	98,000	101,000	104,000	0	0	579,000
Hashawha Waterless Restroom	0	0	0	0	246,000	0	0	0	246,000
Land Acquisition	342,000	348,000	355,000	362,000	370,000	378,000	0	0	2,155,000
Northwest Regional Park	0	830,000	0	0	0	0	305,000	0	1,135,000
Northwest Trail	0	600,000	1,032,000	0	0	0	0	0	1,632,000
Outdoor Basketball Court Additions	0	0	0	0	0	250,000	0	0	250,000
Park Restoration	238,000	249,000	261,000	274,000	288,000	302,000	0	0	1,612,000
Pavilion Replacements	0	0	290,000	0	0	0	0	0	290,000
Piney Run Paving	355,000	0	0	0	0	0	0	0	355,000
Sports Complex Dugout Improvements	0	0	0	385,000	0	0	0	0	385,000
Tot Lot Replacement	92,000	97,000	102,000	107,000	500,000	118,000	0	0	1,016,000
Town Fund	32,000	19,400	19,800	20,200	20,600	21,000	0	0	133,000
Union Mills Recreation Area	0	0	0	0	0	376,000	0	0	376,000
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$1,448,000</b>	<b>\$2,235,400</b>	<b>\$2,154,800</b>	<b>\$1,246,200</b>	<b>\$1,525,600</b>	<b>\$1,549,000</b>	<b>\$305,000</b>	<b>\$0</b>	<b>\$10,464,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$418,700	\$385,100	\$430,000	\$441,400	\$459,600	\$476,400	\$305,000	\$0	\$2,916,200
Impact Fee - Parks	115,000	400,000	330,000	0	100,000	110,000	0	0	1,055,000
Program Open Space	914,300	1,450,300	1,394,800	804,800	966,000	962,600	0	0	6,492,800
<b>RECREATION AND CULTURE TOTAL</b>	<b>\$1,448,000</b>	<b>\$2,235,400</b>	<b>\$2,154,800</b>	<b>\$1,246,200</b>	<b>\$1,525,600</b>	<b>\$1,549,000</b>	<b>\$305,000</b>	<b>\$0</b>	<b>\$10,464,000</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>GENERAL GOVERNMENT</b>									
Carroll Community College Distributed Antenna System	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Carroll Community College Technology	350,000	0	0	0	350,000	350,000	2,450,000	0	3,500,000
County Building Systemic Renovations	1,001,000	1,081,000	1,135,000	1,192,000	1,252,000	1,314,000	0	0	6,975,000
County Technology	2,368,000	1,409,000	1,451,000	1,495,000	1,540,000	1,587,000	0	0	9,850,000
Courtroom #6 Expansion	2,300,000	0	0	0	0	0	0	0	2,300,000
Fire and EMS - Self-Contained Breathing Apparatus Replacement	273,000	287,000	301,000	316,000	332,000	349,000	0	0	1,858,000
Fleet Lift Replacements	255,000	0	0	295,000	0	0	0	0	550,000
Generator Replacement	168,000	176,400	185,300	188,000	198,000	207,000	0	0	1,122,700
Historic Courthouse Holding Area Renovation	110,000	0	0	0	0	0	0	0	110,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
Parking Lot Overlays	436,000	311,000	326,000	342,000	359,000	377,000	0	0	2,151,000
Piney Run Dam Rehabilitation	11,200,000	0	0	0	0	0	133,000	0	11,333,000
Public Safety Emergency Communication Radios	900,000	680,800	701,000	722,000	758,100	780,900	0	0	4,542,800
Public Safety Radio Circuit and Microwave Network Replacement	2,800,000	0	0	0	0	0	1,200,000	0	4,000,000
Public Safety Regional Water Supply	0	250,000	0	262,500	0	276,000	0	0	788,500
Sheriff's Office - Headquarters	21,900,000	0	0	0	0	0	8,450,000	0	30,350,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$44,661,000</b>	<b>\$4,295,200</b>	<b>\$4,199,300</b>	<b>\$4,912,500</b>	<b>\$4,889,100</b>	<b>\$5,340,900</b>	<b>\$12,233,000</b>	<b>\$0</b>	<b>\$80,531,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$39,337,000	\$2,787,800	\$2,879,000	\$2,975,000	\$3,439,100	\$3,543,900	\$7,650,000	\$0	\$62,611,800
Bonds	5,036,426	1,507,400	1,320,300	1,937,500	1,450,000	1,797,000	1,583,000	0	14,631,626
Reallocated Bonds	287,574	0	0	0	0	0	0	0	287,574
State Miscellaneous Grants	0	0	0	0	0	0	3,000,000	0	3,000,000
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$44,661,000</b>	<b>\$4,295,200</b>	<b>\$4,199,300</b>	<b>\$4,912,500</b>	<b>\$4,889,100</b>	<b>\$5,340,900</b>	<b>\$12,233,000</b>	<b>\$0</b>	<b>\$80,531,000</b>

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 - 2029

Capital Fund

	Fiscal Year						Prior Allocation	Balance To Complete	Total Project Cost
	2024	2025	2026	2027	2028	2029			
<b>GRAND TOTAL USES</b>	<b>\$135,215,513</b>	<b>\$95,448,910</b>	<b>\$87,074,810</b>	<b>\$90,362,800</b>	<b>\$92,926,220</b>	<b>\$103,006,360</b>	<b>\$144,523,037</b>	<b>\$13,036,000</b>	<b>\$761,593,650</b>
<b>SOURCES OF FUNDING</b>									
<b>- LOCAL -</b>									
Transfer from General Fund	\$46,611,700	\$21,304,900	\$4,522,000	\$4,689,400	\$5,227,700	\$5,413,300	\$7,955,000	\$0	\$95,724,000
Reallocated GF Transfer	2,150,603	0	0	0	0	0	0	0	2,150,603
Local Income Tax	16,133,000	16,870,000	19,160,300	21,947,300	23,073,500	24,168,560	100,000	0	121,452,660
Property Tax	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	36,400	0	15,036,400
Bonds	46,768,342	22,704,300	40,757,700	41,084,900	39,373,900	52,972,050	62,546,688	6,741,000	312,948,880
Reallocated Bonds	287,958	0	0	0	0	0	11,994,312	0	12,282,270
Impact Fee - Parks	115,000	400,000	330,000	0	100,000	110,000	0	0	1,055,000
Transfer from Special Revenue - WPRF	278,150	291,760	306,500	321,820	337,910	354,800	0	0	1,890,940
<b>LOCAL TOTAL</b>	<b>\$114,844,753</b>	<b>\$64,070,960</b>	<b>\$67,576,500</b>	<b>\$70,543,420</b>	<b>\$70,613,010</b>	<b>\$85,518,710</b>	<b>\$82,632,400</b>	<b>\$6,741,000</b>	<b>\$562,540,753</b>
<b>- STATE -</b>									
State Highway Administration	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$176,000	\$0	\$0	\$1,056,000
Highway User Revenue	3,200,000	1,200,000	1,212,000	1,224,000	1,236,000	1,248,000	0	0	9,320,000
Program Open Space	914,300	1,450,300	1,394,800	804,800	966,000	962,600	0	0	6,492,800
Ag. Preservation (MALPF)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Ag Transfer Tax	400,000	150,000	150,000	150,000	150,000	150,000	0	0	1,150,000
State School Construction	12,736,203	23,871,000	14,571,000	13,840,000	14,843,000	11,622,000	54,903,797	6,295,000	152,682,000
State Miscellaneous Grants	0	0	0	0	0	0	3,000,000	0	3,000,000
<b>STATE TOTAL</b>	<b>\$18,426,503</b>	<b>\$27,847,300</b>	<b>\$18,503,800</b>	<b>\$17,194,800</b>	<b>\$18,371,000</b>	<b>\$15,158,600</b>	<b>\$57,903,797</b>	<b>\$6,295,000</b>	<b>\$179,700,800</b>
<b>- FEDERAL -</b>									
Federal Highway/Bridge	\$1,424,000	\$3,165,400	\$611,000	\$2,221,900	\$3,519,400	\$1,885,100	\$3,954,600	\$0	\$16,781,400
<b>FEDERAL TOTAL</b>	<b>\$1,424,000</b>	<b>\$3,165,400</b>	<b>\$611,000</b>	<b>\$2,221,900</b>	<b>\$3,519,400</b>	<b>\$1,885,100</b>	<b>\$3,954,600</b>	<b>\$0</b>	<b>\$16,781,400</b>
<b>- OTHER -</b>									
Developer Contribution	\$172,407	\$0	\$0	\$0	\$0	\$0	\$32,240	\$0	\$204,647
Municipal	347,850	365,250	383,510	402,680	422,810	443,950	0	0	2,366,050
<b>OTHER TOTAL</b>	<b>\$520,257</b>	<b>\$365,250</b>	<b>\$383,510</b>	<b>\$402,680</b>	<b>\$422,810</b>	<b>\$443,950</b>	<b>\$32,240</b>	<b>\$0</b>	<b>\$2,570,697</b>
<b>GRAND TOTAL SOURCES</b>	<b>\$135,215,513</b>	<b>\$95,448,910</b>	<b>\$87,074,810</b>	<b>\$90,362,800</b>	<b>\$92,926,220</b>	<b>\$103,006,360</b>	<b>\$144,523,037</b>	<b>\$13,036,000</b>	<b>\$761,593,650</b>



# *Enterprise Funds*





# *Airport Enterprise Fund*



# Airport Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23		FY 24	From Orig. FY 23
Fuel Sales	\$91,908	\$86,000	\$86,000	\$80,000	-6.98%	-6.98%
Rents	218,082	376,220	376,220	392,490	4.32%	4.32%
Corporate Hanger Rental	602,132	609,760	609,760	644,740	5.74%	5.74%
Pass-Through Utilities/Taxes	112,185	120,000	120,000	135,400	12.83%	12.83%
Miscellaneous	17,792	500	500	500	0.00%	0.00%
FAA Rental	20,000	20,000	20,000	20,000	0.00%	0.00%
Transfer from the General Fund	2,220,490	16,000	16,000	16,000	0.00%	0.00%
<b>Total Sources of Funding</b>	<b>\$3,282,589</b>	<b>\$1,228,480</b>	<b>\$1,228,480</b>	<b>\$1,289,130</b>	<b>4.94%</b>	<b>4.94%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23		FY 24	From Orig. FY 23
Airport Operations	\$1,112,350	\$1,192,480	\$1,224,410	\$1,153,670	-3.25%	-5.78%
Revenue in Excess of Expenses	2,134,239	0	(31,930)	99,460	100.00%	411.49%
Transfer to Capital	36,000	36,000	36,000	36,000	0.00%	0.00%
<b>Total Uses of Funding</b>	<b>\$3,282,589</b>	<b>\$1,228,480</b>	<b>\$1,228,480</b>	<b>\$1,289,130</b>	<b>4.94%</b>	<b>4.94%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>AIRPORT ENTERPRISE FUND</b>									
Grounds and Maintenance Equipment	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$36,000	\$0	\$0	\$216,000
<b>AIRPORT ENTERPRISE FUND TOTAL</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$216,000</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$0	\$0	\$96,000
Federal Aviation Administration	20,000	20,000	20,000	20,000	20,000	20,000	0	0	120,000
<b>AIRPORT ENTERPRISE FUND TOTAL</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$36,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$216,000</b>

***Fiber Network Enterprise Fund***



# Fiber Network Enterprise Fund Summary

Sources of Funding	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Dark Fiber Lease	\$221,656	\$221,660	\$221,660	\$136,390	-38.47%	-38.47%
General Fund Transfer	2,068,290	183,693	183,693	250,240	36.23%	36.23%
Interest	3,905	0	0	5,000	100.00%	100.00%
<b>Total Sources of Funding</b>	<b>\$2,293,850</b>	<b>\$405,350</b>	<b>\$405,350</b>	<b>\$391,630</b>	<b>-3.38%</b>	<b>-3.38%</b>

Uses of Funding	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Fiber Network	\$426,400	\$405,340	\$405,340	\$391,630	-3.38%	-3.38%
Revenue in Excess of Expenses	1,863,500	0	0	0	-100.00%	-100.00%
<b>Total Uses of Funding</b>	<b>\$2,289,900</b>	<b>\$405,340</b>	<b>\$405,340</b>	<b>\$391,630</b>	<b>-3.38%</b>	<b>-3.38%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>FIBER NETWORK ENTERPRISE FUND</b>									
CCPN Equipment Replacement	\$0	\$0	\$55,000	\$0	\$1,177,000	\$0	\$0	\$0	\$1,232,000
<b>FIBER NETWORK ENTERPRISE FUND TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$0</b>	<b>\$1,177,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,232,000</b>
SOURCES OF FUNDING:									
Transfer from General Fund	\$0	\$0	\$55,000	\$0	\$1,177,000	\$0	\$0	\$0	\$1,232,000
<b>FIBER NETWORK ENTERPRISE FUND TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$0</b>	<b>\$1,177,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,232,000</b>



*Firearms Enterprise Fund*



# Firearms Enterprise Fund Summary

Sources of Funding	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
User Fees	\$150,812	\$178,950	\$178,950	\$165,000	-7.80%	-7.80%
Concession Fees	8,640	8,000	8,000	8,000	0.00%	0.00%
Recycling	5,487	6,000	6,000	6,000	0.00%	0.00%
Interest	(193)	2,000	2,000	6,000	200.00%	200.00%
Fund Balance	65,305	22,000	22,000	55,870	153.95%	153.95%
<b>Total Sources of Funding</b>	<b>\$230,051</b>	<b>\$216,950</b>	<b>\$216,950</b>	<b>\$240,870</b>	<b>11.03%</b>	<b>11.03%</b>

Uses of Funding	Actual FY 22	Original Budget FY 23	Adjusted Budget FY 23	Budget FY 24	% Change From Orig. FY 23	% Change From Adj. FY 23
Firearms Facility Operations	\$227,205	\$216,950	\$230,470	\$240,870	11.03%	4.51%
<b>Total Uses of Funding</b>	<b>\$227,205</b>	<b>\$216,950</b>	<b>\$230,470</b>	<b>\$240,870</b>	<b>11.03%</b>	<b>4.51%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.



# *Septage Enterprise Fund*



# Septage Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23	FY 24	From Orig. FY 23	From Adj. FY 23
Septage Processing Fee	\$745,388	\$1,137,500	\$1,137,500	\$942,500	-17.14%	-17.14%
Interest Income	703	0	0	0	0.00%	0.00%
Miscellaneous	323	0	0	0	0.00%	0.00%
<b>Total Sources of Funding</b>	<b>\$746,414</b>	<b>\$1,137,500</b>	<b>\$1,137,500</b>	<b>\$942,500</b>	<b>-17.14%</b>	<b>-17.14%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23	FY 24	From Orig. FY 23	From Adj. FY 23
Septage Facility Operations	\$508,401	\$1,137,500	\$1,137,500	\$942,500	-17.14%	-17.14%
Revenue in Excess of Expenditures	238,013	0	0	0	0.00%	0.00%
<b>Total Uses of Funding</b>	<b>\$746,414</b>	<b>\$1,137,500</b>	<b>\$1,137,500</b>	<b>\$942,500</b>	<b>-17.14%</b>	<b>-17.14%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.





***Solid Waste Enterprise Fund***



# Solid Waste Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23		From Orig. FY 23	From Adj. FY 23
Tipping Fees	\$8,734,220	\$8,643,500	\$8,643,500	\$9,047,000	4.67%	4.67%
County Hauling	10,765	6,130	6,130	8,000	30.51%	30.51%
Interest	84,100	40,000	40,000	400,000	900.00%	900.00%
Rents and Royalties	175,596	175,600	175,600	111,600	-36.45%	-36.45%
Recycling	164,553	160,000	160,000	160,000	0.00%	0.00%
Miscellaneous	7,223	7,500	7,500	7,500	0.00%	0.00%
Transfer from General Fund	28,562,890	7,317,780	7,317,780	4,699,120	-35.78%	-35.78%
<b>Total Sources of Funding</b>	<b>\$37,739,347</b>	<b>\$16,350,510</b>	<b>\$16,350,510</b>	<b>\$14,433,220</b>	<b>-11.73%</b>	<b>-11.73%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23		From Orig. FY 23	From Adj. FY 23
Solid Waste-Accounting Administration	\$903,687	\$523,570	\$563,190	\$816,070	55.87%	44.90%
Recycling Operations	1,385,509	2,454,290	2,467,820	2,755,360	12.27%	11.65%
Solid Waste Management	373,024	380,480	402,480	433,790	14.01%	7.78%
Northern Landfill	2,828,720	3,233,400	3,378,320	3,312,170	2.44%	-1.96%
Solid Waste Transfer Station	6,100,168	4,992,070	4,992,070	5,821,680	16.62%	16.62%
Closed Landfills	204,885	256,700	256,700	294,150	14.59%	14.59%
Transfer to Capital	25,180,000	4,510,000	4,510,000	1,000,000	-77.83%	-77.83%
<b>Total Uses of Funding</b>	<b>\$36,975,994</b>	<b>\$16,350,510</b>	<b>\$16,570,580</b>	<b>\$14,433,220</b>	<b>-11.73%</b>	<b>-12.90%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. This line item captures the annual amount generated by the operating revenue, net of operating cash expenditures. Revenue in Excess of Expenses is available to fund capital projects, vehicles and equipment, and contingency reserves.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>SOLID WASTE ENTERPRISE FUND</b>									
Landfill Gas Flare System Replacements	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
<b>SOLID WASTE ENTERPRISE FUND TOTAL</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>SOURCES OF FUNDING:</b>									
Enterprise Fund - Solid Waste	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
<b>SOLID WASTE ENTERPRISE FUND TOTAL</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>

*Utilities Enterprise Fund*



## Utilities Enterprise Fund Summary

Sources of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23	FY 24	From Orig. FY 23	From Adj. FY 23
MES Reimbursement	\$25,127	\$18,000	\$18,000	\$20,000	11.11%	11.11%
Water Usage	5,673,008	6,469,270	6,469,270	6,435,900	-0.52%	-0.52%
Sewer Usage	6,547,600	7,429,900	7,429,900	7,300,200	-1.75%	-1.75%
Lateral/Meter Service	15,755	0	0	0	0.00%	0.00%
Interest Income	145,516	20,500	20,500	122,400	497.07%	497.07%
Rents	223,834	223,150	223,150	179,800	-19.43%	-19.43%
Miscellaneous	80,361	84,400	84,400	93,850	11.20%	11.20%
Transfer from General Fund	225,770	1,359,030	1,359,030	512,540	-62.29%	-62.29%
<b>Total Sources of Funding</b>	<b>\$12,936,971</b>	<b>\$15,604,250</b>	<b>\$15,604,250</b>	<b>\$14,664,690</b>	<b>-6.02%</b>	<b>-6.02%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change	% Change
	FY 22	Budget FY 23	Budget FY 23	FY 24	From Orig. FY 23	From Adj. FY 23
BOU Administration	\$1,354,064	\$1,670,000	\$1,749,680	\$1,721,560	3.09%	-1.61%
Board of Education Facilities	218,455	274,030	281,960	512,540	87.04%	81.78%
Freedom Sewer	3,385,173	3,050,600	3,097,550	3,324,010	8.96%	7.31%
Freedom Water	5,246,039	3,756,620	3,874,690	3,579,510	-4.71%	-7.62%
Hampstead Sewer	1,309,328	1,087,430	1,122,740	1,186,150	9.08%	5.65%
Other Water and Sewer	203,026	180,570	184,610	212,850	17.88%	15.30%
Capital - Repair, Replace, Rehabilitate	2,800,000	4,500,000	4,500,000	4,500,000	0.00%	0.00%
Board of Education Facilities CIP	0	1,085,000	1,085,000	0	-100.00%	-100.00%
<b>Total Uses of Funding</b>	<b>\$14,516,085</b>	<b>\$15,604,250</b>	<b>\$15,896,230</b>	<b>\$15,036,620</b>	<b>-3.64%</b>	<b>-5.41%</b>

Enterprise Fund budgets are presented based on cash expenses, depreciation is not included, and bond principal has been added. To accurately define what is happening in the budget, Revenue in Excess of Expenses is shown separately from the individual budget. Capital - Repair, Replace, Rehabilitate captures the annual amount generated by the operating revenue available to repair, replace, or rehabilitate capital assets.

COMMUNITY INVESTMENT PLAN FOR FISCAL YEARS 2024 TO 2029

	FY 24	FY 25	FY 26	FY 27	FY 28	FY 29	Prior Allocation	Balance To Complete	Total Project Cost
<b>UTILITIES ENTERPRISE FUND</b>									
Booster Station Upgrade	\$300,000	\$3,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$3,900,000
County Sewer Line Rehabilitation and Replacement	481,000	505,000	530,000	556,000	583,000	612,000	1,443,000	0	4,710,000
County Water Line Rehabilitation and Replacement	100,000	200,000	400,000	800,000	1,200,000	1,260,000	3,433,000	0	7,393,000
Freedom Water Treatment Plant Equipment Replacement	310,000	110,000	110,000	120,000	120,000	120,000	708,490	0	1,598,490
Freedom Water Treatment Plant Membrane Replacement	206,000	206,000	206,000	206,000	206,000	206,000	1,905,250	0	3,141,250
Hampstead WWTP Enhanced Nutrient Removal Upgrade	487,319	0	0	0	0	0	22,580,110	0	23,067,429
Patapsco Valley Pump Station Rehabilitation	0	250,000	0	0	0	0	0	0	250,000
Pump Station Equipment Replacement	50,000	75,000	100,000	125,000	150,000	175,000	781,695	0	1,456,695
Shiloh Pump Station Expansion	1,500,000	0	0	0	0	0	220,000	0	1,720,000
South Carroll High Wastewater Treatment Plant Rehab	100,000	0	0	0	0	0	658,000	0	758,000
Stone Manor Pump Station Rehab	360,000	0	0	0	0	0	302,500	0	662,500
Stream Bank Stabilization	150,000	0	0	0	0	0	99,000	0	249,000
Sykesville Pump Station Expansion	610,000	0	0	0	0	0	1,790,000	0	2,400,000
Tank Inspection and Rehabilitation	275,000	289,000	303,000	318,000	334,000	351,000	4,628,032	0	6,498,032
Water Main Valve Replacement and Rehabilitation	313,000	322,000	332,000	342,000	352,000	363,000	2,759,700	0	4,783,700
Water Meters	534,000	572,000	611,000	655,000	699,000	759,000	7,730,660	0	11,560,660
Water Service Line Replacement	237,000	249,000	262,000	275,000	289,000	303,000	2,599,200	0	4,214,200
Water Meter System Upgrade	0	0	310,000	0	0	0	0	0	310,000
<b>UTILITIES ENTERPRISE FUND TOTAL</b>	<b>\$6,013,319</b>	<b>\$6,378,000</b>	<b>\$3,164,000</b>	<b>\$3,397,000</b>	<b>\$3,933,000</b>	<b>\$4,149,000</b>	<b>\$51,638,636</b>	<b>\$0</b>	<b>\$78,672,956</b>
<b>SOURCES OF FUNDING:</b>									
Transfer from General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$658,000	\$0	\$658,000
Reallocated GF Transfer	100,000	0	0	0	0	0	0	0	100,000
Utilities Water Maintenance Fee	385,000	399,000	723,000	438,000	454,000	471,000	6,880,074	0	9,750,074
Utilities Sewer User Fees	1,499,482	755,000	530,000	556,000	583,000	612,000	11,359,405	0	15,894,887
Reallocated Utilities Sewer User Fees	1,907,045	0	0	0	0	0	83,095	0	1,990,140
Utilities Water User Fees	1,536,907	5,149,000	1,811,000	2,278,000	2,746,000	2,891,000	16,775,104	0	33,187,011
Reallocated Utilities Water User Fees	353,093	0	0	0	0	0	0	0	353,093
Area Connection Charges	0	0	0	0	0	0	4,032,622	0	4,032,622
Reallocated Area Connection Charges	181,793	0	0	0	0	0	0	0	181,793
Utilities Sewer Maintenance Fee	50,000	75,000	100,000	125,000	150,000	175,000	781,695	0	1,456,695
MD Department of Environment	0	0	0	0	0	0	11,068,110	0	11,068,110
<b>UTILITIES ENTERPRISE FUND TOTAL</b>	<b>\$6,013,319</b>	<b>\$6,378,000</b>	<b>\$3,164,000</b>	<b>\$3,397,000</b>	<b>\$3,933,000</b>	<b>\$4,149,000</b>	<b>\$51,638,636</b>	<b>\$0</b>	<b>\$78,672,956</b>



**Community Investment Plan - Enterprise Fund Schedule of Reappropriations**  
**Fiscal Year 2024**

Reappropriations are a transfer of funds. They may occur when there are unspent budgeted funds from a completed or cancelled project, or when there is an unallocated project that holds funds for future use.

**Enterprise Funds**

Project		Source/Amount		
From	To	Local	Bonds	Other
6432 Asset Management System	6434 Freedom WTP Membrane Replacement	\$9,266.76		
6449 Specification & Design Manual Update	6434 Freedom WTP Membrane Replacement	16,370.15		
6359 Hydrant Replacement	6434 Freedom WTP Membrane Replacement	127,456.53		
6457 Runnymede Wastewater Treatment Plant	6458 South Carroll High WWTP Rehab	100,000.00		
6455 Warfield Complex Water/Sewer	6462 Freedom Water Treatment Plant Equipment Rep.	200,000.00		
6422 Gravity Sewer Main - Houcksville Rd. to WWTP	6430 Hampstead WWTP ENR Upgrade	487,319.48		
6422 Gravity Sewer Main - Houcksville Rd. to WWTP	6459 Shiloh Pump Station Expansion	2,030.33		
6344 Hampstead Effluent Chillers	6459 Shiloh Pump Station Expansion	181,793.23		
6436 Piney Run Pump Station Improvements	6459 Shiloh Pump Station Expansion	2,274.00		
6441 Waters Edge Pump Station	6459 Shiloh Pump Station Expansion	79,569.28		
6444 Freedom Sewer Rehab	6459 Shiloh Pump Station Expansion	75,343.47		
6447 Hampstead WWTP Effluent Line	6459 Shiloh Pump Station Expansion	355,549.95		
6403 Manhole Rehabilitation and Replacement	6459 Shiloh Pump Station Expansion	423,958.18		
6403 Manhole Rehabilitation and Replacement	6461 County Sewer Line Rehab. and Replacement	481,000.00		
<b>Total</b>		<b>\$2,541,931.36</b>	<b>\$0.00</b>	<b>\$0.00</b>



***Grant Fund***



# Grant Fund Summary

Sources of Funding	Actual	Original	Adjusted <sup>1</sup>	Budget	% Change
	FY 22	Budget FY 23	Budget FY 23	Budget FY 24	From Adj. FY 23
Federal	\$8,417,345	\$7,325,416	\$8,762,645	\$7,484,350	-14.59%
Federal / Pass thru State	12,663,508	5,515,245	4,302,601	4,570,130	6.22%
State	3,356,160	3,852,955	4,539,941	4,248,280	-6.42%
Endowments	187,829	105,000	140,000	165,000	17.86%
Recreation Program Fees	275,661	160,000	160,000	283,000	76.88%
Miscellaneous	64,953	0	0	0	0.00%
Donations	-19,837	50,000	50,000	50,000	0.00%
County Match/Contribution	149,504	1,397,020	1,245,084	1,353,520	8.71%
<b>Total Sources of Funding</b>	<b>\$25,095,123</b>	<b>\$18,405,636</b>	<b>\$19,200,271</b>	<b>\$18,154,280</b>	<b>-5.45%</b>

Uses of Funding	Actual	Original	Adjusted	Budget	% Change
	FY 22	Budget FY 23	Budget FY 23	Budget FY 24	From Adj. FY 23
Aging and Disabilities	\$2,387,602	\$2,464,282	\$2,688,221	\$2,733,300	1.68%
Board of Elections	0	0	17,600	0	-100.00%
Carroll County Workforce Development	1,790,905	2,157,925	892,102	986,360	10.57%
Circuit Court	933,714	1,043,700	1,043,663	1,163,710	11.50%
Citizen Services State	0	4,000	4,000	4,000	0.00%
Comprehensive Planning	18,147	50,000	60,000	60,000	0.00%
COVID-19 and CARES Act	168,466	0	0	0	0.00%
Economic Development	136,919	0	0	0	0.00%
Farm Museum Endowment	4,824	30,000	30,000	30,000	0.00%
Fiscal Recovery Funds	332,636	200,000	0	0	0.00%
Housing and Community Development	10,375,740	7,393,938	7,948,779	7,730,830	-2.74%
Local Management Board	151,110	1,286,517	1,037,454	1,211,720	16.80%
Non-Profits	1,516,276	0	0	0	0.00%
Public Safety	740,514	763,220	1,003,872	724,120	-27.87%
Recreation	305,945	168,100	168,100	292,100	73.77%
Sheriff's Office	1,076,311	787,760	2,285,818	907,310	-60.31%
State's Attorney's Office	528,823	532,630	487,568	555,360	13.90%
Tourism	50,815	0	0	50,000	100.00%
Transit	2,107,329	1,523,564	1,533,095	1,705,470	11.24%
<b>Total Uses of Funding</b>	<b>\$22,626,074</b>	<b>\$18,405,636</b>	<b>\$19,200,271</b>	<b>\$18,154,280</b>	<b>-5.45%</b>

<sup>1</sup>At the time the FY 23 Budget was adopted, it was still uncertain if the County would continue to receive some grants, get new grants, or the amount of those grants. Because of this uncertainty, the Adjusted Budget column is the most accurate.

# FY 24 Program Summary by Function

---

Function	County	Grant	Total
	Match/Contribution	Funding	Program
Aging and Disabilities	\$442,320	\$2,290,980	\$2,733,300
Carroll County Workforce Development	0	986,360	986,360
Circuit Court	63,550	1,100,160	1,163,710
Citizen Services State	4,000	0	4,000
Comprehensive Planning	12,000	48,000	60,000
Farm Museum Endowment	0	30,000	30,000
Housing and Community Development	38,790	7,692,040	7,730,830
Local Management Board	56,310	1,155,410	1,211,720
Public Safety	125,040	599,080	724,120
Recreation	9,100	283,000	292,100
Sheriff's Office	128,300	779,010	907,310
State's Attorney's Office	103,010	452,350	555,360
Tourism	0	50,000	50,000
Transit	371,100	1,334,370	1,705,470
<b>Total Grant Fund</b>	<b>\$1,353,520</b>	<b>\$16,800,760</b>	<b>\$18,154,280</b>

***OPEB,  
Pension Trust,  
and  
Special Revenue Funds***





# Other Post Employment Benefits Trust Fund

Other Post Employment Benefits (OPEB) includes medical and prescription coverage for retirees, as well as funding to meet future liability.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actual	Budget	Budget	(Decrease)
OPEB Contribution - Transfer from General Fund	\$12,309,840	\$11,458,080	\$350,000	(\$11,108,080)
Retiree Contributions	851,368	850,000	850,000	0
Interest	8,845	0	0	0
Unrealized Gain/(Loss)	18,771,617	0	0	0
<b>Total Sources of Funding</b>	<b>\$31,941,671</b>	<b>\$12,308,080</b>	<b>\$1,200,000</b>	<b>(\$11,108,080)</b>

Uses of Funding				
Budgeted Employer OPEB Trust Contribution	\$7,159,798	\$3,898,080	\$350,000	(\$3,548,080)
Audit Fees	2,700	0	0	0
Consulting Fees	11,410	0	0	0
Retiree Health Benefit Payments	0	8,410,000	850,000	(7,560,000)
<b>Total Uses of Funding</b>	<b>\$7,173,908</b>	<b>\$12,308,080</b>	<b>\$1,200,000</b>	<b>(\$11,108,080)</b>

# Pension Trust Fund

The Carroll County Pension Plan, a defined benefit pension plan, was implemented July 1, 2003. The plan covers regular non-contractual employees hired July 1, 1985 and after, and provides a monthly payment to retirees beginning at age 62 or after 30 years of service. Reduced payments are available to retirees at age 55 when age plus years of County service equals or exceeds 80. In October 2009, the Pension Plan was enhanced, and County contributions to the 401(k) accounts of County Pension Plan participants were discontinued. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. In FY 24 pension increases due to salary adjustments for all Commissioner employees.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actuals	Budget	Budget	(Decrease)
County Pension - Employer Contribution	\$3,025,300	\$2,822,560	\$3,823,390	\$1,000,830
Correctional Deputies - Employer Contribution	64,248	0	0	0
Unrealized Gain/(Loss)	(11,890,213)	0	0	0
Employee Pension Contribution	1,950,836	0	0	0
<b>Total Sources of Funding</b>	<b>(\$6,849,830)</b>	<b>\$2,822,560</b>	<b>\$3,823,390</b>	<b>\$1,000,830</b>

Uses of Funding				
Legal Fees	\$6,413	\$0	\$0	\$0
Audit Fees	5,200	0	0	0
Consulting Fees	60,507	0	0	0
Other Professional Services	50,705	0	0	0
Employee Pension Fund Payments	3,531,642	0	0	0
Budgeted Employer Pension Contribution	0	2,822,560	3,823,390	1,000,830
<b>Total Uses of Funding</b>	<b>\$3,654,466</b>	<b>\$2,822,560</b>	<b>\$3,823,390</b>	<b>\$1,000,830</b>

# Public Safety Pension Trust Fund

The Carroll County Public Safety Pension Plan, formerly the Carroll County Certified Law Officers Pension Plan, a defined benefit pension plan, was established October 1, 2009. A monthly benefit is provided for participants who attain 25 years of service or leave employment after age 55 with at least 15 years of service. Participants with at least 15, but less than 25, years of service who leave employment prior to age 55 are eligible for a monthly pension at age 62. The Plan's Administrative Committee, consisting of four individuals and two Plan participants selected by the County Commissioners, has responsibility for the oversight and administrative functions of the Plan. FY 20 included improvements to disability benefits for law enforcement officers. During FY 22, active Correctional Deputies became eligible to transfer to this plan from the Carroll County Pension Plan.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actuals	Budget	Budget	(Decrease)
Employer Pension Contribution	\$1,397,020	\$2,133,890	\$3,613,240	\$1,479,350
Unrealized Gain/(Loss)	(85,825)	0	0	0
Employee Pension Contribution	188,486	0	0	0
<b>Total Sources of Funding</b>	<b>\$1,499,681</b>	<b>\$2,133,890</b>	<b>\$3,613,240</b>	<b>\$1,479,350</b>

Uses of Funding				
Legal Fees	\$3,225	\$0	\$0	\$0
Consulting Fees	998	0	0	0
Other Professional Services	2,182	0	0	0
Certified Law Officers Pension Fund Payments	142,420	0	0	0
Budgeted Employer Pension Contribution - Fire/EMS	0	0	214,590	214,590
Budgeted Employer Pension Contribution - Corrections	0	863,140	1,176,960	313,820
Budgeted Employer Pension Contribution - Law Enforcement	0	1,270,750	2,221,690	950,940
<b>Total Uses of Funding</b>	<b>\$148,824</b>	<b>\$2,133,890</b>	<b>\$3,613,240</b>	<b>\$1,479,350</b>

# Length of Service Award Program Trust Fund

Length of Service Award Program (LOSAP) Pension Trust Fund, a defined benefit pension plan, was implemented July 1, 2004. The Plan covers all volunteer firefighters meeting eligibility requirements and provides a monthly payment to retirees beginning at age 60. Beginning FY 18, the Board of Commissioners approved a 5-year plan to increase the base benefit by \$10/month, or from \$125 per month in FY 17 to \$175 per month in FY 22.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actual	Budget	Budget	(Decrease)
Unrealized Gain/(Loss)	(\$1,523,373)	\$0	\$0	\$0
Transfer from General Fund	1,585,000	660,000	660,000	0
<b>Total Sources of Funding</b>	<b>\$61,627</b>	<b>\$660,000</b>	<b>\$660,000</b>	<b>\$0</b>

Uses of Funding				
Death Benefits	\$0	\$0	\$0	\$0
Audit Fees	5,200	0	0	0
Consulting Fees	18,192	0	0	0
Other Professional Services	13,053	0	0	0
LOSAP Pension Fund Payments	1,059,818	0	0	0
Budgeted LOSAP Contribution	0	660,000	660,000	0
<b>Total Uses of Funding</b>	<b>\$1,096,263</b>	<b>\$660,000</b>	<b>\$660,000</b>	<b>\$0</b>

# Special Revenue Fund

A Special Revenue Fund captures dedicated revenues until they are appropriated for use in other funds in a given year. Hotel Rental Tax is applied to the hotel room rate and paid by the hotel guest. Proceeds of this tax are used for tourism and promotion of the County. Starting in FY 23, the Special Revenue Fund captures the expenses and revenue for the Tourism operations.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actual	Budget	Budget	(Decrease)
Hotel Rental Tax	\$332,138	\$372,590	\$337,680	(\$34,910)
Fund Balance	0	0	142,060	142,060
State Funding	0	50,820	0	(50,820)
Interest	1,103	0	0	0
Unrealized Gain/(Loss)	(2,214)	0	0	0
<b>Total Sources of Funding</b>	<b>\$331,027</b>	<b>\$423,410</b>	<b>\$479,740</b>	<b>\$56,330</b>

Uses of Funding				
Personnel	\$0	\$184,550	\$206,830	\$22,280
Operating	0	238,860	272,910	34,050
Transfer to Operating	336,685	0	0	0
<b>Total Uses of Funding</b>	<b>\$336,685</b>	<b>\$423,410</b>	<b>\$479,740</b>	<b>\$56,330</b>

# Watershed Protection and Restoration Fund

The Watershed Protection and Restoration Special Revenue Fund was established in FY 15 to ensure adequate funding for operating expenses related to the County and Municipalities joint National Pollutant Discharge Elimination System (NPDES) Permit and Watershed Restoration efforts. Property Tax revenue, equal to the projected operating expenses for this purpose, is dedicated to the fund on an annual basis. The Municipalities fund the salaries of two NPDES Compliance Specialist positions and the County funds the benefits.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actual	Budget	Budget	(Decrease)
Dedicated Property Tax	\$2,667,545	\$3,643,850	\$3,279,580	(\$364,270)
Fund Balance	507,377	0	311,940	311,940
Town Contributions	114,299	122,600	144,100	21,500
Interest Revenue	3,193	1,280	3,190	1,910
<b>Total Sources of Funding</b>	<b>\$3,292,414</b>	<b>\$3,767,730</b>	<b>\$3,738,810</b>	<b>(\$28,920)</b>

Uses of Funding				
Personnel	\$1,137,194	\$1,194,870	\$1,490,350	\$295,480
Operating	407,008	433,810	504,500	70,690
Debt Service	1,748,212	2,139,050	1,743,960	(395,090)
<b>Total Uses of Funding</b>	<b>\$3,292,414</b>	<b>\$3,767,730</b>	<b>\$3,738,810</b>	<b>(\$28,920)</b>

# *Internal Service Funds*





# Fringe Benefits ISF

This Internal Service Fund (ISF) captures the costs of self-insuring medical coverage and other benefits for County employees. Fringe Benefits Internal Service Fund includes items such as medical, dental, vision, prescription, and life insurance coverage. Included in FY 24 are costs associated with additional positions.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actual	Budget	Budget	(Decrease)
General Fund	\$16,678,271	\$16,314,340	\$16,013,020	(\$301,320)
Prescription Rebates	1,846,775	0	0	0
Enterprise Funds	1,121,048	1,230,170	1,325,200	95,030
Grant Fund	907,139	1,140,750	1,308,350	167,600
Watershed Protection and Restoration Fund	193,999	192,730	253,430	60,700
Retiree Medicare Part D	314,231	0	0	0
Interest and Gain/(Loss)	(34,175)	0	0	0
<b>Total Sources of Funding</b>	<b>\$21,027,289</b>	<b>\$18,877,990</b>	<b>\$18,900,000</b>	<b>\$22,010</b>

Uses of Funding				
Employee Fringe Benefits	\$21,534,162	\$18,877,990	\$18,900,000	\$22,010
<b>Total Uses of Funding</b>	<b>\$21,534,162</b>	<b>\$18,877,990</b>	<b>\$18,900,000</b>	<b>\$22,010</b>

# Risk Management Auto Damage ISF

This Internal Service Fund (ISF) accounts for the cost of repairing County-owned vehicles after they have been damaged as the result of an accident. In FY 24, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 22	FY 23	FY 24	Increase
	Actual	Budget	Budget	(Decrease)
Insurance	\$298,352	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$298,352</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Uses of Funding				
Vehicle Claims	\$68,468	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$68,468</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Risk Management Liability ISF

This Internal Service Fund (ISF) accounts for and finances the County's uninsured risk. This fund accounts for losses relating to property and liability claims filed against the County. In FY 24, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 22 Actual	FY 23 Budget	FY 24 Budget	Increase (Decrease)
Insurance	\$4,664	\$0	\$0	\$0
<b>Total Sources of Funding</b>	<b>\$4,664</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Uses of Funding	FY 22 Actual	FY 23 Budget	FY 24 Budget	Increase (Decrease)
Claims	\$73,348	\$0	\$0	\$0
<b>Total Uses of Funding</b>	<b>\$73,348</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# Risk Management Insurance Deductible ISF

This Internal Service Fund (ISF) accounts for deductibles paid by the County from property and liability claims. In FY 24, there is sufficient fund balance in this ISF so that no additional funding is required.

Sources of Funding	FY 22 Actual	FY 23 Budget	FY 24 Budget	Increase (Decrease)
General Fund	\$215,990	\$150,000	\$0	(\$150,000)
<b>Total Sources of Funding</b>	<b>\$215,990</b>	<b>\$150,000</b>	<b>\$0</b>	<b>(\$150,000)</b>

Uses of Funding	FY 22 Actual	FY 23 Budget	FY 24 Budget	Increase (Decrease)
Deductibles	\$37,352	\$150,000	\$0	(\$150,000)
<b>Total Uses of Funding</b>	<b>\$37,352</b>	<b>\$150,000</b>	<b>\$0</b>	<b>(\$150,000)</b>

# Risk Management Workers Compensation ISF

This Internal Service Fund (ISF) was established in FY 16 to account for the cost of the County's Workers Compensation claims.

Sources of Funding	FY 22 Actual	FY 23 Budget	FY 24 Budget	Increase (Decrease)
General Fund	\$1,009,000	\$859,960	\$673,030	(\$186,930)
Grant Fund	88,688	86,510	91,820	5,310
Enterprise Funds	81,447	71,080	88,850	17,770
Watershed Protection and Restoration Fund	22,087	16,930	21,900	4,970
<b>Total Sources of Funding</b>	<b>\$1,201,222</b>	<b>\$1,034,480</b>	<b>\$875,600</b>	<b>(\$158,880)</b>

Uses of Funding	FY 22 Actual	FY 23 Budget	FY 24 Budget	Increase (Decrease)
Claims	\$712,459	\$1,034,480	\$875,600	(\$158,880)
<b>Total Uses of Funding</b>	<b>\$712,459</b>	<b>\$1,034,480</b>	<b>\$875,600</b>	<b>(\$158,880)</b>



# *Position Summary*





---

# Position Summary

The following pages include a summary of positions in Carroll County Government. All positions are General Fund positions unless specified as a Grant Fund, Enterprise Fund, or Special Revenue Fund position.

- General Fund positions are supported by taxes, fees, and other general fund revenues.
- Grant Fund positions are supported primarily by State and Federal grants.
- Enterprise Fund positions are supported by revenues generated primarily by specific services; for example, water and sewer charges support Utilities positions.
- Special Revenue Fund positions are supported by funds dedicated to a specific purpose, for example, Property Tax dedicated to Watershed Protection and Restoration.

The categories are arranged by Department and/or Bureau. The summary lists Full-Time Equivalent (FTE) totals of full-time, part-time, or other employees within the department or bureau. In some cases, a position may be more than one of these. For example, Circuit Court bailiffs are part-time and contractual.

- Full-Time (FT) are regular full-time positions with full benefits.
- Part-Time (PT) are positions scheduled for fewer than 30 hours per week with limited or no benefits.
- Other (O) are positions that are either subject to: the provisions of a contract that typically lasts for one year or less and have limited or no benefits (Contractual); hired for temporary, seasonal work and do not have benefits (Seasonal); or required by law with salaries set by law (By-Law).

Some of the positions included in the summary are paid by the County, but do not report to the County Commissioners. They are listed under Board of Elections, Sheriff's Office, Circuit Court, Circuit Court Magistrates, Orphan's Court, Volunteer Community Service Program, State's Attorney's Office, and Soil Conservation.

The overall number of authorized positions for FY 24 is 1,263.67 FTE, an increase of 76.87 FTE from FY 23 Budget.

The following changes are included in the FY 23 Adjusted Budget:

- A Judicial Assistant transferred from 76% Circuit Court Magistrate and 24% Courts Child Support grant to 100% Circuit Court Magistrates. Hours spent on the grant are being tracked and transferred to the Courts Child Support grant as needed.
- Two contractual Emergency Communication Technicians were eliminated from Public Safety 911 and replaced with a contractual Financial Technician.
- State's Attorney's Office converted a part-time Prosecution Assistant to full-time and eliminated three positions: Law Enforcement Liaison and two Prosecution Assistants.
- Transportation Grants Manager transferred from 100% Transit grants to 25% Public Works Administration and 75% Transit grants.
- A Parts Clerk position was eliminated from Fleet Management.
- A Plans Permits Processor and a contractual professional were eliminated in Permits and Inspections. A Plans Examiner was added.

- A Project Coordinator transferred from 100% Aging and Disabilities to 50% Citizen Services Administration and 50% Aging and Disabilities.
- A Program Manager and a Community Services Supervisor transferred from 10% Aging and Disabilities grants and 90% Aging and Disabilities to 100% Aging and Disabilities.
- Contract adjustments are included for Hashawha Environmental Center and Piney Run Park contractual positions.
- Contract adjustments are included for the Farm Museum. Also, one full-time position was converted to an extended contract position.
- A Resource Management Program Engineer is temporarily double filled.
- Grants Manager and Senior Grants Analyst transferred from 100% Grants Management to 80% Grants Management and 20% Fiscal Recovery Fund grants.
- Four full-time positions were added to Technology Services: two Programmer Analyst, one Network Security Engineer and one Network Technician. A full-time Information Technology Services Specialist was converted to a Client Services Analyst.
- A full-time PDS Clerk position was eliminated from Production Services.
- A Deputy County Administrator was added to the County Commissioner’s Budget.
- Hours were increased in Tourism for a part-time contractual position.
- Four Senior Inclusion Program Paraprofessionals increased from 18 hours to 25 hours in the Aging and Disabilities grants.
- A Maryland Access Point Information and Assistance Paraprofessional was added in the Aging and Disabilities grants.
- A Local Care Team Coordinator was added as a full-time contractual position in the Local Management Board grants.

For the FY 24 Budget, the following changes are included:

- Two part-time contractual Bailiffs converted to full-time positions.
- A Project Manager II was added to Building Construction.
- A Strategic Project Manager was added to the County Commissioner’s Budget.
- The transition to a County staffed Emergency Medical Service has been updated for FY 24 with the addition of 1 Quartermaster position and 4 additional Chase Vehicle Paramedics. The transition will continue into future years. The hiring plan (in FTE) can be found below.

<b>Fire/EMS Admin</b>	<b>Prior Authorized</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>
Administrative Assistant	2.0				
EMS Billing Tech	1.0				
Director/Chief Fire & EMS	1.0				
Training Health and Safety Officer	1.0				
EMS Officer	1.0				
Shift Commander	4.0				
Station Lieutenant	12.0				
Chase Vehicle Paramedic	8.0	4.0			
Quartermaster		1.0			
EMT/Paramedic/Driver	68.0	52.0	84.0		
<b>Total</b>	<b>98.0</b>	<b>57.0</b>	<b>84.0</b>		

# Authorized Position History By Fund

General Fund	FY 22 Adjusted FTE				FY 23 Budget FTE				FY 23 Adjusted FTE				FY 24 Budget FTE			
	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total	FT	PT	O	Total
Cable Regulatory Commission	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
<b>Cable Regulatory Commission TOTAL</b>	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00	1.00	0.00	0.00	1.00
Circuit Court	20.00	---	16.69	36.69	21.00	---	16.69	37.69	21.00	---	16.69	37.69	23.00	---	15.26	38.26
Circuit Court Magistrates	4.76	---	---	4.76	4.76	---	---	4.76	5.00	---	---	5.00	5.00	---	---	5.00
Orphan's Court	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00
Volunteer Community Service Program	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
<b>Courts TOTAL</b>	27.76	0.00	19.69	47.45	28.76	0.00	19.69	48.45	29.00	0.00	19.69	48.69	31.00	0.00	18.26	49.26
Public Safety 911	50.00	---	2.45	52.45	50.00	---	2.45	52.45	50.00	---	2.35	52.35	50.00	---	2.35	52.35
<b>Public Safety 911 TOTAL</b>	50.00	0.00	2.45	52.45	50.00	0.00	2.45	52.45	50.00	0.00	2.35	52.35	50.00	0.00	2.35	52.35
Administrative Services	54.25	---	2.00	56.25	54.25	---	2.00	56.25	54.25	---	2.00	56.25	54.25	---	2.00	56.25
Corrections	87.00	---	---	87.00	87.00	---	---	87.00	87.00	---	---	87.00	87.00	---	---	87.00
Law Enforcement	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00	130.00	---	1.00	131.00
<b>Sheriff's Office TOTAL</b>	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25	271.25	0.00	3.00	274.25
State's Attorney's Office	50.80	0.63	1.00	52.43	50.80	0.63	1.00	52.43	49.80	0.00	1.00	50.80	49.80	0.00	1.00	50.80
<b>State's Attorney TOTAL</b>	50.80	0.63	1.00	52.43	50.80	0.63	1.00	52.43	49.80	0.00	1.00	50.80	49.80	0.00	1.00	50.80
Fire/EMS Administration	52.00	---	3.13	55.13	94.00	---	0.00	94.00	98.00	---	---	98.00	155.00	---	---	155.00
<b>Fire Services TOTAL</b>	52.00	0.00	3.13	55.13	94.00	0.00	0.00	94.00	98.00	0.00	0.00	98.00	155.00	0.00	0.00	155.00
Public Works Administration	7.10	0.50	---	7.60	7.10	0.50	---	7.60	7.35	0.50	---	7.85	7.35	0.50	---	7.85
Building Construction	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	5.00	---	---	5.00
Engineering Administration	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75	4.75	---	---	4.75
Engineering Construction Inspection	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
Engineering Design	5.00	---	---	5.00	5.00	---	---	5.00	6.00	---	---	6.00	5.00	---	---	5.00
Engineering Survey	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Facilities	59.00	---	1.00	60.00	62.00	---	1.00	63.00	62.00	---	1.00	63.00	62.00	---	1.00	63.00
Fleet Management	23.00	---	---	23.00	23.00	---	---	23.00	22.00	---	---	22.00	22.00	---	---	22.00
Permits and Inspections	23.00	---	0.60	23.60	25.00	---	0.60	25.60	25.00	---	---	25.00	25.00	---	---	25.00
Roads Operations	105.00	---	2.40	107.40	105.00	---	2.40	107.40	105.00	---	2.40	107.40	105.00	---	2.40	107.40
Transit Administration	0.35	---	---	0.35	0.35	---	---	0.35	0.35	---	---	0.35	0.35	---	---	0.35
<b>Public Works TOTAL</b>	242.20	0.50	4.00	246.70	247.20	0.50	4.00	251.70	247.45	0.50	3.40	251.35	247.45	0.50	3.40	251.35
Citizen Services Administration	4.50	---	---	4.50	4.50	---	---	4.50	5.00	---	---	5.00	5.00	---	---	5.00
Aging and Disabilities	19.24	---	1.88	21.12	19.24	---	1.88	21.12	18.94	---	1.88	20.82	18.94	---	1.88	20.82
<b>Citizen Services TOTAL</b>	23.74	0.00	1.88	25.62	23.74	0.00	1.88	25.62	23.94	0.00	1.88	25.82	23.94	0.00	1.88	25.82
Recreation and Parks Administration	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
Hashawha	8.00	0.63	1.60	10.23	8.00	0.63	1.60	10.23	8.00	0.63	1.58	10.21	8.00	0.63	1.58	10.21
Piney Run	6.00	---	8.78	14.78	6.00	---	8.93	14.93	6.00	---	10.67	16.67	6.00	---	10.67	16.67
Recreation	4.50	---	3.00	7.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50	4.50	---	3.00	7.50
Sports Complex	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70	2.00	---	0.70	2.70
<b>Recreation and Parks TOTAL</b>	25.50	0.63	14.08	40.21	25.50	0.63	14.23	40.36	25.50	0.63	15.95	42.08	25.50	0.63	15.95	42.08
Comprehensive Planning	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62	11.00	---	0.62	11.62
<b>Comprehensive Planning TOTAL</b>	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62	11.00	0.00	0.62	11.62
Comptroller Administration	3.00	---	0.12	3.12	3.00	---	0.12	3.12	3.00	---	0.12	3.12	3.00	---	0.12	3.12
Accounting	15.00	---	---	15.00	15.00	---	---	15.00	15.00	---	---	15.00	15.00	---	---	15.00
Collections Office	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63	10.00	---	0.63	10.63
Purchasing	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
<b>Comptroller TOTAL</b>	33.00	0.00	0.75	33.75	33.00	0.00	0.75	33.75	33.00	0.00	0.75	33.75	33.00	0.00	0.75	33.75

# Authorized Position History By Fund

	FY 22 Adjusted FTE			FY 23 Budget FTE				FY 23 Adjusted FTE			FY 24 Budget FTE					
County Attorney	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00	6.00	---	---	6.00
<b>County Attorney TOTAL</b>	6.00	0.00	0.00	6.00	6.00	0.00	0.00	6.00	6.00	0.00	0.00	6.00	6.00	0.00	0.00	6.00
Economic Development Administration	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75	5.75	---	---	5.75
Carroll County Workforce Development	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85	2.85	---	---	2.85
Farm Museum	7.00	0.70	3.33	11.03	7.00	0.70	3.33	11.03	6.00	0.70	4.47	11.17	6.00	0.70	4.47	11.17
<b>Economic Development TOTAL</b>	15.60	0.70	3.33	19.63	15.60	0.70	3.33	19.63	14.60	0.70	4.47	19.77	14.60	0.70	4.47	19.77
Human Resources	14.00	---	---	14.00	16.00	---	---	16.00	16.00	---	---	16.00	16.00	---	---	16.00
Personnel Services	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
<b>Human Resources TOTAL</b>	17.00	0.00	0.00	17.00	19.00	0.00	0.00	19.00	19.00	0.00	0.00	19.00	19.00	0.00	0.00	19.00
Land and Res. Management Administration	8.20	---	0.23	8.43	8.20	---	0.23	8.43	8.20	---	0.23	8.43	8.20	---	0.23	8.43
Development Review	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00	8.00	---	---	8.00
Resource Management	11.55	---	---	11.55	11.55	---	---	11.55	12.55	---	---	12.55	12.55	---	---	12.55
Zoning Administration	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00	4.00	---	---	4.00
<b>Land and Resource Management TOTAL</b>	31.75	0.00	0.23	31.98	31.75	0.00	0.23	31.98	32.75	0.00	0.23	32.98	32.75	0.00	0.23	32.98
Management and Budget Administration	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00	2.00	---	---	2.00
Budget	8.00	---	0.15	8.15	8.00	---	0.15	8.15	8.00	---	---	8.00	8.00	---	---	8.00
Grant Management	2.00	---	---	2.00	2.00	---	---	2.00	2.20	---	---	2.20	2.20	---	---	2.20
Risk Management	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00	5.00	---	---	5.00
<b>Management and Budget TOTAL</b>	17.00	0.00	0.15	17.15	17.00	0.00	0.15	17.15	17.20	0.00	0.00	17.20	17.20	0.00	0.00	17.20
Technology Services	32.00	---	0.17	32.17	32.00	---	0.17	32.17	36.00	---	0.17	36.17	36.00	---	0.17	36.17
Production and Distribution Services	3.00	---	---	3.00	3.00	---	---	3.00	2.00	---	---	2.00	2.00	---	---	2.00
<b>Technology Services TOTAL</b>	35.00	0.00	0.17	35.17	35.00	0.00	0.17	35.17	38.00	0.00	0.17	38.17	38.00	0.00	0.17	38.17
Administrative Hearings	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00	1.00	---	---	1.00
Audio Video Production	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00	3.00	---	---	3.00
Board of Elections	---	---	0.62	0.62	---	---	---	0.00	---	---	---	0.00	---	---	---	0.00
Board of License Commissioners	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38	1.00	---	0.38	1.38
County Commissioners	6.00	---	6.65	12.65	6.00	---	6.65	12.65	7.00	---	6.65	13.65	8.00	---	6.65	14.65
<b>Gen Government Other TOTAL</b>	11.00	0.00	7.65	18.65	11.00	0.00	7.03	18.03	12.00	0.00	7.03	19.03	13.00	0.00	7.03	20.03
Soil Conservation	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63	5.00	0.63	---	5.63
<b>Cons. and Natural Resources TOTAL</b>	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63	5.00	0.63	0.00	5.63
<b>TOTAL General Fund</b>	<b>926.60</b>	<b>3.09</b>	<b>62.13</b>	<b>991.82</b>	<b>976.60</b>	<b>3.09</b>	<b>58.53</b>	<b>1038.22</b>	<b>984.49</b>	<b>2.46</b>	<b>60.54</b>	<b>1047.49</b>	<b>1044.49</b>	<b>2.46</b>	<b>59.11</b>	<b>1106.06</b>

